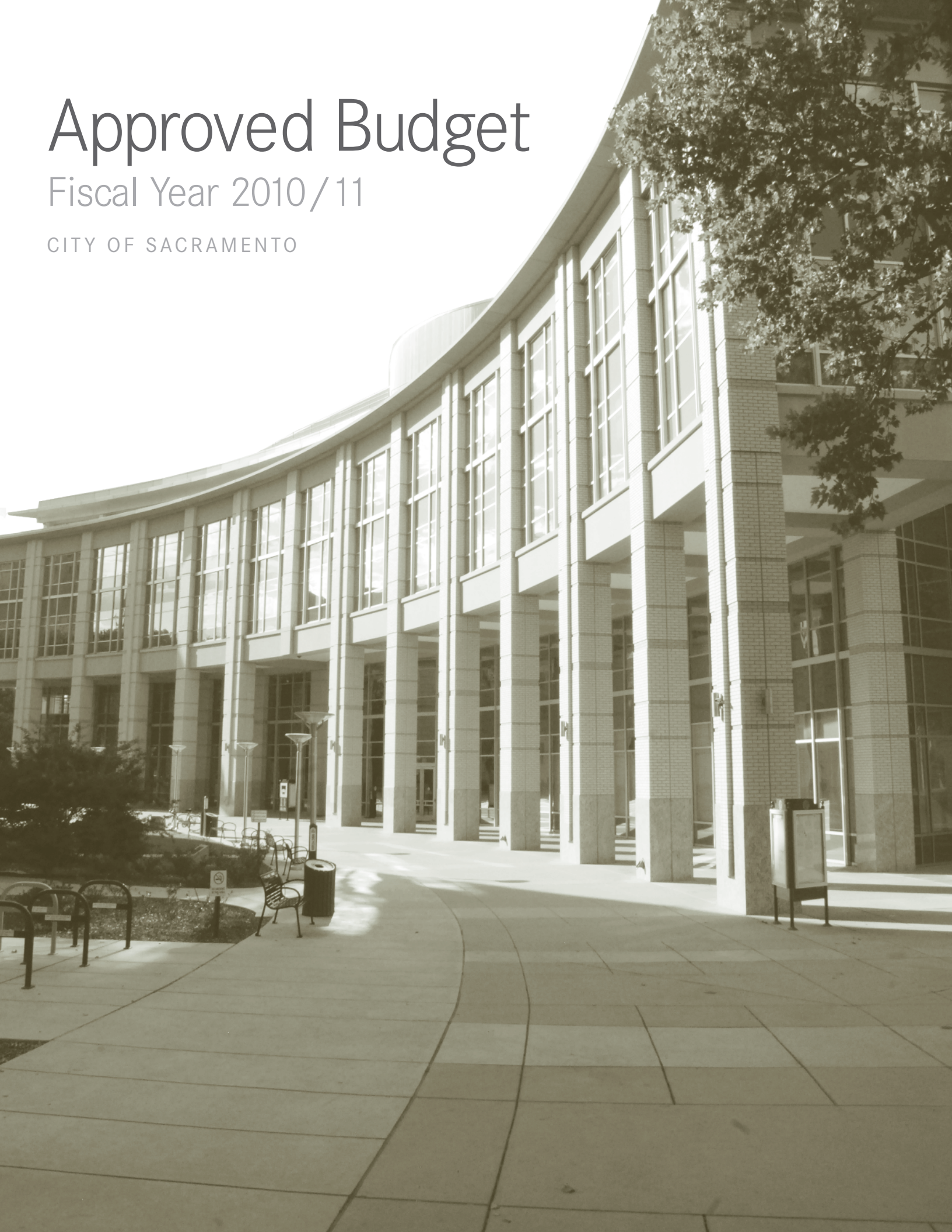


Approved Budget

Fiscal Year 2010 / 11

CITY OF SACRAMENTO



APPROVED
CITY OF SACRAMENTO
FISCAL YEAR 2010/11 BUDGET

KEVIN JOHNSON
Mayor

RAYMOND L. TRETHERWAY III
Councilmember, District 1

SANDY SHEEDY
Councilmember, District 2

STEVE COHN
Councilmember, District 3

ROBERT KING FONG
Councilmember, District 4



LAUREN R. HAMMOND
Councilmember, District 5

KEVIN McCARTY
Councilmember, District 6

ROBBIE WATERS
Vice Mayor, District 7

BONNIE J. PANNELL
Councilmember, District 8

GUS VINA
Interim City Manager

JOHN DANGBERG
Assistant City Manager

PATTI BISHARAT
Interim Assistant City Manager

CASSANDRA JENNINGS
Assistant City Manager

Prepared by
DEPARTMENT OF FINANCE
BUDGET, POLICY & STRATEGIC PLANNING DIVISION

Leyne Milstein Dawn Holm Jason Bader Sonjia Edwards
Scott Pettingell Virginia Smith Kim Swaback

In conjunction with Department Staff

CITY HALL
915 I STREET, 5TH FLOOR
SACRAMENTO, CA 95814



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Sacramento
California**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Sacramento, California** for its annual budget for the fiscal year beginning **July 1, 2009**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Sacramento - Organization Chart

Effective July 3, 2010

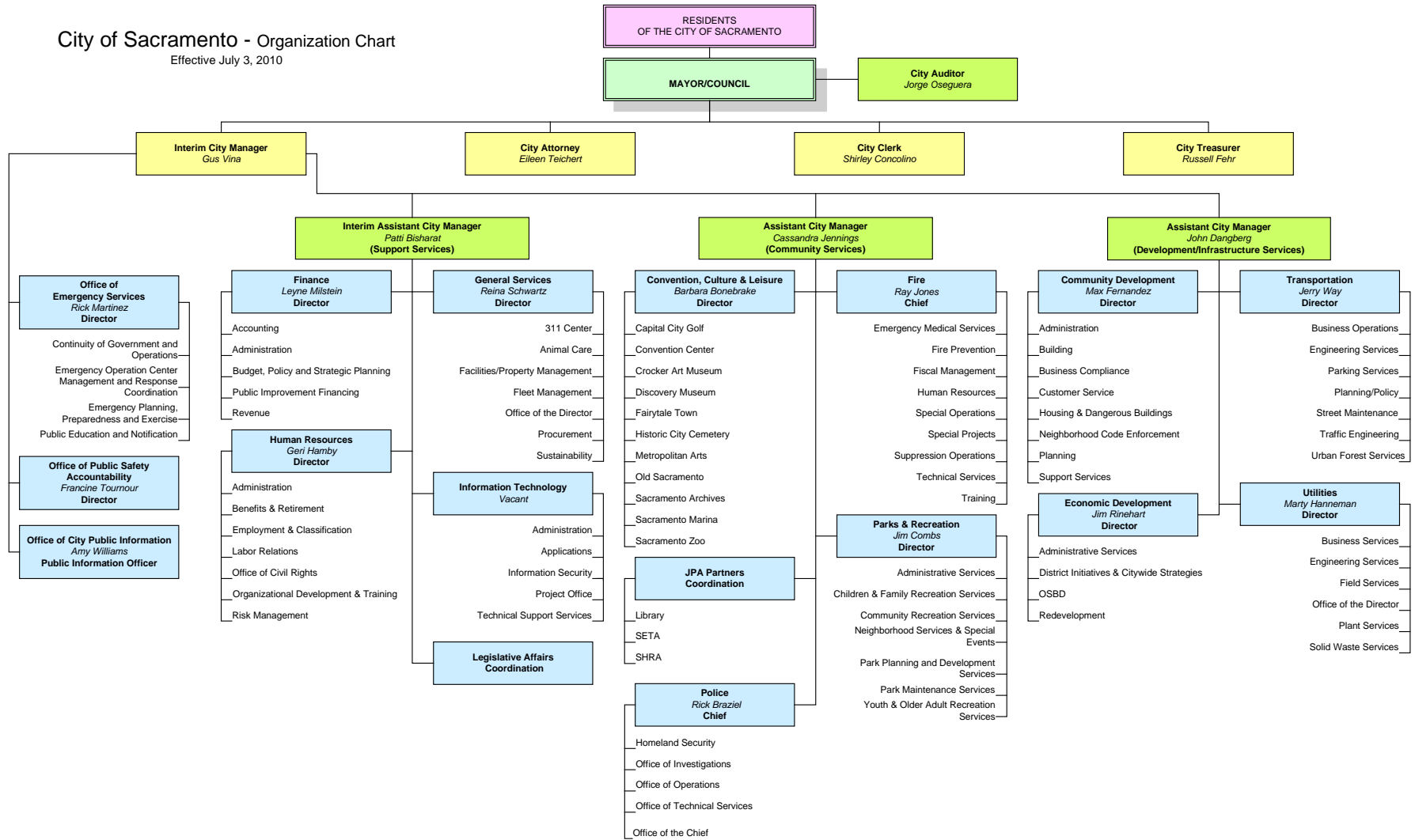


Table of Contents

SECTION 1
Budget Message 3

SECTION 2
Approved Budget Overview 7

SECTION 3
How to Read This Document..... 41

SECTION 4
Budget Schedules 47

SECTION 5
Mayor and City Council..... 75

SECTION 6
City Attorney 79

SECTION 7
City Clerk 85

SECTION 8
City Manager 89

SECTION 9
City Treasurer..... 93

SECTION 10
Code Enforcement 97

SECTION 11
Community Development..... 103

SECTION 12
Convention, Culture & Leisure..... 109

SECTION 13
Economic Development..... 115

SECTION 14
Finance 121

SECTION 15
Fire 127

SECTION 16	
General Services	133
SECTION 17	
Human Resources	139
SECTION 18	
Information Technology	143
SECTION 19	
Labor Relations	147
SECTION 20	
Neighborhood Services	151
SECTION 21	
Parks & Recreation	157
SECTION 22	
Police	165
SECTION 23	
Transportation	173
SECTION 24	
Utilities	179
SECTION 25	
Non-Department	185
Debt Service	187
Other Program Support	189
Reserves.....	193
SECTION 26	
Multi-Year Projects	195
SECTION 27	
Staffing	203
SECTION 28	
Glossary	237
SECTION 29	
Resolution	245

1

SECTION – 1
Budget Message



OFFICE OF THE
CITY MANAGER

CITY OF SACRAMENTO
CALIFORNIA

CITY HALL
915 I STREET
5TH FLOOR
SACRAMENTO, CA
95814-2604

July 1, 2010

PH 916-808-5704
FAX 916-808-7618

Mayor and City Council
Sacramento, California


Honorable Members in Session:

This letter respectfully transmits the Approved Budget for the City of Sacramento for Fiscal Year (FY) 2010/11. The Approved Budget is balanced and totals \$833.4 million from all funding sources, supporting 4,373.93 full time equivalent (FTE) positions. This includes \$363.9 million in expenditure authority for General Fund operations and capital projects and \$469.5 million for the operation of the City's Enterprise Funds and other fund activities.

The FY2010/11 Approved Budget was developed in the context of what has been referred to as the worst economic downturn since the Great Depression. As such, the programs and services funded reflect the difficult decisions Council made in order to balance the budget relative to the continued decline in available funding and the ongoing desire for programs and services expressed by the community.

As was discussed in depth during budget hearings, the City must implement a sustainable budget, permanently aligning expenses and revenues. Unfortunately, the gap between resources and expectations for expenditures has not been closed on a permanent and on-going basis and additional reductions will be necessary in the coming fiscal years to achieve true sustainability. While there is much work to be done, and it will no doubt be difficult, I am confident that we have the capacity to align our City to reflect our fiscal reality in a way that will allow us to address current priorities and position the City to prosper when the economy recovers in the future.

Sincerely,


Gus Vina
Interim City Manager

2

SECTION – 2

Approved Budget Overview

APPROVED BUDGET OVERVIEW

The FY2010/11 Operating and Capital Improvement Program (CIP) Budgets were approved by the City Council on June 22, 2010. At that time, the City was still in active negotiations with a number of our labor unions, with the goal of achieving \$5.6 million in General Fund and \$11.8 million in labor savings across all funds in lieu of program and staffing reductions. Budgetary amendments needed as a result of the ongoing labor negotiations will be brought forward to Council for approval as agreements are reached.

Summary of Approved Budget

The FY2010/11 Approved Budget was developed in the context of what has been referred to as the worst economic downturn since the Great Depression. As such, the programs and services funded reflect the extraordinarily difficult decisions Council was forced to balance relative to the continued decline in available funding, and the ongoing desire for programs and services expressed by the community.

The FY2010/11 Approved Budget totals \$833.4 million from all funding sources and supports 4,373.93 authorized full time equivalents (FTE) positions. The General Fund budget totals \$363.9 million and 3,061.24 authorized FTE positions.

Summary of Amendments to the Approved Budget

The City Manager's Proposed Budget included the use of \$8.8 million in one-time funding. In response to community input received during budget hearings, the City Council restored programs and services with additional one-time funding totaling \$4.2 million, including the use of \$648,000 to provide a 30-day postponement of layoffs relative to labor negotiations.

The Council has taken significant steps to reduce ongoing discretionary spending, making difficult decisions on the programs and services the City will continue to provide. The restorations included in the budget mitigate a number of proposed service reductions in FY2010/11. However, the structural budget deficit persists as the use of one-time resources to bridge the gap between revenues and expenditures defers, but does not eliminate, the need to make ongoing cost reductions. Staff will return to Council with recommendations for additional reductions in preparation for the development of the FY2011/12 budget.

The following charts summarize the changes to the FY2010/11 Proposed Budget released on May 1, 2010.

AVAILABLE RESOURCE SUMMARY

Ongoing Resources

Funding Source	Available Balance	Approved Allocation	Remaining Balance
Cell Towers	350,000		350,000
Electronic Billboard Revenue	360,000	(180,000)	180,000
Other Billboard Revenue	375,000		375,000

One-Time Resources

Funding Source	Available Balance	Approved Allocation	Remaining Balance
Elections/Public Campaign Financing	300,000	(300,000)	-
Independent Budget Analyst (deferral)	400,000	(400,000)	-
Landscaping and Lighting Fund	490,000	(245,000)	245,000
Cell Tower Revenue	800,000	(300,000)	500,000
Arts Stabilization Funding	1,000,000	(150,000)	850,000
Parks Special Revenue Fund	1,400,000	(700,000)	700,000
Sheraton Proceeds in Parking Fund	5,100,000	(1,648,000)	3,452,000
Economic Uncertainty Reserve	10,500,000		10,500,000

SUMMARY OF ACTIONS

Restorations	FTE	Funding
Two Fire Company Brownouts	25.0	3,200,000
Youth Recreation Programs (Summer 2010)	12.0	237,355
Aquatics (Summer 2010)	4.7	102,889
Aquatics (Summer 2011)	0.0	202,111
Community Centers	7.7	267,452
Senior Center Programs	1.5	135,193
Metro Arts Funding	0.0	150,000
Animal Care Volunteer Coordinator	1.0	90,471
Implement Police Academies and Phase-In Plan for 30 Police Officers	10.0	1,000,000
Total	61.9	5,385,471

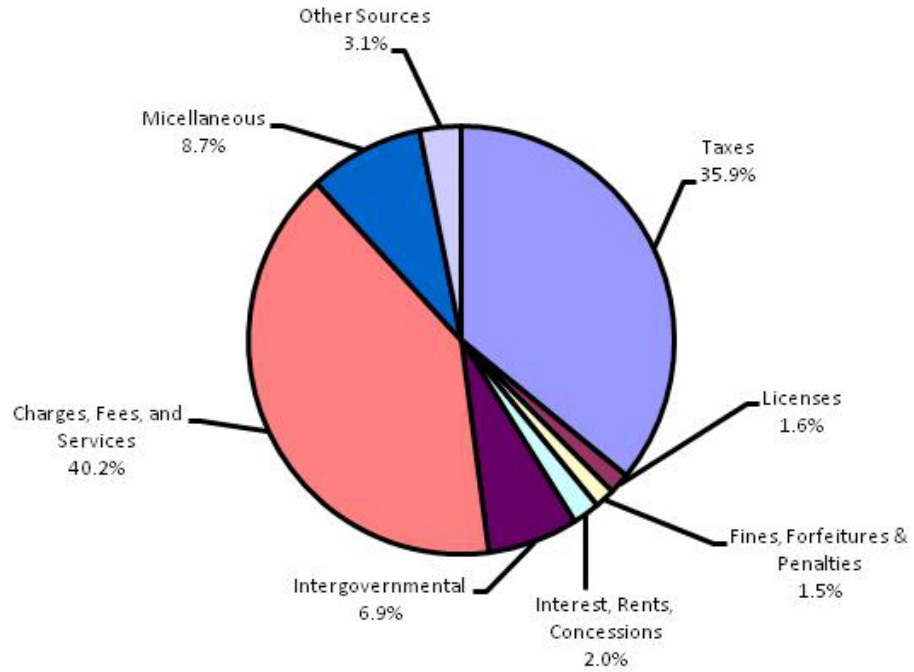
Other

Postpone Additional Layoffs Associated with Labor Concession Savings	-	648,000
--	---	---------

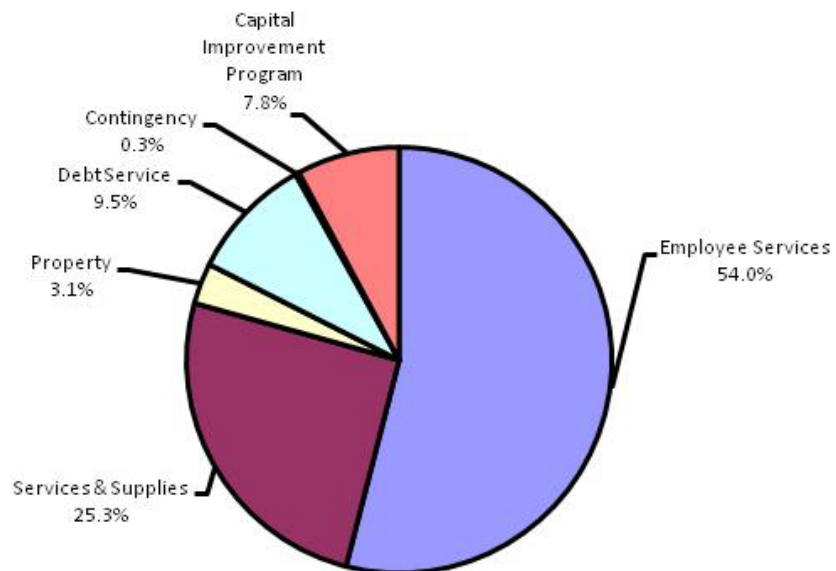
Note: Additional details on the changes approved by Council are included in the Department Sections and in Exhibit 1 of the Approved Budget Resolution 2010-388.

Total Approved City Budget: \$833.4 Million

Revenues

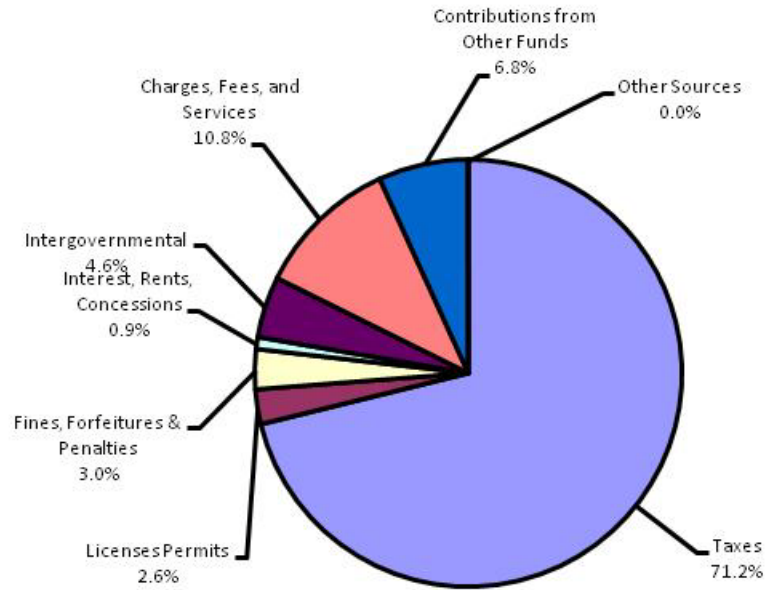


Expenditures

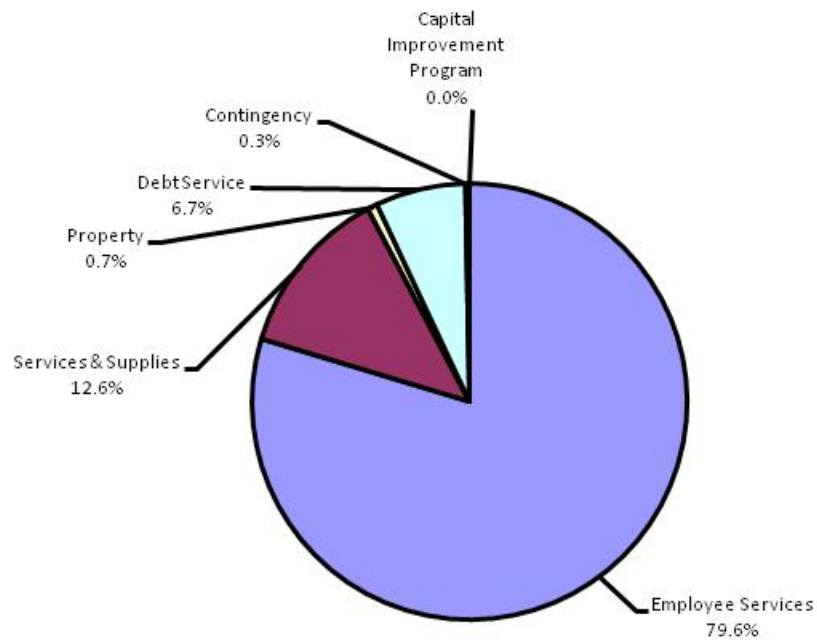


Total Approved General Fund Budget: \$363.9 Million

Revenues



Expenditures



PROPOSED BUDGET OVERVIEW
(As written on April 30, 2010)

INTRODUCTION

Like other government agencies locally and across the country, the City of Sacramento continues to face significant budget challenges. With the nation facing what is frequently referred to as the most significant economic downturn since the Great Depression, it is very apparent that the economic decline is not short-term and as such, the City can no longer afford the status quo. Many have referred to this monumental contraction of the economy at all levels as the “new normal.” For the City of Sacramento, the “new normal” requires that we define a new organization that reflects the changed economy and work towards a sustainable budget. To achieve this, we must take bold measures to rightsize the organization and position the City to continue services to the community.

Early estimates indicated the FY2010/11 budget gap would be approximately \$40 million. However, with the continued decline in both property and sales tax revenues and increased expenditures, including adjustments necessary to reflect increased utility costs for General Fund programs required by Proposition 218 and the addition of the Office of the Independent Budget Analyst, this estimate has increased to \$43 million. This budget gap represents the third consecutive year of reductions in the General Fund.

It is important to understand the unprecedented nature of the revenue loss the City has experienced as it means that recovery to pre-2007 levels will take a long time. Over the past several years we have reduced General Fund expenditures by \$108 million using a combination of across the board cuts, use of reserves, labor concessions and one time funds. In many areas the cumulative reduction is over 50% of the General Fund budget from three years ago. Despite these efforts, the economic picture indicates a long-term condition that requires a change in approach to achieve fiscal balance.

The proposed budget is a plan for achieving a sustainable budget over the next three years. This three-year rightsizing of the organization incorporates a balanced approach of reductions, revenues, cost savings measures and strategic use of one-time funds.

Prior to FY2010/11 undesignated fund balance was included in Total City Budget references. Since undesignated fund balance is not approved by the City Council it will no longer be included in Total City Budget references.

Over the past six months, staff has undertaken a comprehensive review and evaluation of current services and programs which categorized each service as mandatory, essential or an existing program. The purpose of the process was to present the City Council with an inventory and hierarchy of current services and programs to assist in decision making. This

process, referred to as Program Oriented Development (POD), is described in further detail below.

The proposed budget balances the General Fund through: \$14.6 million in program and service level reductions based on the POD effort; \$19.6 million in reductions related to employee service costs, and the use of \$8.8 million in one-time resources. The \$19.6 million in labor costs were reduced through unfunding all current vacant positions and capturing approximately \$5.6 million in savings from labor concessions. This strategy also includes a framework for additional adjustments to be implemented during the coming budget year to offset the use of one-time funding and begin to address the FY2011/12 budget.

These reductions represent permanent and ongoing cost reductions, a key element of implementing a sustainable budget. The chart below outlines the Proposed Budget and the initial steps in the three-year plan to close the budget gap:

(\$ in Millions)			
Strategies	FY2010/11	FY2011/12	FY2012/13
Deficit	(43.00)	(63.30)	(74.80)
Eliminate Vacancies	14.00	14.00	14.00
Labor Concessions	5.60	5.60	5.60
POD Reductions (July 1)	10.20	10.20	10.20
POD Reductions (Midyear)	4.40	8.80	8.80
One-Time Resources	8.80	-	-
New Revenues	-	15.00	15.00
Other Strategies	-	9.70	21.20
Total	-	-	-

Detailed information on the proposed POD reductions and the associated impacts will be provided during the May budget hearings.

Overall, the FY2010/11 Proposed Budget totals \$885.7 million from all funding sources. The General Fund portion of the Proposed Budget is \$360.3 million. It is important to note that the Proposed Budget does not include FTE adjustments associated with POD reductions. As such, final FTE will be adjusted to reflect actual approved reductions and will be included in the Approved Budget. A summary of changes in appropriations reflecting new and changes to existing multi-year projects is included as Exhibit 1 to the budget resolution.

THE GENERAL FUND

FY2010/11 Budget Development: A Balanced Approach to a Sustainable Budget

On February 11, 2010, as part of the budget development process, the City Council held a workshop to discuss the status of the City's budget and potential strategies to rightsize the organization. As part of the workshop, the Council adopted both strategies and fiscal and organizational principles to guide the development of the FY2010/11 Proposed Budget. These strategies and principles reflect the overarching goal of a balanced approach to a sustainable budget.

Given this concept of fiscal sustainability, Council adopted the following strategies and principles for the development of the FY2010/11 Proposed Budget:

BUDGET DEVELOPMENT STRATEGIES

- ✓ Alternative Service Delivery
- ✓ Streamlining the Organization
- ✓ Revenue Improvements
- ✓ Planned Use of One-Time Reserves

FISCAL AND ORGANIZATIONAL PRINCIPLES:

- ✓ Develop a Sustainable Budget Plan
- ✓ Balanced Budget for FY2010/11
- ✓ Use One-Time Resources Strategically
- ✓ Balance Layoff Impacts with Service Level Decisions
- ✓ Address Full Service City Status

It is within this context, after two consecutive years of reductions, that we continue the monumental task of rightsizing the organization. Given the size of the challenge, and the fact that on-going efforts to align revenues and expenditures have not been able to keep pace with the significant year-to-year revenue decline, it is critical that future reduction efforts reflect the need to initiate major changes or we will not be successful in reaching our goal of fiscal sustainability.

Program Oriented Development (POD) Review

Trimming at the margins, incremental decisions implemented over the past two fiscal years, and across the board reductions are no longer effective means of expenditure reductions. When a program has been reduced by over 50% additional cuts likely render it ineffective. In response to the "new normal," in some areas the City will need to change what we do and/or the way we do it. This will require fundamental changes in the programs and services we deliver and in some cases in the way we fund and deliver those services.

The need to change the way we do business is reflected in the December 2009 Government Finance Review, “The current budget crises faced by all levels of government today are as urgent and provocative a call as any for government innovation...Governments will need to find ways to cut costs by doing things differently.”

At the February workshop the City Manager introduced the POD Review as a method of strategic analysis to identify/inventory the City’s programs and services, establish a starting point of hierarchy and to ultimately determine which programs and services must be provided, which can be modified and what we can no longer afford. The outcome is the consideration of the role of city government and a renewed focus on the delivery of the most essential/core services. This type of review requires that we return to the service focus of government in general – why are we here?

As part of the POD Review, City departments were asked to provide the following information relative to all programs and services:

- ▣ What we do?
- ▣ Why we do it?
- ▣ How we do it?

Programs and services were then prioritized based on the following criteria:

Mandated Services

Does the City have the authority to stop doing it?

- Is it required by law (Federal or State) to provide this service?
- Is it required by the City Charter?
- Is there an irrevocable agreement from which the City has no relief?

Essential Services

Level 1 – Life/Safety

Does someone risk bodily harm or death if we stop doing it?

- Is it critical that we provide the service to prevent death or injury?
- Is there an urgency factor to providing the service to prevent death or injury?

Level 2 – Public Health

Is there a significant public health risk if the service is not provided?

- Is it critical that we provide the service in a timely manner to avoid a major health risk to the community?

Level 3 – Risk/Liability

Is there a significant risk/liability exposure to the City if the service is not provided?

- Is it critical to provide the service in a timely manner to avoid significant liability exposure to the City?
- Would the likely level of exposure exceed the cost of providing the service?

Existing Services

All other programs and services

A summary of the inventory of programs and services in each priority category is included for review at the end of this document. The information is grouped by department and includes a brief description, the number of FTE and the net General Fund cost. While this inventory provides the basis for the initial consideration of reductions, consideration of levels of service, alternative delivery models, and cost recovery will also be included in the final evaluation and recommendation of reductions.

In some cases, there will be programs and services that the City will no longer be able to fund and deliver. The reality is that the City will be forced to do less with less, relative to programs and services and available resources.

The Proposed Budget includes \$14.6 million in reductions based on the POD Review, \$10.2 million to be implemented effective July 1, 2010, and an additional \$4.4 million to be implemented January 1, 2011. Specific service level impacts related to the July 1, 2010, POD reductions will be discussed during the budget hearings in May and June. Midyear reductions will be presented to Council in fall 2010.

The Economy and the General Fund Five-Year Forecast

Foreclosures continue, unemployment is increasing and incomes continue to fall. As the revenues associated with the “wealth effect” (increasing home values provided borrowing capacity that increased both property and sales tax receipts) evaporated, state and local government property tax and sales tax revenues plunged, resulting in the need for governments to reduce spending, further reducing jobs and salaries, leading to additional reductions in local government revenues. This spiraling effect continues to impact the City’s budget situation. In this “new normal” effectively, two of the most significant drivers of the economy, jobs and salaries have been changed forever. The unfortunate result is that the gap between ongoing expenditures and revenues continues, even after very deep expenditure reductions were implemented in the prior two fiscal years.

Major General Fund tax revenues, primarily property taxes and sales taxes, are in significant year-to-year decline. The resulting “structural budget deficit” is inevitable as there is not adequate revenue capacity over the next five years to address existing and future expenditure requirements.

According to the latest projections from the University of California Los Angeles (UCLA) Economic Forecast, the state’s economic recovery will be slow and unemployment will

remain above 10 percent through the end of 2011. UCLA economists believe that the lag in consumer spending, as consumers remain heavily in debt, is one of the main reasons that the recovery will be further protracted. The sluggish recovery of the housing market is another factor in the economic recovery. Where new home starts are often a leading indicator of a recovery, to date there is no significant increase in construction activity. In Sacramento, this is further exacerbated by the building moratorium in the northern part of the City.

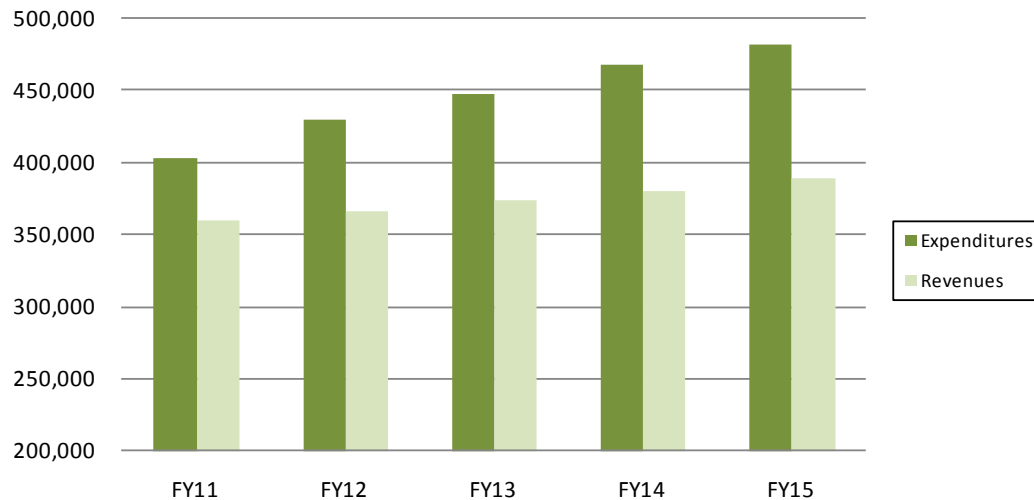
What we do know is that the recovery will be slow. When consumer confidence is high, more is spent on goods and services and local government reaps the benefits through increases in sales tax collections. The declining real estate market, coupled with the struggling economy has effectively stymied consumer confidence, resulting in less consumer spending and in the City, resulted in a significant decline in sales tax revenues. Further, as businesses rebuild and start to grow again, many jobs may never be restored. The State of California Department of Finance noted the disparity between the numbers of long-term unemployed and the mismatch between their skills and available jobs. As a result, many economists are estimating that California's unemployment rate will stay in the double digits well into 2012. The impact of this new economy on the City's revenue base has been dramatic.

The following table summarizes the estimated major revenue sources for FY2010/11 compared to the FY2009/10 Approved Budget estimates (dollars in thousands):

Revenue Type	Approved FY2009/10	Proposed FY2010/11	\$ Change	% Change
Property Taxes	130,416	124,410	(6,006)	-5%
Sales & Use Taxes	62,205	53,995	(8,210)	-13%
Utility User Taxes	60,320	57,820	(2,500)	-4%
Other Taxes	24,482	21,917	(2,565)	-10%
Total:	277,423	258,142	(19,281)	-7%

It is important to note that revenue decline is not the only factor in the continued structural deficit. Prior commitments for labor contracts, increasing retirement costs associated with prior year market losses, and the loss of substantial grant funding will continue to add significant costs to the City's budget over the next several fiscal years. The following graph depicts the ongoing gap in the General Fund, and the growth over the five-year forecast period:

General Fund Five-Year Forecast (in 000s)



Given these realities, the current level of annual funding commitments is not sustainable. The five-year forecast reflects a cumulative deficit of \$100 million if further reductions are not implemented in FY2011/12 and beyond. In addition, the Proposed Budget does not include adjustments that may be necessary as a result of state or county budget actions. As such, it may be necessary to make further budget adjustments to account for the actions of these external entities.

Tools and Opportunities

The City will continue to face substantial challenges in returning to a long-term structurally balanced General Fund budget. As discussed above, addressing this challenge will require difficult decisions relative to which programs and services are funded and at what level. We must also consider new ways of delivering programs and services. We have already taken many actions, including aggressively managing hiring, cutting and deferring expenses, moving towards full cost recovery of fee-supported services, and scrubbing all opportunities to identify unspent dollars to address the gap between revenues and expenditures.

In November 2009, the City Council authorized an independent financial and operational review to identify additional opportunities to further maximize resources through cost-savings measures, efficiencies and revenue opportunities. Management Partners was engaged to complete this scope of work and has been working closely with City staff to gather information and develop recommendations. Management Partners presented a status report to the Council in February, and will bring final recommendations to Council for consideration in May as part of the budget hearings. Staff anticipates that the

recommendations will be prioritized with those strategies yielding the most immediate potential for cost savings and/or revenue enhancements for earliest consideration.

In addition, the City has been considering several revenue options including: modernizing our business operations tax, adopting a parking tax, adoption of a parcel tax, and expanding the City's community facilities assessment districts citywide as cuts alone will not balance our future budgets.

According to the Government Finance Officers Association, consideration of new taxes, with a strong nexus to benefit is a "...very fair way to finance public services when (the) tax burden is borne by those who receive the benefit." These options will be outlined for Council consideration during budget hearings.

In recent years, the City has used a substantial portion of the General Fund Economic Uncertainty Reserve to provide the time necessary to implement long-term reduction strategies, and to mitigate even greater reductions in services. The use of one-time resources to bridge the gap between revenues and expenditures defers, but does not eliminate, the need to reduce costs. As a result, to the extent one-time funding is utilized, the City will need to continue to reduce expenditures or implement long-term revenue growth strategies in order to backfill the use of one-time resources. The current balance in the Economic Uncertainty Reserve is \$10.5 million, approximately 3% of the estimated FY2010/11 General Fund revenues.

The General Fund – Moving Forward

The City's challenge for FY2010/11 is to effectively implement a multi-year plan to close the gap between revenues and expenses in the General Fund, thus achieving a fiscally sustainable budget. The deficit will persist unless ongoing corrective actions are taken. As we have discussed above, permanently closing the gap will require difficult decisions relative to program and service priorities and discipline to ensure that we are implementing long-term solutions to address the City's financial challenges. There are no easy answers. However, it is our responsibility as the leadership of the City of Sacramento, to formulate a balanced, sustainable organization that will weather these difficult times and be poised to move forward when the economy improves.

THE ENTERPRISE FUNDS

The City's Enterprise Funds are also challenged as a result of the economic crisis. In the Utilities Enterprise Funds, the costs continue to increase for a number of critical items necessary to deliver services such as labor, fuel, chemicals, and utilities. The downturn of the housing market has also created shortfalls in projected revenues, and the increase in foreclosures has dramatically increased the number of unpaid utility bills that the Department is forced to write off as bad debt.

Revenues for the City's Community Center Fund and Marina Fund are also down, reflecting the economic reality of less discretionary spending on hotels and leisure activities. The Proposed Budget for the Enterprise Funds includes expenditure adjustments to address base budget issues such as increasing chemical, electrical, and gas costs, as well as adjustments to reflect changing revenue trends.

Operational descriptions and updates of each of the City's Enterprise Funds are shown on the following pages, including a five-year forecast for each fund.

Parking Fund (6004)

The City of Sacramento operates nine parking garages and nine surface parking lots for a total of over 10,000 parking spaces. These include surface parking lots that are managed for the Crocker Art Museum and Thomas Enterprises, as well as one lot leased from the State of California. The Parking Services Division also manages over 65,000 square feet of retail space within the various City parking structures.

Parking fee revenues are projected to increase three percent for FY2010/11 based on FY2009/10 activities. The revenue is expected to increase one percent annually beginning in FY2011/12 through FY2014/15. Rental income is based on current and anticipated leases. The operating expenses are projected to grow at approximately two percent annually.

Parking Fund (6004)
Revenue and Expenditure Five Year Forecast
(in 000s)

	2010/11 Proposed	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
REVENUES					
Parking Fees	16,000	16,160	16,321	16,483	16,793
Interest--Operating Funds	600	600	600	600	600
Real Property Rental	1,329	1,344	1,369	1,384	1,429
TOTAL REVENUES:	17,929	18,104	18,290	18,467	18,822
EXPENDITURES					
Employee Services	4,857	4,534	4,667	4,803	4,941
Other Services & Supplies	4,929	7,380	7,417	7,454	7,491
Operating Transfer Out/(In)	3,366	1,461	1,454	1,371	1,371
Subtotal--Operating Expenses:	13,152	13,375	13,538	13,628	13,803
Debt Service	3,575	2,944	2,944	2,944	2,944
OTHER USES/CIP	2,978	2,878	2,878	2,878	2,878
Subtotal--Other Uses:	6,553	5,822	5,822	5,822	5,822
TOTAL EXPENDITURES:	19,705	19,197	19,360	19,450	19,625
CURRENT SURPLUS/(DEFICIT)	(1,776)	(1,093)	(1,070)	(983)	(803)
Beginning Fund Balance	11,059	9,283	8,190	7,120	6,137
ENDING FUND BALANCE:	9,283	8,190	7,120	6,137	5,334

Utilities Funds - Overview

The Department of Utilities (DOU) develops the five-year budget forecast for all of its funds based on the assumption that the major cost drivers (labor, fuel, utilities, chemicals, etc.) will increase each year. This assumption is based on historical trends and past performance of the various indices used to project utility cost growth. DOU has also made the assumptions that its Public Employee Retirement System (PERS) contribution will increase substantially over the next few years and there will be nominal growth in development in the later part of the five-year period. In addition, DOU has made an effort to rebuild the dwindling reserves of each fund to maintain their financial health and ability to sustain their operational and capital needs over the next five years. Compliance with the provisions in Proposition 218 was also a consideration in the development of the five-year budget projection. DOU developed the five-year forecast with the intent that it will recover the full cost of all the services it provides.

The five-year budget forecast also assumes DOU will receive rate increases appropriate to maintain the financial stability of the utility funds. All rate adjustment proposals are brought forward to the Utilities Rate Advisory Commission (discussed below) for review and recommendation and to the City Council for approval.

Utilities Rate Advisory Commission

The City Council formed the Utilities Rate Advisory Commission (Commission) in FY2008/09 to provide advice and recommendations to the Mayor and City Council on the City's utility service rates. The Commission is made up of community members, some of whom have expertise in the utilities field. The Commission is also charged with holding a public hearing required by Proposition 218 when the City proposes to impose or increase utility service rates.

Proposition 218

On January 6, 2010, the Sacramento County Grand Jury issued a Grand Jury Report (entitled “The City of Sacramento and Proposition 218 – *The Law Is the Law*”) regarding City practices pertaining to the use of utility enterprise funds that potentially do not comply with Proposition 218.

In response to this Report, and the City’s continual review of programs and services for compliance with Proposition 218, the City proposes the items listed below in the FY2010/11 budget.

Fund Name (Fund Number)	Proposed Service Changes	FY2011 Budget Adjustment
Solid Waste (6007)	Solid Waste garbage, recycling and street sweeping services will be provided to City departments at standard rates with the exception of the Parks and Recreation Department which will receive a phased-in rate.	\$ 186,717
Solid Waste (6007)	Solid Waste will no longer provide illegal dumping services for Code Enforcement activities.	\$ 934,716
Solid Waste (6007)	Recycle bins will be removed from City parks as Solid Waste will no longer fund the recycling program.	\$ 317,220
Solid Waste (6007)	Downtown Leaf pickup if eliminated would create a significant impact on the City’s storm drainage system and could result in flooding. Therefore, the cost of green waste seasonal leaf pickup in the Downtown area will be absorbed by the Drainage Fund.	\$ -
Subtotal Solid Waste Fund:		\$ 1,438,653
Storm Drainage (6011)	City parks will be billed for drainage services utilizing the cemetery drainage rate.	\$ 295,726
Subtotal Storm Drainage Fund:		\$ 295,726
Water (6005)	The Department will phase-in the standard rate for the Parks & Recreation and Convention, Culture and Leisure departments, and will charge the full standard water rates for all other City departments.	\$ 193,364
Subtotal Water Fund:		\$ 193,364
Water (6005), Sewer (6006), Storm Drainage (6011)	The Department will increase fees for development review that reflect full cost recovery rates.	\$ 100,000
Subtotal Water, Sewer, and Storm Drainage Funds:		\$ 100,000
Net Impact to Utility Funds:		\$ 2,027,743

FY2010/11 Approved Budget

The fiscal impacts to the other City departments have resulted in an increase in budgeted expenditures to the General Fund (1001) in the amount of approximately \$471,000 and minimal impacts to other City funds as shown in the following chart.

Fund Name (Fund Number)	Proposed Funding Recommendations	FY2011 Budget Adjustment
General (1001)	City parks will be billed for drainage services utilizing the cemetery drainage rate (requires Council approval of amended rate).	\$ 295,726
General (1001)	Recycle bins will be removed from City parks as Solid Waste will no longer fund the recycling program.	\$ -
General (1001)	Solid Waste services (garbage, recycling and street sweeping) will be provided to City departments at standard rates with the exception of the Parks and Recreation Department which will receive a phased-in rate.	\$ 174,768
General (1001)	Solid Waste will no longer provide illegal dumping services for Code Enforcement activities.	\$ -
Subtotal General Fund:		\$ 470,494
Lighting & Landscape (2232)	The Department of Transportation has budgeted for water costs in the Lighting & Landscape Fund.	\$ 188,726
Marina (6009)	The Department will phase-in the standard rate for the Parks and Recreation and Convention, Culture and Leisure Departments, and will charge the full standard water rates for all other City departments.	\$ 4,638
Fleet (6501)		\$ 176
Golf (2603)	Solid Waste garbage, recycling and street sweeping services will be provided to City departments at standard rates with the exception of the Parks and Recreation Department which will receive a phased-in rate.	\$ (16,736)
Parking (6004)		\$ 5,177
Marina (6009)		\$ 2,775
Community Center (6010)		\$ 6,183
Subtotal Various Fund:		\$ 190,939
Net Impact to Funds:		\$ 661,433

City staff continues to monitor for potential Proposition 218 issues and will bring forward any issues should they arise.

Utilities Rate Hike Roll Back Act of 2010 Initiative (Initiative)

The Sacramento County Taxpayers League currently is gathering signatures to place the above Initiative on the November 2010 ballot. If the Initiative qualifies for the ballot and receives voter approval, the Initiative would amend the Sacramento City Code to repeal the rate increases for monthly water, sewer, and solid waste services that are scheduled to take effect on July 1, 2010. These rate increases were approved by the City Council in June 2009.

This rate roll-back would take effect on July 1, 2011 (FY2011/12), and the monthly water, sewer and solid waste service rates would be set at the rates in effect as of February 10, 2010 (the City's current rates for FY2009/10). Finally, the Initiative would limit the City's ability to increase monthly rates for these services without voter approval in the future.

If the Initiative is approved by the voters, the following 5-year forecast for each of the three funds (water, sewer and solid waste services) would be significantly impacted. The proposed Initiative does not apply to the City of Sacramento's storm drainage rates.

Cost Saving Measures

As part of DOU's continual review of its programs and services for cost saving measures and efficiencies, the current fluoride treatment of the water supply has been identified as a non-mandated service that would result in significant cost savings if suspended. While all water is fluoridated, only a small amount is actually consumed by the targeted population. Due to the continued escalating costs to provide water with fluoride, the City may need to consider raising utility rates, finding an alternate funding source or suspending the fluoridation of the water. DOU will continue its review of all utility programs and services and bring forward identified cost saving measures for Council's consideration.

THIS PAGE INTENTIONALLY LEFT BLANK

Water Fund (6005)

Revenue generated by the City for the purpose of providing water service to its customers is deposited in the Water Enterprise Fund. Revenues are derived from customer fees, interest earnings, development fees, tap sales, and reimbursements from other entities for services provided. Water Fund revenues are structured to cover the costs of providing water service to its customers which include water treatment, plant maintenance, water distribution system repair and maintenance, water conservation and education programs, water quality monitoring, related engineering services, customer service and billing, the City-County Office of Metropolitan Water Planning, and capital improvements. Fund expenditures are summarized and reflected as operating costs, debt service, and capital improvement costs.

While the Water Fund faces some significant challenges over the next five years, it is anticipated that the fund will remain financially sound and able to meet those challenges with appropriate rate increases over the next several years. Key issues for the Water Fund over the next five years include:

- Ongoing replacement and maintenance of aging infrastructure to provide safe and reliable drinking water to the community and meet state and federal standards.
- Continued implementation of the Residential Water Meter Installation Program in compliance with the state mandate requiring 20% water conservation by the year 2020.
- Maintaining state and federal regulatory compliance.
- Continued implementation of an aggressive water conservation program consistent with the Water Forum Agreement (WFA), integrating actions necessary for providing a regional solution to water shortages, environmental damage, and groundwater contamination.
- Support of regional, long-term water supply planning.
- Development of wholesale and wheeling agreements in support of effective regional water management.
- Meeting future debt service requirements related to the rehabilitation and improvement of intake structures and treatment plants.
- Continued revenue shortfalls and substantially increased bad debt expense as a result of the economic recession.

The following chart provides a five-year budget forecast for the Water Fund with the adopted rate increase of 15% in FY2010/11 to address anticipated cost increases, meet regulatory requirements and sustain a positive fund balance, and includes the following assumptions:

- Future capital spending will reflect continued implementation of the mandated water meter program and a reasonable appropriation for infrastructure repair and rehabilitation.
- Costs for items that are vital to the collection, purification, and delivery of water, and to meet levels of service, continue to rise at rates exceeding general inflationary costs. The most significant cost increases are for labor, chemicals, utilities, sludge dewatering, and installation and maintenance of water meters, including a substantial increase to the meter replacement budget.
- In an effort to encourage water conservation, additional funds are budgeted for water conservation programs and education and outreach. Additionally, costs are also being incurred to pay for increasingly stringent regulatory water quality testing.
- Annual operating expenditures such as labor, chemical and utilities costs are anticipated to remain fairly constant from FY2009/10 to FY2010/11 with minimal augmentations. Costs in the subsequent years assume a 6% increase per year for the Water Meter Program.

Water Fund (6005)
Revenue and Expenditure Five Year Forecast
Dollars in Thousands

	2010/11 Base Budget	2010/11 Proposed Augmentations	2010/11 Proposed Budget	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
Projected Rate Increase			15.00%	*	*	*	*
REVENUE							
Charges, Fees and Services	70,644	9,095	79,739	90,105	101,818	114,037	127,721
Interest	1,096		1,096	1,096	1,096	1,096	1,096
Other/Misc.	1,755	-	1,755	1,668	1,771	1,878	1,988
TOTAL REVENUES	73,495	9,095	82,590	92,869	104,685	117,011	130,805
EXPENDITURES							
Operating	55,896	1,059	56,955	59,394	63,474	68,500	72,911
Debt Service	11,215	-	11,215	11,527	13,032	13,118	13,122
Proposed CIP	13,612	-	13,612	19,591	26,237	33,577	41,692
Proposed MYOP	808		808	833	864	842	867
TOTAL EXPENDITURES	80,723	1,059	82,590	91,345	103,607	116,037	128,592
CURRENT SURPLUS/(DEFICIT)	(7,228)	8,036	-	1,524	1,078	974	2,213
Beginning Fund Balance	2,522	-	2,522	2,522	4,046	5,124	6,098
ENDING FUND BALANCE	(4,706)	8,036	2,522	4,046	5,124	6,098	8,311

*Rate increases are projected between 11-13% in each fiscal year from 2011/12 to 2014/15 to meet operational expenses, address deferred CIPs, and fund water meter program at 6% of total rate increases.

Sewer Fund (6006)

Revenue generated by the City for the purpose of providing wastewater collection service to its customers is deposited in the Sewer Fund. Revenues are derived from customer service fees, recovery of Sacramento Regional County Sanitation District (SRCSD)-related operation and maintenance costs paid for by the Fund, interest earnings, and connection charges. Sewer Fund revenues cover the cost of wastewater collection and maintenance, storage and treatment of wet weather combined sewage, installation of new services, operation of 46 sanitary pumping stations, related engineering services, customer service and billing, and the monitoring of discharge into the wastewater collection system. Fund expenditures are generally divided among operating costs, debt service, and capital improvement costs.

The wastewater system is a “contained system” in that very little expansion, other than in-fill projects, is possible without upsizing the system and increasing its capacity. The City-operated wastewater collection system serves approximately 60 percent of the City, primarily the central and southern sections of the City. The Sacramento Area Sanitation District (SASD) is the wastewater collection system provider for the other areas of the City. While the City is responsible for limited treatment of its wastewater, it partners with the SRCSD to treat the majority of the City’s wastewater. The City provides the SRCSD with billing and collection services for properties within the service area in which wastewater collection is provided by the City.

The Sewer Fund presents unique challenges due to the system’s growth potential and the age and nature of the system’s infrastructure. Issues facing the Sewer Fund include:

- Compliance with state and federal regulations, including state mandated rehabilitation of the central City’s combined sewer and storm drainage system (CSS). The CSS collects both wastewater from homes and businesses as well as storm water and urban runoff.
- Continued rehabilitation of the City’s separated wastewater service area. A separated wastewater system collects wastewater from homes and businesses and does not collect storm water.
- Incorporating growth in new wastewater services and the increasing costs for repair and reconstruction of the aging system.
- Maintaining the financial strength of the fund for the purpose of raising sufficient capital to finance rehabilitation of the CSS.
- Continued revenue shortfalls and substantially increased bad debt expense as a result of the economic recession.

FY2010/11 Approved Budget

The following chart provides a five-year budget forecast for the Sewer Fund with the adopted rate increase of 5% in FY2010/11 to address anticipated cost increases, meet regulatory requirements and sustain a positive fund balance, and includes the following assumptions:

- Future capital spending will reflect a reasonable appropriation for infrastructure repair and rehabilitation. In addition, DOU must comply with state mandates to accomplish significant improvements to the combined sewer system, and the forecast includes increasing the capital budget to meet this mandate.
- Annual operating expenditures such as labor, chemical and utilities costs are anticipated to remain fairly constant from FY2010/11 to FY2011/12 with minimal augmentations.

Sewer Fund (6006)
Revenue and Expenditure Five Year Forecast
Dollars in Thousands

	2010/11 Base Budget	2010/11 Proposed Augmentations	2010/11 Proposed Budget	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
Projected Rate Increase			5.00%	*	*	*	*
REVENUE							
Charges, Fees and Services	19,740	1,072	20,812	27,472	31,043	34,458	38,248
Interest	392	-	392	392	392	392	392
Other	1,288	-	1,288	1,128	1,128	1,128	1,128
TOTAL REVENUES	21,420	1,072	22,492	28,992	32,563	35,978	39,768
EXPENDITURES							
Operating	19,701	354	20,055	21,911	22,517	23,921	25,213
Debt Service	910	-	910	910	910	910	923
CIP	3,875	-	3,875	6,011	8,221	10,509	12,877
MYOP	175	-	175	77	79	81	83
TOTAL EXPENDITURES	24,486	354	25,015	28,909	31,727	35,421	39,096
CURRENT SURPLUS/(DEFICIT)	(3,066)	718	(2,523)	83	836	557	672
Beginning Fund Balance	2,899	-	2,899	376	459	1,295	1,852
ENDING FUND BALANCE	(167)	718	376	459	1,295	1,852	2,524

*Rate increases are projected between 10-13% in each fiscal year from 2012/13 to 2014/15 to meet operational expenses and deferred CIPs after structural deficit in FY2011/12 is addressed.

Solid Waste Fund (6007)

The Solid Waste Fund is financially responsible for the activities of collecting garbage, recyclables and garden refuse, sweeping streets, post-closure monitoring of landfills, and waste reduction. Issues facing the Solid Waste Fund include:

- Developing a new disposal/facility plan that: 1) incorporates areas north of the American River that reduce mileage; 2) increases sustainability, which may include bringing the City of Sacramento solid waste back into the region for disposal; and 3) stabilizes tipping fees for long-range planning.
- Funding increasing costs for new/replacement equipment.
- Meeting state mandated diversion goals.

Costs for items vital to providing solid waste services and complying with regulatory mandates continue to rise. The most significant cost increases are labor, fleet (operation, maintenance and replacement of vehicles), and disposal fees. Additionally, costs are being incurred for post-closure activities of landfills, and additional green waste containers. While costs in many areas are rising, Solid Waste has realized significant savings by rerouting its operations and modifying schedules to reduce labor, overtime, vehicle maintenance, and fuel costs, and will continue to look for additional efficiencies.

The following chart provides a five-year budget forecast for the Solid Waste Fund with the adopted overall rate increase of 9% in FY2010/11 to address anticipated cost increases, meet regulatory requirements, generate a positive fund balance, and includes the following assumptions:

- Provide sufficient resources for the replacement of the aging vehicles to reduce the significant ongoing maintenance costs.
- Provide sufficient resources for the ongoing post-closure costs associated with the City landfills and for facility rehabilitation and repair.

Solid Waste Fund (6007)
Revenue and Expenditure Five Year Forecast
Dollars in Thousands

	2010/11 Base Budget	2010/11 Proposed Augmentations	2010/11 Proposed Budget	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
Projected Rate Increase			9.00%	*	*	*	*
REVENUE							
Charges, Fees and Services	57,760	4,555	62,315	66,677	69,344	72,118	75,003
Interest	-	-	-	44	44	44	44
Other/Misc.	804	-	804	719	719	719	719
TOTAL REVENUES	58,564	4,555	63,119	67,440	70,107	72,881	75,766
EXPENDITURES							
Operating	54,595	1,084	55,679	61,710	62,713	65,613	68,089
Debt Service	3,762	-	3,762	3,336	3,354	3,356	3,050
Proposed CIP	1,457	-	1,457	2,000	2,063	2,135	2,210
MYOP	-	-	-	-	-	-	-
TOTAL EXPENDITURES	59,814	1,084	60,898	67,046	68,130	71,104	73,349
CURRENT SURPLUS/(DEFICIT)	(1,250)	3,471	2,221	394	1,977	1,777	2,417
Beginning Fund Balance	-	-	-	2,221	2,615	4,592	6,369
ENDING FUND BALANCE	(1,250)	3,471	2,221	2,615	4,592	6,369	8,786

*Rate increases are projected between 2-7% in each fiscal year from 2011/12 to 2014/15 to meet operational expenses and address deferred CIPs.

Marina Fund (6009)

The Sacramento Marina is located on the Sacramento River at Miller Park. The Marina is a full service, 7-day-a-week operation that includes 475 berths, a fuel dock, security gates, and parking. Revenues from berth rentals and fuel sales offset costs of operation, debt service and capital improvements.

The Sacramento Marina completed a \$10.5 million renovation in FY2008/09 that included replacement of the 45-year old deteriorating South Basin docks, providing covered berths for nearly all slips. The project was primarily financed through a low interest loan from the State Department of Boating and Waterways.

The five-year expense and revenue forecast reflects the financial analysis based on the significant impact to the boating industry from the economic downturn. Based on City Council approval of rate revisions in April 2010, the new berthing fees will reflect a flat 8% increase in FY2010/11 and FY2011/12 and 6% annually thereafter, as well as occupancy of 65% in FY2010/11, 68% in FY2011/12, 75% in FY2012/13, 77% in FY2013/14 and 80% in FY2014/15. Operating expenses have been reduced to reflect efficiencies and service level reductions due to reduced revenue. Debt payments for the South Basin project are included in the FY2010/11 budget; this is the first year of a 30-year term.

Marina Fund (6009)
Revenue and Expenditure Forecast
Dollars in Thousands

	2010/11 Proposed	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
REVENUES					
Berth Rentals	1,588	1,794	2,098	2,283	2,514
Interest	18	23	24	25	28
Gas and Oil Sales	324	324	324	324	324
Miscellaneous	81	81	81	81	81
TOTAL REVENUES	2,011	2,222	2,527	2,713	2,947
EXPENDITURES					
Operating	1,120	1,154	1,205	1,239	1,289
Debt Service	1,165	1,165	1,165	1,165	1,165
CIP	50	150	200	200	250
Other Fund Uses	-	-	-	-	-
TOTAL EXPENDITURES	2,335	2,469	2,570	2,604	2,704
CURRENT SURPLUS/(DEFICIT)	-324	-247	-43	109	243
Beginning Fund Balance	709	385	138	95	204
ENDING FUND BALANCE	385	138	95	204	447

THIS PAGE INTENTIONALLY LEFT BLANK

Community Center Fund (6010)

The Community Center Fund funds the operation, debt service and capital improvement program for the Sacramento Convention Center, Memorial Auditorium, and Community Center Theater. The Center's goals include maintaining successful financial performance as an enterprise fund, optimizing facility utilization through aggressive marketing, exceeding industry standards for customer service and facility maintenance, stimulating hotel market demand to generate Transient Occupancy Tax (TOT) revenues, and offering a premier venue to contribute to the economic vitality of the Downtown and Sacramento region.

The main sources of revenue for the Community Center Fund are the TOT and fees paid by users of the facility. The TOT has been impacted by the downturn in the economy. Projections for FY2010/11 are based on a 13% decline in FY2009/10; this is in addition to a 10% decline in FY2008/09. This is the worst two-year decline in the history of the TOT. To maintain a positive fund balance and continue to operate the Sacramento Convention Complex at an acceptable level, actions have been taken to freeze vacant positions, reduce expenses, reduce Box Office and security hours, defund existing Capital Improvement Projects, and manage revenue.

FY2010/11 TOT revenue is expected to see a stable performance with projected receipts at the same level as FY2009/10. In FY2009/10, user fees are projected to decline from FY2008/09 proceeds by approximately 1.8%. FY2010/11 is expected to increase by 2.0%.

In 1997, to maintain the financial integrity of the Community Center Fund, the City Council approved the use of up to \$12 million in inter-fund loans, if needed, to offset any year-end deficit. Total borrowing was just over \$7.5 million – approximately \$4.5 million less than originally authorized. Repayment of the inter-fund loan began in FY2005/06 and will continue with a payment of \$100,000 in FY2010/11. Repayment of the loan will continue throughout the next five years. Through FY2009/10, \$3.10 million has been repaid.

Community Center Fund (6010)
Revenue and Expenditure Forecast
 Dollars in Thousands

	2010/11 Proposed	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
REVENUES					
Transient Occupancy Tax	13,738	14,150	14,575	15,304	16,069
User Fees	7,458	7,707	8,015	8,335	8,669
Interest	300	400	400	600	800
Other (Facility Fee)	1,660	1,900	1,000	1,000	1,200
TOTAL REVENUES	23,156	24,157	23,990	25,239	26,738
EXPENDITURES					
Operating	14,032	12,966	13,300	13,641	14,088
Debt Service	10,364	7,477	7,970	11,664	11,664
Capital Improvements	900	1,050	1,150	650	700
Facility Fee Improvements	-	-	-	-	-
Other Fund Uses	224	224	224	224	224
TOTAL EXPENDITURES	25,520	21,717	22,644	26,179	26,676
CURRENT SURPLUS/(DEFICIT)	-2,364	2,440	1,346	-940	62
Operational Reserve	-	-	-	-	-
Payback)	-100	-100	-250	-250	-250
Beginning Fund Balance	4,002	58	2,398	3,494	2,304
ENDING FUND BALANCE	1,538	2,398	3,494	2,304	2,116

Storm Drainage Fund (6011)

Revenue generated by the City for the purpose of providing storm drainage service to its customers is deposited in the Storm Drainage Fund. Revenues are derived primarily from customer service charges and interest earnings. Storm Drainage Fund revenues cover the cost of storm drainage operations at 103 pumping stations, wet weather treatment and storage, collection system maintenance, related engineering services, flood plain management, customer service and billing, education programs, water quality monitoring and other regulatory compliance issues, and a capital improvement program. Fund expenditures are divided among operating costs, debt service, and capital improvements. Challenges facing the Storm Drainage Fund include:

- Declining reserves, as the existing revenue is not sufficient to cover current operating and capital expenses.
- Upgrading drainage service to areas outside of the City's CSS to meet citywide standards.
- Supporting regional flood control efforts.
- Improving drainage system reliability.
- Maintaining State and federal regulatory compliance, i.e. National Pollution Discharge Elimination System (NPDES).

The following chart provides a five-year budget and rate forecast including the following assumptions:

- No rate increases and continued use of fund reserves. Expenditures continue to exceed revenues and the fund is projected to be in a deficit position in the near-term. Per Proposition 218, a voter approved ballot measure is required to increase Storm Drainage rates. DOU intends to recommend moving forward with the ballot measure process.
- Annual operating expenditures such as labor, chemical and utilities costs are anticipated to remain fairly constant from FY2010/11 to FY2011/12 with minimal augmentations.
- Projections of future capital improvement projects in the Storm Drainage Fund reflect decreased spending due to insufficient available funding.

FY2010/11 Approved Budget

Storm Drainage Fund (6011)
Revenue and Expenditure Five Year Forecast
Dollars in Thousands

	2010/11 Base Budget	2010/11 Proposed Augmentations	2010/11 Proposed Budget	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate
Projected Rate Increase*			0.00%	0.00%	0.00%	0.00%	0.00%
REVENUE							
Charges, Fees and Services	33,330	329	33,659	33,659	33,659	33,659	33,996
Interest	422	-	422	400	-	(100)	(200)
Other	3,650		2,860	3,177	3,339	3,539	3,692
TOTAL REVENUES	37,402	329	36,941	37,236	36,998	37,098	37,488
EXPENDITURES							
Operating	33,221	508	33,729	33,882	35,355	37,468	38,907
Debt Service	3,675	-	3,675	3,673	3,650	3,671	3,693
CIP	1,148	-	1,148	1,309	1,230	1,273	1,317
MYOP	-	-	1,305	1,188	1,313	1,337	1,341
TOTAL EXPENDITURES	38,044	508	39,857	40,052	41,548	43,749	45,258
CURRENT SURPLUS/(DEFICIT)	(642)	(179)	(2,916)	(2,816)	(4,550)	(6,651)	(7,770)
Beginning Fund Balance	9,895	-	9,895	6,979	4,163	(387)	(7,038)
ENDING FUND BALANCE	9,253	(179)	6,979	4,163	(387)	(7,038)	(14,808)

*Voter approval is required for rate adjustments to the Storm Drainage Fund. This forecast assumes no rate increases for the fiscal years 2010/11 through 2014/15.

2010-2015 CAPITAL IMPROVEMENT PROGRAM (CIP)

The Proposed FY2010/11 CIP Budget totals \$69.7 million, funding 174 projects in all program areas in various geographic areas of the City. The General Fund total for capital expenditures in FY2010/11 is \$68,856. The five-year program totals \$318.7 million from all funding sources. The General Fund portion of the five-year program is \$17 million.

Given the challenges the City has faced over the past two years in all capital funding sources, we have worked towards maximizing all available capital resources including the identification of alternative funding opportunities, limiting General Fund contributions to projects/programs if available resources exceed the annual budget for the program, leveraging existing City resources with grant funds, and closing completed projects and returning remaining funds to fund balance. In FY2010/11 the City will begin operating new facilities (one new library, the final phases of two community center expansions, and the Crocker Art Museum expansion), funded through the City's Community Reinvestment Capital Improvement Program (CRCIP), state grants, and private development contributions.

3

SECTION – 3

How to Read This Document

HOW TO READ THIS DOCUMENT

The Approved Budget for each Department is presented in a format that includes the following:

- Department Mission Statement (if available)
- Approved Budget/Staffing Changes
- A Department level Budget Summary Table showing budget for:
 - FY2008/09 Actual
 - FY2009/10 Approved Budget
 - FY2009/10 Amended Budget (As of January 2010)
 - FY2010/11 Approved Budget
 - Variance

The summary table shows for each year:

- Budgeted expenditures by category
- Funding sources and amounts
- A Division level Summary Budget Table:
 - FY2008/09 Actual
 - FY2009/10 Approved Budget
 - FY2009/10 Amended Budget (As of January 2010)
 - FY2010/11 Approved Budget
 - Variance
- A Division level Summary Staffing Table:
 - FY2008/09 Approved
 - FY2009/10 Approved Budget
 - FY2009/10 Amended Budget (As of January 2010)
 - FY2010/11 Approved Budget
 - Variance

DEPARTMENT BUDGET SUMMARY TABLE

The Approved Budget for each Department is compared with prior year actual; the final approved current year budget and the current year amended budget (as of January). A sample is as follows:

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Debt Service	1,604,469	619,469	619,469	604,467	(15,002)
Employee Services	13,467,465	14,764,318	14,425,200	13,822,326	(602,874)
Labor/Supply Offset	980,469	365,715	365,715	438,848	73,133
Operating Transfers	1,593,986	1,785,700	1,785,700	1,796,400	10,700
Property	414,867	362,279	346,923	436,601	89,678
Service And Supplies	8,684,956	9,479,350	9,848,756	9,925,922	77,166
Total:	26,746,212	27,376,831	27,391,763	27,024,564	(367,199)
Funding Summary by Fund/Special District					
Community Center Fund	14,421,273	14,152,912	14,089,057	14,171,880	82,823
Fairytale Town	58,275	45,000	45,000	50,000	5,000
General Fund	5,558,666	4,666,203	4,749,399	5,011,675	262,276
Golf Fund	4,553,706	5,853,331	5,853,331	5,871,541	18,210
H Street Theater Fund	30,531	45,000	45,000	45,000	-
Old Sac Market	15,337	39,000	39,000	39,000	-
Old Sacto Maint Dist	66,438	66,438	65,556	65,556	-
Sacramento Marina Fund	1,512,506	1,838,884	1,835,357	1,769,912	(65,445)
Zoo Fund	528,880	670,063	670,063	-	(670,063)
Total:	26,746,212	27,376,831	27,391,763	27,024,564	(367,199)

Column 1 – Shows the Department's FY2008/09 actual budget by category, and funding amounts by source.

Column 2 – Shows approved budget for FY2009/10.

Column 3 – Shows the department's FY2009/10 amended budget by category, and funding amounts by source.

Column 4 – Shows the FY2010/11 approved budget by category, and funding amounts by source.

Column 5 – Shows the changes in budget between the FY2010/11 approved and the FY2009/10 amended budget.

DIVISION BUDGET SUMMARY TABLE

The Division Summary table shows approved expenditures for each administrative division or department. The tables look like the ones below:

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Actual	Approved	Amended	Approved	Approved/Amended
CCL Administration	1,504,240	1,670,666	1,667,281	1,739,994	72,713
Convention Center Complex	12,689,495	12,393,061	12,332,591	12,332,799	208
Crocker Art Museum	1,117,176	1,041,633	1,427,910	1,850,714	422,804
Discovery Museum Science Cntr	268,728	252,538	236,732	236,732	-
Fairytale Town	100,358	67,015	67,015	64,245	(2,770)
Golf	4,712,303	6,032,294	5,964,778	6,027,305	62,527
Metro Arts Commission	1,031,920	571,505	443,420	406,582	(36,838)
Old City Cemetery	162,199	145,059	143,205	99,917	(43,288)
Old Sacramento	1,261,326	1,393,543	1,373,606	1,227,803	(145,803)
Sacramento Archives	757,963	549,314	510,184	525,702	15,518
Sacramento History Museum	341,120	252,539	236,733	236,733	-
Sacramento Marina	1,512,506	1,801,784	1,798,257	1,732,812	(65,445)
Sacramento Zoo	1,286,878	1,205,879	1,190,052	543,228	(646,824)
Total:	26,746,212	27,376,831	27,391,763	27,024,564	(367,199)

Column 1 – Shows actual budget information for FY2008/09.

Column 2 – Shows the budget by division as presented in the approved budget for FY2009/10.

Column 3 – Shows the budget by division for the FY2009/10 amended budget.

Column 4 – Shows the budget by division as approved for FY2010/11.

Column 5 – Shows the changes in budget by division as approved for FY2010/11.

STAFFING LEVELS SUMMARY TABLE

The Staffing Levels table shows approved expenditures for each administrative division or department. The tables look like the ones below:

Division FTEs	<u>Staffing Levels</u>				
	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Sacramento Archives	5.00	4.50	4.50	4.00	(0.50)
Convention Center Complex	83.15	83.15	83.15	83.15	0.00
Crocker Art Museum	6.00	6.00	6.00	6.00	0.00
CCL Administration	10.00	10.00	10.00	10.00	0.00
Golf	60.36	60.36	60.36	59.36	(1.00)
Metro Arts Commission	13.00	12.00	12.00	10.00	(2.00)
Old City Cemetery	2.50	1.50	1.50	1.00	(0.50)
Old Sacramento	12.76	11.90	11.90	8.83	(3.07)
Sacramento Marina	7.80	7.80	7.80	7.80	0.00
Sacramento Zoo	9.00	9.00	9.00	6.00	(3.00)
Total:	209.57	206.21	206.21	196.14	(10.07)

Column 1 – Shows approved FTEs by division for FY2008/09.

Column 2 – Shows the FTEs by division as presented in the approved budget for FY2009/10.

Column 3 – Shows the FTEs by division for the FY2009/10 amended budget.

Column 4 – Shows the FTEs by division as approved for FY2010/11.

Column 5 – Shows the changes in FTEs by division between the FY2010/11 approved and the FY2009/10 amended budget.

4

SECTION – 4 **Budget Schedules**

Schedule 1A
Current Operations – Appropriations by Fund (in 000s)

<u>Fund Type</u>	FY2009/2010	FY2009/2010	FY2010/2011	FY2010/2011
<u>Funds</u>	<u>Approved</u>	<u>Amended</u>	<u>Approved</u>	<u>Undesignated Fund Balance</u>
General Fund				
General	383,151	383,640	363,837	42
Subtotal : General Fund	383,151	383,640	363,837	42
Enterprise Funds				
Community Center	24,600	24,600	24,720	1,538
Marina	1,835	1,835	1,770	901
Parking	16,233	16,233	19,268	6,242
Sewer	19,866	18,944	20,965	376
Solid Waste	57,584	55,309	59,441	1,661
Storm Drainage	39,194	37,541	37,404	6,979
Water	68,122	65,240	68,170	2,522
Subtotal : Enterprise Funds	227,435	219,703	231,739	20,218
Internal Service Funds				
Fleet Mgmt	33,473	33,473	34,072	298
Risk Mgmt	27,886	27,943	26,615	605
Subtotal : Internal Service Funds	61,359	61,416	60,687	902
Other Governmental Funds				
4th R Latchkey	6,756	6,756	7,490	(0)
Art in Public Places	-	-	-	243
Assessment Reg/SDRIS	347	347	313	402
Bridge Construction	-	-	-	161
Cal EPA	7,874	7,874	7,702	2,659
CIRBS	1,445	1,445	400	4,550
Citation - I-5 Improvements	11	11	11	990
Citation - I-5 Maintenance	-	-	-	355
Debt Service	7,977	7,977	16,512	5,109
Development Services Fund	(440)	(440)	(432)	1,079
Downtown Management District	2,193	2,316	2,320	748
Fairytale Town	45	45	50	8
Gas Tax	6,890	6,890	7,300	2,988
Golf	7,103	7,103	7,121	(5,396)
Hart Trust	-	-	-	1,561
Jacinto Park	-	-	-	1,551
Land Park	139	139	149	211
Lighting and Landscape	12,472	12,472	13,400	2,119
Major Street Construction	-	-	-	3,630
Measure A Maintenance	8,142	8,142	7,607	206
Measure A Construction	-	-	-	10,060
N. Natomas Financial Plan	2,595	2,595	2,584	75,680
Other	19,574	19,816	23,810	9,367
Park Development	192	192	217	3,311
Sunset, Pocket, Meadowview Maintenance	-	-	-	224
Private Development	125	125	125	0
Quimby Act	-	-	-	2,936
Richards Railyards	-	-	-	1,236
S. Natomas Cap Improvements	-	-	-	808
S. Natomas FBA	-	-	-	2,465
S. Natomas I-5 Developer Impr	-	-	-	526
Sacramento Sports Commission	-	-	130	63
Sacramento Tourism BID	2,148	2,148	2,145	39
SHRA CDBG	250	250	250	0
Special Recreation	3,600	3,600	4,010	839
START	6,900	6,900	7,593	2,257
State Route 160	273	273	255	0
Transportation Development	-	-	-	288
Traffic Safety	1,350	1,350	931	5
Transportation Systems Mgmt.	-	-	-	552
Zoo	670	670	-	23
Subtotal : Other Governmental Funds	98,633	98,999	111,992	133,856
GRAND TOTAL (Gross):	770,578	763,759	768,254	155,018

Schedule 1B
Current Operations – Appropriations by Operating Unit (in 000s)

Operating Unit Type Operating Unit Name	FY2008/09 Actuals	FY2009/10 Approved	FY2009/10 Amended	FY2010/11 Approved	Change Approved/Amend
Charter Office					
City Attorney	6,970	6,982	6,972	6,830	(142)
City Clerk	1,417	1,447	1,445	1,405	(41)
City Manager	3,922	3,523	3,397	3,043	(354)
City Treasurer	2,020	2,156	2,075	1,911	(164)
Mayor Council	3,468	3,641	3,519	3,925	406
Subtotal : Charter Office	17,798	17,749	17,408	17,114	(294)
Operating Departments					
Code Enforcement	10,661	10,697	10,618	(0)	(10,618)
Community Development	16,201	12,905	12,700	20,333	7,634
Convention, Culture & Leisure	26,746	27,377	27,392	27,025	(367)
Economic Development	4,821	4,752	4,648	3,816	(832)
Finance	8,788	8,568	8,554	8,371	(183)
Fire	99,777	100,081	99,109	98,517	(591)
General Services	54,187	55,660	55,661	55,039	(622)
Human Resources	71,633	29,474	29,363	29,957	594
Information Technology	10,343	9,316	9,089	8,934	(155)
Labor Relations	1,155	1,074	1,072	-	(1,072)
Neighborhood Services	1,291	962	954	(0)	(954)
Parks and Recreation	47,580	38,851	38,867	37,207	(1,660)
Planning	2,699	-	-	-	-
Police	133,239	130,282	128,413	123,786	(4,627)
Transportation	43,394	48,145	47,421	45,217	(2,204)
Utilities	149,111	165,334	156,735	163,347	6,613
Subtotal : Operating Departments	681,628	643,477	630,595	621,550	(9,045)
Others					
Debt Service	118,022	70,459	70,459	78,005	7,546
Non-Departmental	48,638	38,893	45,296	51,585	6,289
Subtotal : Others	166,660	109,352	115,755	129,590	13,835
GRAND TOTAL (Gross):	866,085	770,578	763,759	768,254	4,496

Schedule 1C
Staffing by Department (In Full Time Equivalents)

Operating Unit Type	FY 2008/2009	FY 2009/2010	FY 2009/2010	FY 2010/2011	Change
Operating Unit Name	Actuals	Approved	Amended	Approved	Approved/Amended
Charter Office					
City Attorney	53.00	49.00	49.00	48.00	(1.00)
City Clerk	12.00	11.00	11.00	10.00	(1.00)
City Manager	26.00	24.00	20.00	16.00	(4.00)
City Treasurer	15.00	13.00	13.00	12.00	(1.00)
Mayor Council	28.50	28.50	36.50	36.50	0.00
Sub-Total Charter Office	134.50	125.50	129.50	122.50	(7.00)
Operating Departments					
Code Enforcement	95.50	90.00	90.00	0.00	(90.00)
Community Development	165.50	106.50	106.50	169.50	63.00
Convention, Culture & Leisure	209.57	206.21	206.21	196.14	(10.07)
Economic Development	25.00	22.00	21.00	18.00	(3.00)
Finance	96.50	75.50	75.50	71.00	(4.50)
Fire	631.00	582.00	632.00	611.00	(21.00)
General Services	294.50	257.00	257.00	247.00	(10.00)
Human Resources	70.00	65.80	65.80	71.00	5.20
Information Technology	66.50	54.00	54.00	54.00	0.00
Labor Relations	9.00	8.00	8.00	0.00	(8.00)
Neighborhood Services	13.00	9.00	9.00	0.00	(9.00)
Parks and Recreation	825.58	679.69	675.06	647.83	(27.23)
Planning	32.00	0.00	0.00	0.00	0.00
Police	1,096.36	1,091.36	1,129.36	1,059.96	(69.40)
Transportation	439.95	424.00	424.00	408.50	(15.50)
Utilities	739.00	752.00	753.00	697.50	(55.50)
Sub-Total Operating Departments	4,808.96	4,423.06	4,506.43	4,251.43	(255.00)
GRAND TOTAL:	4,943.46	4,548.56	4,635.93	4,373.93	(262.00)

Schedule 1D
Staffing by Fund (in Full Time Equivalents)

Fund Type	FY 2008/2009	FY 2009/2010	FY 2009/2010	FY 2010/2011	Change
Fund Name	Actuals	Approved	Amended	Approved	Approved/Amended
Operating Unit					
General Fund					
General					
Mayor/Council	28.50	28.50	36.50	36.50	0.00
City Manager	26.00	24.00	20.00	16.00	(4.00)
City Attorney	53.00	49.00	49.00	48.00	(1.00)
City Clerk	12.00	11.00	11.00	10.00	(1.00)
City Treasurer	15.00	13.00	13.00	12.00	(1.00)
Finance	96.50	75.50	75.50	71.00	(4.50)
Technology	66.50	54.00	54.00	54.00	0.00
Human Resources	32.00	27.80	25.80	31.00	5.20
Labor Relations	9.00	8.00	8.00	0.00	(8.00)
Police	1,096.36	1,091.36	1,129.36	1,059.96	(69.40)
Fire	631.00	582.00	632.00	611.00	(21.00)
General Services Dept	190.50	153.00	153.00	143.00	(10.00)
Department of Utilities	0.00	0.00	0.00	0.00	0.00
Transportation Department	380.70	364.75	364.75	349.25	(15.50)
Neighborhood Services Department	13.00	9.00	9.00	0.00	(9.00)
Convention Culture & Leisure	108.62	105.26	105.26	95.19	(10.07)
Economic Development Department	25.00	22.00	21.00	18.00	(3.00)
Parks and Recreation Department	513.90	368.70	364.07	335.84	(28.23)
Code Enforcement Department	95.50	90.00	90.00	0.00	(90.00)
Community Development	165.50	106.50	106.50	169.50	63.00
Planning Department	32.00	0.00	0.00	0.00	0.00
Sub-Total General Fund	3,590.58	3,183.37	3,267.74	3,060.24	(207.50)
Enterprise Funds					
Community Center					
Convention Culture & Leisure	93.15	93.15	93.15	93.15	0.00
Marina					
Convention Culture & Leisure	7.80	7.80	7.80	7.80	0.00
Parking					
Transportation Department	59.25	59.25	59.25	59.25	0.00
Sewer					
Department of Utilities	71.50	71.50	74.50	70.50	(4.00)
Solid Waste					
Department of Utilities	186.00	186.00	186.00	160.00	(26.00)
Storm Drainage					
Department of Utilities	215.50	228.50	227.50	216.50	(11.00)
Water					
Department of Utilities	262.00	262.00	261.00	246.50	(14.50)
Sub-Total Enterprise Funds	895.20	908.20	909.20	853.70	(55.50)
Internal Service Funds					
Fleet Mgmt					
General Services Department	104.00	104.00	104.00	104.00	0.00
Risk Management					
Human Resources	18.00	18.00	20.00	20.00	0.00
Worker's Compensation Fund					
Human Resources	20.00	20.00	20.00	20.00	0.00
Sub-Total Internal Service Funds	142.00	142.00	144.00	144.00	0.00
Other Governmental Funds					
4th R Latchkey					
Parks and Recreation Department	147.18	146.49	145.49	145.49	0.00
START					
Parks and Recreation Department	164.50	164.50	165.50	166.50	1.00
Water Planning					
Department of Utilities	4.00	4.00	4.00	4.00	0.00
Sub-Total Other Governmental Funds	315.68	314.99	314.99	315.99	1.00
GRAND TOTAL:	4,943.46	4,548.56	4,635.93	4,373.93	(262.00)

Schedule 2A
Detail of FY2010/11 Revenues, Appropriations & Changes in Fund Balance (in 000s)

	General Funds	Enterprise Funds	Other Governmental Funds	Internal Service Funds	Gross Total	Net Total
Current Resources						
Revenues						
Taxes	258,142	13,738	9,461	-	281,341	281,341
Licenses & Permits	9,558	1,720	1,101	-	12,378	12,378
Fines, Forfeitures, & Penalties	10,950	-	984	-	11,934	11,934
Interest, Rents, Concessions	3,292	5,139	6,350	1,234	16,015	14,781
Intergovernmental	16,774	4,574	32,388	-	53,737	53,737
Charges, Fees, and Services	39,354	223,041	45,917	6,274	314,586	306,957
Contributions From Other Funds	24,592	-	-	-	24,592	-
Miscellaneous Revenue	124	25	14,196	53,964	68,308	1,757
Total Current Resources	362,787	248,238	110,395	61,472	782,892	682,886
Current Requirements						
Current Operations						
Employee Services	342,056	83,574	13,952	13,147	452,729	452,729
Other Services & Supplies	90,673	67,369	24,654	30,237	212,933	151,371
Property	2,693	9,445	383	13,365	25,887	25,887
Debt Service	24,426	33,553	20,869	31	78,878	78,878
Labor/Supply Offset	(96,195)	8,714	53,146	3,906	(30,429)	(43,017)
Contingency	1,000	1,400	-	-	2,400	2,400
Operating Transfers	(815)	27,684	(1,012)	-	25,857	-
Subtotal Current Operations	363,837	231,739	111,992	60,687	768,254	668,248
Capital Improvements	69	24,480	40,391	175	65,115	65,115
Total Current Requirements	363,906	256,219	152,383	60,862	833,370	733,363
Total Current Surplus (Deficit)	(1,119)	(7,981)	(41,987)	610	(50,477)	(50,477)
Other Fund Sources (Uses)	1,161	(2,888)	20,768	-	19,041	19,041
Beginning Undesignated Fund	-	31,087	155,077	292	186,456	186,456
Ending Undesignated Fund Balance	42	20,218	133,857	902	155,019	155,019

Schedule 2B
Summary of FY2010/11 Revenues, Appropriations, and Changes in Fund Balance (in 000s)

	Resources		Requirements			(Deficit) Surplus	Other Sources	Fund Balances	
	Total Revenues	Current Operations	Capital Projects	Total Requirements	Total			Beginning	Ending Undesignated
General Fund									
General	362,787	363,837	69	363,906	(1,119)	1,161	-	42	
Total General Fund	362,787	363,837	69	363,906	(1,119)	1,161	-	42	
Enterprise Funds									
Community Center	23,156	24,720	900	25,620	(2,464)	-	4,002	1,538	
Marina	2,011	1,770	50	1,820	191	-	710	901	
Parking	17,929	19,268	2,878	22,146	(4,217)	(600)	11,059	6,242	
Sewer	22,492	20,965	3,875	24,840	(2,348)	(175)	2,899	376	
Solid Waste	63,119	59,441	2,017	61,458	1,661	-	-	1,661	
Storm Drainage	36,941	37,404	1,148	38,552	(1,611)	(1,305)	9,895	6,979	
Water	82,590	68,170	13,612	81,782	808	(808)	2,522	2,522	
Total Enterprise Funds	248,238	231,739	24,480	256,219	(7,981)	(2,888)	31,087	20,218	
Internal Service Funds									
Fleet Mgmt	34,253	34,072	175	34,247	6	-	292	298	
Risk Mgmt	27,219	26,615	-	26,615	605	-	-	605	
Total Internal Service Funds	61,472	60,687	175	60,862	610	-	292	902	
Other Governmental Funds									
4th R Latchkey	6,703	7,490	-	7,490	(787)	559	228	-	
Art in Public Places	-	-	-	-	-	-	243	243	
Assessment Bond Registration	-	313	-	313	(313)	-	714	402	
Bridge Construction	3	-	-	-	3	-	158	161	
Cal EPA	7,874	7,702	-	7,702	172	-	2,487	2,659	
CIRBS	-	400	810	1,210	(1,210)	-	5,760	4,550	
Citation - I-5 Improvements	-	11	-	11	(11)	-	1,000	990	
Citation - I-5 Maintenance	-	-	-	-	-	-	355	355	
Debt Service	12,307	16,512	-	16,512	(4,205)	66	9,248	5,109	
Development Services Fund	-	(432)	432	-	-	-	1,079	1,079	
Downtown Management District	2,303	2,320	-	2,320	(17)	-	765	748	
Fairytale Town	50	50	-	50	-	-	8	8	
Gas Tax	7,439	7,300	129	7,429	10	-	2,978	2,988	
Golf	7,143	7,121	224	7,345	(202)	-	(5,194)	(5,396)	
Hart Trust	-	-	-	-	-	-	1,561	1,561	
Jacinto Park	-	-	-	-	-	-	1,551	1,551	
Land Park	91	149	65	214	(123)	-	334	211	
Lighting and Landscape	13,815	13,400	415	13,815	-	-	2,119	2,119	
Major Street Construction	749	-	1,722	1,722	(973)	-	4,603	3,630	
Measure A Maintenance	7,212	7,607	235	7,842	(630)	-	836	206	
Measure A Construction	1,649	-	3,830	3,830	(2,181)	-	12,242	10,061	
N. Natomas Financial Plan	800	2,584	12	2,595	(1,795)	(500)	77,976	75,681	
Operating/Capital/Grants	-	-	17,181	17,181	(17,181)	17,181	-	-	
Other	27,131	23,810	2,839	26,649	482	-	8,886	9,368	
Park Development	1,000	217	4,103	4,320	(3,320)	-	6,631	3,311	
Sunset, Pocket, Meadowview	-	-	-	-	-	-	224	224	
Private Development	-	125	-	125	(125)	125	-	-	
Quimby Act	100	-	4,520	4,520	(4,420)	-	7,356	2,936	
Richards/Railyards	-	-	-	-	-	-	1,236	1,236	
S. Natomas Cap Improvements	-	-	400	400	(400)	-	1,208	808	
S. Natomas FBA	-	-	-	-	-	-	2,465	2,465	
S. Natomas I-5 Developer Impr	-	-	-	-	-	-	526	526	
Museum of History and Science	-	-	-	-	-	-	-	-	

Schedule 2B (continued)
Summary of FY2010/11 Revenues, Appropriations, and Changes in Fund Balance (in 000s)

	<u>Resources</u>		<u>Requirements</u>			<u>(Deficit)</u>	<u>Other</u>	<u>Fund Balances</u>	
	<u>Total</u>	<u>Current</u>	<u>Capital</u>	<u>Total</u>	<u>Surplus</u>			<u>Beginning</u>	<u>Ending</u>
	<u>Revenues</u>	<u>Operations</u>	<u>Projects</u>	<u>Requirements</u>		<u>Sources</u>		<u>Undesignated</u>	
Sacramento Sports Commission	130	130	-	130	-	-	63	63	
Sacramento Tourism BID	2,100	2,145	-	2,145	(45)	87	(3)	39	
Sewer Development Fees	-	-	750	750	(750)	750	-	-	
SHRA CDBG	250	250	-	250	-	-	-	-	
Special Recreation	3,304	4,010	-	4,010	(706)	-	1,545	839	
START	6,900	7,593	-	7,593	(693)	-	2,950	2,257	
State Route 160	-	255	-	255	(255)	-	255	-	
Transportation Development	292	-	205	205	87	-	201	288	
Traffic Safety	1,000	931	-	931	69	-	(64)	5	
Transportation Systems Mgmt	-	-	20	20	(20)	-	572	552	
Water Development Fees	-	-	2,500	2,500	(2,500)	2,500	-	-	
Zoo	50	-	-	-	50	-	(27)	23	
Total Other Governmental Funds	110,395	111,992	40,391	152,383	(41,987)	20,768	155,077	133,857	
GRAND TOTAL (Gross):	782,892	768,254	65,115	833,370	(50,477)	19,041	186,456	155,019	
GRAND TOTAL (Net):	682,886	668,248	65,115	733,363	(50,477)	19,041	186,456	155,019	

Schedule 3
Contributions to General Fund Support (in 000s)

Fund	Indirect Cost Allocation		In-Lieu Property Tax		In-Lieu Franchise Tax		Voter Approved General Tax	
	FY2009/10	FY2010/11	FY2009/10	FY2010/11	FY2009/10	FY2010/11	FY2009/10	FY2010/11
Enterprise Funds								
Water	2,916	3,069	-	-	-	-	7,502	8,565
Sewer	830	879	-	-	-	-	2,331	2,168
Storm Drainage	1,658	1,737	-	-	-	-	3,643	3,610
Solid Waste	2,871	2,256	-	-	-	-	6,523	6,620
Parking	523	582	230	233	1,500	1,600	-	-
Community Center	835	880	448	451	1,120	1,114	-	-
Marina	115	114	37	73	181	159	-	-
Subtotal:	9,748	9,517	715	757	2,801	2,873	19,999	20,963
Internal Service Funds								
Fleet Management	1,385	1,119	-	-	-	-	-	-
Risk Management	1,852	1,952	-	-	-	-	-	-
Subtotal:	3,237	3,071	-	-	-	-	-	-
GRAND TOTAL:	12,985	12,588	715	757	2,801	2,873	19,999	20,963

Schedule 4
Summary of Capital Funding by Funding Source

Fund	Current Budget	Fiscal Year					Total 5-Year Funding
		2010/11	2011/12	2012/13	2013/14	2014/15	
1001 General Fund	101,869,993	68,856	3,963,530	3,963,530	4,477,530	4,477,530	16,950,976
2001 Sacto Transp.Sales Tax-Cip.	45,883,907	2,306,852	3,689,403	3,514,403	3,514,403	3,514,403	16,539,464
2002 Gas Tax 2106	8,477,454	128,910	610,000	610,000	610,000	610,000	2,568,910
2005 Sacto Transp.Sales Tax-Maint.	4,902,821	-	-	-	-	-	-
2006 Traffic Safety	605,000	-	-	-	-	-	-
2007 Major Street Construction	31,535,276	1,722,355	1,895,000	1,895,000	1,895,000	1,895,000	9,302,355
2008 Street Cut Fund	726,972	75,000	75,000	75,000	75,000	75,000	375,000
2009 AB2928	2,637,330	2,763,689	2,763,689	2,763,689	1,763,689	1,763,689	11,818,445
2010 State Route #160-Relinq	802,780	-	-	-	-	-	-
2011 State Route 275	1,357,000	-	-	-	-	-	-
2012 Transp Systems Mgmt Fund	90,000	20,000	20,000	20,000	20,000	20,000	100,000
2013 Transportation Development	2,941,142	204,615	204,615	204,615	204,615	204,615	1,023,075
2016 Development Services Fund	3,169,480	432,000	432,000	432,000	490,000	490,000	2,276,000
2020 So Natomas Comm Improv	2,433,613	400,000	-	-	-	-	400,000
2021 So Natomas Facility Benefit	2,544,000	-	-	-	-	-	-
2023 New Measure A Specific Project	61,012,499	-	-	-	-	-	-
2024 Historic Places Fund	400,000	-	-	-	-	-	-
2025 New Measure A Construction	1,991,000	1,523,597	1,548,597	1,723,597	1,723,597	1,723,597	8,242,985
2026 New Measure A Maintenance	235,000	235,000	235,000	235,000	235,000	235,000	1,175,000
2028 Prop 1B - Local Street & Road	14,121,952	-	-	-	-	-	-
2232 Citywide Lndscpng&Lghting Dist	9,196,134	415,000	635,000	635,000	635,000	635,000	2,955,000
2503 Ethel Macleod Hart Trust	50,000	-	-	-	-	-	-
2504 Special Recreation	87,201	-	-	-	-	-	-
2507 Park Fund	150,015	65,000	-	-	-	-	65,000
2508 Quimby Act	14,844,800	4,520,000	-	-	-	-	4,520,000
2601 Old Sac Market	30,000	-	-	-	-	-	-
2603 Golf Fund	980,445	224,000	224,000	224,000	225,000	227,000	1,124,000
2607 Art In Public Places Projects	800,589	-	-	-	-	-	-
2700 *Block Grant/Housing & Redev	6,696,046	-	-	-	-	-	-
2701 Disaster Relief Act Fund	3,067	-	-	-	-	-	-
2801 Cal Epa Fund	1,000,000	-	-	-	-	-	-
3001 1993 Series B Cop Fund	1,508,298	-	-	-	-	-	-
3002 2002 Cip Bnd Capital Projects	61,361,913	610,000	-	-	-	-	610,000
3003 2003 Cirbs Capital Projects	40,279,301	-	-	-	-	-	-
3004 2006 Cirbs Ser A Cap Projs	74,536,951	-	-	-	-	-	-
3005 2006 Cirbs Ser B Cap Projs	36,953,431	-	-	-	-	-	-
3006 2006 Cirbs Ser C Cap Projs	30,401,557	200,000	-	-	-	-	200,000
3007 2006 Cirbs Ser D Cap Projs	2,400,000	-	-	-	-	-	-
3008 Willowcreek Fee District Fund	2,344,483	-	-	-	-	-	-
3009 Crocker Art Museum Expansion	31,913,021	-	-	-	-	-	-
3201 No Natomas Community Improv	24,466,959	11,500	11,500	11,500	11,500	11,500	57,500
3202 Railyds/Richards/Dntn Impact A	1,580,907	-	-	-	-	-	-
3204 Park Development	30,491,033	4,103,000	-	-	-	-	4,103,000
3701 *Sacto Housing & Redev Agency	52,975,338	-	-	-	-	-	-
3702 *Cip Reimbursable Fund	33,680,447	-	-	-	-	-	-
3703 *Federal Capital Grant	47,103,340	17,180,813	-	-	-	-	17,180,813
3704 *Other Capital Grants	37,607,554	-	-	-	-	-	-

Schedule 4 (continued)
Summary of Capital Funding by Funding Source

Fund	Current Budget	Fiscal Year					Total 5-Year Funding
		2010/11	2011/12	2012/13	2013/14	2014/15	
6001 Water Development Fees	12,307,000	2,500,000	-	-	-	-	2,500,000
6002 Sewer Development Fees	-	750,000	-	-	-	-	750,000
6004 Parking Fund	58,219,314	2,878,000	2,878,000	2,878,000	2,878,000	2,878,000	14,390,000
6005 Water Fund	111,443,802	13,612,000	17,756,000	24,356,000	34,140,000	32,174,000	122,038,000
6006 Sewer Fund	40,317,230	3,875,000	7,406,865	9,666,106	12,004,419	14,908,390	47,860,780
6007 Solid Waste Fund	29,727,694	2,017,000	417,000	417,000	417,000	417,000	3,685,000
6008 Landfill Closure	5,195,273	-	-	-	-	-	-
6009 Sacramento Marina Fund	11,912,597	50,000	150,000	200,000	200,000	200,000	800,000
6010 Community Center Fund	9,915,224	900,000	1,050,000	1,150,000	1,650,000	1,700,000	6,450,000
6011 Storm Drainage Fund	46,332,938	1,148,000	1,500,000	2,500,000	3,500,000	4,500,000	13,148,000
6012 4th R Program	305,000	-	-	-	-	-	-
6015 Water ARRA Fund	22,600,002	-	-	-	-	-	-
6501 Fleet Management	7,033,936	175,000	180,000	180,000	180,000	180,000	895,000
6502 Risk Management	75,000	-	-	-	-	-	-
9101 SHRA - CDBG	6,000	1,309,000	-	-	-	-	1,309,000
9206 ~Tax Inc. - Alkali Flat	-	202,842	-	-	-	-	202,842
9211 ~Tax Inc. - Franklin Blvd.	-	220,278	-	-	-	-	220,278
9221 ~Tax Inc. - Oak Park	-	1,712,575	-	-	-	-	1,712,575
9226 ~Tax Inc. - Stockton Blvd.	-	123,696	-	-	-	-	123,696
9231 ~Tax Inc. - Del Paso Heights	-	866,191	-	-	-	-	866,191
9236 ~Tax Inc. Army Depot	-	342,383	-	-	-	-	342,383
9241 ~Tax Inc. - Auburn Blvd.	-	118,758	-	-	-	-	118,758
Total All Funds:	1,186,571,059	70,010,910	47,645,199	57,654,440	70,849,753	72,839,724	319,000,026

* Appropriations in these funds are entered into the City's Financial system when all agreements are signed.
 ~These funds are administered by the Sacramento Housing and Redevelopment Agency (SHRA) and are not included in the Capital Projects total on Schedule 2B as they are not included in City's financial system.

Schedule 5
Article XIIB Appropriation Limit Calculation (in 000s)

APPROPRIATION LIMIT (Section 1)	2006/07	2007/08	2008/09	2009/10	2010/11
Prior year limit	\$488,122	\$513,592	\$542,728	\$573,426	\$583,386
Multiply by:					
Change in CPI or Per Capita Personal Income	1.0396	1.0442	1.0429	1.0062	0.9746
Change in Population	1.0121	1.0120	1.0131	1.0111	1.0103
Appropriation Limit	\$513,592	\$542,728	\$573,426	\$583,386	\$574,424
PROCEEDS OF TAXES (Section 2)					
Total governmental revenue	\$503,682	\$539,857	\$536,275	\$480,843	\$473,341
Add taxes in enterprise funds:					
Transient Occupancy Tax	\$15,168	\$16,500	\$17,819	\$17,000	\$13,738
Add user fees in excess of cost:	\$0	\$0	\$0	\$0	\$0
Deduct:					
Non-proceeds of tax revenue	(\$180,865)	(\$206,297)	(\$216,785)	(\$186,786)	(\$201,001)
General obligation debt svcs	\$0	\$0	\$0	\$6	\$0
Unfunded pension liability	\$0	\$0	\$0	\$0	\$0
Qualified capital outlay	(\$23,031)	(\$21,474)	(\$14,543)	(\$2,074)	(\$13,897)
Proceeds of Taxes	\$314,954	\$328,586	\$322,766	\$308,989	\$272,181
APPROPRIATIONS SUBJECT TO LIMIT (Section 3)					
Total Governmental Funds:					
Operating appropriations	\$477,423	\$519,370	\$517,239	\$482,538	\$473,182
CIP appropriations	\$151,298	\$64,095	\$58,413	\$15,529	\$40,705
Add:					
Enterprise fund tax approp.	\$15,168	\$16,500	\$17,819	\$17,000	\$13,738
User fees in excess of cost					
Current proceeds of taxes appropriated to reserves	\$5,870	\$4,077	\$6,183	\$2,164	\$13,927
Deduct:					
Non-proceeds of tax revenue	(\$180,865)	(\$206,297)	(\$216,785)	(\$186,786)	(\$201,001)
General obligation debt svcs	\$0	\$0	\$0	\$6	\$0
Unfunded pension liability	\$0	\$0	\$0	\$0	\$0
Qualified capital outlay	(\$23,031)	(\$21,474)	(\$14,543)	(\$2,074)	(\$13,897)
Appropriations Subject to Limit	\$445,864	\$376,271	\$368,326	\$328,377	\$326,654

Schedule 6
FY2010/11 Revenue Budget (in 000s)

GENERAL FUND	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
TAXES				
Property Taxes - Current Secured	86,513	88,327	85,811	84,095
Property Taxes - Current Unsecured	3,510	3,876	3,885	3,807
Property Taxes - Prior Secured	3,942	4,772	758	743
Property Taxes - Prior Unsecured	131	67	30	29
Property Taxes - In Lieu VLF	35,991	37,059	34,517	33,827
Property Taxes - Supplemental	4,470	1,704	1,948	1,909
Subtotal: Property Taxes	134,557	135,805	126,949	124,410
Property Taxes - In Lieu ST	16,344	16,813	14,333	14,333
Property Taxes - Resident Dev	435	374	900	855
Sales & Use Tax	49,926	44,901	39,662	39,662
Sales & Use Tax/.5% Public Safety	-	4,383	4,802	4,802
Real Property Transfer Taxes	9,276	6,602	5,300	5,985
Utility Users Tax - Current	57,373	57,680	57,820	57,820
Utility Users Tax - Prior	187	95	-	-
Transient Occupancy Tax	3,504	3,158	2,600	2,475
Transient Occupancy Tax - Prior	5	12	-	-
Business Operations Taxes	7,319	7,349	7,500	7,800
Subtotal: TAXES	\$278,927	\$277,174	\$259,866	\$258,142
LICENSES AND PERMITS				
Taxi Permits	115	121	122	122
Street Vendor Permits	10	17	19	19
Towing Vehicle Permits	18	18	43	43
Cellular Revocable Permits	3	-	-	180
Miscellaneous Licenses And Permits	310	315	303	291
Building Trades Certification	7	5	4	1
Construction Permits	7,453	6,431	4,177	4,282
Home Occupation Permits	107	90	100	100
Special Use Permits	1,486	1,032	785	1,110
Excavation Permits	60	42	25	25
Driveway Permits	5	3	-	-
Plan Check Fees	4,410	3,217	2,321	2,111
Tree Fee	33	-	-	-
Animal Licenses	421	53	558	558
Emergency Permits	7	13	7	7
Special Events Permits	15	10	(1)	78
Dance Permits	12	22	10	10
Sign And Billboard Permits	81	5	42	63
Alley Parking Permits	5	1	7	7
Boat Slip License	-	-	26	26
Burglar Alarm Permits	562	43	525	525
Subtotal: LICENSES AND PERMITS	\$15,119	\$11,435	\$9,072	\$9,558
FINES, FORFEITURES, PENALTIES				
Fines And Penalties	8,597	11,216	10,816	10,950
Delinquency Charges	-	-	30	-
Subtotal: FINES, FORFEITURES, PENALTIES	\$8,597	\$11,216	\$10,847	\$10,950
USE OF MONEY				
Interest On Investments	2,037	-	2,000	2,000
Interest On Receivables	495	236	250	250
Net Incr/Decr in Fair Value	432	106	-	-
Real Property Rental	0	96	415	1,042
Subtotal: USE OF MONEY	\$2,965	\$439	\$2,665	\$3,292

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

GENERAL FUND	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
INTERGOVERNMENTAL				
Federal Government Grants - Op	0	134	-	-
State Gov Grants - Operating -	11	20	-	-
State Homeowners Property Tax	1,253	1,242	1,323	1,336
State Motor Vehicle In Lieu Tax	2,073	1,621	872	889
State Mandated Reimbursement S	269	176	212	212
Other State Payments	310	1,257	76	76
Sacramento County Support - Mu	477	418	357	357
P.O.S.T. Reimbursement	69	51	69	69
Other Agecny Training Reimburs	2	202	187	-
Redevelopment Agency Services	2,881	2,528	2,771	2,300
Sacramento County Support - Me	266	226	172	172
Fire District Reimbursement	4,873	5,450	4,856	4,370
Other County Payments	730	609	303	303
Other Agency Payments	2,753	7,763	3,612	2,154
Other Recoveries	(41)	160	765	1,365
Planning Technology Fee	476	703	497	538
Miscellaneous Governmental Rev	1,389	2,323	2,177	2,633
Subtotal: INTERGOVERNMENTAL	\$17,790	\$24,880	\$18,248	\$16,774
CHARGES, FEES AND SERVICES				
Special Assessments - Service	3	-	23	23
Special Assessments - Administ	20	21	30	30
Franchise Fees	5,869	5,335	5,354	5,460
Compliance Fee	7	3	5	5
Fire Permit Fees	435	423	622	622
City Attorney Fees	11	10	10	10
Investment Fees	1,266	-	1,243	1,355
Service Fees	232	157	547	162
Sale Of Maps And Publications	9	120	-	-
Residential Plan Review	161	180	85	202
Appeal Fees	6	6	3	1
Other General Fees And Charges	27	1	91	6
Weed Abatement And Lot Cleanin	196	296	351	225
Jail Booking Fee Recovery	167	290	200	200
ALS Fees	11,293	17,565	13,800	14,533
Fire Report Fees	6	7	1	1
Street Sidewalk And Curb Repai	1,765	1,843	1,525	1,525
Demolition Charges	317	468	599	599
Parking Meter Removal Fees	323	257	282	282
Vehicle Abatement Savsa	516	440	300	300
Code Enforcement Fee	1,094	3,584	3,044	3,078
Housing & Dangerous Buildings	149	175	182	182
Animal Shelter Fees And Charge	285	255	230	230
Swimming Pool Fees	67	111	34	34
Community Services Fees	88	89	95	100
Registration Fees	16	21	8	21
Facility Use Fees	930	574	768	104
Concessions	208	210	100	100
Other Departmental Services	3,254	3,374	3,068	3,141
Tour Fees	2	-	-	-
Other Fees	16	0	1,050	1,050
Parking Meter Receipts	3,524	3,962	4,404	4,404

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

GENERAL FUND	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
CHARGES, FEES AND SERVICES (Continued)				
DUI Fees	(394)	127	202	202
Utility Services Charges	1,291	1,276	1,155	1,155
Recyclables Sales	-	3	15	15
Third Party Recoveries - Vehicle	332	132	-	-
Third Party Recoveries - Prope	4	9	-	-
Parking Fees	449	496	-	-
Subtotal: CHARGES, FEES AND SERVICES	\$33,905	\$41,822	\$39,425	\$39,354
CONTRIBUTIONS FROM OTHER FUNDS				
Enterprise Fund General Tax Co	17,676	18,135	19,999	20,963
In-Lieu Franchise Fee	2,958	2,743	2,801	2,873
In-Lieu Property Tax	734	738	715	757
Subtotal: CONTRIBUTIONS FROM OTHER FUNDS	\$21,368	\$21,616	\$23,514	\$24,592
MISCELLANEOUS REVENUE				
Gifts And Donations	5	(0)	-	-
Capital Contributions	580	-	-	-
Royalties	158	150	-	-
Escheats	(2)	2	133	124
Other Departmental Services	14	7	-	-
Sale Of Real Or Personal Prope	88	3,011	-	-
General Obligation Bonds Iss'd	2,155	-	-	-
DirJrnl Error Suspense Account	19	(11)	-	-
Subtotal: MISCELLANEOUS REVENUE	\$3,017	\$3,160	\$133	\$124
TOTAL GENERAL FUND	\$381,688	\$391,742	\$363,770	\$362,787

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

ENTERPRISE FUNDS	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
PARKING - 6004				
Other Agency Payments	1	-	-	-
Facility Use Fees	1,197	(0)	-	-
Miscellaneous Governmental Rev	4	-	-	-
Interest On Investments	1,308	91	600	600
Net Incr/Decr in Fair Value	(30)	30	-	-
Real Property Rental	(2)	1,491	1,379	1,329
Catering Fees	-	6	-	-
Third Party Recoveries - Vehicle	1	-	-	-
Parking Fees	18,429	17,348	15,501	16,000
Risk Fund In-Lieu Insurance Pm	-	110	-	-
Subtotal: PARKING	\$20,904	\$19,075	\$17,479	\$17,929
WATER - 6005				
Cellular Revocable Permits	86	61	58	32
Plan Check Fees	-	-	-	33
Compliance Fee	1	-	-	-
Other Agency Payments	297	67	203	263
Service Fees	-	55	-	127
Other Recoveries	21	18	10	-
Other General Fees And Charges	(0)	(0)	86	-
Other Departmental Services	2,380	1,053	646	700
Miscellaneous Governmental Rev	95	60	66	54
Other Fees	-	3	-	-
Interest On Investments	2,285	(0)	1,370	1,096
Interest On Receivables	130	466	-	-
Net Incr/Decr in Fair Value	150	43	85	-
Capital Contributions	2,627	-	943	-
Water Tap Sales	1,364	859	590	356
Sewer Permits	3	-	-	-
Utility Services Charges	60,623	60,148	70,677	79,739
Residential Construction Water	43	29	13	-
Water Flow Test Fee	61	59	30	52
Compost Sales	4	-	-	-
Fire Hydrant Use Fee	121	99	61	46
Miscellaneous Proprietary Rev	-	-	-	93
Third Party Recoveries - Prope	25	1	-	-
Sale Of Real Or Personal Prope	-	28	-	-
Subtotal: WATER	\$70,316	\$63,048	\$74,838	\$82,590
SEWER - 6006				
Plan Check Fees	-	-	-	33
Regional Sanitation District O	966	759	1,126	940
Service Fees	-	-	-	145
Other Recoveries	49	20	2	20
Other General Fees And Charges	-	-	97	-
Interest On Investments	723	-	665	392
Interest On Receivables	37	18	-	-
Capital Contributions	1,042	-	16	-
Sewer Permits	182	43	45	45
Utility Services Charges	19,491	18,911	20,223	20,812
Miscellaneous Proprietary Rev	-	-	-	105
Third Party Recoveries - Vehicle	4	-	-	-
Third Party Recoveries - Property	6	-	-	-
Sale Of Real Or Personal Property	359	3	-	-
Subtotal: SEWER	\$22,859	\$19,753	\$22,174	\$22,492

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

ENTERPRISE FUNDS	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
SOLID WASTE - 6007				
State Government Grants - Oper	482	373	122	-
Other State Payments	-	-	175	-
Other Agency Payments	278	171	-	119
Other Recoveries	13	20	-	-
Other General Fees And Charges	-	-	79	100
Law n And Garden Service	13,813	14,558	-	-
Facility Use Fees	136	82	-	-
Miscellaneous Governmental Rev	(0)	3	-	-
Interest On Investments	(235)	0	45	-
Royalties	162	107	-	-
Utility Services Charges	36,854	40,311	57,760	62,315
Compost Sales	6	8	-	-
Recyclables Sales	1,231	713	800	500
Miscellaneous Proprietary Rev	-	-	-	85
Third Party Recoveries - Vehic	35	9	-	-
Third Party Recoveries - Prope	32	(7)	-	-
Fleet Charges Accident Repair	142	-	-	-
Sale Of Real Or Personal Prope	10	25	-	-
Subtotal: SOLID WASTE	\$52,959	\$56,373	\$58,981	\$63,119
MARINA - 6009				
Boat Slip License	1,210	50	1,810	1,588
Swimming Pool Fees	2	5	3	3
Miscellaneous Governmental Rev	10	16	26	18
Other Fees	20	43	20	28
Interest On Investments	39	-	-	-
Interest On Receivables	-	-	18	18
Utility Services Charges	29	30	30	32
Gasoline And Oil Sales	127	113	250	324
General Obligation Bonds Iss'd	-	1,045	-	-
Subtotal: MARINA	\$1,438	\$1,303	\$2,156	\$2,011
COMMUNITY CENTER - 6010				
Transient Occupancy Tax	17,513	15,791	17,000	13,738
Transient Occupancy Tax - Prior	25	58	-	-
Miscellaneous Licenses And Permits	2	-	-	-
Public Facilities Impact Fee	-	-	850	-
Other Agency Payments	2	-	-	-
Service Fees	483	424	550	440
Facility Use Fees	3,634	3,337	3,360	3,700
Concessions	1,590	1,469	1,485	1,525
Insurance Fee	12	23	20	31
Miscellaneous Governmental Rev	53	50	(440)	565
Other Fees	-	-	500	850
Transient Occupancy Tax - Penalty	0	3	-	-
Interest On Investments	1,089	458	600	600
Net Incr/Decr in Fair Value	129	58	-	-
Real Property Rental	520	515	672	682
Royalties	100	100	75	25
Box Office Fees	19	-	-	-
Catering Fees	1,141	918	1,100	1,000
Subtotal: COMMUNITY CENTER	\$26,312	\$23,204	\$25,772	\$23,156

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

ENTERPRISE FUNDS	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
STORM DRAINAGE - 6011				
Plan Check Fees	(4)	(0)	-	33
Compliance Fee	100	63	80	18
Other State Payments	17	14	-	-
Other County Payments	3	-	-	-
Other Agency Payments	411	336	2,595	2,595
Service Fees	-	-	-	124
Other Recoveries	30	7	9	-
Other General Fees And Charges	-	-	83	-
Code Enforcement Fee	1	3	4	-
Facility Use Fees	24	24	-	-
Miscellaneous Governmental Rev	13	22	20	-
Interest On Investments	964	39	304	422
Interest On Receivables	111	55	-	-
Net Incr/Decr in Fair Value	108	0	84	-
Utility Services Charges	33,103	33,922	33,033	33,659
Miscellaneous Proprietary Rev	-	-	-	89
Third Party Recoveries - Vehicle	1	14	-	-
Subtotal: STORM DRAINAGE	\$34,882	\$34,499	\$36,212	\$36,941
TOTAL ENTERPRISE FUNDS	\$229,670	\$217,255	\$237,611	\$248,238

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

INTERNAL SERVICE FUNDS	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
FLEET MGMT - 6501				
Other Departmental Services	71	-	-	-
Miscellaneous Governmental Rev	2	2	-	-
Interest On Investments	34	0	-	-
Real Property Rental	1,218	618	660	534
Gasoline And Oil Sales	7,300	6,280	7,238	5,972
Cost Plan Charges To Enterprise	577	134	-	-
Central Services Charges	1,414	1,235	1,467	-
Other Departmental Services	-	650	882	-
Fleet Charges O & M	15,827	16,364	17,092	17,505
Fleet Vehicle Revenue	12,761	8,426	5,519	9,596
Fleet Charges Accident Repair	781	702	820	645
Sale Of Real Or Personal Property	138	446	-	-
Subtotal: FLEET MGMT	\$40,116	\$34,851	\$33,679	\$34,253
RISK MGMT - 6502				
Service Fees	54	65	52	52
Interest On Investments	85	-	-	-
Third Party Recoveries - Property	248	141	250	250
Other Departmental Services	944	35,192	300	300
Risk Fund In-Lieu Insurance Pm	11,671	13,784	15,282	15,209
Subtotal: RISK MGMT	\$13,003	\$49,182	\$15,884	\$15,811
RISK MGMT - 6503				
Other Departmental Services	300	-	-	-
Subtotal: RISK MGMT	\$66	-	-	-
RISK MGMT - 6504				
State Mandated Reimbursement S	96	-	-	-
Interest On Investments	3,515	-	500	700
Net Incr/Decr in Fair Value	168	23	-	-
Risk Fund In-Lieu Insurance Pm	15,628	16,883	11,826	10,708
Subtotal: RISK MGMT	\$19,407	\$16,906	\$12,326	\$11,408
TOTAL INTERNAL SERVICE FUNDS	\$72,592	\$100,938	\$61,888	\$61,472

Schedule 6 (continued)
FY2010/11 Revenue Budget (in 000s)

OTHER GOVERNMENTAL FUNDS	FY 2007/2008 Actuals	FY 2008/2009 Actuals	FY 2009/2010 Amended Budget	FY 2010/2011 Approved
4th R Latchkey - 6012	6,317	6,928	6,756	6,703
Art in Public Places - 2607	22	-	-	-
Assessment Reg/SDRIS - 2210	468	-	-	-
Bridge Construction - 2015	7	-	3	3
Cal EPA - 2801	7,957	179	7,874	7,874
CIRBS - 3009	22,853	3,559	-	-
Citation - I-5 Improvements - 2017	41	-	20	-
Citation - I-5 Maintenance - 2019	14	-	7	-
Debt Service - 4019	11,361	9,608	5,182	12,307
Downtown Management District - 2221	2,029	2,223	2,303	2,303
Fairytale Town - 2606	49	76	50	50
Gas Tax - 2003	8,815	7,817	7,813	7,439
Golf - 2603	7,263	5,827	7,143	7,143
Jacinto Park - 3203	682	605	-	-
Land Park - 2507	130	135	91	91
Lighting and Landscape - 2232	12,676	13,558	13,484	13,815
Major Street Construction - 2007	3,475	1,644	1,494	749
Measure A Maintenance - 2005	9,446	8,728	8,895	7,212
Measure A Construction - 2001	869	(2,350)	1,997	1,649
N. Natomas Financing Plan - 3201	11,157	1,814	800	800
Op/Cap/Grants - 2702	(2,961)	7,825	-	-
Other	33,530	38,876	19,961	27,131
Park Development - 3204	4,631	2,290	1,000	1,000
Sunset, Pocket, Meadowview Mai - 2235	70	-	-	-
Quimby Act - 2508	2,170	106	100	100
Richards Railyards - 3202	100	-	-	-
S. Natomas Cap Improvements - 2020	1,964	32	100	-
S. Natomas FBA - 2021	208	540	42	-
S. Natomas I-5 Developer Impr - 2022	21	-	10	-
Museum of History and Science - 5020	13	-	-	-
Sacramento Sports Commission - 7108	418	373	-	130
Sacramento Tourism BID - 2213	2,246	2,099	2,100	2,100
SHRA CDBG - 2700	(1,518)	1,493	250	250
Special Recreation - 2504	3,360	3,743	3,381	3,304
START - 2501	10,375	8,066	6,900	6,900
State Route 160 - 2010	56	-	-	-
TDA - 2013	368	-	292	292
Traffic Safety - 2006	1,358	1,214	1,347	1,000
TSM - 2012	27	-	13	-
Water Development Fees - 6001	(0)	62	-	-
Zoo - 2605	434	514	720	50
TOTAL OTHER GOVERNMENTAL FUNDS	\$162,402	\$126,523	\$100,128	\$110,395

Schedule 7
Operating Grants

This section provides overview information about significant grant activities City departments conduct with federal, state, and local sponsorship to advance City objectives and supplement City programs. Grant payments for non-labor items are charged directly to the grant fund. Grant payments for labor are noted in the grant fund and also show as a grant recovery in the General Fund or other fund to which the employees are assigned. This information is not all-inclusive and is intended as a general summary of the City's success in receiving grants. Significant resources for capital programs are described in the separately published 2010-2015 Capital Improvement Program Budget. Significant grant amounts which will benefit FY2010/11 are by department:

MAYOR/CITY COUNCIL - \$200,000

Rockefeller Foundation Cities of Service Leadership Grant \$200,000

This funding will support development and implementation of a citywide plan to increase volunteerism and target volunteers to address the City's greatest needs. This grant can be used only to pay for the personnel costs of the Special Assistant to the Mayor (Chief Service Officer) hired to oversee this program. This is a limited term position which will terminate when funding is no longer available.

COMMUNITY DEVELOPMENT DEPARTMENT - \$340,000

Technology Village Specific Plan \$150,000

SHRA provides Community Development Block Grant (CDBG) funding to support the preparation of a specific plan for a large under-utilized infill area near 65th Street and Highway 50 for future development in order to serve as a center for green and bio-technology as well as other research and development related businesses.

Northeast Line Master Plan \$100,000

The Sacramento Housing and Redevelopment Agency (SHRA) provides CDBG funding to support the preparation of a master plan to implement the 2030 General Plan along the northeast light rail line. The plan would cover the following station areas: Globe, Arden Del Paso, Marconi and Royal Oaks. The plan will help encourage development at catalyst sites along the corridor to spur transit-oriented development as the economy improves.

Infill House Plan Program Energy Efficient Models \$55,000

The Sacramento Municipal Utility District (SMUD) provides funding to support the further expansion of the City's Pre-Approved Infill House Plan Program. It will enable the City to provide new energy efficient house plan models that conform to SMUD's "Solar Smart" and "Home of the Future" programs.

Infill House Plan Program Expansion \$35,000

SHRA provides CDBG funding to support the expansion of the City's Pre-Approved Infill House Plan Program. This will provide additional pre-approved house plan models that can be used on small vacant sites and foreclosed properties throughout the City, especially in Oak Park and Del Paso Heights.

FIRE DEPARTMENT - \$1,000,000

Urban Search and Rescue (US&R)

\$1,000,000

The National US&R system is a cooperative effort between the Department of Homeland Security (DHS), participating state emergency management agencies, and local public safety agencies across the country. The system is built around a core of sponsoring agencies prepared to deploy US&R task forces immediately and initiate US&R operations at DHS's direction. US&R operational activities include locating, extricating, and providing on-site medical treatment to victims trapped in collapsed structures, victims of weapons of mass destruction (WMD) events, and, when assigned, performing incident command or other operational activities. California has eight of the 28 US&R Task Forces. The City of Sacramento's Fire Department (SFD) is the sponsoring agency of California Task Force 7 (CA TF-7). DHS provides financial support in the form of grants/cooperative agreements to each of the Sponsoring Agencies. SFD is solely responsible for the administrative management of CA TF-7. As required by the cooperative agreement, SFD will use this grant to: train task force personnel; maintain a state of readiness; and acquire necessary equipment and supplies. Funding is included to staff the following positions: a Battalion Chief, an Administrative Analyst, a Typist Clerk, and two Cache Logisticians. Funding for this program, which varies annually, is provided on an annual basis from DHS.

GENERAL SERVICES DEPARTMENT - \$5,166,500

Energy Efficiency and Conservation Block Grant

\$4,569,000

This grant, awarded under the American Recovery and Reinvestment Act of 2009 and approved by City Council in FY2009/10, provides funding for such things as energy efficiency retrofits for City facilities, development of the Sacramento Community Climate Action Plan, implementation of the Regional Green Building Taskforce, development of a regional assessment financing program for energy efficiency improvements, and a regional energy alliance program in partnership with SMUD for residential and commercial energy efficiency retrofits.

Sacramento Emergency Clean Air and Transportation Program (VET 06-0042)

\$320,000

This grant will reimburse the incremental cost of purchasing liquefied natural gas (LNG) vehicles rather than diesel vehicles, as well as retrofitting existing City diesel powered vehicles with particulate traps. The estimated cost to purchase a new LNG vehicle is \$173,959, and the cost to purchase a new diesel vehicle is \$145,556. The difference of \$28,403 is the incremental cost of purchasing a LNG vehicle over a diesel vehicle. The grant program will reimburse the City for the incremental cost of purchasing five LNG vehicles and retrofitting 32 existing City diesel powered vehicles with particulate traps.

Sacramento Metropolitan Air Quality Management District Program (VET 07-0068)

\$277,500

This grant provides reimbursement for the cost of retrofitting low emission technology to reduce nitrous oxide emissions and particulate matter. The City will participate in this program by retrofitting 16 existing vehicles with particulate traps. This grant will reimburse the City a maximum of \$277,500 for the cost of particulate trap retrofits. The cost to retrofit an existing fleet vehicle may vary depending on the particulate trap required for each vehicle. On average, the estimated retrofit cost per vehicle is \$19,500.

PARKS AND RECREATION DEPARTMENT - \$14,145,103

4th R Program (Before and After School Licensed Childcare) \$1,000,000

Annual renewable grant from the State of California Department of Education subsidizes enrollment fees for students in low-income families.

21st Century ASSETS High School After School Program \$250,000

Grant funding from the State Department of Education for the 21st Century High School After School Safety and Enrichment for Teens (ASSETS) Program provides after school academic support, enrichment activities, recreation and sports for students at up to six high schools in the Sacramento City Unified School District. The school district is the “grantee,” and contracts with the Department of Parks and Recreation in the delivery of the program. Funding is contingent on the number of schools participating in the program.

At-Risk Youth Snack Program \$700,000

After-school snacks are distributed to thousands of elementary school children attending the START Program and several other programs. Funding is provided through a federal grant administered by the State of California.

California Emergency Management Agency (CalEMA) \$400,000

Gang Reduction, Intervention, and Prevention Program & Youth Violence Recidivism Reduction Project: This grant will provide case management, social services, and employment opportunities to 50 adjudicated youth in a high-crime target area that are reentering the public school system. The project will focus on recidivism prevention, school reentry, education, job training, and community service, including referrals to employment, substance abuse and mental health services. This is the third year of a three year grant.

California Emergency Management Agency (CalEMA) \$281,166

Gang Reduction, Intervention, and Prevention Program & Youth Gang Intervention and Teen Assistance Program: This grant is targeted at newly identified gang-validated youth living in targeted areas of the community. The program provides participants with appropriate social services, mentoring, counseling, and work experience opportunities as positive alternatives to a gang lifestyle. This is the second year of a three year grant.

Cover the Kids (CTK) \$1,855,751

CTK is committed to ensuring all children in Sacramento County have access to affordable health coverage. CTK is funded by First 5 Sacramento, Kaiser Permanente, Mercy Sacramento, Sutter Medical Center (Sacramento), University of California (UC) Davis Health System, and claims Medical Administrative Activities. CTK's charter focuses on two areas: 1) enrolling eligible children in existing health programs; and 2) creating an additional insurance product called “Healthy Kids” for those kids that are ineligible up to 300% of the federal poverty line. Healthy Kids is now enrolling children. CTK is also involved with the Children’s Health Initiatives at the regional level and shares administrative leadership with the Healthy Kids Healthy Future Regional Children’s Health Initiative, a five-county partnership between Colusa, El Dorado, Placer, Sacramento, and Yuba counties.

Kaiser Permanente Sacramento Valley Area – Street Outreach **\$120,000**

Street Outreach is a component of a comprehensive youth and gang violence control strategy. Outreach workers share information, assist with crisis intervention, and link youth to proven community-based programs, services, and opportunities.

Kaiser Permanente - Sacramento Violence Intervention Program **\$97,000**

This funding supports a hospital-based violence intervention program that will provide community-based, peer-led, crisis intervention, long-term case management and mentoring, home visits, and follow-up assistance to youth who are identified and treated for violent injuries.

PASSage (SCUSD) and ASES (EGUSD) Programs **\$388,750**

Grant funding from the State Department of Education provides after school academic support, enrichment activities, recreation, and sports for students at middle schools in the Sacramento City Unified School District (SCUSD) and Elk Grove Unified School District (EGUSD). The school districts are the “grantees,” and contract with the Department of Parks and Recreation in the delivery of the program. Funding is contingent on the number of schools participating in the program.

SHRA for “Prime Time Teen” **\$80,000**

The Department of Parks and Recreation receives funds from SHRA to provide vocational training, life skills education, and community service projects for up to 150 youth between the ages of 14 - 17 years old. Participants engage in an eight-week program consisting of job preparedness training, life skills, college campus visits, and team-building activities. Participants develop and deliver a community service project as the culminating event.

“Stand Up to Falls” Program for Seniors **\$40,000**

The Department of Parks and Recreation receives funds from the Kaiser Permanente Community Benefit Grant program to conduct a multi-faceted fall prevention program for older adults. Participants take part in half-day mini-courses, or eight-week educational sessions, aimed at developing strategies to combat this growing public health concern. Dozens of seniors also receive in-home safety assessments and modifications, such as bathroom grab bars, through a partnership with Rebuilding Together, a nonprofit organization supported by this grant. In addition, fall prevention educational materials are distributed through community locations and directly to seniors' homes throughout Sacramento.

START (Students Today Achieving Results for Tomorrow) **\$7,524,263**

START has anticipated funding of \$7,524,263 from the State of California Department of Education’s After School Education and Safety (ASES) grant to provide the majority of funding for this after-school literacy and enrichment program that serves over 8,500 elementary school children in five school districts. An additional \$650,000 is anticipated from the state allotment of Federal AmeriCorps funds to operate the “Get Fit Now!” nutrition and fitness portion of START’s after-school curriculum.

Summer/Year Round Food Service Program **\$748,000**

This program operates primarily in the summer to provide free lunches and snacks at approximately 120 locations to children 18 years old and younger through a federal grant administered by the State of California. The program delivers snacks to several locations during the year.

U.S. Department of Justice - Office of Juvenile Justice and Delinquency Prevention **\$280,000**
Attendance Resource Centers - Working Toward a Brighter Future: Congressional earmark funding to reduce truancy in the City of Sacramento by providing intervention, counseling, and academic support to students between 14-18 years of age.

Workforce Investment Act/Youth Development Program **\$220,173**
The Department of Parks and Recreation receives funds from S.E.T.A. (Sacramento Employment and Training Agency) for 48 in-school youth (ages 16 - 21 years old) each year. Activities are individualized and may include paid work experience, tutoring, leadership development opportunities, adult mentoring, comprehensive guidance and counseling, and a minimum of one year of follow-up services.

Workforce Investment Act/Youth Employment Program and American Recovery and Reinvestment Act **\$160,000**
Funding for up to 60 youth (ages 16 - 20 years old) for vocational training, life skills, and paid work experience. Paid work experience occurs May through August.

POLICE DEPARTMENT - \$36,656,888

U.S. Department of Homeland Security and Department of Commerce **\$9,567,801**
Public Safety Interoperable Communications (PSIC) Program: The purpose of the Public Safety Interoperable Communication (PSIC) program is to bolster regional interoperable communications systems and build interagency collaboration and cross discipline coordination for first responders. The PSIC program provides funding primarily for communication equipment for Sacramento and its surrounding regions, and includes a 20% match on applicable activity from participating agencies.

U.S. Department Of Justice - Office of Community Oriented Policing Services **\$9,554,860**
Hiring Recovery Program Grant: This recovery program provides funding directly to law enforcement agencies to create and preserve jobs, and to increase community policing capacity and crime-prevention efforts. The Department is using this grant to hire 35 new police officers. It will fund the entry level salaries and benefits for the officers for three years, and the positions added will restore positions previously unfunded due to budget constraints. The grant requires the retention of the officers until the fourth year of employment, at which time salary and benefit costs will shift to the City's General Fund.

U.S. Department of Justice - Office of Community Oriented Policing Services **\$7,650,000**
COPS 2007 Technology Program: COPS technology grants provide funding for the continued development of technologies and automated systems that help law enforcement agencies prevent, respond to, and investigate crime. This funding allows the purchase of technologies to advance communications interoperability, information sharing, crime analysis, intelligence gathering, and crime prevention in their communities.

U.S. Department of Homeland Security - FY 2009 Urban Area Security Initiative **\$3,150,680**

The purpose of the Urban Area Security Initiative (UASI) program is to increase and improve the capabilities of emergency responders to prepare, prevent, and respond to terrorist threats or attacks. The UASI program provides funding for regional planning, equipment, training, exercises, assessments, and operational needs. This program involves the coordination and participation of the Sacramento urban area regional partners. The funding currently supports seven authorized positions including: Lieutenant, Sergeant, Police Officer, Application Developer, and Administrative Analyst (3).

U.S. Department Of Justice - Office of Justice Programs **\$2,527,660**

Recovery Act: Edward Byrne Memorial Justice Assistance Program:

This recovery program provides funding to state and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. The Department is using this funding to complete network upgrades that will allow updates to camera systems and mobile computers in patrol cars. Some of the money will also be used to complete the Department's shooting range and to replenish taser supplies.

State of California - Office of Traffic Safety **\$1,147,122**

DUI Brief Intervention of Impaired Drivers: This program funds one full time program manager and certified Alcohol and Drug counselors. This project will assist in the implementation of a pilot program in Sacramento County to provide "brief intervention" for the impaired driver at the jail upon release. The purpose of the brief intervention is to create a "teachable moment" where impaired drivers can receive resources and referral to treatment in Sacramento County that will prompt changes in their "life-threatening" driving behavior. A paid media campaign will be conducted to educate the public on the new statewide vehicle impound law that will impact impaired drivers. The current program is scheduled to end September 30, 2010.

U.S. Department Of Justice - Office of Community Oriented Policing Services **\$927,398**

Secure Our Schools: This program provides funding to assist with the development of school safety resources. It will help establish and enhance a variety of school safety equipment, including lighting and security camera systems on school campuses. This grant funds equipment, supplies, and contractors, and includes a dollar-for-dollar match from the schools receiving services and supplies from the grant.

State of California through Sacramento County **\$745,298**

Citizen's Option for Public Safety Program: This program provides funding to law enforcement jurisdictions to support law enforcement activities. This funding is determined by the City's relative population, which is based on the most recent January estimate by the population research unit of the State Department of Finance.

State of California - Office of Traffic Safety **\$670,500**

DUI Enforcement Program: This program exists to increase DUI surveillance and traffic enforcement activities to reduce alcohol-related collisions and injuries. The program funds a full time DUI team to conduct DUI enforcement and special traffic safety within Sacramento for one year.

U.S. Department Of Justice - Office of Justice Programs

\$614,921

Edward Byrne Memorial Justice Assistance Program: This program provides annual funding to state and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system. This award is being used to replace approximately 30% of the Department's mobile computers and mounting consoles in marked police vehicles. This update will improve system performance, reliability, speed, and accessibility to critical police data, which will enhance officer safety and efficiency through improved communication, integration, and collaboration.

State of California - Office of Traffic Safety

\$100,648

The Regents of the University of California, Berkeley (U.C. Berkeley)

Sobriety Checkpoint Mini-Grant Program for 2009-2010: This program funds overtime for officers to conduct Driving Under the Influence (DUI)/Driver's License checkpoints. The mini-grant program's goal is to reduce the number of victims injured or killed in alcohol-related crashes.

UTILITIES DEPARTMENT - \$119,131

Used Oil Recycling Block Grant – 14th Cycle

\$119,131

Grant funds provided by CalRecycle are used to develop and promote proper disposal and recycling of used oil and filters by undertaking outreach efforts to inform and motivate the public to recycle used oil and filters.

5

SECTION – 5

Mayor and City Council

Mayor and City Council

The **Mayor and City Council** consists of a Mayor and eight Councilmembers and acts as the policy-making body for the City of Sacramento. The goal of the Council is to govern the City in a manner that is both responsive to the needs and concerns of the City residents and is financially sound. To accomplish this, the Mayor and Council pass City ordinances, establish policy for administrative staff by resolution, approve new programs, and adopt the annual budget. The Mayor and Council also act as the Commission for the Redevelopment Agency and Housing Authority. In addition, Councilmembers are appointed by the Mayor to serve on various regional boards, commissions, and joint powers authorities as representatives of the City.

The Mayor and City Council operations also include the Office of the City Auditor, the Independent Budget Analyst office, and a grant-funded Chief Service Officer position.

APPROVED BUDGET/STAFFING CHANGES

The Mayor/City Council operating budget was reduced by \$400,000 and \$300,000 from the Mayor/Council Neighborhood Project funding which is funded from cell tower revenues. These reductions result in the following:

- Restoration for half a year of a fire company originally proposed to be browned out on a rotational basis in FY2010/11 (additional funding was used to fully restore this fire company for this fiscal year).
- The Office of the Independent Budget Analyst approved by the Mayor/Council in FY2009/10 will not be staffed until FY2011/12.
- Community support provided from the Mayor/Council Neighborhood Project funding will be reduced.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Budgeted Expenditures					
*Employee Services	3,273,407	3,428,809	3,307,609	3,729,700	422,091
Labor/Supply Offset	36,443	35,000	35,000	(64,150)	(99,150)
Property	236	10,000	10,000	3,350	(6,650)
Service And Supplies	158,334	166,852	166,852	256,233	89,381
Total:	3,468,420	3,640,661	3,519,461	3,925,133	405,672

Funding Summary by Fund/Special District

General Fund	2,820,360	2,635,062	2,513,862	2,705,767	191,905
Interdepartmental Service Fund	648,060	661,599	661,599	875,366	213,767
Risk Management	-	344,000	344,000	344,000	-
Total:	3,468,420	3,640,661	3,519,461	3,925,133	405,672

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Mayor Council	3,468,420	3,123,943	3,003,467	3,399,046	395,579
Office of the City Auditor	-	516,718	515,994	526,087	10,093
Total:	3,468,420	3,640,661	3,519,461	3,925,133	405,672

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Approved	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Mayor Council	28.50	28.50	29.50	29.50	0.00
Office of the City Auditor	0.00	0.00	4.00	4.00	0.00
Independent Budget Analyst	0.00	0.00	3.00	3.00	0.00
Total:	28.50	28.50	36.50	36.50	0.00

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

6

SECTION – 6 **City Attorney**

City Attorney

The mission of the Sacramento City Attorney's Office is to provide the highest quality legal services to the City of Sacramento.

The **City Attorney** serves as the legal advisor to the City Council, City Officers and Department staff, boards and commissions as well as the Sacramento Parking Authority, the Sacramento City Financing Authority, and Sacramento Regional Arts Facilities Financing Authority. The City Attorney's Office provides legal representation in criminal, civil and administrative litigation, renders advice and counsel, and prepares ordinances, resolutions, contracts, opinions and other legal documents for the City and the related entities. The City Attorney's Office is organized into administration and three operational sections:

- Administration: The Administration Section develops and implements office policies and procedures; monitors overall office performance; prepares and administers the office budget; handles all personnel hiring and other personnel matters; assembles and analyzes office productivity data, including production of an annual report; and engages in long-range planning. The administration function of the office is performed under the direction of the City Attorney.
- Litigation: The Litigation Section defends and prosecutes almost all cases on behalf of the City of Sacramento, and its officers and employees acting in the course and scope of employment.
- Neighborhood Safety and Nuisance Abatement: The Neighborhood Safety and Nuisance Abatement Section works collaboratively with the Code Enforcement division, Police and other departments regarding City Code enforcement, social nuisance abatement and public safety issues, including training and advising staff on enforcement matters and prosecuting code violations through administrative, civil or criminal proceedings, and social nuisances through civil litigation.
- Transactional/Advisory: The Transactional/Advisory Section provides strategic support to the City Council's policymaking function by providing legal advice to the City Council and Charter Officers, and works closely with City departments and divisions providing ordinance

drafting, contract negotiations and legal advice and counsel regarding a wide range of City issues, including development, land use, finance, utilities, public works projects and public safety matters.

APPROVED BUDGET/STAFFING CHANGES

The City Attorney’s Office augmented the City’s budget with \$50,400 in one-time revenues receivable under a legal services agreement with the Sacramento Public Library Authority. The City Attorney’s Office General Fund budget was reduced by \$141,781 due to the funding of temporarily vacant positions at amounts lower than the prior year, and unfunding of 1.0 vacant FTE. This is the tenth FTE unfunded since FY2008/09, including four attorney positions, dropping the City Attorney’s Office staffing level for FY2010/11 to 48 FTEs which is below 1999 staffing level of 49 FTEs. The City Attorney’s Office currently provides many additional legal services that it did not provide in 1999, such as: 1) serving as City Prosecutor for criminal violations of the City Code, and 2) handling 100% of City litigation at no outside counsel cost to the City, with 60% to 70% of cases resolved with no payment of City funds. These reductions resulted in the following service level impacts:

- Reduced customer service to our client departments and further degradation of administrative support services for the attorneys.
- Shift of resources from a citywide focus to the Sacramento Public Library Authority to conform to the terms of the legal services agreement.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved Amended	FY 2010/2011 Approved	Change More/(Less)	
Budgeted Expenditures					
Employee Services	6,620,515	6,443,585	6,433,328	6,292,851	(140,477)
Labor/Supply Offset	(3,618)	1,480	1,480	1,480	-
Property	7,779	8,500	8,500	8,500	-
Service And Supplies	345,043	528,611	528,611	527,307	(1,304)
Total:	6,969,719	6,982,176	6,971,919	6,830,138	(141,781)
Funding Summary by Fund/Special District					
General Fund	4,683,600	4,351,733	4,341,476	3,831,292	(510,184)
Interdepartmental Service Fund	1,635,118	1,972,246	1,972,246	2,339,471	367,225
Risk Management	471,112	471,112	471,112	471,112	-
Water Fund	179,889	187,085	187,085	188,263	1,178
Total:	6,969,719	6,982,176	6,971,919	6,830,138	(141,781)

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Actual	Approved	Amended	Approved	Approved/Amended
City Attorney	6,849,912	6,782,176	6,771,919	6,630,138	(141,781)
Litigation	119,807	200,000	200,000	200,000	-
Total:	6,969,719	6,982,176	6,971,919	6,830,138	(141,781)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Approved	Approved	Amended	Approved	Approved/Amended
City Attorney	53.00	49.00	49.00	48.00	(1.00)
Total:	53.00	49.00	49.00	48.00	(1.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

7

SECTION – 7 **City Clerk**

City Clerk

To provide an efficient, supportive and professionally managed City Clerk's Office operation for other municipal departments, government agencies, and the general public while focusing on service levels of the highest quality, and public employees of the highest caliber.

The **City Clerk** serves as the Clerk of the City Council and is responsible for the preparation of agendas, the recording and maintenance of all Council actions, and the preparation and filing of public notices.

- The City Clerk's Office is a service agency and the office through which the Council, City departments, as well as the public look for general information regarding the City.
- As the official records keeper for the City, the Clerk is responsible for the coordination and administration of all City records, documents, and public files.
- The City Clerk also advertises and receives bids, conducts all bid openings, maintains the City's municipal code and charter, receives all claims filed against the City, researches issues related to Council and Committee actions, maintains contract and agreement files, registers domestic partners, processes passport applications, registers lobbyists, manages online campaign filings and campaign finance submissions, administers City board and commission files, administers oaths of office, and serves as the official custodian of the City Seal.
- The City Clerk is also the Elections Officer for the City and the Filing Officer/Official for Fair Political Practices Commission requirements.

APPROVED BUDGET/STAFFING CHANGES

The City Clerk's Office was reduced by \$65,211, including the elimination of 1.0 FTE. These reductions resulted in the following service level impacts:

- Reduced capacity to provide services for elections and redistricting efforts.
- Reduced capacity to respond to customer requests for information.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	1,068,156	994,468	992,836	965,736	(27,100)
Labor/Supply Offset	20,646	4,000	4,000	3,000	(1,000)
Property	2,838	15,000	15,000	16,000	1,000
Service And Supplies	325,792	433,398	433,398	419,898	(13,500)
Total:	1,417,433	1,446,866	1,445,234	1,404,634	(40,600)
Funding Summary by Fund/Special District					
General Fund	1,251,791	1,161,718	1,160,086	1,083,373	(76,713)
Interdepartmental Service Fund	165,642	285,148	285,148	321,261	36,113
Total:	1,417,433	1,446,866	1,445,234	1,404,634	(40,600)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	Approved	Amended	2010/2011 Approved	
City Clerk	1,239,602	1,275,021	1,273,389	1,232,789	(40,600)
Elections	177,831	171,845	171,845	171,845	-
Total:	1,417,433	1,446,866	1,445,234	1,404,634	(40,600)

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Approved	Approved	Amended	2010/2011 Approved	
City Clerk	12.00	11.00	11.00	10.00	(1.00)
Total:	12.00	11.00	11.00	10.00	(1.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

8

SECTION – 8 **City Manager**

City Manager

The **City Manager** is the Chief Executive Officer of the City and provides the leadership and direction for the operation and management of all City departments. The City Manager is responsible for the enforcement of all laws and ordinances, coordination of all municipal programs and services, and making recommendations to the Mayor and City Council, as appropriate, concerning the operation, annual budget and future needs of the City. The City Manager's Office provides for the effective implementation of the Mayor and City Council's policies and priorities. Functions of the City Manager's Office include:

- Assistant City Managers are responsible for oversight of operational and support departments, special projects, and working collaboratively and across boundaries to assist departments.
- The Public Information Office (PIO) facilitates communication with citizens, businesses, elected officials, media, and the City Manager's Office regarding City services and projects. In case of an emergency, the PIO helps disseminate and coordinate vital information to ensure public safety.
- Legislative Affairs provides oversight and coordination of local, state and federal legislative activities including the Mayor and City Council's Law and Legislation Committee, as well as implementation of the Council-approved annual State and Federal Legislative Platform.
- E-Government's mission is to connect citizens seamlessly and transparently via the Web with government services and information, to communicate rapidly and effectively at all times, and to realize substantial cost efficiencies for both government and citizens.
- Office of Emergency Services is responsible for citywide coordination of emergency preparedness planning, training, response, and recovery efforts.
- Office of Public Safety Accountability enhances relationships between the City's public safety departments and the community by providing an independent review of complaints involving public safety employees.

APPROVED BUDGET/STAFFING CHANGES

The City Manager's Office was reduced by \$186,367, 3.0 filled FTE, and 1.0 vacant FTE, resulting in the following service level impacts:

- Reduced capacity to proactively manage the City's legislative program, and increased response time to Council requests on policy issues.
 - Elimination of front desk support to 5th floor reception (City Manager and Parks & Recreation Departments) resulting in reduced customer service.
 - The Office of Youth Development was reduced by \$260,671 and moved 3.0 FTE to the Parks and Recreation Department.
-

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	3,465,197	2,958,260	2,834,995	2,476,603	(358,392)
Labor/Supply Offset	(243,571)	(125,894)	(125,894)	(20,894)	105,000
Operating Transfers	(16,000)	-	-	-	-
Property	54	21,326	21,326	16,826	(4,500)
Service And Supplies	716,232	669,073	666,573	570,773	(95,800)
Total:	3,921,912	3,522,765	3,397,000	3,043,308	(353,692)

Funding Summary by Fund/Special District

General Fund	2,813,819	2,332,585	2,206,820	2,119,412	(87,408)
Interdepartmental Service Fund	886,534	1,067,345	1,067,345	923,896	(143,449)
Water Fund	221,559	122,835	122,835	-	(122,835)
Total:	3,921,912	3,522,765	3,397,000	3,043,308	(353,692)

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009 Actual	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Office of Emergency Planning	-	320,933	320,457	312,997	(7,460)
Office of Government Affairs	932,693	970,947	969,949	793,166	(176,783)
Office of the City Manager	2,496,017	1,584,163	1,463,152	1,751,337	288,185
Office of Youth Development	305,741	457,804	454,774	-	(454,774)
Public Safety Accountability	187,461	188,918	188,668	185,807	(2,861)
Total:	3,921,912	3,522,765	3,397,000	3,043,308	(353,692)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Office of the City Manager	15.00	9.00	9.00	9.00	0.00
Office of Government Affairs	5.00	4.00	4.00	3.00	(1.00)
Office of the City Auditor	0.00	4.00	0.00	0.00	0.00
Office of Emergency Planning	0.00	3.00	3.00	3.00	0.00
Office of Youth Development	3.00	3.00	3.00	0.00	(3.00)
Public Safety Accountability	1.00	1.00	1.00	1.00	0.00
Total:	24.00	24.00	20.00	16.00	(4.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

9

SECTION – 9 **City Treasurer**

City Treasurer

Provide banking, investment, and debt financing services for and to protect the fiscal integrity of the City of Sacramento.

Under Article VI, §73 of the City Charter, the **City Treasurer** is responsible for the receipt, investment, disbursement, and safekeeping of all City funds. Additionally, City Council has provided that the City Treasurer shall also provide public finance and debt issuance services for the City. Typical functions of the department include:

- Manage all investments for the City, the Sacramento Housing and Redevelopment Agency (SHRA), the Sacramento Public Library Authority (SPLA), various trust funds, and the Sacramento City Employees' Retirement System (SCERS).
- Manage the cash flow for City, SCERS, SHRA, SPLA, and other trust funds between the bank and the investment pools to both gain interest earnings and provide liquidity.
- Conduct investment activity in compliance with laws and regulations while meeting all state and other investment reporting and cash flow requirements.
- Provide banking services for all City departments, Convention and Visitors Bureau, and Gifts to Share.
- Provide debt financing service for the City providing funding for facility development, land purchases, and improvements. Analysis of alternative debt structures and other instruments, creation of financing authorities, analysis of the obligation the City assumes with debt financing, and other financial analysis are part of debt financing service.
- Administration and coordination of activities related to \$1.1 billion in outstanding City bond issues including: investor relations, rating agencies, compliance with state and federal regulations, and monitoring of proceeds for arbitrage and covenant compliance.

APPROVED BUDGET/STAFFING CHANGES

The City Treasurer's Office was reduced by \$489,000, including \$300,000 in additional revenues and the elimination of 1.0 vacant FTE. These reductions resulted in the following service level impacts:

- Reduced capacity to manage special and ad hoc projects, support economic development efforts, provide debt financing support, respond to requests for information, provide timely reporting, and implement enhancements to e-commerce.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	1,818,124	1,916,089	1,834,845	1,651,220	(183,625)
Labor/Supply Offset	238	(19,650)	(19,650)	350	20,000
Property	-	2,000	2,000	2,000	-
Service And Supplies	202,070	257,600	257,600	257,600	-
Total:	2,020,431	2,156,039	2,074,795	1,911,170	(163,625)

Funding Summary by Fund/Special District

**College Square Cfd 2005-01	-	-	-	50,000	50,000
General Fund	1,872,412	2,137,206	2,055,962	1,782,070	(273,892)
Interdepartmental Service Fund	148,019	18,833	18,833	79,100	60,267
Total:	2,020,431	2,156,039	2,074,795	1,911,170	(163,625)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	
City Treasurer	2,020,431	2,156,039	2,074,795	1,911,170	(163,625)
Total:	2,020,431	2,156,039	2,074,795	1,911,170	(163,625)

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	
City Treasurer	15.00	13.00	13.00	12.00	(1.00)
Total:	15.00	13.00	13.00	12.00	(1.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

**Amounts recorded were incorrectly attributed to College Square Cfd 2005-01; the correct fund is Fund 2210 Assessment Bond Registration.

10

SECTION – 10

Code Enforcement

Code Enforcement

The Code Enforcement Department maintains and improves the quality of life through fair and equitable enforcement of health, safety and nuisance codes.

The **Code Enforcement Department** is responsible for the preservation of existing housing stock, responding to issues related to the health and safety code, and ensuring well-maintained properties.

Code Enforcement activities and services include the following:

- Maintain the health and safety of neighborhoods by responding to complaints regarding nuisance property, including junk and debris, abandoned vehicles, and zoning violations.
- Respond to complaints and perform inspections of substandard structures, monitor vacant buildings, and perform environmental health inspections.
- Respond within 24-hours to reports of immediately dangerous structures, properties, or vehicles with potential threat to health and safety.
- Provide graffiti vandalism abatement services for public and private property and promotes graffiti prevention through education and awareness.
- Conduct proactive inspections under the Rental Housing Inspection Program to ensure healthy and safe housing and prevent deterioration of rental housing stock.
- Enforce state and local health and safety codes to ensure safe and fair business operations, including tobacco retailer licensing, entertainment permits, taxi cabs, and outdoor vending.
- Work with residents, businesses, and community organizations in conducting public outreach and educational programs to promote voluntary compliance with City ordinances.
- Conduct public hearings as part of the enforcement process for the Code Enforcement Department as well as other City departments.

APPROVED BUDGET/STAFFING CHANGES

The Code Enforcement Department was reduced by \$1,078,342, including the elimination of 10.0 filled FTE and 1.0 vacant FTE. The total reductions resulted in the following service level impacts:

Consolidation

- The departments of Code Enforcement and Community Development will merge to reduce costs, eliminate redundancies, and improve alignment of services. Total savings, inclusive of reductions and revenues, is \$3.1 million including elimination of a Director position and an additional 26.0 FTE at all levels, including vacancies.

Administration

- In the consolidation of the Department with the Community Development Department, a 1.0 FTE Director position was reduced.

Business Compliance

- Taxi Cab Enforcement/Entertainment Permits/Graffiti Prevention – reductions in taxi cab enforcement will result in the elimination of proactive taxi cab enforcement, elimination of permit renewal inspections, elimination of unannounced compliance and safety checks (stings and sweeps), and increased response time for complaints from 3-5 days to 6-10 days. Reductions in the issuance of entertainment permits will result in increased time to receive and process entertainment permits, reduced customer service, and reduced ability to accommodate changes to permit conditions. Administrative support for youth education and graffiti prevention programs will be eliminated.
- This reduction resulted in a net General Fund savings of \$243,951 and the elimination of 2.5 FTE.

Housing and Dangerous Buildings

- Rehabilitation of Substandard and Dangerous Buildings – reductions in response time for inspection of substandard buildings will increase from 6 days to 20+ days for the initial inspection of complaints. Additionally, administrative support for grant administration, reporting, and coordination would be eliminated.
- Additional reductions in building inspections will result in the elimination of afterhours board-ups (except for emergencies), longer response times for initial inspections of up to 45 days, increased case volume, and increased time of up to several months for resolving problem properties due to the backlog of cases.
- This reduction resulted in a net General Fund savings of \$345,991 and the elimination of 3.5 filled FTE and 1.0 vacant FTE.

Neighborhood Code Compliance

- On-Street Vehicle Abatement – vehicle abatement enforcement will increase from 7 to 17 days for removal of abandoned on-street vehicles.
- Recycling Monitoring – discontinued proactive monitoring of recycling facilities. Services will no longer be available.
- This reduction resulted in a net General Fund savings of \$288,400 and the elimination of 3.0 FTE.

Revenue Enhancements

- A new revenue opportunity for the Code Enforcement Department will generate approximately \$200,000. Implementation of the following activity will result in additional cost recovery:
 - Administrative Citations – implementation of a cost recovery business process where staff responds to complaints and issues an administrative citation for all valid code violations. Previously, Code Enforcement has not charged for valid code violations when violations are corrected within given timeframes.

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	8,665,714	8,713,831	8,635,061	-	(8,635,061)
Labor/Supply Offset	97,194	34,741	34,741	-	(34,741)
Property	117,219	67,445	67,445	-	(67,445)
Service And Supplies	1,781,134	1,880,961	1,880,961	-	(1,880,961)
Total:	10,661,262	10,696,978	10,618,208	-	(10,618,208)
Funding Summary by Fund/Special District					
Block Grant/Housing & Redev	173,131	250,000	250,000	-	(250,000)
Citywide Lndscpng&Lghting Dist	-	155,681	155,681	-	(155,681)
General Fund	10,388,131	10,191,297	10,112,527	-	(10,112,527)
Solid Waste Fund	100,000	100,000	100,000	-	(100,000)
Total:	10,661,262	10,696,978	10,618,208	-	(10,618,208)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less)
	2008/2009 Actual	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Administration	1,874,319	1,836,353	1,771,012	-	(1,771,012)
Business Compliance	697,079	754,930	753,948	-	(753,948)
Housing & Dangerous Bldgs	3,387,731	3,162,090	3,158,517	-	(3,158,517)
Neighborhood Code Compliance	3,104,189	3,098,254	3,092,073	-	(3,092,073)
Rental Housing Inspection Prog	1,597,944	1,845,352	1,842,658	-	(1,842,658)
Total:	10,661,262	10,696,978	10,618,208	-	(10,618,208)

FY2010/11 Approved Budget

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Administration	19.00	19.00	19.00	0.00	(19.00)
Business Compliance	7.00	7.00	7.00	0.00	(7.00)
Housing & Dangerous Bldgs	22.00	19.00	19.00	0.00	(19.00)
Neighborhood Code Compliance	29.00	27.00	27.00	0.00	(27.00)
Rental Housing Inspection Prog	17.50	18.00	18.00	0.00	(18.00)
Total:	94.50	90.00	90.00	0.00	(90.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

11

SECTION – 11

Community Development

Community Development Department

"We help build a great community!"

The **Community Development Department** plans for the future growth, development, and prosperity of Sacramento and reviews and approves development applications and building permits. Service areas within the Community Development Department include:

- Providing a vision for a great City
- Leading citywide planning, development, and urban design efforts
- Guiding public development for private investment
- Protecting public safety through building permit and inspection services
- Providing public counter operations for planning and building applications

The Community Development Department (CDD) consists of the Administration, Customer Service, Building, and Planning Divisions.

APPROVED BUDGET/STAFFING CHANGES

The Community Development Department was reduced by \$2,056,147, including the elimination of 12.0 filled FTE and 4.0 vacant FTE. These reductions resulted in the following service level impacts:

Consolidation

- The Departments of Community Development and Code Enforcement will merge to reduce cost, eliminate redundancies, and improve alignment of services. Total savings inclusive of reductions and revenues, is \$3.1 million including elimination of a Director position and 26.0 FTE at all levels, including vacancies.

Administration

- Administrative support for department personnel issues was reduced.
- Technology support for the maintenance and enhancement of the permit processing system was reduced.
- This reduction resulted in a net General Fund savings of \$426,703 and the elimination of 2.0 FTE.

Construction Building Permits

- Building inspection provides field inspections for projects currently under construction. Reduction of administrative support for the permitting system created a longer response time to support the permitting helpline, to troubleshoot, and to provide permit related reports.
- Residential and commercial permits issuance increased by 5 working days. Application processing will increase by 2 days.

- This reduction resulted in a net General Fund savings of \$274,853 and the elimination of 2.5 FTE.

Construction Plan Review

- Plan review services of construction documents and plans for customers will be further delayed. There will be additional delays in the administrative support for this program which will include the processing of plan documents, proper filing, retrieval, and storage of plans and files.
- This reduction resulted in a net General Fund savings of \$378,000 and the elimination of 2.7 FTE.

Current Planning Entitlements, Boards, and Commissions

- This program consists of the administration and support for five boards and commission groups. Reducing staff support may result in delays in processing commission agendas, postings, reports, minutes, correspondence, meeting attendance support, etc.
- This reduction resulted in a net General Fund savings of \$298,000 and the elimination of 2.7 FTE.

Current Planning Entitlement Project Processing

- This program reduction will decrease administrative support for entitlement processing which will delay approximately 1-2 weeks for Zoning Administration and 2-4 weeks for planning commission/City Council projects.
- This reduction resulted in a net General Fund savings of \$191,000 and the elimination of 1.7 FTE.

Customer Service Counter Operations

- This program consists of technical development services for the Community Development Department planning and building services, this also includes the collection of fees and services various other department services and outside agencies. Reducing staff support will result in delays in counter administrative support services.
- This reduction resulted in a net General Fund savings of \$273,571 and the elimination of 2.7 FTE.

Long Range Planning

- This program consists of the implementation of the General Plan, its vision, and its policy guidance for future growth of the City. In addition, it also consists of master plan projects such as the Technology Village Master Plan. Reduction of staff support will result in master plan project delays.
- This reduction resulted in a net General Fund savings of \$214,000 and the elimination of 1.7 FTE.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	18,458,775	12,765,767	12,243,779	18,228,936	5,985,157
Labor/Supply Offset	(1,451,564)	(1,287,362)	(1,314,862)	(1,280,361)	34,501
Property	6,116	81,000	19,000	88,445	69,445
Service And Supplies	1,886,798	1,345,492	1,751,730	3,296,160	1,544,430
Total:	18,900,125	12,904,897	12,699,647	20,333,180	7,633,533

Funding Summary by Fund/Special District

Block Grant/Housing & Redev	-	-	-	250,000	250,000
Citywide Lndscpng&Lghting Dist	-	-	-	156,807	156,807
Development Services Fund	(595,000)	(440,000)	(440,000)	(432,000)	8,000
General Fund	16,749,618	13,278,218	13,072,968	20,338,373	7,265,405
No Natomas Community Improv	-	20,000	20,000	20,000	-
Storm Drainage Fund	46,679	46,679	46,679	-	(46,679)
Total:	16,201,298	12,904,897	12,699,647	20,333,180	7,633,533

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	
Administration	3,839,200	3,151,444	2,867,024	3,220,046	353,022
Building	6,395,998	4,499,581	4,673,739	4,252,133	(421,606)
Code Enforcement	-	-	-	8,176,964	8,176,964
Customer Service	2,157,621	1,221,367	1,078,002	909,259	(168,743)
Current Planning	3,808,479	4,032,505	4,080,882	3,774,778	(306,104)
Long Range Planning/PIF	2,698,827	-	-	-	-
Total:	18,900,125	12,904,897	12,699,647	20,333,180	7,633,533

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	
Administration	30.50	23.50	24.50	29.50	5.00
Building	61.00	33.00	33.00	30.00	(3.00)
Customer Service	29.00	9.00	9.00	7.00	(2.00)
Planning	45.00	41.00	40.00	39.00	(1.00)
Code Enforcement	0.00	0.00	0.00	64.00	64.00
Total:	165.50	106.50	106.50	169.50	63.00

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

12

SECTION – 12

Convention, Culture & Leisure

Convention, Culture & Leisure

To promote and preserve our unique culture and heritage by delivering accessible arts, leisure and education experiences to enrich people's lives and enhance the Sacramento community and the metropolitan region.

The **Convention, Culture and Leisure Department's** mission is to promote and preserve our unique culture and heritage by delivering accessible arts, leisure and education experiences to enrich people's lives and enhance the Sacramento community and the metropolitan region. The Department is comprised of the following operations:

- Sacramento Convention Center Complex
- Capital City Golf
- Sacramento Marina
- Sacramento Zoo
- Fairytale Town
- Discovery Museum Science and Space Center
- Sacramento History Museum
- Crocker Art Museum
- Center for Sacramento History
- Old City Cemetery
- Sacramento Metropolitan Arts Commission
- Old Sacramento Historic District

These operations are supported by the General Fund, enterprise funds, a special revenue fund, and partnerships with non-profit organizations and the County of Sacramento.

APPROVED BUDGET/STAFFING CHANGES

The Convention, Culture & Leisure Department budget was reduced by \$372,545, including the elimination of 2.0 filled FTE and 8.07 vacant FTE. These reductions resulted in the following service level impacts:

Miller Park Boat Ramp Dredging/Administration

- Annual Dredging – a reduction to the Miller Park Boat Ramp Dredging budget resulted in the City having to utilize the balance in the related Capital Improvement Project if the cost of dredging exceed the revenue collected in user fees in FY2010/11.
- This reduction resulted in a net General Fund savings of \$50,000.

Operation of City Golf Courses/Golf

- Administrative Support – reductions to the Golf division’s administrative support resulted in redistribution of administrative duties and no telephone and front counter coverage.
- This reduction resulted in a net General Fund savings of \$23,570 and the elimination of 1.0 FTE.

Support of Operation of Fairytale Town

- Facility Support – a reduction to the City’s support to Fairytale Town will limit the resources for facility repairs at Fairytale Town.
- This reduction resulted in a net General Fund savings of \$12,000.

Support of the Sacramento Metro Arts Commission/Metro Arts

- Administration/Arts Regranting & Cultural Programs/Arts Education – the Metro Arts Administration, Arts Regranting & Cultural Programs, and Arts Education budgets were reduced a total of \$150,000. This amount was offset from the dedicated Arts Stabilization designation. The end result is a reduction in the City’s contribution to the Cultural Arts Awards from \$350,000 to \$200,000, resulting in fewer arts programs available to the public.
- Arts Regranting & Cultural Programs – a reduction in the arts regranting and cultural program staffing resulted in fewer arts programs available to the public.
- Cultural Arts Awards (CAA) will not open a new round of applications, but rather will extend the current cycle another year and may change its grant cycle from calendar year to fiscal year.
- Several grant programs including ArtScapes and Fellowships were put on hold.
- These reductions resulted in a net General Fund savings of \$209,037 and the elimination of 1.0 FTE.

Sacramento Zoo

- As part of the FY2010/11 base, 3.0 vacant FTE were eliminated from the City. As positions are vacated, any new employees are hired by the Sacramento Zoological Society.

Revenue Enhancements

- Old Sacramento revenues are anticipated to increase by \$77,938.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Debt Service	1,604,469	619,469	619,469	604,467	(15,002)
Employee Services	13,467,465	14,764,318	14,425,200	13,822,326	(602,874)
Labor/Supply Offset	980,469	365,715	365,715	438,848	73,133
Operating Transfers	1,593,986	1,785,700	1,785,700	1,796,400	10,700
Property	414,867	362,279	346,923	436,601	89,678
Service And Supplies	8,684,956	9,479,350	9,848,756	9,925,922	77,166
Total:	26,746,212	27,376,831	27,391,763	27,024,564	(367,199)
Funding Summary by Fund/Special District					
Community Center Fund	14,421,273	14,152,912	14,089,057	14,171,880	82,823
Fairytale Town	58,275	45,000	45,000	50,000	5,000
General Fund	5,558,666	4,666,203	4,749,399	5,011,675	262,276
Golf Fund	4,553,706	5,853,331	5,853,331	5,871,541	18,210
H Street Theater Fund	30,531	45,000	45,000	45,000	-
Old Sac Market	15,337	39,000	39,000	39,000	-
Old Sacto Maint Dist	66,438	66,438	65,556	65,556	-
Sacramento Marina Fund	1,512,506	1,838,884	1,835,357	1,769,912	(65,445)
Zoo Fund	528,880	670,063	670,063	-	(670,063)
Total:	26,746,212	27,376,831	27,391,763	27,024,564	(367,199)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	Approved	Amended	2010/2011 Approved	
CCL Administration	1,504,240	1,670,666	1,667,281	1,739,994	72,713
Convention Center Complex	12,689,495	12,393,061	12,332,591	12,332,799	208
Crocker Art Museum	1,117,176	1,041,633	1,427,910	1,850,714	422,804
Discovery Museum Science Cntr	268,728	252,538	236,732	236,732	-
Fairytale Town	100,358	67,015	67,015	64,245	(2,770)
Golf	4,712,303	6,032,294	5,964,778	6,027,305	62,527
Metro Arts Commission	1,031,920	571,505	443,420	406,582	(36,838)
Old City Cemetery	162,199	145,059	143,205	99,917	(43,288)
Old Sacramento	1,261,326	1,393,543	1,373,606	1,227,803	(145,803)
Sacramento Archives	757,963	549,314	510,184	525,702	15,518
Sacramento History Museum	341,120	252,539	236,733	236,733	-
Sacramento Marina	1,512,506	1,801,784	1,798,257	1,732,812	(65,445)
Sacramento Zoo	1,286,878	1,205,879	1,190,052	543,228	(646,824)
Total:	26,746,212	27,376,831	27,391,763	27,024,564	(367,199)

FY2010/11 Approved Budget

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	
Sacramento Archives	5.00	4.50	4.50	4.00	(0.50)
Convention Center Complex	83.15	83.15	83.15	83.15	0.00
Crocker Art Museum	6.00	6.00	6.00	6.00	0.00
CCL Administration	10.00	10.00	10.00	10.00	0.00
Golf	60.36	60.36	60.36	59.36	(1.00)
Metro Arts Commission	13.00	12.00	12.00	10.00	(2.00)
Old City Cemetery	2.50	1.50	1.50	1.00	(0.50)
Old Sacramento	12.76	11.90	11.90	8.83	(3.07)
Sacramento Marina	7.80	7.80	7.80	7.80	0.00
Sacramento Zoo	9.00	9.00	9.00	6.00	(3.00)
Total:	209.57	206.21	206.21	196.14	(10.07)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

13

SECTION – 13

Economic Development

Economic Development

Building On Our History - Creating The Place To Be

The role of the **Economic Development Department** is multi-fold. The Department markets, facilitates, and financially assists targeted private investment and development within the City of Sacramento, and seeks redevelopment opportunities that will revitalize the Merged Downtown and Richards Boulevard Redevelopment Project Areas. There are two operational divisions within Economic Development: Citywide Development and Downtown Development.

Citywide Development is focused on development outside the Downtown Sacramento core. The focus includes:

- Business recruitment
- Business retention and expansion
- Small business outreach
- Revitalization of targeted commercial corridors
- Economic development policy
- Development opportunity project management
- International trade investments
- Revolving loan funds

Downtown Development focuses on redevelopment and revitalization of the Downtown Sacramento core including the Richards Boulevard Redevelopment Project Areas and the Railyards. Specific areas of focus include:

- The Sacramento River waterfront
- Downtown market-rate housing
- New hotel development to support tourism and the Sacramento Convention Center
- Retail, entertainment, and cultural arts facilities
- New commercial and office projects
- Public area beautification
- Economic development legislation

APPROVED BUDGET/STAFFING CHANGES

The Economic Development Department was reduced by \$293,670, including the elimination of 2.0 filled FTE and 1.0 vacant FTE. These reductions include the restructuring of two major services provided to small businesses in the City and resulted in the following service level impacts:

Small Business Assistance

- In partnership with the City’s Economic Development Department, three local ethnic chambers; the Asian Pacific, Hispanic, and Black Chambers of Commerce will provide assistance in financing, marketing, management, job development and retention/expansion services to private businesses for a cost of approximately \$30,000 annually (\$10,000 per chamber).

Small Business Certification

- Implementation of a one-time fee of \$5,500 to set up a small business tracking and certification software module (Planet Bids) and an annual service fee of \$6,500 will be required to perform the functions necessary to continue certification.
- Certification of Small Business Applications will increase from a two-day turnaround to five days.
- Sewer Credit processing will lengthen from 1-3 days to 3-5 days.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Employee Services	2,639,258	2,575,336	2,470,911	2,050,063	(420,848)
Labor/Supply Offset	8,792	2,856	2,856	2,856	-
Property	1,332	3,000	3,000	2,000	(1,000)
Service And Supplies	2,172,036	2,171,272	2,171,272	1,761,462	(409,810)
Total:	4,821,419	4,752,464	4,648,039	3,816,381	(831,658)
Funding Summary by Fund/Special District					
Community Center Fund	-	52,000	52,000	-	(52,000)
General Fund	4,678,023	4,559,521	4,455,096	3,792,381	(662,715)
Interdepartmental Service Fund	143,396	140,943	140,943	24,000	(116,943)
Total:	4,821,419	4,752,464	4,648,039	3,816,381	(831,658)

Division Budget Summary

Division Budgets	FY 2008/2009 Actual	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less) Approved/Amended
Administration	276,886	319,723	219,249	108,653	(110,596)
Citywide Development	3,292,062	2,918,464	2,916,240	2,730,802	(185,438)
Downtown Development	1,252,470	1,514,277	1,512,550	976,927	(535,623)
Total:	4,821,419	4,752,464	4,648,039	3,816,381	(831,658)

FY2010/11 Approved Budget

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Administration	2.00	2.00	1.00	1.00	0.00
Citywide Development	14.00	13.00	14.00	11.00	(3.00)
Downtown Development	9.00	7.00	6.00	6.00	0.00
Total:	25.00	22.00	21.00	18.00	(3.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

14

SECTION – 14
Finance

Finance

The mission of the Finance Department is to educate, inform, and provide excellent internal and external customer service with integrity, efficiency, and quality.

The **Finance Department** is responsible for overseeing the financial management of the City. The Finance Department currently has 71.0 funded full-time equivalent (FTE) positions and provides accounting, budgeting, public facilities financing, billing, collection, parking citation, and revenue collection services. Internal services and programs include strategic planning and policy analysis. Functions of the Finance Department include:

- Administration provides centralized administrative support to the goals, objectives, policies and priorities for the department.
- The Accounting division processes payments to vendors, as well as paychecks and reimbursements for work-related expenses for City employees, produces various annual reports, and manages special districts.
- The Budget Office assists departments with managing operating and capital improvement program budgets, coordinates and manages the development of the City Manager's annual proposed and approved operating and capital improvement program budgets, and assists with a variety of citywide special projects and assignments.
- The Revenue division coordinates billing and collection of major taxes, fees, and citations citywide and full payment of fees; audits and enforces a variety of City codes to ensure compliance; and processes and issues business and operating permits.

APPROVED BUDGET/STAFFING CHANGES

The net General Fund for the Finance Department was reduced by \$384,254, including the elimination of 1.0 filled FTE and 3.5 vacant FTE, a reduction in service and supply budget, and an increase in revenues of \$25,000. These reductions resulted in the following service level impacts:

Accounting

- Reduced capacity for administrative tasks, including slower response to Public Records Act requests and requests for check copies and back up documentation.

Budget

- Reductions in overall administrative capacity.

Revenue

- Reduction in public counter hours.
-

FY2010/11 Approved Budget

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Employee Services	6,680,685	6,599,912	6,426,239	6,076,746	(349,493)
Labor/Supply Offset	75,104	(157,902)	(157,902)	(263,632)	(105,730)
Property	-	17,000	17,000	17,000	-
Service And Supplies	2,031,971	2,108,762	2,268,467	2,541,070	272,603
Total:	8,787,759	8,567,773	8,553,804	8,371,185	(182,619)
Funding Summary by Fund/Special District					
12th Street Maint Benefit Area	1,617	3,117	3,677	2,983	(694)
Assessment Bond Registration	204,339	204,339	204,339	164,700	(39,639)
Citywide Lndscpng&Lighting Dist	113,382	286,391	286,391	253,779	(32,612)
Del Paso Nuevo Landscaping CFD	2,993	4,348	4,348	4,195	(153)
Del Paso Prop & Business Imprv	1,802	2,567	3,602	8,146	4,544
Downtown Sacramento Mgmt	2,037	3,617	4,847	8,643	3,796
Franklin Boulevard Pbid	1,786	2,876	6,539	3,675	(2,864)
General Fund	5,983,216	5,591,830	5,418,156	5,231,680	(186,476)
Greater Broadway PBID	1,894	4,697	6,329	5,228	(1,101)
Interdepartmental Service Fund	1,875,737	2,004,883	2,004,883	2,031,275	26,392
Laguna Creek Maint District	5,530	19,530	21,100	26,770	5,670
Midtown Sacramento PBID	2,307	5,224	11,368	6,668	(4,700)
N Nat Lndscpg 99-02	24,070	37,983	37,983	37,510	(473)
N Natomas Lands Cfd 3	33,906	37,981	37,981	32,005	(5,976)
N Natomas Transp Mgmt Assoc	33,518	33,560	33,560	36,597	3,037
Natomas Central CFD 2006-02	-	-	-	11,735	11,735
Neighborhood Alley Maint Cfd	2,931	2,632	2,632	3,459	827
Neighborhood Lighting Dist	4,540	8,565	9,582	10,588	1,006
Neighborhood Park Maint CFD	25,290	28,990	28,990	64,531	35,541
Neighborhood Water Quality Dst	4,698	14,998	9,503	11,359	1,856
Northside Subdiv Maint Dist	1,730	4,230	3,443	3,979	536
Oak Park PBID	1,849	2,878	2,650	6,807	4,157
Old Sacto Maint Dist	1,178	3,585	2,004	4,175	2,171
Power Inn Area Prop & Business	2,458	3,075	8,660	6,219	(2,441)
Power Inn Rd Md 2003-01	1,593	4,093	5,118	3,744	(1,374)
Sacramento Tourism Bid	41,990	43,000	43,000	40,000	(3,000)
Special District Info/Rpt Sys	-	143,000	143,000	147,993	4,993
Stockton Blvd Pbid	1,911	3,084	3,620	4,874	1,254
Subdiv Lndscpng Maint Dist	17,882	35,987	33,271	27,719	(5,552)
Sutter Business Imprvmt Area	-	-	150,000	150,000	-
The River District PBID	2,358	3,781	5,364	5,669	305
Village Garden N.-Mtce Dist #1	1,884	4,684	4,486	1,677	(2,809)
Willowcreek Assmnt Md	3,004	10,454	5,584	7,788	2,204
Willowcreek Lndscpng Cfd	4,134	7,794	7,794	5,015	(2,779)
Total:	8,787,759	8,567,773	8,553,804	8,371,185	(182,619)

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Accounting	3,123,342	3,375,997	3,286,885	3,328,575	41,690
Budget Office	939,458	1,040,180	1,008,134	965,559	(42,575)
Finance Administration	964,618	432,557	421,258	378,337	(42,921)
Procurement Services	(175,469)	-	-	-	-
Revenue	3,935,810	3,719,039	3,837,527	3,698,714	(138,813)
Total:	8,787,759	8,567,773	8,553,804	8,371,185	(182,619)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Accounting	24.00	30.00	30.00	28.00	(2.00)
Budget Office	8.00	6.00	6.00	6.00	0.00
Finance Administration	28.00	2.00	2.00	2.00	0.00
Revenue	38.50	37.50	37.50	35.00	(2.50)
Total:	98.50	75.50	75.50	71.00	(4.50)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

15

SECTION – 15 **Fire**

Fire

Committed to excellence in enhancing and protecting life, property and the environment.

The **Fire Department** first began serving the citizens of Sacramento in 1850 as a volunteer organization. In 1872, the Department became the first paid professional fire department west of the Mississippi. The Department responds to many types of emergencies including fires, emergency medical calls, hazardous materials incidents, and specialized rescues, such as water, vertical, confined space and animal rescues. The Department provides fire code enforcement, public education, and fire investigation.

The Fire Department is headed by a Fire Chief appointed by the City Manager and is divided into three offices:

- Office of the Fire Chief: Responsible for fiscal management, special projects, and community services.
- Office of Operations: Responsible for management of emergency response resources including shift operations, emergency medical services, and special operations.
- Office of Administrative Services: Responsible for providing support to operational personnel through the management/implementation of programs that include: fire prevention activities, training, technical services, human resources, and fire infrastructure.

APPROVED BUDGET/STAFFING CHANGES

The FY2010/11 Proposed Budget for the Fire Department included the addition of an Ambulance Company (6.0 FTE, \$780,000), and the elimination of 46 FTE totaling \$6 million. The proposed reduction in staffing was going to be managed by browning out three additional fire companies for a total of four per day. To ensure adequate fire response, the City Council restored two fire companies, reducing the total brown outs to two per day for a total restoration of \$3.2 million and 25 FTE. Funding for the restoration came from:

- Fire Department revenues in excess of the FY2010/11 Proposed Budget estimate (\$600,000); and
- Use of identified one-time resources including:
 - FY2009/10 Fire Department carryover (\$1 million);
 - defer funding for the Independent Budget Analyst Office for one year (\$400,000);
 - use Payment In Lieu Of Taxes (PILOT) funding (\$420,000);

- redirect funding for public campaign financing (\$300,000);
- redirect half of the available electronic billboard funding (\$180,000); and
- redirect one-time cell tower funding proportionally from the Council District accounts (\$300,000).

Service Level Impacts

- Implementation of an additional fire company (an engine or truck) brownout on a rotational basis throughout the City at two company stations, for a total of two brownouts, which may result in an increase in response times of up to 2 minutes.
- The addition of an ambulance company (6.0 FTE, \$780,000) will mitigate medical call volume, improve medic response times, and bring in additional revenues to offset the costs of the added medic unit.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Debt Service	419,256	424,062	424,062	420,730	(3,332)
Employee Services	90,463,749	89,403,582	88,244,622	88,046,580	(198,042)
Labor/Supply Offset	(717,632)	(873,731)	(873,731)	(934,828)	(61,097)
Property	371,234	1,623,629	1,623,629	1,263,213	(360,416)
Service And Supplies	9,240,124	9,503,355	9,690,069	9,721,590	31,521
Total:	99,776,731	100,080,897	99,108,651	98,517,285	(591,366)
Funding Summary by Fund/Special District					
General Fund	99,276,731	99,580,897	98,608,651	98,017,285	(591,366)
Risk Management	500,000	500,000	500,000	500,000	-
Total:	99,776,731	100,080,897	99,108,651	98,517,285	(591,366)

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009 Actual	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Office of Admin. Services	13,574,318	14,878,703	14,878,302	13,695,766	(1,182,536)
Office of Operations	84,474,270	86,536,783	82,543,823	83,081,969	538,146
Office of the Fire Chief	1,728,143	(1,334,589)	1,686,526	1,739,550	53,024
Total:	99,776,731	100,080,897	99,108,651	98,517,285	(591,366)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Office of the Fire Chief	14.00	11.00	11.00	10.00	(1.00)
Office of Admin. Services	52.00	54.00	54.00	50.00	(4.00)
Office of Operations	568.00	517.00	567.00	551.00	(16.00)
Total:	634.00	582.00	632.00	611.00	(21.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

16

SECTION – 16 **General Services**

General Services

We value and recognize each other as one team committed to excellence with integrity as our foundation.

The **Department of General Services** provides:

- Sacramento City 311 – call center operations
- Animal Care Services – enforcement, adoption, and education
- Facilities and Real Property Management – facility maintenance, design and construction, real estate, long-range planning, and mailing services
- Fleet Services – purchases, maintenance, and management
- Procurement Services – contract services, and procurement standards and compliance

The Department of General Services (DGS) currently has 247.0 FTE funded positions focused on continuous improvement and united in a common goal of successfully serving the City's customers.

APPROVED BUDGET/STAFFING CHANGES

DGS Operations Services

The Department of General Services operations budget was reduced by \$1,355,497, including the elimination of 1.0 FTE. This reduction resulted in the following service level impacts:

Sustainability

- Reduction in the number of staff dedicated to coordinating and furthering sustainability-related programs across the City, spreading those responsibilities to other City staff. This reduction resulted in a net General Fund savings of \$200,200 and the elimination of 1.0 FTE.
- Related to sustainability programs, department staff are responsible for implementing some energy efficiency projects funded through the federal stimulus Energy Efficiency and Conservation Block Grant. While this generates additional General Fund savings of \$260,233 with no reduction in FTE, it reduces service levels to departments if staff are unavailable for other work.

DGS Support Services

The Department of General Services (excluding operations) was reduced by \$823,113, including the elimination of 9.0 FTE. This reduction resulted in the following service level impacts:

Sacramento City 311

- Reduced staffing may result in an increased wait time for 311 customers. Wait times may exceed five minutes. Response to email/online reports may exceed 36 hours. This reduction resulted in a net General Fund savings of \$58,506 and the elimination of 1.0 FTE.

Architects and Engineers – Project Design and Management

- The facility construction workload is declining, reducing the need for project design and management staff. This reduction resulted in a net General Fund savings of \$270,495 and the elimination of 2.0 FTE.

Asset Management – Central Services (Mail)

- Loss of support for this program results in reduced support and potential delays for citywide interoffice mail distribution and collection. This reduction resulted in a net General Fund savings of \$62,838 and the elimination of 1.0 FTE.

City Hall 5th Floor Reception

- Loss of support for in-person reception on the 5th Floor of City Hall (entrance to offices of the City Manager and Parks and Recreation Department) results in reduced customer service. Signage and a phone to contact staff within these suites have been provided. This reduction resulted in a net General Fund savings of \$54,402 and the elimination of 1.0 FTE.

Facilities Maintenance – Remodels/Improvements, and Preventive Maintenance

- Potential for increased failures in City facilities, as well as slower response time to customer requests. This reduction resulted in a net General Fund savings of \$95,260 and the elimination of 1.0 FTE.
- Reduction of support for traffic signal painting as a result of reduced Gas Tax funding. This reduction resulted in no net change in General Fund costs, but the elimination of 1.0 FTE.

Procurement Management

- Reduction in the leadership and administrative support for citywide purchasing, contract compliance, and policy development. This reduction resulted in a net General Fund savings of \$208,025 and the elimination of 2.0 FTE.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Budgeted Expenditures					
Debt Service	(419,256)	(424,062)	(424,062)	(420,730)	3,332
Employee Services	24,578,529	23,748,277	23,197,391	21,968,003	(1,229,388)
Labor/Supply Offset	(5,888,992)	(3,722,562)	(3,722,562)	(4,145,860)	(423,298)
Operating Transfers	446,355	-	-	-	-
Property	15,459,323	9,283,739	9,283,739	13,476,160	4,192,421
Service And Supplies	20,011,452	26,774,234	27,326,101	24,161,221	(3,164,880)
Total:	54,187,411	55,659,626	55,660,607	55,038,794	(621,813)
Funding Summary by Fund/Special District					
Cal EPA Fund	10,005	7,874,050	7,874,050	7,701,630	(172,420)
Community Center Fund	9,708	2,788	2,788	2,012	(776)
Fleet Management	36,627,790	32,815,102	32,668,939	33,284,059	615,120
Gas Tax 2106	169,095	142,525	142,525	158,935	16,410
Gas Tax 2107	508,457	211,992	211,992	83,088	(128,904)
General Fund	14,170,257	11,786,333	12,063,478	11,355,425	(708,053)
Interdepartmental Service Fund	2,287,857	2,048,471	2,048,471	1,747,752	(300,719)
Parking Fund	12,364	12,364	12,364	24,893	12,529
Sewer Fund	31,720	63,815	60,483	60,483	-
Solid Waste Fund	107,599	471,321	356,709	401,709	45,000
Storm Drainage Fund	22,216	30,709	29,105	29,105	-
Water Fund	93,868	200,155	189,703	189,703	-
Total:	54,187,411	55,659,626	55,660,607	55,038,794	(621,813)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
311	1,726,590	2,038,731	1,895,463	1,883,078	(12,385)
Animal Care Services	3,401,300	3,153,670	3,099,354	3,064,199	(35,155)
Facilities & Real Prop Mgmt	9,676,207	15,221,424	15,569,024	14,987,249	(581,775)
Fleet Management	36,623,904	32,809,890	32,663,727	33,196,902	533,175
Office of the Director	1,663,049	1,549,910	1,495,227	1,214,674	(280,553)
Procurement Services	1,096,361	886,001	937,812	692,691	(245,121)
Total:	54,187,411	55,659,626	55,660,607	55,038,794	(621,813)

FY2010/11 Approved Budget

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
311	22.00	26.00	25.00	24.00	(1.00)
Animal Care Services	39.00	32.00	32.00	32.00	0.00
Fleet Management	104.00	104.00	104.00	104.00	0.00
Facilities & Real Prop Mgmt	100.50	70.00	76.00	70.00	(6.00)
Office of the Director	11.00	11.00	10.00	9.00	(1.00)
Procurement Services	17.00	14.00	10.00	8.00	(2.00)
Total:	293.50	257.00	257.00	247.00	(10.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

17

SECTION – 17 **Human Resources**

Human Resources

The Human Resources Department delivers programs and services to customers which result in a positive experience.

The **Human Resources Department** is responsible for attracting, retaining and developing a highly qualified and diverse City workforce and implementing organizational improvements. In addition to overall Human Resources administration, Human Resources provides the following key services: recruiting, testing, classification and compensation, benefits and retirement; safety, loss control and workers' compensation; equal employment opportunity implementation and Americans with Disabilities Act (ADA) coordination, volunteer coordination, organizational development (OD), inclusion, career development, wellness, and training.

APPROVED BUDGET/STAFFING CHANGES

The Human Resources Department was reduced by \$215,056, including the elimination of 1.8 FTE. These reductions resulted in the following service level impacts:

Organizational Development & Training

- City University was eliminated, resulting in the loss of the 400 classes a year in core competency areas for City employees.
- "OD Interventions" are no longer available; this resulted in the loss of internal consultation and facilitation of department improvement efforts.
- New Employee Orientation workshops have been terminated.
- City Management Institute (CMI) facilitation was eliminated, which inhibits the City's succession planning efforts.

In addition, two position moves that occurred in FY2009/10 are reflected. Human Resources Administration was reduced by 2.0 FTE and Risk Administration gained 2.0 FTE. This modification did not net additional positions.

Consolidation

- The Department of Labor Relations became a division of Human Resources. The consolidation resulted in Human Resources gain of 7.0 FTE.
- As a result of the above modifications there is a net total 5.2 FTE increase to the department staffing levels.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	7,240,813	6,991,934	6,881,147	7,519,089	637,942
Labor/Supply Offset	1,755,016	1,901,695	1,901,695	1,990,637	88,942
Property	2,138	101,889	101,889	65,606	(36,283)
Service And Supplies	62,635,311	20,478,197	20,478,197	20,381,539	(96,658)
Total:	71,633,278	29,473,715	29,362,928	29,956,871	593,943

Funding Summary by Fund/Special District

Fleet Management	38,895	41,938	41,938	40,802	(1,136)
General Fund	2,799,657	2,141,658	2,030,871	2,677,127	646,256
Interdepartmental Service Fund	968,018	1,016,746	1,016,746	1,341,633	324,887
Risk Management	58,885,164	14,201,420	14,201,419	13,681,809	(519,610)
Sewer Fund	17,822	18,300	18,300	17,625	(675)
Solid Waste Fund	93,478	95,255	95,255	91,315	(3,940)
Storm Drainage Fund	43,332	44,494	44,494	42,853	(1,641)
Water Fund	55,329	56,813	56,813	54,719	(2,094)
Worker's Compensation Fund	8,731,583	11,857,091	11,857,092	12,008,988	151,896
Total:	71,633,278	29,473,715	29,362,928	29,956,871	593,943

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	
HR Administration	3,802,045	3,158,405	3,047,618	2,841,804	(205,814)
Labor Relations	-	-	-	1,095,229	1,095,229
Risk Management	65,701,644	23,969,799	23,969,798	23,747,430	(222,368)
Workers' Compensation	2,129,589	2,345,511	2,345,512	2,272,408	(73,104)
Total:	71,633,278	29,473,715	29,362,928	29,956,871	593,943

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	
HR Administration	32.00	27.80	25.80	24.00	(1.80)
Risk Management	18.00	18.00	20.00	20.00	0.00
Workers' Compensation	20.00	20.00	20.00	20.00	0.00
Labor Relations	0.00	0.00	0.00	7.00	7.00
Total:	70.00	65.80	65.80	71.00	5.20

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

18

SECTION – 18 **Information Technology**

Information Technology

We deliver business value and leadership citywide by providing quality technology solutions, services, and support.

The **Information Technology Department** is responsible for providing leadership and vision for integrating City Council, City Manager, and departmental goals into a citywide information technology (IT) strategy; providing flexible, cost-effective IT business systems for the City; providing reliable and secure data center services and support for citywide IT systems; providing wide and local area network (WAN/LAN) design and support, including network monitoring and security; providing support for internet and intranet services as well as desktop support services; and providing support for citywide telecommunications, including City fiber optic network for voice and data. The IT Department consists of the following divisions: Technology Administration, Information Security, Applications, and Technical Support Services.

APPROVED BUDGET/STAFFING CHANGES

The Information Technology Department service and supply budget was reduced by \$160,000. This reduction resulted in the following service level impact:

- A reduction in the ability to provide project management/analysis support for new IT applications-related projects.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Employee Services	8,802,747	6,882,782	6,655,652	6,870,423	214,771
Labor/Supply Offset	212	-	-	-	-
Property	305,049	351,561	351,561	311,561	(40,000)
Service And Supplies	1,235,135	2,081,643	2,081,643	1,752,042	(329,601)
Total:	10,343,142	9,315,987	9,088,856	8,934,026	(154,830)
Funding Summary by Fund/Special District					
General Fund	6,960,674	5,726,891	5,499,760	6,133,737	633,977
Interdepartmental Service Fund	3,350,668	3,429,790	3,429,790	2,640,983	(788,807)
Risk Management	31,800	31,800	31,800	31,800	-
Solid Waste Fund	-	127,506	127,506	127,506	-
Total:	10,343,142	9,315,987	9,088,856	8,934,026	(154,830)

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Actual	Approved	Amended	Approved	Approved/Amended
Applications Division	3,385,973	3,211,758	3,099,895	3,094,865	(5,030)
Consolidated IT Billing	(607,481)	(547,860)	(547,860)	(567,000)	(19,140)
Information Security Division	517,644	366,598	353,889	357,895	4,006
Technical Support Services Div	5,139,352	3,973,222	3,888,934	3,929,723	40,789
Technology Administration Div	1,907,654	2,312,269	2,293,998	2,118,542	(175,456)
Total:	10,343,142	9,315,987	9,088,856	8,934,026	(154,830)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Approved	Approved	Amended	Approved	Approved/Amended
Applications Division	23.00	23.00	23.00	23.00	0.00
Information Security Division	3.00	2.00	2.00	2.00	0.00
Technology Administration Div	9.00	4.00	4.00	4.00	0.00
Technical Support Services Div	31.50	25.00	25.00	25.00	0.00
Total:	66.50	54.00	54.00	54.00	0.00

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

19

SECTION – 19 **Labor Relations**

Labor Relations

Consistently providing professional Labor Relations Services aimed at enhancing the workforce and promoting positive relationships between the City and its labor groups.

The **Labor Relations Department** provides labor relations services for the City of Sacramento, the Sacramento Housing and Redevelopment Agency, and the Sacramento Employment and Training Agency.

- Negotiates and administers labor agreements
- Develops citywide policies and procedures
- Promotes, facilitates, and models excellent management/union relations
- Advises management in handling employee grievance and disciplinary issues
- Identifies and resolves workplace issues
- Represents and advocates for the City
- Trains managers and supervisors on effective labor relations practices

APPROVED BUDGET/STAFFING CHANGES

Consolidation

- The Labor Relations Department was merged with the Human Resources Department, which resulted in improved coordination of functions that cross both departments and efficiencies through merged staff. The Labor Relations Director will assist with the transition through the end of the calendar year, but the 1.0 FTE will be eliminated. This reduction resulted in the following service level impacts:

Labor Agreements and Employee Issues

- The elimination of 1.0 FTE will result in longer response times to employee issues and labor unions during active negotiations.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	1,135,085	995,781	994,064	-	(994,064)
Labor/Supply Offset	339	1,000	1,000	-	(1,000)
Property	-	3,500	3,500	-	(3,500)
Service And Supplies	19,988	73,642	73,642	-	(73,642)
Total:	1,155,411	1,073,923	1,072,206	-	(1,072,206)

Funding Summary by Fund/Special District

	FY	FY		FY	Change More/(Less)
	2008/2009	Approved	Amended	2010/2011	Approved/Amended
General Fund	838,273	830,092	828,375	-	(828,375)
Interdepartmental Service Fund	317,138	243,831	243,831	-	(243,831)
Total:	1,155,411	1,073,923	1,072,206	-	(1,072,206)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less)
	2008/2009 Actual	Approved	Amended	2010/2011 Approved	Approved/Amended
Labor Relations	1,155,411	1,073,923	1,072,206	-	(1,072,206)
Total:	1,155,411	1,073,923	1,072,206	-	(1,072,206)

Staffing Levels

Division FTEs	FY	FY		FY	Change More/(Less)
	2008/2009 Approved	Approved	Amended	2010/2011 Approved	Approved/Amended
Labor Relations	9.00	8.00	8.00	0.00	(8.00)
Total:	9.00	8.00	8.00	0.00	(8.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

20

SECTION – 20
Neighborhood Services

Neighborhood Services

The Neighborhood Services Department bridges and engages Sacramento's diverse residents with resources to maintain, revitalize, and promote healthy communities.

The Neighborhood Services Department's mission is to bridge and engage Sacramento's diverse residents with resources to maintain, revitalize, and promote healthy communities. The department's operating principles are to bring the customer to success, to promote safety, livability, and economic vitality, and to create an environment that values our customers and staff. The primary services that Neighborhood Services provides are:

- Assisting the Mayor, City Council, City Manager's Office, and other City departments and agencies with community outreach
- Providing information and referrals for accessing City services
- Helping residents and businesses address community issues
- Assisting and supporting neighborhood and business organizations
- Facilitating public involvement in City projects and services
- Initiating and maintaining an active network of residents and businesses with the Mayor and City Council in neighborhoods throughout the City
- Organizing neighborhoods and promoting community development through workshops, community events, and access to information and resources
- Supporting the Mayor, City Council, and City Manager's Office with special projects such as homelessness, city charter review, and city ordinances

APPROVED BUDGET/STAFFING CHANGES

The Neighborhood Services Department will be reduced by \$182,103, including the elimination of 2.0 filled FTE. These reductions will result in the following service level impacts:

Consolidation

- The Department of Neighborhood Services and the Office of Youth Development were merged with the Department of Parks and Recreation to reduce costs, align services, and eliminate redundancies. The merger resulted in the elimination of two Director positions and combined savings of \$442,774.
 - With the consolidation of departments, the Director of Neighborhood Services position will be eliminated and a new Division Manager position will be responsible for the functions.
 - Total General Fund savings for the consolidated departments, inclusive of reductions, restorations, and revenues, is \$2,252,872 including 38.2 FTE at all levels, including vacancies.
-

Neighborhood Services

- Neighborhood Services will no longer be able to provide the same level of support to citywide Language Line Services, South Natomas Service Center, North Natomas Service Center, Oak Park Weed and Seed, and the Sacramento Regional Human Rights Commission. There will be a significant reduction in levels of service for citywide issues, community development, issue resolution, community outreach, and special events and projects.
- The Neighborhood Services Department will merge with the Department of Parks and Recreation.
- This reduction and reorganization will result in a net General Fund savings of \$182,103 and the elimination of 2.0 filled FTE.
- Neighborhood Service’s Community Partnership Meetings will change from monthly to bi-monthly.
- Elimination of Neighborhood Response Team (NRT) meetings.
- Complaint follow up will take 48 to 72 hours instead of 24 hours.
- Neighborhood Resource Coordinators will cover multiple council districts.
- Neighborhood Services newsletter will be published twice per year instead of quarterly.
- Community hours will be quarterly instead of bi-monthly.
- Staff attendance at neighborhood events and association meetings will decline.

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	1,170,528	921,314	902,653	-	(902,653)
Labor/Supply Offset	2,533	6,000	6,000	-	(6,000)
Property	12,139	-	-	-	-
Service And Supplies	105,750	35,066	45,543	-	(45,543)
Total:	1,290,951	962,380	954,196	-	(954,196)
Funding Summary by Fund/Special District					
General Fund	1,290,951	962,380	954,196	-	(954,196)
Total:	1,290,951	962,380	954,196	-	(954,196)

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Actual	Approved	Amended	Approved	Approved/Amended
Neighborhood Services Dept	1,290,951	962,380	954,196	-	(954,196)
Total:	1,290,951	962,380	954,196	-	(954,196)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Approved	Approved	Amended	Approved	Approved/Amended
Neighborhood Services Dept	13.00	9.00	9.00	0.00	(9.00)
Total:	13.00	9.00	9.00	0.00	(9.00)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

21

SECTION – 21 Parks & Recreation

Parks & Recreation

To provide parks, programs and facilities and preserve open space to optimize the experience of living.

Sacramento's parks and recreation system provides the City of Sacramento's residents and visitors with significant personal, social, environmental and economic benefits. Directed by the City Council through the approval of the *Parks and Recreation Master Plan for 2005-2010*, program development and service delivery for the **Department of Parks and Recreation** are guided by the following primary themes:

- Promoting human growth and development by providing opportunities for engagement, safety, relationships and personal development.
- Protecting the City's green infrastructure.
- Optimizing the experience of living through people, parks, and programs.

The many unique physical assets and programs of the parks and recreation system form the green and social "infrastructure" of a vital, sustainable city.

Department services are structured as follows:

- Park Operations Services
- Park Planning and Development Services
- Recreation Services
- Neighborhood Services and Special Events
- Administrative Services

The Department maintains over 200 parks, and many miles of off-street bike trails. Continued system growth in FY2010/11 is under review given significant challenges in adequately operating and maintaining new and expanded sites.

The Department is responsible for over 30 aquatic facilities and community centers with numerous programs, rental uses, and leisure enrichment classes. Recreation staff strives to involve the whole community in their programs and activities to enrich people's lives at all ages. Support from external funding partners helps deliver services for children and youth development, older adults, and the disabled. Core programming and services have, and continue to be, seriously affected by economic challenges. In the face of these challenges there has been an increase in volunteerism and individual contributions by Sacramento residents.

Department staff advocate for the importance of parks and recreation to the quality of life in Sacramento; and to maximize services by partnering with school districts, other government agencies, foundations, community-based organizations, the business community, neighborhood groups, and volunteers.

APPROVED BUDGET/STAFFING CHANGES

The consolidated Parks and Recreation Department was reduced by approximately \$2,252,872, including the elimination of 38.2 FTE (filled and vacant) over the course of the fiscal year. The initial Parks and Recreation Department proposal identified over \$2,000,000 in cuts and the elimination of 60.1 FTE. However, City Council restored a total of \$945,000 to preserve services focused on economically challenged neighborhoods which included the restoration of 25.8 FTE. The restoration funding was designated as follows: \$742,889 in FY2010/11, and \$202,111 in FY2011/12 (Aquatics only). Funding for the restorations came from:

- Excess Landscaping and Lighting funding available in Parks and Recreation capital improvement projects (\$245,000) ; and
- Special Recreation Revenue Fund Contingency (\$700,000).

The Department reductions resulted in the following service level impacts:

Consolidation

- The Department of Neighborhood Services and the Office of Youth Development was merged with the Department of Parks and Recreation to reduce costs, align services, and eliminate redundancies. The merger resulted in the elimination of two Director positions and combined savings of \$442,774, which is reflected in their associated sections.
- Total General Fund savings for the consolidated departments, inclusive of reductions, restorations, and revenues, is \$2,252,872 including 38.2 FTE at all levels, including vacancies.

Adult Sports

- Recreation management and support has been reorganized by increasing its span of control. No service level reduction is anticipated.
- This reorganization resulted in net General Fund savings of \$93,601 and the elimination of 2.0 FTE.

Aquatics

- Use one-time funds to operate all pools during summer 2010 according to last season's schedule, except they closed one week early. Information is posted at www.cityofsacramento.org/parksandrecreation.
- For summer 2011 operations, aquatics operations will be maintained at McClatchy, Johnston, and George Sim Pools in addition to Pannell Meadowview, Clunie, and Doyle Pools. Based on Park and Recreation fees and charges action taken by the City Council on June 15, 2010, the restoration plan factored in a revenue loss of \$50,000 that was anticipated in the FY2010/11 reduction plan. This allows admission fee rates to remain unchanged. For

FY2011/12, \$202,111 has been designated to maintain the aforementioned operations.

- This transition plan provides for greater notification of upcoming facility closures to the public. This reduction anticipates approved fee increases beginning July 1, 2010.
- The reductions and restorations resulted in a net General Fund savings in FY2010/11 of \$50,513 and the elimination of 8.1 FTE.

Community Centers

- One-time funds were utilized to keep nine of 18 facilities open from July 1 – October 31, 2010, at current service levels. In July, the department launched a Request for Information/Request for Proposals process to secure non-profit organizations to lease these facilities for similar public purposes, similar to a process executed by the City of Fresno.
- South Natomas, Oak Park, and Pannell Meadowview Centers to remain open based on utilization rates and geographic spread (see Hart Senior Center in Marshall Park under “Senior Center”). Mims Hagginwood, Evelyn Moore, and George Sim Centers will remain open as part of the \$267,452 and 7.71 FTEs restored by City Council. Due to the size of the George Sim Center, staff will also pursue non-profit partners.
- As of November, the following centers and clubhouses not leased out to non-profit organizations for similar public purposes will convert to revenue generating activities only (private rentals, fee based programs and classes): Woodlake, Robertson, Clunie, East Portal, and Southside. Dozens of user groups, including City staff, would need to find other locations to meet.
- These reductions resulted in a net General Fund savings of \$50,606 and the elimination of 2.3 FTE.

Leisure Enrichment

- Reduce a vacant 0.5 FTE and \$28,414.

Marketing and Media Relations

- Marketing, community outreach, and public information/media services were reduced with the reduction of a Media and Communications Specialist/Public Information Officer position; department-wide service and supply budget were reduced as well. There was a reduction in public outreach and marketing to the community.
- This reduction resulted in net General Fund savings of \$168,530 and the elimination of 1.0 FTE.

Out-of-School Programs for Children

- Recreation management services were reorganized, and the funding for a Recreation Manager position was transferred from the General Fund to the START Fund.
- Summer camps have been consolidated from 15 into 10 locations for the summer. Reduce by 50% sports team opportunities throughout the fiscal year supported by the General Fund. This restoration does not extend to summer 2011. Staff will continue to maximize non-General Fund sources for youth recreation opportunities.
- These reductions resulted in net General Fund savings of \$541,705 and the elimination or transfer of 10.9 FTE.

Park and Bikeway Landscape Architecture

- Staffing will be reduced effective January 2011. There will be a small service level impact in delivery of capital projects.
- These reductions resulted in a net General Fund savings of \$78,828 and the elimination of 1.0 FTE.

Park and Recreation Advance Planning

- The Parks and Recreation Capital Improvement Program and Park Development Impact Fee Fund will offset and reduce the General Fund by the same amount. There will be a small reduction in funding for capital projects.
- This reduction resulted in net General Fund savings of \$138,798.

Park Maintenance - Restroom Cleaning, Garbage Removal

- There will be no recycling services in the park system, outside of those connected with large permitted events. This service was formerly provided by the Solid Waste Division with a reduction of \$311,888 and 2.5 FTE.
- This reduction resulted in a net General Fund savings of \$250,758 and the elimination of 4.0 FTE.

Programs and Services for Teens

- Reduction in program supplies and contractual services. This reduction resulted in a net General Fund savings of \$93,425.

Programs for Youth and Veterans with Disabilities

- The services, including events and after-school programming, were reduced creating an increased reliance on finding or creating opportunities for partnerships, volunteerism, and sponsorships.
- These reductions resulted in a net General Fund savings of \$68,955 and the elimination of 1.0 FTE.

FY2010/11 Approved Budget

Senior Center and Senior Services

- The schedule and program services at Hart Senior Center in Marshall Park were reduced by six hours per week of service.
- The Hart Senior Center opens ½ hour later and closes ½ hour earlier.
- Eight programs were shortened by 30 minutes per week.
- Three classes were eliminated.
- These reductions resulted in net General Fund savings of \$197,170 and the elimination of 2.4 FTE.

Special Events

- Reduced a vacant 1.0 FTE and \$64,795.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Debt Service	60,000	40,000	40,000	40,000	-
Employee Services	39,863,104	35,941,286	35,792,772	34,598,094	(1,194,678)
Labor/Supply Offset	(5,152,243)	(4,788,287)	(4,788,287)	(4,650,952)	137,335
Operating Transfers	(7,000)	(100,000)	(100,000)	-	100,000
Property	178,066	434,953	434,953	173,972	(260,981)
Service And Supplies	12,637,885	7,323,452	7,487,844	7,045,895	(441,949)
Total:	47,579,811	38,851,404	38,867,282	37,207,009	(1,660,273)
Funding Summary by Fund/Special District					
4th R Program	7,248,029	6,767,643	6,756,015	7,489,725	733,710
Citywide Lndscpng&Lghting Dist	2,123,686	2,468,990	2,468,990	3,127,172	658,182
General Fund	24,323,793	17,345,113	17,368,898	13,490,422	(3,878,476)
Laguna Creek Maint District	99,300	119,300	127,295	147,295	20,000
N Nat Lndscp 99-02	-	67,774	67,774	67,774	-
N Natomas Lands Cfd 3	67,774	18,630	18,630	18,630	-
Neighborhood Park Maint CFD	1,121,925	926,569	926,569	926,569	-
Neighborhood Water Quality Dst	12,600	9,997	19,974	9,997	(9,977)
Park Development	164,265	191,800	191,800	216,800	25,000
Park Fund	16,650	109,000	109,000	109,000	-
Solid Waste Fund	204,094	311,888	311,888	-	(311,888)
Special Recreation	2,645,180	3,600,447	3,600,447	4,010,154	409,707
Start	9,328,827	6,914,253	6,900,002	7,593,471	693,469
Total:	47,579,811	38,851,404	38,867,282	37,207,009	(1,660,273)

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Administrative Services	1,817,500	1,568,131	1,521,990	1,895,756	373,766
Children & Community Rec	23,439,767	18,935,702	18,957,196	20,053,369	1,096,173
Park Maintenance Services	11,374,661	9,704,994	9,541,513	7,405,462	(2,136,051)
Park Planning and Development	629,115	761,640	714,952	(527,714)	(1,242,666)
Recreation Operations	2,808,726	1,981,443	1,926,280	2,717,282	791,002
Teens & Community Recreation	7,517,080	5,899,494	6,205,351	5,662,853	(542,498)
Urban Forest Services	(7,037)	-	-	-	-
Total:	47,579,811	38,851,404	38,867,282	37,207,009	(1,660,273)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Administrative Services	17.00	13.00	13.00	14.00	1.00
Children & Community Rec	434.00	409.92	398.79	379.76	(19.03)
Park Maintenance Services	146.50	84.50	84.50	77.50	(7.00)
Park Planning and Development	20.56	14.00	14.00	13.00	(1.00)
Recreation Operations	49.17	43.18	45.18	48.68	3.50
Teens & Community Recreation	158.66	115.09	119.59	114.89	(4.70)
Total:	825.89	679.69	675.06	647.83	(27.23)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

22

SECTION – 22 **Police**

Police

The mission of the Sacramento Police Department is to work in partnership with the community to protect life and property, solve neighborhood problems, and enhance the quality of life in our City.

The **Police Department** is focusing its resources on three objectives summarized by the word BIG. They are:

- **Bring Down Part 1** (serious) Crimes
- **Invest in Our Employees**
- **Great Customer Service**

The Police Department is divided into five offices as follows:

- **Office of the Chief:** Responsible for developing and communicating the vision of the Department including the Public Information Office, Governmental Affairs, Internal Affairs, and special projects.
 - **Office of Operations:** Responsible for Patrol, Problem Oriented Policing (POP), Neighborhood Crime Prevention, providing school resource officers, and the Metro Division, which includes specialty teams such as the K9 Unit and Special Weapons and Tactics (SWAT) Team.
 - **Office of Investigations:** Responsible for developing information leading to the arrest of criminal offenders, processing warrants, recovering stolen property, investigating crime scenes, tracking and investigating gang-related activities, locating missing persons, drug enforcement, and all equipment or evidence in the department's custody.
 - **Office of Support Services:** Responsible for the department's support functions such as the Fiscal Unit, Personnel Division, Training Unit, the Joint Powers Authority (JPA), Communications, Records, Fleet, and the Information Technology Services Division.
 - **Office of Homeland Security and Emergency Services:** A multi-agency, multi-jurisdictional office that is responsible for coordinating Homeland Security and Urban Area Security Initiative grants, conducting regional threat and vulnerability assessments, developing regional and agency terrorism response plans and training, and organizing volunteers to assist with disaster situations.
-

APPROVED BUDGET/STAFFING CHANGES

The FY2010/11 Proposed budget for the Police Department included the elimination of 79.4 FTE totaling approximately \$7.4 million. The City Council restored 30 Police Officer FTE over two fiscal years (FY2010/11 - 10 FTE, FY2011/12 - 20 FTE). While the recruitment for these officers can begin immediately, there is a substantial amount of lead time that is needed to complete the process. It takes approximately six months to complete the background process for each applicant. It will take an additional six months to complete academy training, and another year before the officer can function independently in the field. With the current projection of two academies per year, the 30 Police Officers will be fully functional by the summer of 2013. The initial funding for the 30 additional Police Officers will come from two sources:

- Parking Fund proceeds of the Sheraton Hotel: \$1 million (\$500,000 appropriated in FY2010/11 and \$500,000 appropriated in FY2011/12); and
- Rail Yard Project: \$2.6 million (\$2 million in FY2011/12 and \$600,000 in FY2012/13).

This cumulative \$3.6 million will fund the Police Officers through FY2011/12 and into FY2012/13. Additional funding, totaling \$2.4 million, will have to be identified to fully fund the 30 Police Officers through the remainder of FY2012/13.

Service Level Impacts

Department-Wide

- Vacancy Sweep – the vacancy sweep will result in General Fund savings of approximately \$4.6 million and the loss of 53.9 FTEs, of which 18 are sworn and 35.9 are civilian. Ten of the Police Officer positions were subsequently restored.
- Voluntary Separation Program (VSP) – the VSP will result in decreased efficiency throughout the entire department. The program will result in General Fund savings of approximately \$2.5 million with 20 FTEs remaining vacant, of which 12 are sworn.
- Public Counter Closures – with the exception of the public counter at the Public Safety Center (5770 Freeport Blvd.), all other police public counters will remain closed.

Office of the Chief – Governmental Affairs Unit

- Legal Liaison – the elimination of the Governmental Affairs Unit Legal Liaison will result in decreased efficiency in the department, due to the extensive number of responsibilities that will need to be absorbed internally. This reduction will result in General Fund savings of \$115,906 and the elimination of 1.5 FTE.

Office of Technical Services – Personnel Services Unit

- Backgrounds – the elimination of Background Assistants will result in a decreased ability to complete timely background checks of sworn and civilian personnel. The elimination will force the department to redirect sworn officers to fulfill background related functions as needed. The reduction will result in General Fund savings of \$68,165 and the elimination of 3.0 FTE.

Office of Technical Services – Fiscal

- Alarms – the elimination of technical support will result in decreased problem solving and technical assistance in dealing with alarm-related issues. The Police Department will delegate site inspection and troubleshooting to private industry. Existing staff will be redirected to handle permits and fines. The elimination will result in General Fund savings of \$163,795 and the elimination of 2.0 FTE (savings reflected in VSP totals).

Office of Technical Services – Public Safety Information Technology

- Telecom Coordination – the elimination of an Information Technology Support Specialist I position will result in decreased efficiency in Information Technology assistance, particularly with interdepartmental mobile technology installations. The reduction will result in General Fund savings of \$106,852 and the elimination of 1.0 FTE.

FY2010/11 Approved Budget

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Employee Services	128,324,131	125,874,114	124,005,835	122,895,078	(1,110,757)
Labor/Supply Offset	(7,293,960)	(7,940,556)	(7,940,556)	(10,114,574)	(2,174,018)
Operating Transfers	418,668	793,051	793,051	814,482	21,431
Property	1,584,881	1,154,680	1,154,680	157,389	(997,291)
Service And Supplies	10,205,107	10,400,363	10,400,363	10,033,857	(366,506)
Total:	133,238,827	130,281,652	128,413,373	123,786,232	(4,627,141)
Funding Summary by Fund/Special District					
General Fund	132,719,475	129,801,652	127,876,319	123,251,522	(4,624,797)
Risk Management	489,838	480,000	537,054	534,710	(2,344)
Total:	133,238,827	130,281,652	128,413,373	123,786,232	(4,627,141)

Division Budget Summary

Division Budgets	FY	FY		FY	Change More/(Less) Approved/Amended
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	
OES/HS	866,483	364,511	357,917	195,892	(162,025)
Office of Investigations	26,865,002	24,437,187	24,198,144	23,889,541	(308,603)
Office of Operations	66,377,767	66,816,000	65,944,303	62,968,125	(2,976,178)
Office of the Chief	3,918,457	3,948,944	3,381,404	4,380,141	998,737
Support Services	35,211,118	34,715,009	34,531,605	32,352,532	(2,179,073)
Total:	133,238,827	130,281,652	128,413,373	123,786,232	(4,627,141)

FY2010/11 Approved Budget

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009 Approved	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Office of the Chief	26.00	29.00	34.00	31.00	(3.00)
OES/HS	10.00	9.00	10.00	10.00	0.00
Office of Investigations	230.00	207.00	209.00	195.00	(14.00)
Office of Operations	567.66	586.66	607.66	590.66	(17.00)
Support Services	262.70	259.70	268.70	233.30	(35.40)
Total:	1,096.36	1,091.36	1,129.36	1,059.96	(69.40)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

23

SECTION – 23 **Transportation**

Transportation

Ensure the City's transportation system supports and enriches the quality of life for present and future generations.

The Department of Transportation (DOT) focuses on delivering public projects in a timely manner, addressing the parking needs of residents and commuters, maintaining transportation infrastructure, planning for long-range transportation needs, and maintaining the City's urban forest. These services are provided by:

- **Engineering Services:** The Engineering Services Division is responsible for funding, project development, design and construction, survey and inspection, plan check, and maps.
- **Office of the Director:** The Office of the Director is responsible for long-range and regional planning, special projects, transportation policy, department-wide support, media and communications, and employee enrichment.
- **Parking Services:** The Parking Services Division is responsible for parking enforcement, parking meters, retail lease space, and parking garages.
- **Street Services:** The Street Services Division is responsible for roads and bridges, concrete assets, streetscapes, signs and markings, advanced planning, and signals and lighting.
- **Traffic Engineering:** The Traffic Engineering Division is responsible for traffic operations, design, management, studies, entitlements, education, and investigation.
- **Urban Forest:** The Urban Forestry Division is responsible for tree maintenance, tree planting, and tree health.

APPROVED BUDGET/STAFFING CHANGES

The Transportation Department budget was reduced by \$2,014,829 which includes \$1,164,536 for the elimination of 13.5 FTE vacant positions and an additional \$850,293 including a reduction of services and supplies and the elimination of 2.0 FTE. These reductions resulted in the following service level impacts:

Transportation Policy, Planning, and Project Development

- Director and Department-wide Administration and Resources – reductions in the Office of the Director will result in a delay in processing vendor payments and decreased support for department-wide programs. This reduction resulted in a net General Fund savings of \$140,283 and the elimination of 1.0 FTE.
- Policy & Planning – reductions in the Policy & Planning program resulted in fewer resources for supporting divisions with policy related analysis and changes to City policies such as City Code, Zoning Ordinance, and pending legislation. The elimination of state lobbyist services will result in less awareness of potentially harmful state legislation and inability to act proactively. The department will rely more heavily on the state lobbyist retained by the City Manager’s Office for services. This reduction resulted in a net General Fund savings of \$76,410 and the elimination of .50 FTE.
- Transportation Planning – reductions in the Transportation Planning program equate to fewer resources to perform long-range planning studies, review Transportation Management Plans, and work on implementation of the City's 2030 General Plan. This reduction resulted in a net General Fund savings of \$76,410 and the elimination of .50 FTE. Additionally, an increase in reimbursements from capital improvement project work resulted in additional General Fund savings of \$40,000, for a total net General Fund savings of \$116,410.
- Project Design and Delivery – an increase in reimbursements from capital improvement project work in the Project Design and Delivery program has no impact on the level of service and provided a net General Fund savings of \$47,190.

Streetscapes

- An increase in reimbursements from capital improvement project work in the Streetscapes program will have no impact on the level of service and resulted in a net General Fund savings of \$70,000.

Street Lights and Traffic Signals

- An increase in reimbursements from capital improvement project work in the Street Lights & Traffic Signals program resulted in a reduction of work performed for non-project related work and resulted in a net General Fund savings of \$200,000.

Urban Forestry Services

- Urban Forest Health – reductions in the Urban Forest Health program resulted in reduced tree plantings, increased tree clearance customer service requests, and increased long-term maintenance costs due to reduced young tree training and pruning. These reductions extend the customer wait time from two weeks to one month. This reduction resulted in a net General Fund savings of \$100,000.
- Urban Forest Maintenance – reductions in the Urban Forest Maintenance program resulted in reduced customer service and higher long-term maintenance cost. These reductions result in longer wait time from 48 hours to 1-2 weeks. This reduction resulted in a net General Fund savings of \$100,000.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Debt Service	430,079	408,518	408,518	408,517	(1)
Employee Services	35,333,561	38,763,975	38,021,965	36,367,035	(1,654,930)
Labor/Supply Offset	(19,125,609)	(16,210,372)	(16,210,372)	(16,253,342)	(42,970)
Operating Transfers	1,887,151	1,840,800	1,840,800	1,832,900	(7,900)
Property	206,672	632,692	632,692	179,663	(453,029)
Service And Supplies	24,662,480	22,709,355	22,727,539	22,682,239	(45,300)
Total:	43,394,334	48,144,968	47,421,142	45,217,012	(2,204,130)

Funding Summary by Fund/Special District

12th Street Maint Benefit Area	8,500	8,500	8,500	8,500	-
Citation I-5 Main Fund	10,500	10,500	10,500	10,500	-
Citywide Lndscpng&Lghting Dist	8,243,790	8,836,518	8,836,518	9,139,955	303,437
Del Paso Nuevo Landscaping CFD	(5,057)	5,057	5,057	5,057	-
Gas Tax 2106	2,886,104	3,229,085	3,229,085	3,362,251	133,166
Gas Tax 2107	2,006,149	3,296,779	3,296,779	3,685,343	388,564
Gas Tax 2107.5	10,000	10,000	10,000	10,000	-
General Fund	9,083,327	9,862,648	9,211,988	7,120,456	(2,091,532)
Laguna Creek Maint District	25,092	26,675	27,475	27,475	-
N Nat Lndscp 99-02	194,902	231,153	231,153	231,153	-
N Natomas Lands Cfd 3	287,468	298,513	298,513	298,513	-
Neighborhood Lighting Dist	40,643	39,643	32,671	33,671	1,000
Neighborhood Water Quality Dst	12,531	17,494	10,811	10,811	-
New Measure A Maintenance	-	8,141,997	8,141,997	7,606,858	(535,139)
Northside Subdiv Maint Dist	1,771	1,771	1,771	1,771	-
Park Fund	30,000	30,000	30,000	40,000	10,000
Parking Fund	11,968,872	12,073,600	12,025,351	12,023,851	(1,500)

FY2010/11 Approved Budget

Funding Summary by Fund/Special District (continued)

Power Inn Rd Md 2003-01	5,800	6,805	7,009	7,009	-
State Route #160-Relinq	212,793	212,793	212,793	198,138	(14,655)
State Route 275	59,468	62,441	62,441	84,558	22,117
Storm Drainage Fund	111,000	111,000	111,000	111,000	-
Subdiv Lndscpng Maint Dist	172,961	187,464	177,989	177,989	-
Traffic Safety	1,421,546	1,350,495	1,350,495	930,907	(419,588)
Village Garden N.-Mtce Dist #1	21,791	21,791	19,000	19,000	-
Willowcreek Lndscpng Cfd	60,605	72,246	72,246	72,246	-
Total:	43,394,334	48,144,968	47,421,142	45,217,012	(2,204,130)

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Actual	Approved	Amended	Approved	Approved/Amended
Engineering Services	248,516	(45,287)	30,957	(264,839)	(295,796)
Office Of The Director	1,936,487	2,258,696	1,747,433	1,844,307	96,874
Parking Services	16,822,259	17,564,349	17,466,041	16,973,361	(492,680)
Street Services	17,662,075	20,636,172	20,482,062	20,330,839	(151,223)
Traffic Engineering	1,864,455	2,220,703	2,243,446	1,599,715	(643,731)
Urban Forestry	4,860,541	5,510,336	5,451,203	4,733,631	(717,572)
Total:	43,394,334	48,144,968	47,421,142	45,217,012	(2,204,130)

Staffing Levels

Division FTEs	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Approved	Approved	Amended	Approved	Approved/Amended
Engineering Services	84.50	82.50	82.50	80.00	(2.50)
Office Of The Director	15.00	14.00	14.00	12.00	(2.00)
Parking Services	119.75	126.25	126.25	123.25	(3.00)
Street Services	132.00	130.25	130.25	130.25	0.00
Traffic Engineering	29.00	29.00	29.00	26.00	(3.00)
Urban Forestry	56.70	42.00	42.00	37.00	(5.00)
Total:	436.95	424.00	424.00	408.50	(15.50)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

24

SECTION – 24
Utilities

Utilities

The Department of Utilities provides high quality, reliable, and environmentally sensitive water, sewer, drainage, and solid waste services.

The **Department of Utilities** provides and maintains water, sewer, solid waste, and storm drainage services and facilities. These services and facilities are provided for its customers, the ratepayers of the City, and are in place to safeguard the health and safety of the public, contribute to economic development, and improve the quality of life in our City. The Department works in conjunction with other City departments, Sacramento County, regional, state and federal agencies in the development and rehabilitation of urban utility infrastructure.

APPROVED BUDGET CHANGES

Proposition 218

On January 6, 2010, the Sacramento County Grand Jury issued a Grand Jury Report (entitled "The City of Sacramento and Proposition 218 – *The Law Is the Law*") regarding City practices pertaining to the use of utility enterprise funds that potentially do not comply with Proposition 218.

In response to this Report, and the Department's continual review of programs and services for compliance with Proposition 218, the Department has included the following items in the FY2010/11 budget:

- Currently, a subsidized volumetric water rate is applied to parks and median strips for various City Departments. The Department will phase-in the standard volumetric water rate charged to the Parks & Recreation and Convention, Culture & Leisure Departments for City parks and the City cemetery, and will charge the full standard volumetric water rates for all other City departments.
 - Solid Waste garbage, recycling, and street sweeping services will be provided to City departments at standard rates with the exception of the Parks & Recreation Department which will receive a phased-in rate.
 - Solid Waste will no longer fund illegal dumping and litter can pickup services throughout the City with revenue from garbage collection rates.
 - Solid Waste will no longer provide reimbursement for recycling services at City parks with revenue from Solid Waste rates.
 - City parks will be billed for drainage services; billing will be based on impervious area, as City parks consist primarily of pervious surface area. Cemeteries are billed on the same basis.
 - Increased fees will be charged for development review activities that provide for full cost recovery.
-

- The cost for green waste seasonal leaf season pickup in the Downtown area will be paid by the Storm Drainage Fund, since this service directly benefits the drainage system.

The dollar amount and fund impact of the above items for the FY2010/11 budget are listed below. City staff continues to monitor for potential Proposition 218 violations and will bring forward any issues if they arise.

Proposition 218 Budget Adjustments		
Recommendation	FY2010/11 Budget Adjustment	Budget Impacts To DOU funds
Solid Waste garbage, recycling and street sweeping services will be provided to City departments at standard rates with the exception of the Parks & Recreation department which will receive a phased-in rate.	\$186,717	Solid Waste Fund (6007) increased revenue
Solid Waste will no longer provide illegal dumping (\$793,754) and litter can pickup services throughout the City (\$140,962)**	\$934,716	Solid Waste Fund (6007) - reduction in expenditures
Recycle bins will be removed from City parks as Solid Waste will no longer fund the recycling program.**	\$317,220	Solid Waste Fund (6007) - reduction in expenditures
Downtown leaf pickup, if eliminated, would create a significant impact on the City's storm drainage system and could result in flooding. Therefore, the cost for green waste seasonal leaf collection in the Downtown area will be absorbed by the Storm Drainage Fund (6011).	\$0	Solid Waste Fund (6007) - reduction in expenditures of \$84,000; Storm Drainage Fund (6011) - increase in expenditures of \$84,000
City parks will be billed for drainage services based on impervious areas.	\$295,726	Storm Drainage Fund (6011) - increased revenue
The department will phase-in the standard volumetric water rate for the Parks & Recreation and Convention, Culture & Leisure departments, and will charge the full standard volumetric water rates for all other City departments.	\$193,364	Water Fund (6005) - increased revenue
Increased fees for development review that provide for full cost recovery rates.	\$100,000	Water Fund (6005), Sewer Fund (6006) and Storm Drainage (6011) - increased revenue
Total:	\$2,027,743	

**Services can no longer be funded with Solid Waste collection rates

APPROVED BUDGET CHANGES (OTHER)

- Defunded 55.5 FTE positions – these positions had been held as vacancies in FY2009/10 for labor savings of approximately \$4.4 million.
- Allocated additional funding for high priority needs identified as part of the Citywide Program Oriented Development (POD) budget process:
 - \$1.7 million for required additional SCERS contributions,
 - \$3 million for deferred fleet equipment replacements of old and aging equipment,
 - \$350,000 for the water meter repair/replacement program,
 - \$250,000 for the water conservation rebates/outreach program,
 - \$7.0 million increase in the Capital Improvement Program, including \$2.3 million increase for the Residential Water Meter Program, and,
 - \$1.4 million for operating contingencies to address unanticipated costs.

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Debt Service	589,118	1,484,031	1,828,031	164,009	(1,664,022)
Employee Services	68,238,758	74,688,365	66,992,534	70,599,917	3,607,383
Labor/Supply Offset	5,218,601	5,251,900	5,221,900	4,861,948	(359,952)
Operating Transfers	18,135,271	21,122,000	20,011,000	21,413,000	1,402,000
Property	9,337,116	5,627,546	5,627,546	9,293,619	3,666,073
Service And Supplies	48,127,663	57,159,851	57,053,554	57,014,744	(38,810)
Total:	149,646,527	165,333,693	156,734,565	163,347,237	6,612,672

Funding Summary by Fund/Special District

Citywide Lndscpng&Lghting Dist	137,592	137,592	137,592	137,592	-
Community Center Fund	5,051	4,983	4,983	4,983	-
Fleet Management	-	188,090	188,090	181,734	(6,356)
General Fund	67,410	67,410	67,410	122,410	55,000
Golf Fund	3,171	23,940	23,940	23,940	-
N Natomas Lands Cfd 3	1,017,076	781,952	781,952	736,952	(45,000)
Neighborhood Water Quality Dst	42,350	23,978	25,515	23,979	(1,536)
Northside Subdiv Maint Dist	5,000	5,000	5,000	5,000	-
Parking Fund	1,359	1,359	1,359	1,359	-
Risk Management	-	-	-	(958,075)	(958,075)
Sewer Fund	16,613,788	18,881,283	17,830,401	19,737,582	1,907,181

FY2010/11 Approved Budget

Funding Summary by Fund/Special District (continued)

Solid Waste Fund	56,207,006	53,499,253	51,082,726	54,499,215	3,416,489
State Route #160-Relinq	60,622	60,622	60,622	56,447	(4,175)
State Route 275	15,146	15,146	15,146	20,511	5,365
Storm Drainage Fund	28,325,900	35,339,247	33,427,128	33,029,411	(397,717)
Water Fund	47,106,564	56,264,338	53,058,251	55,684,697	2,626,446
Willowcreek Assmnt Md	38,500	39,500	24,450	39,500	15,050
Total:	149,646,527	165,333,693	156,734,565	163,347,237	6,612,672

Division Budget Summary

Division Budgets	FY	FY	FY	Change	
	2008/2009 Actual	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Business Services	5,361,411	5,925,497	5,646,857	5,959,356	312,499
Engineering Services	7,909,964	8,974,542	8,177,702	8,317,107	139,405
Field Services	28,942,887	34,309,208	31,748,865	33,027,233	1,278,368
Office of the Director	35,925,246	46,345,817	45,366,467	45,815,965	449,498
Plant Services	28,053,901	31,431,907	29,484,911	31,018,970	1,534,059
Solid Waste Services	43,453,118	38,346,722	36,309,763	39,208,606	2,898,843
Total:	149,646,527	165,333,693	156,734,565	163,347,237	6,612,672

Staffing Levels

Division FTEs	FY	FY	FY	Change	
	2008/2009 Approved	2009/2010 Approved	2009/2010 Amended	2010/2011 Approved	More/(Less) Approved/Amended
Business Services	56.50	56.50	56.50	54.50	(2.00)
Engineering Services	89.50	87.50	87.50	84.50	(3.00)
Field Services	232.00	232.00	233.00	220.00	(13.00)
Office of the Director	13.00	29.00	29.00	29.00	0.00
Plant Services	157.00	161.00	161.00	149.50	(11.50)
Solid Waste Services	193.00	186.00	186.00	160.00	(26.00)
Total:	741.00	752.00	753.00	697.50	(55.50)

* Expenditure information represented in the department operating budget charts does not reflect expenses related to debt service or multi-year and capital projects. Refer to Schedules 2 and 4 for more information.

25

SECTION – 25

Non-Department

Non-Department

DEBT SERVICE

The **Debt Service Program** finances the cost of capital improvements through general obligation bonds, revenue bonds, certificates of participation, notes payable, or advances from other funds. The debt service payments are made in annual installments. This budget contains all major General Fund debt service payments, however, some debt service payments appear in Department budgets.

Department Budget Summary

	FY	FY		FY	Change More/(Less)
	2008/2009 Actuals	2009/2010 Approved	Amended	2010/2011 Approved	
Budgeted Expenditures					
Debt Service	104,476,821	70,133,581	70,133,581	77,661,221	7,527,640
Service And Supplies	37,047	325,225	325,225	343,998	18,773
Total:	104,513,868	70,458,806	70,458,806	78,005,219	7,546,413

Funding Summary by Fund/Special District

2002 Cap Inpr Bds Debt Service	2,103,550	2,228,987	2,228,987	2,096,512	(132,475)
2005 Refunding Revenue Bonds	1,043,993	-	-	1,107,588	1,107,588
2006 Cirbs (Refunding) Ser E	104,817	-	-	104,466	104,466
2006 Cirbs Ser A (Crcip)	621,663	-	-	2,202,574	2,202,574
2006 Cirbs Ser B (Crcip)	1,130,723	-	-	1,122,613	1,122,613
91/85cop Lt.Rail Debt Serv.	1,261	-	-	1,500,000	1,500,000
Citywide Lndscpng&Lghting Dist	587,315	586,980	586,980	585,175	(1,805)
Community Center Fund	10,388,200	10,373,813	10,373,813	10,363,705	(10,108)
Debt Service - Other City Debt	248,240	102,599	102,599	593,964	491,365
Debt Service-1991/87cop	494	-	-	700,000	700,000
Debt Service-93 Series A	380	100,000	100,000	400,000	300,000
Debt Service-93 Series B	1,085	400,000	400,000	1,600,000	1,200,000
Fleet Management	419,316	424,062	424,062	502,574	78,512
General Fund	40,841,028	24,670,675	24,670,675	22,526,326	(2,144,349)
Golf Fund	923,092	1,168,518	1,168,518	1,167,806	(712)
Kings-Arco Arena Acquisition	3,307,761	5,145,675	5,145,675	5,084,327	(61,348)
No Natomas Community Improv	2,567,403	2,575,017	2,575,017	2,563,732	(11,285)
Parking Fund	4,017,540	4,162,588	4,162,588	4,645,536	482,948
Sewer Fund	859,234	883,465	883,465	910,223	26,758
Solid Waste Fund	2,240,796	2,751,296	2,751,296	3,337,507	586,211
Storm Drainage Fund	5,352,849	3,641,432	3,641,432	3,675,165	33,733
Water Fund	11,224,651	11,243,699	11,243,699	11,215,426	(28,273)
Total:	104,513,868	70,458,806	70,458,806	78,005,219	7,546,413

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009	2009/2010		2010/2011	More/(Less)
	Actual	Approved	Amended	Approved	Approved/Amended
Building Leases	273,600	-	-	-	-
Debt Serv-02 Ref Cop/91pf	5,782,839	5,781,275	5,781,275	5,782,500	1,225
Debt Serv-93 Series A	9,233,169	9,222,142	9,222,142	9,216,941	(5,201)
Debt Serv-93 Series B	6,323,763	6,313,886	6,313,886	6,310,261	(3,625)
Debt Serv-95a Gastx Bnd	1,524,781	-	-	-	-
Debt Service - 2003 Cirbs	2,298,660	2,620,425	2,620,425	2,632,897	12,472
Debt Service - 2005 Refunding	8,478,002	7,758,162	7,758,162	9,661,153	1,902,991
Debt Service-2006 Cirbs Ser A	6,876,800	6,252,838	6,252,838	6,871,399	618,561
Debt Service-2006 Cirbs Ser B	3,972,235	2,846,673	2,846,673	3,971,181	1,124,508
Debt Service-2006 Cirbs Ser C	1,945,853	1,881,500	1,881,500	1,880,100	(1,400)
Debt Service-2006 Cirbs Ser D	63,754	125,388	125,388	125,388	-
Debt Service-2006 Cirbs Ser E	12,311,400	12,196,634	12,196,634	12,292,499	95,865
Debt Service-Dbw (Docks)	102,599	102,599	102,599	102,599	-
Debt Service-Miscellaneous	31,086,928	1,262,317	1,262,317	1,264,624	2,307
Debt Svc-1999 Cap Imp Bds	865,284	718,936	718,936	1,208,436	489,500
Debt Svc-2001 Cirb Ser A	3,445	-	-	-	-
Debt Svc-2002 Cirb	5,562,599	3,448,084	3,448,084	5,544,152	2,096,068
Debt Svc-Financing Leases	1,063,458	1,345,337	1,345,337	2,619,823	1,274,486
Debt Svc-State Revol	3,436,938	3,436,935	3,436,935	3,436,939	4
Kings/Arco Arena	3,307,761	5,145,675	5,145,675	5,084,327	(61,348)
Total:	104,513,868	70,458,806	70,458,806	78,005,219	7,546,413

OTHER PROGRAM SUPPORT

This section contains programs that are not part of any Department's direct operating expenditures. Examples of the programs included in this section are: transit support, Utility User Tax rebates, General Fund insurance costs, payment of sick leave and vacation benefits to departing employees, retiree health benefits, Sacramento County charges to the City, support to Local Partners and uncollectible bills owed to the City.

General Insurance/Employee Services – This program pays for the General Fund costs of both (1) Comprehensive Auto and General Liability, Property, Crime, insurance consultant fees, and related self-insurance administration services, and (2) employee vacation and sick leave termination expenses. The termination payoffs are budgeted at an estimated level for the entire General Fund. At year end, funds are transferred from this activity to reimburse Departmental costs. It is also a placeholder for employee service costs/savings that will be allocated to departments after budget approval.

Miscellaneous Contract Implementation – This budget covers the cost of retiree/beneficiary health and dental insurance premiums for approximately 2,000 retirees. The Approved Budget also includes \$7.8 million for the General Fund portion of the City's contribution to the Sacramento City Employees Retirement System (SCERS), required to ensure the continued stability of the program as well as \$5.0 million in savings related to ongoing contract negotiations. Actual reductions will be allocated to the operating departments upon conclusion of negotiations.

Utility Users Tax Rebate Program – The Utility Users Tax Rebate (UUT) Program began in FY1977/78. This program had provided for city paid reimbursements for taxes paid. In FY2005/06 the rebate program was changed to provide for direct tax exemptions. Households with annual incomes under \$25,000 qualify for the tax exemption. The Utility Tax revenue estimates account for these exemptions.

Other Program Support – The City's Transient Occupancy Tax rate is currently 12%. The General Fund receives 2 percent of the 12% tax rate; the balance goes to the Community Center Fund. Slightly less than one percent of these proceeds and additional General Fund appropriations are used to support the Sacramento Convention and Visitor's Bureau and the Sacramento Metropolitan Arts Commission. Contributions to these partners will remain at FY2009/10 levels, which included a 20 percent reduction of approximately \$280,000. In addition, the City will contribute \$92,880 to the Human Rights Fair Housing Commission, also at the same level as the prior year, reflecting a 20 percent reduction from the 2008/09 contribution.

Support for Local Partners – The City contributes funds to support several local partners including the Sacramento Public Library Authority, the Human Rights Fair Housing Commission and seven Business Improvement District Programs.

- The City contributes General Fund support, in addition to funding provided by the voter approved Special Parcel Tax, to the Sacramento Public Library Authority (SPLA) to provide library services. SPLA provides library services through the Central Library and ten branch libraries throughout the City. SPLA provides a broad range of services including: books, DVD and VHS videos, reference and information services, inter-branch and inter-library loans, youth and adult literacy, books-by-mail, ethno-cultural services, and special programming for children and adults. All library branches provide public access to computers and the internet,

including wireless internet service. Materials in the collection are available in a number of languages and in several different media such as print and electronic. The catalog is available 24 hours a day via the internet at www.saclibrary.org. Reservation and renewal of materials can be done online.

- As a property owner, the City pays the required property based assessments for the funding of the Capitol Station, Downtown Sacramento, Del Paso Boulevard, Franklin Boulevard, Oak Park, Power Inn and Stockton Boulevard Business Improvement District programs.

Other Major Tax Revenues – The Major Tax Revenues Program includes all discretionary tax revenues including Property Tax, Sales Tax, and Utility Users Tax.

Sacramento County Charges and Assessments – State law authorizes counties to charge other local government entities for the cost of assessing and collecting property tax revenues, and for property related assessments including flood control.

Campaign Finance Reform – This program provides matching funds for council candidates opting for participation in public campaign financing. The approved budget redirected the \$300,000 proposed for this purpose to offset costs in the Fire Department for this fiscal year.

FY2010/11 Approved Budget

Department Budget Summary

	FY 2008/2009 Actuals	FY 2009/2010 Approved	FY 2009/2010 Amended	FY 2010/2011 Approved	Change More/(Less)
Budgeted Expenditures					
Contingency	-	-	-	2,400,000	2,400,000
Employee Services	5,851,628	(390,162)	7,946,926	8,570,883	623,957
Labor/Supply Offset	12,789	-	-	-	-
Property	1,922	762,849	1,199,076	375,000	(824,076)
Service And Supplies	42,772,078	38,520,789	36,150,185	40,239,143	4,088,958
Total:	48,638,418	38,893,476	45,296,187	51,585,026	6,288,839
Funding Summary by Fund/Special District					
2006 Cirbs Ser A Cap Proj'S	1,755,000	1,320,298	1,320,298	-	(1,320,298)
2006 Cirbs Ser B Cap Proj'S	-	125,000	125,000	400,000	275,000
4th R Program	3,221	(11,628)	-	-	-
Community Center Fund	109,555	13,673	77,530	177,530	100,000
Del Paso Bid	-	37,000	37,000	37,000	-
Del Paso Prop & Business Imprv	193,346	209,250	216,938	216,938	-
Downtown Plaza Bid	-	110,000	110,000	110,000	-
Downtown Sacramento Mgmt	2,196,808	2,188,904	2,311,494	2,311,494	-
Fleet Management	91,954	3,833	150,000	150,000	-
Franklin Blvd Bid	-	36,000	36,000	36,000	-
Franklin Boulevard Pbid	99,327	102,608	107,856	107,856	-
General Fund	37,805,336	29,469,425	34,373,504	33,159,253	(1,214,251)
Golf Fund	50,126	57,613	57,613	57,613	-
Greater Broadway PBID	220,088	218,803	224,636	224,636	-
Interdepartmental Service Fund	120,411	204,906	204,906	263,010	58,104
Library Services Parcel Tax	-	-	-	4,400,000	4,400,000
Midtown Sacramento PBID	687,026	587,026	610,018	610,018	-
N Natomas Transp Mgmt Assoc	1,328,044	557,262	557,262	557,262	-
Oak Park PBID	174,826	200,516	206,218	206,218	-
Old Sacramento Bid	-	140,000	140,000	140,000	-
Parking Fund	85,808	(16,777)	31,471	2,572,755	2,541,284
Power Inn Area Prop & Business	241,060	251,777	270,242	270,242	-
Private Development Fund	-	125,000	125,000	125,000	-
Risk Management	3,628	359	359	359	-
Sacramento Marina Fund	593	(3,519)	8	8	-
Sacramento Tourism Bid	2,057,497	2,105,000	2,105,000	2,105,000	-
Sewer Fund	122,088	19,581	151,114	239,114	88,000
Solid Waste Fund	387,711	227,964	484,103	984,103	500,000
Sports Commission	-	-	-	130,000	130,000
Start	-	(14,253)	-	-	-
Stockton Blvd BIA	-	42,000	42,000	42,000	-
Stockton Blvd Pbid	223,145	262,563	283,488	283,488	-
Storm Drainage Fund	128,980	(20,037)	241,198	516,198	275,000
The River District PBID	295,832	295,920	314,307	314,307	-
Water Fund	252,861	47,409	381,624	837,624	456,000
Total:	48,638,418	38,893,476	45,296,187	51,585,026	6,288,839

FY2010/11 Approved Budget

Division Budget Summary

Division Budgets	FY	FY		FY	Change
	2008/2009 Actual	2009/2010 Approved	Amended	2010/2011 Approved	More/(Less) Approved/Amended
Arts Stabilization	162,660	211,920	211,920	211,000	(920)
Council District Support	587,177	495,000	933,423	495,000	(438,423)
Employee Development Savings	-	-	-	(5,412,500)	(5,412,500)
Gen Insurance/Termination	8,304,408	1,040,325	6,776,783	9,959,593	3,182,810
Library JPA	9,004,831	7,921,710	7,921,710	12,321,710	4,400,000
Major Tax Revenues	244,928	650,000	650,000	650,000	-
Other Major Tax Revenues	2,057,497	2,470,000	2,470,000	2,470,000	-
Other Program Support	17,760,742	10,689,346	10,917,176	9,819,878	(1,097,298)
Rental Of Real Property	202,068	250,000	250,000	225,000	(25,000)
Retired/Transfer Emp Benef	5,719,431	10,976,326	10,976,326	16,245,345	5,269,019
Sacramento County Charges	3,921,119	4,001,000	4,001,000	4,475,000	474,000
Technology	-	62,849	62,849	-	(62,849)
Transit Support	650,000	-	-	-	-
Util Tax Refnds/Ins Co'S	1,410	-	-	-	-
Utility Users Tax Rebate	22,148	125,000	125,000	125,000	-
Total:	48,638,418	38,893,476	45,296,187	51,585,026	6,288,839

* Revenue and expenditure information represented in the department operating budget charts do not reflect expenses related to debt service or multi-year and capital projects. Refer to schedules 2 and 4 for more information.

RESERVES

General Fund Reserves:

Administrative Contingency

- The Administrative Contingency may be used during the course of the year to adjust budgets for unforeseen expenses. The Administrative Contingency is \$1 million.

Other Sources and Uses

- Reductions proposed in the Convention Culture and Leisure Department includes the use of \$361,000 in Arts Stabilization Funding reserve to reduce General Fund costs by a like amount. After the release of these funds, approximately \$600,000 will remain in the reserve.

Release of Reserves

- The FY2010/11 Approved Budget includes the release of \$2.548 million from the proceeds of the sale of the Sheraton Hotel in the Parking Fund and \$700,000 in contingency funds from the Parks Special Revenue Fund to reduce costs in the General Fund.

Reserve for Economic Uncertainty

- The Reserve for Economic Uncertainty was established in FY1983/84. The FY2009/10 year end balance is \$10.5 million. The Approved Budget does not include the use of this reserve in order to ensure that the City has resources available to respond to unanticipated expenses or revenue decline.

All Other Fund Balances

- Remaining balances of enterprise funds, special revenue funds, and internal service funds total \$155 million and are listed individually in this document in Schedule 2B - Summary of FY2010/11 Revenues, Appropriations and Changes in Fund Balance. The available balance of special revenue and enterprise funds may only be used for the specific purpose of the individual fund.

26

SECTION – 26 **Multi-Year Projects**

DESCRIPTION

This section contains information on operating grants and projects that are not part of any Department's direct operating expenditures. New operating grants and projects are approved by the City Council and are managed in accordance with Sections 11 and 12 of the Budget Resolution.

APPROVED BUDGET CHANGES

The following table provides a summary of the new operating projects included in the Approved Budget:

Project Number	Project Name	Project Description / Scope
E11005200	Police Contract Services	Establish a new operating project to be used to track off-duty police officer services provided to outside agencies, private establishments, non-profits, etc.
I14110100	Sewer System Management Plan	Establish a new operating project to create a long term replacment policy governing the sanitary sewer system.
I15001211	City of Festivals Program	Establish a new operating project to promote special events with an annual budget from the Parking Fund of \$100,000. Special events are an important component of the local economy.

The following table reflects funding appropriations included in the Approved Budget for the operating projects identified:

Project Number	Project Name	Fund	Fund #	Current Budget	Available Budget	FY2010/11 Budget Adjustment
E11005200	Police Contract Services	Externally Funded Program	2703	-	-	1,785,000
I06000300	Infill Program	General Fund	1001	261,195	-	1,000
I06000400	Low Income Waiver/Deferral Program	General Fund	1001	1,312,000	-	1,000
I14010100	Flood Control Planning	Storm Drainage	6011	220,000	-	305,000
I14010200	FY10-14 NPDES	Storm Drainage	6011	1,000,000	200,000	1,000,000
I14010300	Sac River Source Water	Water	6005	64,390	0	32,000
I14010301	Sac River Keep Our Waters Clean	Water	6005	30,000	0	30,000
I14010400	Amer River Source Water	Water	6005	10,430	0	21,000
I14010401	Amer River Keep Our Waters Clean	Water	6005	25,000	0	25,000
I14010500	Water Meter Repl Program	Water	6005	350,000	100,000	700,000
I14110100	Sewer System Mgmt Plan	Sewer	6006	-	-	175,000
I15001211	City of Festivals Program	Parking	6004	-	-	100,000
I22200100	N. Natomas Administrative Control	N. Natomas Comm. Improvement	3201	6,005,540	97,176	500,000

¹ Negative balances shown in the following charts will be corrected by the respective Departments and may require additional City Council authorization.

EXISTING OPERATING GRANTS

The following is a list of existing operating grants, the total budget, and available budget based on data available as of June 30, 2010:

<u>Project</u>	<u>Project Name</u>	<u>Total Budget</u>	<u>Available Budget¹</u>
<u>2501 Start</u>			
G19020200	FY09 Start Snack	600,000	22,232
G19020300	FY10 Start Snack	700,000	121,063
G19030200	FY09 Americorp	410,000	8,698
G19030300	FY10 Americorps	650,739	6,176
Totals - Fund 2501		\$2,360,739	\$158,169
<u>2700 Block Grant/Housing and Redevelopment</u>			
G19041200	CY10 Prime Time Teen	80,000	48,166
G21000302	Infill House Plan Program (SHRA)	35,000	7,446
Totals - Fund 2501		\$115,000	\$55,612
<u>2702 Operating Grants</u>			
G01000100	Cities Of Service Leadership	200,000	183,256
G02000200	Sacramento VIP Program (Kaiser2)	98,584	23,584
G11003700	FY04 Homeland Security Grant	684,183	7,637
G12500500	USAR (FY05)	893,500	28,933
G12500600	US - R (FY06)	624,415	11,347
G12500700	2007 Urban Search - Rescue	809,000	(12,054)
G12500800	2008 US&R Grant	1,008,929	93,069
G12500900	2009 Urban Search & Rescue	1,002,710	243,595
G12501000	2010 Urban Search & Rescue	1,041,900	998,106
G12701600	US&R-Hurricane Gustav Deployment	12,096	1,498
G12701700	US&R-Hurricane Ike Deployment	94,781	831
G12702100	USR Haiti Earthquake Type I	578,608	190,557
G12900100	Metro Medical Response System	630,000	1,269
G12900200	M.M.R.S.-Maintenance	280,000	8,005
G12901802	HAZMAT 2009 SHSGP Grant	384,414	384,414
G13000051	EECBG - Climate Action Plan	250,000	166,801
G13000052	EECBG - Green Building Taskforce	100,000	63,919
G13000053	EECBG - Public Outreach	100,000	95,241
G13000054	EECBG - Assessment Finance Program Development	740,000	646,059
G13000055	EECBG - Reg Energy Alliance	908,000	908,000
G13000056	EECBG - Grant Administration	200,000	185,158
G13000057	EECBG - Small Business Pilot	500,000	500,000
G17600500	Airport Terminal B/CPS App	183,000	19,955
G17600600	Museum Curator	127,700	18,782
G17600700	Juvenile Hall Expansion	114,000	38,547

FY2010/11 Approved Budget

<u>Project</u>	<u>Project Name</u>	<u>Total Budget</u>	<u>Available Budget¹</u>
2702 Operating Grants (continued)			
G17601400	CAC SLP 07/08	28,375	275
G17601600	Terminal B Airport Application	590,900	55,362
G17601800	Boys And Girls Club	20,000	1,493
G18000200	Brownfield Assessment Grant	400,000	389,587
G18334000	Solar Cities America	200,000	162,635
G18334500	Brownfields Revolving Loan	959,793	536,825
G19000600	OYD - CalGRIPS	281,583	176,694
G19001100	OYD - CalGRIPS (2nd)	533,014	524,907
G19001102	CalGRIPS-Street Outreach 3	65,400	65,400
G19010400	FY10 Year Round Food	748,296	36,946
G19060200	FY09 Crossing Guard	276,000	26,362
G19070000	2008 Year Round Food Program	668,488	1,546
G19070100	2009 Year Round Food Program	748,296	64,014
G19070400	Cover the Kids Reserve (MAA/HF)	1,274,854	1,214,466
G19070501	FY09 (6-18) - Cover the Kids	373,500	(5,653)
G19070601	FY09 First Five - Cover the Kids	1,021,604	134,848
G19071100	FY10 First Five - Cover the Kids	1,021,670	49,961
G19071200	FY10 (6-18) - Cover the Kids	374,500	(452)
G19071201	FY10 (6-18) - Cover the Kids One Time	113,333	68,406
G19080000	Healthy Kids, Healthy Furture	640,409	77,229
G19090600	ARRA - WIA - Yr 2	34,324	24,237
G21000100	Brownfields Revolve Loan	500,000	25,821
G21000301	Infill House Plan Prg (SMUD)	55,000	9,388
G22146900	Florin - Meadowview Transit Oriented Development	300,000	46
G22147300	S Sacramento Community Plan Update	237,960	18,101
Totals - Fund 2702		\$23,033,118	\$8,464,954
2703 Externally Funded Programs (EFP)			
G11000300	Interoperability Grant	8,000,000	240,245
G11000800	Cops In Schools	1,250,000	(2,753)
G11001200	DUI Intervention Program	1,147,122	19,880
G11001300	DUI Enforcement Unit	900,000	89,869
G11002700	Traffic Safety Grant	267,251	31,733
G11003000	2003 RCPI Int/Public Trust	400,000	22,460
G11005100	Citizens Option For Public Safety	926,258	3,763
G11005400	COPS 2007 Technology Program	7,650,000	6,015,813
G11005620	FY08 IECGP	418,450	284,995
G11005700	FY07 Homeland Security Grant	3,336,000	(1,135)
G11005800	FY08 Cops Grant	898,657	171,488
G11006100	FY07 CA PSIC	9,567,801	6,163,951
G11006200	2008 Edward Byrne JAG Grant	182,692	565
G11006400	UC Berkeley OTS DUI FY09	145,700	28,539

EXISTING OPERATING GRANTS

<u>Project</u>	<u>Project Name</u>	<u>Total Budget</u>	<u>Available Budget¹</u>
<u>2703 Externally Funded Programs (EFP) (continued)</u>			
G11006500	FY08 Urban Area Security Initiative	3,850,964	1,062,086
G11006516	DUI Enforcement	171,000	62,205
G11006517	FY09 Citizens Option Grant	758,573	490,526
G11006518	FY10 JAG-MDC - 2009DJBX	614,921	614,921
G11006519	FY10 DUI Enforcement	670,500	241,447
G11006520	JAG Recovery 2009SBB9	2,527,661	1,119,445
G11006521	COPS Hiring Recovery	9,554,860	8,500,436
G11006600	FY10 Gang Violence Suppression	350,000	7,111
G11006800	OJJDP Safe Community Partnership	200,000	175,454
G11006900	UC Berkeley OTS DUI FY10	100,648	28,386
G11007000	FY09-10 Citizens Option	745,298	745,298
G11007200	FY10 -Project Safe Neighborhood-IBIS	120,731	120,731
Totals - Fund 2703		\$54,755,087	\$26,237,460

EXISTING OPERATING PROJECTS

The following is a list of existing operating projects, the total budget, and available budget based on data available as of June 30, 2010:

<u>Project #</u>	<u>Project Name</u>	<u>Total Budget</u>	<u>Available Budget¹</u>
<u>1001 General Fund</u>			
I03000100	Justice for Neighbors (JFN)	184,730	182,246
I06000500	Small Projects Indirects	180,998	180,998
I06100200	Economic Development Reserve	598,463	165,475
I17000100	Archives East End Project	86,350	71,108
I21000200	River District Specific Plan	91,050	31,276
I21000232	River District- Planning/Staff	45,943	4,926
I21000253	River District-Infrastructure	77,900	44,280
I21000260	River District - DSD (Design)	273,390	56,178
I21004800	Historic Place	28,749	2,250
Totals - Fund 1001		\$1,567,573	\$738,737
<u>2024 Historic Places Fund</u>			
I21004700	Landmark Assistance Program	50,000	50,000
I21004800	Historic Place	238,000	100,930
Totals - Fund 2024		\$288,000	\$150,930

FY2010/11 Approved Budget

2702 Operating Grants

I02000300	Youth And Family Services Program 2010	41,475	23,275
I02000301	Inderkum High Teen Center 2010	52,500	27,500
I02000308	People Reaching Out 2010	40,000	40,000
I02000309	The Gardens 2010	12,500	12,500
Totals - Fund 2702		\$146,475	\$103,275

3201 No. Natomas Community Improvement

I22200100	N Natomas Admin Control	6,005,540	480,739
I22200200	Natomas Basin HCP	1,743,601	7,989
I22200500	Nwf V Norton HCP Litig	200,000	51,191
I22200600	Basin 6 Drainage	2,761,180	41,849
I22200700	TMA Shuttle	1,318,200	192,000
I22200800	Ecos Vs City Litigation	375,000	143,682
Totals - Fund 3201		\$12,403,521	\$917,449

3203 Jacinto Creek Planning Area

I22205000	Jacinto Creek Planning	197,300	5,000
Totals - Fund 3203		\$197,300	\$5,000

3701 Sacramento Housing and Redevelopment Agency

I21000200	River District Specific Plan	10,000	384
I21000210	River District - Environmental	82,960	62,093
Totals - Fund 3701		\$92,960	\$62,477

3702 CIP Reimbursable Fund

I21000200	River District Specific Plan	37,760	37,260
I21000210	River District - Environmental	111,440	83,311
I21000225	River District - Traffic & Transportation	100,000	(137)
Totals - Fund 3702		\$249,200	\$120,434

6005 Water Fund

I14010300	Sacramento River Source Water Protect	38,631	6,752
I14010301	Sacramento River KOWC Program	43,000	27,170
I14010302	Sacramento River Source Water Reimbursable	111,000	111,000
I14010303	Sacramento River KWOC Reimbursable	17,000	17,000
I14010400	American River Source Water Prtt	19,430	12,461
I14010401	American River KOWC Program	32,000	16,255
I14010402	American River Source Water Reimbursable	22,000	22,000
I14010403	American River KWOC Reimbursable	18,000	18,000
I14010500	Water Meter Replacement Program	350,000	350,000
I14010600	Water System Failure Replacement	857,000	857,000
Totals - Fund 6005		\$1,508,061	\$1,437,638

6011 Storm Drainage Fund

I14010100	Flood Control Planning	217,515	114,070
I14010200	FY10-14 NPDES Stormwater Program	668,326	396,646
I14010201	FY10-14 NPDES Stormwater Reimbursable	108,000	108,000
Totals - Fund 6011		\$993,842	\$618,716

27

SECTION – 27 **Staffing**

City Attorney

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Assistant City Attorney	2.00	2.00	-
City Attorney	1.00	1.00	-
Deputy City Attorney II	2.00	2.00	-
Investigator	1.00	1.00	-
LAN Administrator	1.00	1.00	-
Law Office Administrator	1.00	1.00	-
Legal Secretary (Ex)	9.00	9.00	-
Legal Staff Assistant (Ex)	3.00	1.00	(2.00)
Paralegal (Ex)	3.00	3.00	-
Senior Deputy City Attorney	20.00	20.00	-
Senior Legal Staff Asst (Ex)	0.00	1.00	1.00
Special Asst to City Attorney	1.00	1.00	-
Supervising Deputy City Attorney	3.00	3.00	-
Supervising Legal Secretary	2.00	2.00	-
Operating Unit Total:	49.00	48.00	(1.00)

City Clerk

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
	<u> </u>	<u> </u>	<u> </u>
Administrative Assistant	1.00	1.00	-
Assistant City Clerk	2.00	2.00	-
City Clerk	1.00	1.00	-
Deputy City Clerk	3.00	3.00	-
Program Manager	1.00	1.00	-
Senior Deputy City Clerk	2.00	1.00	(1.00)
Senior Staff Assistant	1.00	1.00	-
Operating Unit Total:	<u>11.00</u>	<u>10.00</u>	<u>(1.00)</u>

City Manager

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Administrative Analyst	1.00	2.00	1.00
Administrative Asst (Conf/Ex)	3.00	3.00	-
Administrative Technician	1.00	1.00	-
Assistant City Manager	3.00	3.00	-
City Manager	1.00	1.00	-
Dir of Governmental Affairs	1.00	0.00	(1.00)
Dir of Public Safety Acctblty	1.00	1.00	-
Dir Office Youth Development*	1.00	0.00	(1.00)
E-Government Manager	1.00	1.00	-
Media & Communications Officer	1.00	1.00	-
Neighborhd Resources Coord II*	2.00	0.00	(2.00)
Program Manager	1.00	1.00	-
Senior Management Analyst	0.00	0.00	-
Special Projects Manager	2.00	2.00	-
Staff Aide	1.00	0.00	(1.00)
Operating Unit Total	<u>20.00</u>	<u>16.00</u>	<u>(4.00)</u>

* In FY2010/11, the Office of Youth Development merged with the Department of Parks and Recreation.

City Treasurer

	FY2009/10	FY2010/11	
	Funded	Funded	
	Amended	Approved	Change
	<hr/>	<hr/>	<hr/>
Administrative Asst (Conf/Ex)	1.00	1.00	-
Chief Investment Officer	1.00	1.00	-
City Treasurer	1.00	1.00	-
Investment & Operations Mgr	1.00	1.00	-
Investment Operations Analyst	1.00	1.00	-
LAN Administrator	1.00	1.00	-
Senior Debt Analyst	2.00	2.00	-
Senior Investment Officer	2.00	1.00	(1.00)
Staff Services Administrator	0.00	0.00	-
Treasury Analyst	2.00	2.00	-
Treasury Manager	1.00	1.00	-
	<hr/>	<hr/>	<hr/>
Operating Unit Total	13.00	12.00	(1.00)

Code Enforcement

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	4.00	0.00	(4.00)
Accountant Auditor	1.00	0.00	(1.00)
Administrative Analyst	2.00	0.00	(2.00)
Administrative Assistant	1.00	0.00	(1.00)
Building Inspector II	3.00	0.00	(3.00)
Building Inspector III	16.00	0.00	(16.00)
Building Inspector IV	5.00	0.00	(5.00)
Chief of Housing & Danger. Bldgs	2.00	0.00	(2.00)
Code Enforcement Manager	2.00	0.00	(2.00)
Code Enforcement Officer	25.00	0.00	(25.00)
Customer Serv Representative	4.00	0.00	(4.00)
Customer Service Specialist	5.00	0.00	(5.00)
Dept Systems Specialist I	1.00	0.00	(1.00)
Dept Systems Specialist II	1.00	0.00	(1.00)
Director of Code Enforcement	1.00	0.00	(1.00)
Geo Info Systems Specialist III	1.00	0.00	(1.00)
Info Tech Supervisor	1.00	0.00	(1.00)
Info Tech Support Spec II	1.00	0.00	(1.00)
Neighborhd Resources Coord II	1.00	0.00	(1.00)
Painter	1.00	0.00	(1.00)
Program Manager	1.00	0.00	(1.00)
Sr Code Enforcement Officer	4.00	0.00	(4.00)
Staff Services Administrator	1.00	0.00	(1.00)
Supervising Building Inspector	3.00	0.00	(3.00)
Support Services Manager	1.00	0.00	(1.00)
Youth Aide	1.00	0.00	(1.00)
Zoning Investigator	1.00	0.00	(1.00)
Operating Unit Total	<u>90.00</u>	<u>0.00</u>	<u>(90.00)</u>

* In FY2010/11, Code Enforcement merged with Community Development.

Community Development

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	0.00	4.00	4.00
Accountant Auditor	0.00	1.00	1.00
Accounting Technician	3.00	3.00	-
Administrative Analyst	3.00	2.00	(1.00)
Administrative Officer	1.00	-	(1.00)
Administrative Assistant	0.00	1.00	1.00
Administrative Technician	1.00	1.00	-
Assistant Planner	1.00	1.00	-
Associate Planner	18.00	18.00	-
Building Inspector II	8.00	9.00	1.00
Building Inspector III	9.00	24.00	15.00
Building Inspector IV	8.00	12.00	4.00
Chief Building Inspector	1.00	1.00	-
Chief of Housing & Dngr Bldgs	0.00	2.00	2.00
Code Enforcement Manager	0.00	2.00	2.00
Code Enforcement Officer	0.00	21.00	21.00
Customer Serv Representative	5.00	7.00	2.00
Customer Service Specialist	1.00	6.00	5.00
Customer Service Supervisor	1.00	1.00	-
Dept Systems Specialist I	0.00	1.00	1.00
Dept Systems Specialist II	0.00	1.00	1.00
Deputy Chief Building Official	1.00	1.00	-
Director of Development	1.00	1.00	-
Geo Info Systems Specialist II	2.00	2.00	-
Geo Info Systems Specialist III	0.00	1.00	1.00
Info Tech Supervisor	0.00	1.00	1.00
Info Tech Support Spec II	0.00	1.00	1.00
Junior Architect	1.00	1.00	-
Junior Dev Project Manager	2.00	2.00	-
New Growth Manager	1.00	1.00	-
Operations Manager	1.00	-	(1.00)
Painter	0.00	1.00	1.00
Planning Director	1.00	1.00	-
Principal Building Inspector	1.00	1.00	-
Principal Planner	4.00	4.00	-
Program Analyst	4.00	2.00	(2.00)
Program Manager	1.00	2.00	1.00

Community Development

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Program Specialist	2.00	1.00	(1.00)
Senior Accounting Technician	0.50	0.50	-
Senior Architect	2.00	2.00	-
Senior Code Enforcement Ofcr	0.00	4.00	4.00
Senior Dept Systems Specialist	2.00	-	(2.00)
Senior Development Project Mgr	1.00	1.00	-
Senior Engineer	3.00	2.00	(1.00)
Senior Management Analyst	1.00	1.00	-
Senior Planner	10.00	9.00	(1.00)
Staff Aide (Management)	1.00	-	(1.00)
Staff Services Administrator	0.00	1.00	1.00
Supervising Building Inspector	0.00	3.00	3.00
Supervising Engineer	2.00	1.00	(1.00)
Support Services Manager	1.00	1.00	-
Urban Design Manager	1.00	1.00	-
Youth Aide	0.00	1.00	1.00
Zoning Investigator	0.00	1.00	1.00
Operating Unit Total	106.50	169.50	63.00

* In FY2010/11, Code Enforcement merged with Community Development.

** FTE in the Parks and Recreation and Community Development Departments, as represented to Council in Resolution 2010-388 Exhibit A, have been adjusted to accurately reflect the consolidation of departments. This correction does not change the total number of FTE in the General Fund.

Convention, Culture & Leisure

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Accounting Technician	1.00	1.00	-
Administrative Analyst	2.00	2.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	5.00	5.00	-
Administrative Technician	1.00	1.00	-
Archivist	2.50	2.00	(0.50)
Art Museum Registrar	1.00	1.00	-
Arts Administrator	1.00	1.00	-
Arts in Public Places Spec	2.00	2.00	-
Arts Program Assistant	4.00	2.00	(2.00)
Arts Program Coordinator	2.00	2.00	-
Assistant Box Office Supv	1.50	1.50	-
Assistant Greenskeeper	13.35	13.35	-
Associate Curator of Art	1.00	1.00	-
Booking Coordinator	2.00	2.00	-
Clerk I	1.00	-	(1.00)
Community Center Attendant I	19.10	19.10	-
Community Center Attendant II	7.00	7.00	-
Convention Center General Mgr	1.00	1.00	-
Cultural Facilities Attendant	1.00	1.00	-
Curator of Art	1.00	1.00	-
Curator of Education	1.00	1.00	-
Curator of History	1.00	1.00	-
Customer Service Specialist	3.00	3.00	-
Dir of Convention Culture Leis	1.00	1.00	-
Dpty Convention Center Gen Mgr	1.00	1.00	-
Events Coordinator	1.25	1.25	-
Events Duty Person	2.00	2.00	-
Events Services Manager	2.00	2.00	-
Events Services Supervisor	6.00	6.00	-
Events Usher	12.00	12.00	-
General Repair Worker	4.00	4.00	-
Golf Course Supervisor	4.00	4.00	-
Golf Manager	1.00	1.00	-
Golf Marshal/Player Assistant	7.01	7.01	-
Golf Superintendent	3.00	3.00	-
Greenskeeper	24.00	24.00	-

Convention, Culture & Leisure

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Historic District Manager	1.00	1.00	-
History & Science Manager	1.00	1.00	-
Irrigation Technician	1.00	1.00	-
IT Support Specialist I	2.00	2.00	-
Marina Aide	4.00	3.20	(0.80)
Marina/Boating Facilities Attd	2.00	2.00	-
Mechanical Maintenance Supv	1.00	1.00	-
Metropolitan Arts Manager	1.00	1.00	-
Museum Security Supervisor	1.00	1.00	-
Office Supervisor	1.00	1.00	-
Park Maintenance Worker I	2.00	2.00	-
Park Maintenance Worker II	4.00	3.00	(1.00)
Parks Supervisor	1.00	1.00	-
Principal Systems Engineer	1.00	1.00	-
Program Manager	2.00	2.00	-
Sr Personnel Transaction Coord	1.00	1.00	-
Staff Aide (Management)	1.00	1.00	-
Stagehand I	4.00	4.00	-
Stagehand II	1.00	1.00	-
Stationary Engineer	5.00	5.00	-
Supv Communication Center Attd	3.00	3.00	-
Ticket Seller	0.70	0.70	-
Ticket Seller (Exempt-P/T)	6.60	6.60	-
Typist Clerk II	1.00	1.00	-
Typist Clerk III	3.00	3.00	-
Utility Worker	2.20	0.43	(1.77)
Zoo Attendant I	6.00	4.00	(2.00)
Zoo Attendant II	2.00	2.00	-
Zoo Curator	1.00	-	(1.00)
Operating Unit Total	<u>206.21</u>	<u>196.14</u>	<u>(10.07)</u>

Economic Development

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Accounting Technician	1.00	1.00	-
Administrative Analyst	2.00	2.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Administrative Technician	1.00	1.00	-
Director of Economic Developmnt	1.00	1.00	-
Economic Development Manager	2.00	2.00	-
Junior Dev Project Manager	1.00	-	(1.00)
Media & Comms Specialist	1.00	1.00	-
Program Analyst	1.00	-	(1.00)
Program Specialist	1.00	-	(1.00)
Sr Econ Developmt Project Mgr	8.00	8.00	-
Operating Unit Total	21.00	18.00	(3.00)

Finance

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	8.00	6.00	(2.00)
Accounting Manager	1.00	1.00	-
Accounting Technician	2.00	2.00	-
Administrative Analyst	4.00	3.00	(1.00)
Administrative Assistant	1.00	1.00	-
Administrative Officer	1.00	1.00	-
Administrative Technician	2.00	2.00	-
Claims Collector	3.00	3.00	-
Customer Service Assistant	3.00	3.00	-
Customer Service Representative	13.50	13.00	(0.50)
Customer Service Specialist	2.00	1.00	(1.00)
Customer Service Supervisor	1.00	1.00	-
Director of Finance	1.00	1.00	-
Enforcement & Collections Supv	1.00	1.00	-
Geo Info Systems Specialist II	1.00	1.00	-
Payroll Technician	4.00	4.00	-
Principal Accountant	3.00	3.00	-
Principal Management Analyst	2.00	2.00	-
Program Manager	1.00	1.00	-
Program Specialist	3.00	3.00	-
Revenue Manager	1.00	1.00	-
Senior Accountant Auditor	7.00	7.00	-
Senior Accounting Technician	1.00	1.00	-
Senior Management Analyst	4.00	4.00	-
Senior Staff Assistant	1.00	1.00	-
Typist Clerk II	1.00	1.00	-
Typist Clerk III	2.00	2.00	-
Utility Serv Inspect (UNPY)	1.00	1.00	-
Operating Unit Total	75.50	71.00	(4.50)

Fire

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	2.00	2.00	-
Administrative Analyst	6.00	6.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	1.00	(1.00)
Administrative Technician	3.00	3.00	-
Assistant Civil Engineer	1.00	1.00	-
Cache Logistics Coordinator	2.00	2.00	-
Customer Serv Representative	1.00	1.00	-
Fire Assistant Chief	5.00	5.00	-
Fire Battalion Chief	15.00	11.00	(4.00)
Fire Captain	107.00	103.00	(4.00)
Fire Chief	1.00	1.00	-
Fire Deputy Chief	3.00	2.00	(1.00)
Fire Engineer	94.00	91.00	(3.00)
Fire Investigator I	5.00	4.00	(1.00)
Fire Investigator II	1.00	1.00	-
Fire Prevention Officer I	4.00	2.00	(2.00)
Fire Prevention Officer II	14.00	14.00	-
Fire Service Worker	3.00	3.00	-
Firefighter	335.00	335.00	-
IT Support Specialist I	0.00	1.00	1.00
Program Analyst	2.00	2.00	-
Program Specialist	2.00	2.00	-
Senior Fire Prevention Officer	3.00	2.00	(1.00)
Staff Aide	3.00	3.00	-
Student Trainee (Paramedic)	5.00	-	(5.00)
Supervising Fire Serv Worker	1.00	1.00	-
Support Services Manager	1.00	1.00	-
Typist Clerk II	6.00	6.00	-
Typist Clerk III	4.00	4.00	-
Operating Unit Total	632.00	611.00	(21.00)

General Services

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	2.00	2.00	-
Accounting Technician	3.00	3.00	-
Administrative Analyst	3.00	3.00	-
Administrative Officer	1.00	1.00	-
Administrative Technician	3.00	2.00	(1.00)
Animal Care Services Manager	1.00	1.00	-
Animal Care Technician	12.00	12.00	-
Animal Control Officer	7.00	7.00	-
Architectural Technician II	1.00	1.00	-
Architectural Technician III	1.00	1.00	-
Associate Architect	4.00	3.00	(1.00)
Associate Mechanical Engineer	1.00	1.00	-
Building Inspector IV	1.00	1.00	-
Building Maintenance Worker	7.00	7.00	-
Carpenter	4.00	3.00	(1.00)
Central Services Assistant II	1.00	-	(1.00)
Central Services Assistant III	1.00	1.00	-
Central Stores Supervisor	1.00	-	(1.00)
Contract and Compliance Specialist	1.00	1.00	-
Customer Service Assistant	1.00	1.00	-
Customer Service Representative	25.00	24.00	(1.00)
Customer Service Specialist	1.00	1.00	-
Customer Service Supervisor	1.00	1.00	-
Dept Systems Specialist II	1.00	1.00	-
Director of General Services	1.00	1.00	-
Electrician	4.00	4.00	-
Electrcn Maint Technician II	1.00	1.00	-
Electrician Supervisor	1.00	1.00	-
Equipment Body Mechanic II	3.00	3.00	-
Equipment Maintenance Supv	3.00	3.00	-
Equipment Mechanic I	2.00	2.00	-
Equipment Mechanic II	33.00	33.00	-
Equipment Mechanic III	9.00	9.00	-
Equipment Service Worker	27.00	27.00	-
Facilities & Real Property Sup	2.00	2.00	-
Facilities Manager	1.00	1.00	-
Fleet Management Technician	1.00	1.00	-
Fleet Manager	1.00	1.00	-

General Services

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
HVAC Systems Mechanic	6.00	6.00	-
Info Tech Support Spec II	1.00	1.00	-
Maintenance Worker	2.00	2.00	-
Mechanical Maintenance Supv	2.00	2.00	-
Operations General Supervisor	4.00	4.00	-
Painter	4.00	3.00	(1.00)
Personnel Transaction Coord	1.00	1.00	-
Plumber	4.00	4.00	-
Procurement Services Manager	1.00	-	(1.00)
Program Analyst	6.00	7.00	1.00
Program Manager	4.00	5.00	1.00
Program Specialist	5.00	5.00	-
Real Property Agent II	2.00	2.00	-
Real Property Agent III	1.00	1.00	-
Registered Veterinary Tech	1.00	1.00	-
Security Officer	1.00	1.00	-
Senior Animal Care Technician	2.00	2.00	-
Senior Animal Control Officer	1.00	1.00	-
Senior Building Maint Worker	2.00	2.00	-
Senior Central Services Assist	1.00	1.00	-
Senior Dept Systems Specialist	1.00	1.00	-
Senior Engineer	3.00	2.00	(1.00)
Senior Equipment Service Wrkr	1.00	1.00	-
Senior HVAC Systems Mechanic	1.00	1.00	-
Senior Management Analyst	1.00	-	(1.00)
Senior Systems Engineer	1.00	1.00	-
Sheet Metal Worker	1.00	1.00	-
Special Projects Manager	1.00	-	(1.00)
Storekeeper	5.00	5.00	-
Structural Maintenance Supv	2.00	2.00	-
Supervising Animal Care Ofcr	1.00	1.00	-
Supervising Architect	1.00	1.00	-
Supervising Financial Analyst	1.00	1.00	-
Supv Real Property Agent	1.00	1.00	-
Typist Clerk II	4.00	3.00	(1.00)
Vehicle Service Attendant	7.00	7.00	-
Veterinarian	1.00	1.00	-
Operating Unit Total	257.00	247.00	(10.00)

Human Resources

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Administrative Analyst	1.00	1.00	-
Administrative Assistant	1.00	1.00	-
Administrative Asst (Conf/Ex)	0.00	1.00	1.00
Director of Human Resources	1.00	1.00	-
Environ Health/Safety Officer	1.00	1.00	-
Environ Health/Safety Special	6.00	6.00	-
Equal Employment Specialist	1.00	1.00	-
Human Resources Manager	5.80	5.00	(0.80)
Labor Relations Analyst	0.00	1.00	1.00
Labor Relations Manager	0.00	1.00	1.00
Labor Relations Officer	0.00	4.00	4.00
Organizational Development Spl	2.00	1.00	(1.00)
Personnel Analyst	2.00	2.00	-
Personnel Technician	15.00	15.00	-
Program Analyst	2.00	2.00	-
Program Specialist	8.00	8.00	-
Risk Manager	1.00	1.00	-
Senior Personnel Analyst	3.00	3.00	-
Senior Staff Assistant	4.00	4.00	-
Staff Assistant	3.00	3.00	-
Support Services Manager	1.00	1.00	-
Workers Comp Claims Rep	8.00	8.00	-
Operating Unit Total	65.80	71.00	5.20

* In FY2010/11, Labor Relations merged with Human Resources.

Information Technology

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Administrative Technician	1.00	1.00	-
Chief Information Officer	1.00	1.00	-
Data Systems Technician	1.00	1.00	-
Geo Info Systems Specialist III	2.00	2.00	-
Information Technology Manager	2.00	2.00	-
Information Technology Supv	6.00	6.00	-
IT Support Specialist I	1.00	1.00	-
IT Support Specialist II	2.00	2.00	-
LAN Administrator	1.00	1.00	-
Media Production Specialist II	1.00	1.00	-
Principal Applications Develpr	7.00	7.00	-
Principal Systems Engineer	5.00	5.00	-
Program Analyst	1.00	1.00	-
Program Manager	1.00	1.00	-
Senior Applications Developer	8.00	8.00	-
Senior Computer Operator	1.00	1.00	-
Senior Dept Systems Specialist	1.00	1.00	-
Senior IT Support Specialist I	6.00	6.00	-
Senior Systems Engineer	4.00	4.00	-
Telecommunications Engineer II	1.00	1.00	-
Telecommunications Engineer III	1.00	1.00	-
Operating Unit Total	54.00	54.00	0.00

Labor Relations

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Administrative Asst (Conf/Ex)	1.00	0.00	(1.00)
Director of Labor Relations	1.00	0.00	(1.00)
Labor Relations Analyst	1.00	0.00	(1.00)
Labor Relations Manager	1.00	0.00	(1.00)
Labor Relations Officer	4.00	0.00	(4.00)
Operating Unit Total	<u>8.00</u>	<u>0.00</u>	<u>(8.00)</u>

* In FY2010/11, Labor Relations merged with Human Resources.

Mayor / Council

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
	<u> </u>	<u> </u>	<u> </u>
Administrative Technician	1.00	1.00	-
Auditor	3.00	3.00	-
Chief of Staff to the Mayor	1.00	1.00	-
City Council	4.00	4.00	-
Council Operations Manager	1.00	1.00	-
District Director	8.00	8.00	-
Executive Assistant (Ex)	10.50	10.50	-
Independent Budget Analyst	1.00	1.00	-
Internal Audit Manager	1.00	1.00	-
Management Analyst	1.00	1.00	-
Mayor	1.00	1.00	-
Senior Management Analyst	1.00	1.00	-
Special Assistant to the Mayor	2.00	2.00	-
Staff Assistant (Ex)	1.00	1.00	-
Operating Unit Total	<u>36.50</u>	<u>36.50</u>	<u>0.00</u>

Neighborhood Services

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Dir of Neighborhood Services	1.00	0.00	(1.00)
Neighbor. Resources Coord II	5.00	0.00	(5.00)
Neighbor. Services Area Director	1.00	0.00	(1.00)
Program Analyst	1.00	0.00	(1.00)
Secretary	1.00	0.00	(1.00)
Operating Unit Total	9.00	0.00	(9.00)

* In FY2010/11, the Neighborhood Services Department merged with the Department of Parks and Recreation.

Parks and Recreation

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	1.00	1.00	-
Accountant Auditor	1.00	1.00	-
Accounting Technician	3.00	3.00	-
Administrative Analyst	3.00	4.00	1.00
Administrative Assistant	1.00	1.00	-
Administrative Officer	5.00	4.00	(1.00)
Administrative Technician	2.00	2.00	-
Arts & Crafts Specialist	0.06	0.06	-
Assistant Caretaker	0.50	0.50	-
Assistant Cook	0.68	0.68	-
Assistant Pool Manager	2.71	1.32	(1.39)
Associate Landscape Architect	2.00	2.00	-
Associate Planner	1.00	1.00	-
Camp Aide	4.43	4.43	-
Camp Recreation Leader	1.99	1.99	-
Caretaker	0.35	0.35	-
Cashier (Comm Svcs)	1.04	1.04	-
Child Care Assistant	7.87	7.87	-
Clerical Assistant	1.83	1.43	(0.40)
Clerk II	1.00	1.00	-
Community Center Attendant I	1.00	1.00	-
Construction Inspector III	1.00	1.00	-
Custodial Supervisor	1.00	1.00	-
Custodian I	1.50	0.50	(1.00)
Custodian II	6.00	6.00	-
Customer Service Assistant	1.50	1.00	(0.50)
Customer Service Represent.	2.00	2.00	-
Customer Service Specialist	1.00	1.00	-
Director of Parks & Recreation	1.00	1.00	-
First Cook	0.50	0.50	-
General Repair Worker	1.00	1.00	-
Geo Info Systems Specialist III	1.00	1.00	-
Host	0.35	0.35	-
Human Services Program Coord	37.47	37.47	-
Instructor	1.50	1.50	-
Irrigation Technician	2.00	2.00	-
Info Tech Support Spec II	1.00	1.00	-
Information Technology Supv	1.00	1.00	-

Parks and Recreation

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Junior Plant Operator	1.00	1.00	-
Landscape Assistant	1.00	-	(1.00)
Landscape Technician II	2.00	2.00	-
Lifeguard	7.88	6.24	(1.64)
Maintenance Worker	1.00	-	(1.00)
Media & Comms Specialist	1.00	-	(1.00)
Neighbor. Resources Coord II	0.00	4.00	4.00
Neighbor. Services Area Director	0.00	1.00	1.00
Operations Manager	1.00	1.00	-
Park Equipment Operator	2.00	2.00	-
Park Maint Worker II (Pest)	2.00	2.00	-
Park Maintenance Manager	1.00	1.00	-
Park Maintenance Superintendent	2.00	2.00	-
Park Maintenance Worker	1.00	-	(1.00)
Park Maintenance Worker I	26.00	23.00	(3.00)
Park Maintenance Worker II	35.00	32.00	(3.00)
Park Plan Design & Devlpmt Mgr	1.00	1.00	-
Parks Supervisor	7.00	7.00	-
Personnel Transaction Coord	1.47	1.47	-
Pool Manager	3.44	2.19	(1.25)
Principal Planner	1.00	1.00	-
Program Analyst	1.00	2.00	1.00
Program Coordinator	68.25	65.25	(3.00)
Program Developer	34.00	34.00	-
Program Director	0.41	0.41	-
Program Leader	1.50	1.00	(0.50)
Program Manager	1.00	2.00	1.00
Program Specialist	2.60	2.60	-
Program Supervisor	27.00	26.00	(1.00)
Public Service Aide	3.57	3.07	(0.50)
Recreation Aide	116.87	107.77	(9.10)
Recreation General Supervsr	1.00	1.00	-
Recreation Leader Spec Needs	5.91	5.91	-
Recreation Manager	2.00	2.00	-
Recreation Superintendent	7.00	5.00	(2.00)
School Crossing Guard	3.66	3.66	-
Secretary	0.00	1.00	1.00
Senior Accountant Auditor	1.60	1.60	-

Parks and Recreation

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Senior Accounting Technician	1.00	1.00	-
Senior Lifeguard	4.85	4.15	(0.70)
Senior Maintenance Worker	1.00	1.00	-
Senior Personnel Transctn Coord	1.00	1.00	-
Senior Recreation Aide	15.05	14.30	(0.75)
Special Program Leader	130.60	130.60	-
Staff Aide (Management)	1.00	1.00	-
Student Trainee (Most Majors)	0.50	0.50	-
Supervising Graphic Designer	1.00	1.00	-
Supervisor Landscape Architect	1.00	1.00	-
Support Services Manager	1.00	1.00	-
Systems Engineer	1.00	1.00	-
Tutor	0.50	0.50	-
Typist Clerk II	6.00	6.00	-
Typist Clerk III	4.00	3.00	(1.00)
Utility Worker	4.41	3.91	(0.50)
Youth Aide	22.71	22.71	-
Operating Unit Total	675.06	647.83	(27.23)

* In FY2010/11, the Neighborhood Services Department and Office of Youth Development merged with the Department of Parks and Recreation. FTE in the Parks and Recreation and Community Development Departments, as represented to Council in Resolution 2010-388 Exhibit A, have been adjusted to accurately reflect the consolidation of departments. This correction does not change the total number of FTE in the General Fund.

Police

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk I	1.00	1.00	-
Account Clerk II	1.00	1.00	-
Accountant Auditor	1.00	1.00	-
Accounting Technician	3.00	3.00	-
Administrative Analyst	18.00	18.00	-
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	1.00	(1.00)
Administrative Technician	6.00	6.00	-
Applications Developer	2.00	1.00	(1.00)
Burglary/Robber Alarm Inspect	1.00	-	(1.00)
Community Service Officer	47.00	38.00	(9.00)
Custodian I	0.50	0.50	-
Custodian II	4.00	4.00	-
Deputy Police Chief	2.00	2.00	-
Dispatcher I	1.00	1.00	-
Dispatcher II	75.00	69.00	(6.00)
Dispatcher III	10.00	10.00	-
Fingerprint Clerk	4.00	4.00	-
Forensic Investigator II	20.00	17.00	(3.00)
Information Technology Manager	1.00	1.00	-
Information Technology Supv	2.00	2.00	-
IT Support Spec I	7.00	6.00	(1.00)
IT Support Spec II	3.00	3.00	-
Lead Forensic Investigator	3.00	2.00	(1.00)
Media Product Specialist I	1.00	1.00	-
Media Production Specialist II	1.00	1.00	-
Personnel Transaction Coord	1.00	1.00	-
Police Administrative Manager	3.00	2.00	(1.00)
Police Background Assistant	3.00	-	(3.00)
Police Captain	12.00	12.00	-
Police Chief	1.00	1.00	-
Police Clerk II	22.00	21.00	(1.00)
Police Clerk III	3.00	3.00	-
Police Lieutenant	23.00	22.00	(1.00)
Police Officer	614.00	600.00	(14.00)
Police Records Specialist I	1.00	1.00	-
Police Records Specialist II	48.00	44.00	(4.00)
Police Records Supervisor	9.00	8.00	(1.00)

Police

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Police Sergeant	99.00	94.00	(5.00)
Principal Systems Engineer	1.00	1.00	-
Program Analyst	8.00	8.00	-
Program Manager	1.00	1.00	-
Property Assistant	9.00	9.00	-
Public Service Aide	1.00	1.00	-
Reserve Police Officer III	0.66	0.66	-
Secretary	1.00	1.00	-
Security Officer	4.00	2.80	(1.20)
Senior Applications Developer	2.00	2.00	-
Senior IT Support Specialist	1.00	1.00	-
Senior Personnel Trans Coord	1.00	1.00	-
Senior Police Records Supervsr	4.00	3.00	(1.00)
Senior Property Assistant	4.00	4.00	-
Senior Systems Engineer	1.00	1.00	-
Student Trainee (Most Majors)	18.20	6.00	(12.20)
Supervising Dispatcher	6.00	6.00	-
Supervising Forensic Investgtr	5.00	4.00	(1.00)
Supervising Property Assistant	1.00	1.00	-
Surveillance Equip Technician	1.00	-	(1.00)
Systems Engineer	3.00	3.00	-
Operating Unit Total	<u>1,129.36</u>	<u>1,059.96</u>	<u>(69.40)</u>

Transportation

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk I	1.00	1.00	-
Account Clerk II	4.00	4.00	-
Accounting Technician	4.00	4.00	-
Administrative Analyst	5.00	4.00	(1.00)
Administrative Assistant	1.00	1.00	-
Administrative Officer	2.00	2.00	-
Administrative Technician	3.00	3.00	-
Arborist/Urban Forester	2.00	2.00	-
Assistant Civil Engineer	11.00	10.00	(1.00)
Assistant Electrical Engineer	1.00	1.00	-
Associate Civil Engineer	16.00	13.00	(3.00)
Associate Planner	1.00	1.00	-
Construction Inspector I	3.00	3.00	-
Construction Inspector II	11.00	11.00	-
Construction Inspector III	4.00	4.00	-
Contract Compliance Specialist	1.00	1.00	-
Custodian I	4.00	4.00	-
Custodian II	1.00	1.00	-
Customer Serv Representative	1.00	1.00	-
Customer Service Supervisor	2.00	2.00	-
Dept Systems Specialist II	1.00	1.00	-
Director of Transportation	1.00	1.00	-
Electrical Construc Inspect III	2.00	2.00	-
Engineering Manager	2.00	2.00	-
Engineering Technician I	1.00	1.00	-
Engineering Technician II	3.00	3.00	-
Engineering Technician III	7.00	7.00	-
Geo Info Systems Specialist I	2.00	2.00	-
Human Services Program Coord	1.00	1.00	-
Info Tech Support Spec I	1.00	1.00	-
Info Tech Support Spec II	1.00	1.00	-
Maintenance Worker	4.00	4.00	-
Media & Comms Specialist	1.00	1.00	-
Office Supervisor	1.00	1.00	-
Operations General Supervisor	7.00	6.00	(1.00)
Operations Manager	1.00	1.00	-
Park Equipment Operator	1.00	1.00	-
Parking Enforcement Officer	51.00	50.00	(1.00)

Transportation

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Parking Enforcement Supervisor	3.00	3.00	-
Parking Facilities Maint Supv	1.00	1.00	-
Parking Lot Attendant	19.75	19.75	-
Parking Lot Supervisor	4.00	4.00	-
Parking Manager	1.00	1.00	-
Parking Meter Coin Collector	4.00	4.00	-
Parking Meter Collection Supv	1.00	1.00	-
Parking Meter Repair Supv	1.00	-	(1.00)
Parking Meter Repair Work	3.00	3.00	-
Principal Planner	1.00	1.00	-
Program Analyst	9.00	8.00	(1.00)
Program Manager	1.00	1.00	-
Program Specialist	3.00	2.00	(1.00)
Rec General Supervisor	1.00	1.00	-
Senior Accountant Auditor	2.00	2.00	-
Senior Accounting Technician	2.00	2.00	-
Senior Architect	1.00	1.00	-
Senior Building Maint Worker	1.00	1.00	-
Senior Data Entry Technician	1.00	1.00	-
Senior Dept Systems Specialist	1.00	1.00	-
Senior Engineer	7.00	7.00	-
Senior Engineering Technician	3.00	3.00	-
Senior Maintenance Worker	7.00	7.00	-
Senior Parking Lot Attendant	4.50	4.50	-
Senior Parking Lot Supervisor	1.00	1.00	-
Senior Planner	1.00	1.00	-
Senior Tree Maintenance Worker	4.00	4.00	-
Senior Tree Pruner	8.00	8.00	-
Special Projects Engineer	2.00	1.00	(1.00)
Street Construction Equip Optr	9.00	9.00	-
Street Construction Laborer	46.00	45.00	(1.00)
Street Maint Supervisor	6.00	7.00	1.00
Streets Manager	1.00	1.00	-
Student Trainee (Most Majors)	0.50	-	(0.50)
Supv Construction Inspector	3.00	3.00	-
Supervising Engineer	5.00	5.00	-
Supervising Financial Analyst	2.00	2.00	-
Supervising Surveyor	2.00	2.00	-

Transportation

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Support Services Manager	1.00	1.00	-
Survey Party Chief	3.00	3.00	-
Survey Technician II	6.00	7.00	1.00
Telecom Technician II	1.00	1.00	-
Telecommunications Engineer II	1.00	1.00	-
Traffic Control/Light Support	3.00	3.00	-
Traffic Control/Light Tech I	2.00	2.00	-
Traffic Control/Light Tech II	9.25	9.25	-
Traffic Investigator I	1.00	1.00	-
Traffic Investigator II	3.00	3.00	-
Traffic Investigator III	2.00	2.00	-
Traffic Supervisor	3.00	3.00	-
Traffic Worker I	8.00	8.00	-
Traffic Worker II	8.00	8.00	-
Traffic Worker III	2.00	2.00	-
Tree Maintenance Supervisor	1.00	1.00	-
Tree Maintenance Worker	9.00	6.00	(3.00)
Tree Pruner II	12.00	10.00	(2.00)
Tree Pruner Supervisor	1.00	1.00	-
Typist Clerk II	3.00	3.00	-
Typist Clerk III	5.00	5.00	-
Urban Forestry Manager	1.00	1.00	-
Operating Unit Total	424.00	408.50	(15.50)

Utilities

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Account Clerk II	4.00	4.00	-
Accounting Technician	5.00	5.00	-
Administrative Analyst	5.00	5.00	-
Administrative Assistant	3.00	3.00	-
Administrative Officer	1.00	1.00	-
Administrative Technician	1.00	1.00	-
Applications Developer	1.00	1.00	-
Assistant Civil Engineer	1.00	1.00	-
Associate Architect	1.00	1.00	-
Associate Civil Engineer	13.00	13.00	-
Associate Electrical Engineer	1.00	1.00	-
Blacksmith-Welder	1.00	1.00	-
Business Services Manager	1.00	1.00	-
Code Enforcement Officer	2.00	2.00	-
Construction Inspector I	2.00	2.00	-
Construction Inspector II	3.00	3.00	-
Customer Service Assistant	0.50	0.50	-
Customer Service Representative	23.50	23.50	-
Customer Service Specialist	8.00	8.00	-
Customer Service Supervisor	4.00	4.00	-
Customer Service Trainee	1.00	1.00	-
Data Entry Technician	1.00	1.00	-
Dept Systems Specialist I	1.00	1.00	-
Development Services Tech I	1.00	1.00	-
Director of Utilities	1.00	1.00	-
Electrician	12.00	12.00	-
Electrician Supervisor	2.00	2.00	-
Engineering Manager	1.00	1.00	-
Engineering Technician III	4.00	4.00	-
Equipment Mechanic III	1.00	1.00	-
Executive Director SAC CCOMWP	1.00	1.00	-
Field Services Manager	1.00	1.00	-
General Helper	2.00	2.00	-
Geo Info Systems Specialist I	2.00	2.00	-
Geo Info Systems Specialist II	1.00	1.00	-
Geo Info Systems Specialist III	1.00	1.00	-
Instrument Technician I	2.00	1.00	(1.00)
Instrument Technician II	7.00	7.00	-

Utilities

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Instrumentation Supervisor	1.00	1.00	-
Integr Waste Collections Supt	4.00	3.00	(1.00)
Integr Waste General Manager	1.00	1.00	-
Integr Waste Planning Supt	1.00	1.00	-
Information Technology Supervisor	2.00	2.00	-
IT Support Specialist I	1.00	1.00	-
IT Support Specialist II	1.00	1.00	-
IT Trainee	1.00	1.00	-
Junior Landscape Assistant	1.00	1.00	-
Junior Plant Operator	17.00	11.00	(6.00)
Machinist	16.00	16.00	-
Machinist Helper	16.00	15.00	(1.00)
Machinist Supervisor	4.00	4.00	-
Maintenance Worker	5.00	4.00	(1.00)
Media & Communications Speclst	1.00	1.00	-
Meter Reader	4.00	4.00	-
Meter Reading Supervisor	1.00	1.00	-
Motor Sweeper Operator	5.00	2.00	(3.00)
Office Supervisor	1.00	1.00	-
Plant Operator	28.00	28.00	-
Plant Services Manager	1.00	1.00	-
Program Analyst	10.00	10.00	-
Program Manager	3.00	3.00	-
Program Specialist	7.00	7.00	-
Public Service Aide	0.50	0.50	-
SAFCA Counsel	1.00	1.00	-
SAFCA Deputy Director	1.00	1.00	-
SAFCA Dir of Planning	1.00	1.00	-
SAFCA Executive Director	1.00	1.00	-
Sanitation Worker I	8.00	4.00	(4.00)
Sanitation Worker I (NODL)	1.00	1.00	-
Sanitation Worker II	126.00	112.00	(14.00)
Sanitation Worker III	9.00	8.00	(1.00)
Secretary	5.00	5.00	-
Senior Accountant Auditor	2.00	2.00	-
Senior Data Entry Tech	1.00	-	(1.00)
Senior Dept Systems Specialist	2.00	2.00	-
Senior Engineer	17.00	16.00	(1.00)

Utilities

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Senior Engineering Technician	2.00	2.00	-
Senior IT Support Specialist	2.00	2.00	-
Senior Landfill Engineer Tech	1.00	1.00	-
Senior Maintenance Worker	7.00	7.00	-
Senior Management Analyst	1.00	1.00	-
Senior Personnel Trans Coord	1.00	1.00	-
Senior Plant Operator	14.00	14.00	-
Senior Staff Assistant	1.00	1.00	-
Senior Systems Engineer	3.00	-	(3.00)
Service Contract Inspector	1.00	-	(1.00)
Solid Waste Supervisor	12.00	11.00	(1.00)
Special Projects Engineer	2.00	-	(2.00)
Staff Aide (Management)	3.00	3.00	-
Storekeeper	4.00	4.00	-
Stores Administrator	2.00	2.00	-
Stores Clerk II	2.00	2.00	-
Student Trainee (Eng Computer)	3.50	3.50	-
Supervising Construction Inspctr	1.00	1.00	-
Supervising Engineer	9.00	9.00	-
Supervising Financial Analyst	1.00	1.00	-
Supervising Plant Operator	6.00	6.00	-
Supv Water Quality Chemist	1.00	1.00	-
Support Services Manager	2.00	2.00	-
Systems Engineer	2.00	2.00	-
Typist Clerk I	0.50	0.50	-
Typist Clerk II	9.00	9.00	-
Typist Clerk III	5.00	5.00	-
Utility Field Svcs Svc Wkr (App)	5.00	-	(5.00)
Utility Field Svs Lead Worker	78.00	75.00	(3.00)
Utility Field Svs Supervisor	19.00	18.00	(1.00)
Utility Field Svs Serv Worker	97.00	93.00	(4.00)
Utility Construction Coord	1.00	1.00	-
Utility Services Inspector	2.00	2.00	-
Utility Worker	1.50	-	(1.50)
Water & Sewer Supt (Field)	3.00	3.00	-
Water & Sewer Supt (Plant)	5.00	5.00	-
Water Conservation Specialist	3.00	3.00	-
Water Quality Chemist	3.00	3.00	-

Utilities

	FY2009/10 Funded Amended	FY2010/11 Funded Approved	Change
Water Quality Lab Technician	4.00	4.00	-
Water Waste Inspector	3.00	3.00	-
Operating Unit Total	753.00	697.50	(55.50)

Citywide Staffing Summary

	<u>FY 2009/ 2010</u>	<u>FY 2010/2011</u>	<u>Change</u>
City Attorney	49.00	48.00	(1.00)
City Clerk	11.00	10.00	(1.00)
City Manager	20.00	16.00	(4.00)
City Treasurer	13.00	12.00	(1.00)
Code Enforcement	90.00	0.00	(90.00)
Community Development	106.50	169.50	63.00
Convention, Culture & Leisure	206.21	196.14	(10.07)
Economic Development	21.00	18.00	(3.00)
Finance	75.50	71.00	(4.50)
Fire	632.00	611.00	(21.00)
General Services	257.00	247.00	(10.00)
Human Resources	65.80	71.00	5.20
Information Technology	54.00	54.00	0.00
Labor Relations	8.00	0.00	(8.00)
Mayor Council	36.50	36.50	0.00
Neighborhood Services	9.00	0.00	(9.00)
Parks and Recreation	675.06	647.83	(27.23)
Planning	0.00	0.00	0.00
Police	1,129.36	1,059.96	(69.40)
Transportation	424.00	408.50	(15.50)
Utilities	753.00	697.50	(55.50)
	<hr/>	<hr/>	<hr/>
Grand Total:	4,635.93	4,373.93	(262.00)

28

SECTION – 28

Glossary

Glossary

Account - The primary accounting field in the budget used to describe the type of the financial transaction

Actual - Actual level of expenditures/FTE positions approved for fiscal year noted.

Amended - Level of expenditures/FTE positions reflecting adjustments made during the current fiscal year.

Appropriation - An authorization by the City Council to make expenditures and to incur obligations for a specific purpose.

Approved Budget - Includes the following documents:

- a) Approved Operating Budget as amended by the City Council and reflected in the summary of augmentations (Exhibit 1), the summary of changes to the approved operating and capital improvement program budgets (Exhibit 2), as well as administrative and technical changes necessary to implement City Council direction; and
- b) Approved Capital Improvement Program (CIP) Budget as summarized in Schedule 4 of the FY2010/11 Operating Budget and detailed in the 2010-2015 Capital Improvement Program (CIP) (Exhibit 4).

Assessment - Revenue collected for City services that benefit properties in specific areas or districts.

Balanced Budget - The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available resources.

Beginning/Ending Fund Balance - Unencumbered resources available in a fund from the prior/current year after payment of the prior/current year's expenses. Not necessarily cash on hand. (See definition of "Fund Balance.")

Budget - An annual financial plan consisting of proposed expenditures for specified purposes and the proposed means of financing them.

Capital Improvement - Construction or major repair of City buildings and facilities such as streets, roads, storm drains, traffic signals, parks, community centers, etc.

Capital Improvement Program (CIP) - An ongoing five-year plan of single and multiple year capital expenditures which is updated annually.

Debt Service - Payment of interest and principal on an obligation resulting from the issuance of bonds and notes.

Department - "Department" or "Operating Unit" refers to Mayor and City Council; City Manager; City Attorney; City Clerk; City Treasurer; Code Enforcement; Convention, Culture & Leisure; Community Development; Economic Development; Finance; Fire; General Services; Human Resources; Information Technology; Labor Relations; Neighborhood Services; Parks & Recreation; Police; Transportation; Utilities; Capital Improvement; Debt Service; Non-Department and Reserves.

Dept ID - A sub-unit of an Operating Unit.

Division - A roll-up of Dept ID's within an Operating Unit.

Employee Services - The personnel costs of a City program, including wage/salary, direct and indirect benefits, such as health insurance, social security costs, retirement contribution, workers' compensation, unemployment insurance, etc.

Enterprise - A governmental facility or service that is self-supporting through fee and charge revenue.

Equipment - Capital outlay for tangible property of a relatively permanent nature, such as vehicles or equipment with a unit cost of \$5,000 or more.

Expenditure Class - A roll-up of Accounts: Employee Services, Service and Supplies, Property, Debt Service, and Interdepartmental Transfers.

Expenditure/Requirement - The actual spending of funds authorized by an appropriation. Expenditures are divided into the following "classes" of individual line items:

- Employee Services
- Services and Supplies
- Equipment
- Debt Service
- CIP or Grant Labor Offset
- Capital Improvements

Externally Funded Program – Program revenues provided by external agencies which are restricted to a specified purpose.

Fiscal Year - July 1 through June 30.

Full Time Equivalent (FTE) - The decimal equivalent of a part-time position converted to a full time basis, e.g., one person working half time would count as 0.5 FTE.

Fund - A separate, independent accounting entity with its own assets, liabilities, and fund balance.

- **General Fund** - The City's principal governmental operating account, which is supported by taxes and fees.
- **Other Governmental Funds** - These funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes, e.g., Gas Tax Fund, Traffic Safety Fund, Operating Grant Fund, etc.
- **Enterprise Funds** - These funds are used to account for operations for which it is the stated intent that costs of providing services to the general public on a continuing basis be financed or recovered primarily through user charges and space rentals, e.g., Water Fund, Sewer Fund, etc.
- **Internal Service Funds (ISF)** - These funds are used to provide services to all City departments on a cost-reimbursement basis, e.g., Risk Management Fund, Fleet Management.
- **Trust Funds** - These funds are used to account for assets and activities restricted to a specific purpose in accordance with a trust agreement, e.g., Ethel MacLeod Hart Trust Fund.

Fund Balance - The difference between the assets and the liabilities of a fund.

Funded FTE - A City Council authorized FTE position with an associated labor budget.

General Fund - The City's principal operating account, which is supported by taxes and fees and generally has no restrictions on its use. Expenditures may be described as discretionary and non-discretionary.

- **Discretionary** - That portion of the General Fund for which there are no restrictions on the use of the fees or taxes collected.
- **Non-discretionary** - Expenditure of revenues which are collected by users of a program to offset the cost of the program. State law requires that fees charged cannot exceed the cost of the service.

Grant - Program revenues provided by external agencies, which are restricted to a specific purpose, have a time limit for use, and frequently are reimbursed after incurring eligible costs.

Growth Rate - Level at which expenditures and revenues are expected to increase annually.

Impact - Effects on the service level provided by particular program due to budget changes.

Indirect Costs - Those elements of cost necessary in the performance of a service that cannot be accurately or readily allocated to the unit of service. Usually they relate to those expenditures that are not an integral part of the service such as rent, heat, management, etc.

Internal Service Fund (ISF) - An ISF provides services to all City departments and bills the various other funds for services rendered. ISF's are self-supporting. Only the expenditure by the ISF is counted in budget totals; the internal transfer from the department to the ISF is excluded to avoid double-counting expenditures.

Internal Service Fund Transfer - A transfer from operating funds to an ISF, e.g., Risk Management or Fleet Management.

Labor/Supply Offset (CIP/Grant/Labor) - Amounts for employee salaries/benefits expected to be charged to capital improvement projects or grants thus reimbursing the operating budget for these costs.

Non-department - Program costs that do not relate to any one department, but represent costs of a general citywide nature, such as debt service.

Operating Budget - Annual appropriation of funds for ongoing program costs, including employee services, other services and supplies, equipment, and debt service.

Operating Transfers - Transfers from a fund receiving revenue to a fund which will expend the resources.

Program Oriented Development (POD) – A comprehensive review and evaluation process of current services and programs, categorized as mandatory, essential, or existing. Mandatory Services are required by law, charter, or irrevocable agreement. Essential Services are identified in three levels: Life/Safety, Public Health, and Risk/Liability. Existing Services cover all other programs or services.

POD Operating Departments – City Manager Office of Youth Development; Code Enforcement; Convention, Culture & Leisure; Community Development; Economic Development; Fire; General Services; Parks & Recreation; Police; Transportation; Utilities.

POD Support Departments - Finance; General Services; Human Resources; Information Technology; Labor Relations; and Neighborhood Services.

Resources - Total amounts available for appropriation during the fiscal year, including revenues, fund transfers and beginning fund balances.

Revenues – Income received from seven categories:

- Taxes - Revenue including sales tax, property tax, utility user tax, etc., collected to fund general operating City programs.
- Charges for Fees and Services - Fees charged to the user of any specific service provided by the City not supported by the General Fund. The fee cannot exceed the cost of providing the service.
- Licenses and Permits - Revenues collected for construction, maintenance and/or operation of designated equipment, businesses, buildings, and private property including animals.
- Use of Money and Property - Interest earned on City investments or County held funds.
- Inter-Governmental - Revenue disbursements from other agencies, such as State Motor Vehicle In-Lieu Tax and State Homeowners Property Tax Relief, and revenue reimbursement for services provided to other agencies.
- Fines, Forfeitures, and Penalties - Revenues collected for violations of City ordinances, late payments, etc.
- Miscellaneous Revenues – Revenues not categorized above.

Revenues can also be classified as operating or non-operating in the Enterprise activities. Operating revenues are directly related to the fund's primary service activity and consist primarily of user fees and charges. Non-operating revenues are incidental to, or by-products of the Enterprise's primary service, such as interest income or the Transient Occupancy Tax for the Community Center Fund.

Services and Supplies - Costs of contractual or outside services, office supplies, and equipment.

Surplus - An excess of total current resources over total current requirements.

Total City Budget – The City's total fiscal year expenditure budget (operating and capital) as approved by the City Council. Prior to FY2010/11 undesignated fund balance was included in Total City Budget references. Since undesignated fund balance is not approved by the City Council it is no longer included in Total City Budget references.

Undesignated Fund Balance - The total dollars remaining after current expenditures for operations and capital improvements are subtracted from the sum of the beginning fund balance and current resources.

Unfunded FTE - A City Council authorized FTE position without an associated labor budget. Unfunded FTE positions will remain vacant until funding has been restored.

Variance - Change in expenditures/staffing levels.

29

SECTION – 29 **Resolution**

RESOLUTION NO. 2010-388

Adopted by the Sacramento City Council

June 22, 2010

APPROVING THE FISCAL YEAR 2010/11 OPERATING AND CAPITAL IMPROVEMENT PROGRAM BUDGETS FOR THE CITY OF SACRAMENTO

BACKGROUND

- A. The City Manager is required to present a balanced budget to the Mayor and City Council no less than 60 days prior to the beginning of each fiscal year pursuant to Article 9, Section 111 of the City Charter.
- B. The City of Sacramento, through the leadership and direction of the Mayor and City Council, has maintained a sustainable budget philosophy. Given this concept of fiscal sustainability, the Council adopted the following strategies and principles on February 11, 2010, for the development of the Fiscal Year (FY)2010/11 Proposed Budget:
 1. Budget Development Strategies
 - a. Alternative Service Delivery
 - b. Streamlining the Organization
 - c. Revenue Improvements
 - d. Planned Use of One-Time Reserves
 2. Fiscal and Organizational Principles:
 - a. Develop a Sustainable Budget Plan
 - b. Balanced Budget for FY2010/11
 - c. Use One-Time Resources Strategically
 - d. Balance Layoff Impacts with Service Level Decisions
 - e. Address Full Service City Status
- C. The City Manager released the FY2010/11 Proposed Operating Budget and the 2010-2015 Proposed Capital Improvement Program (CIP) (which includes the FY2010/11 CIP Budget) on April 30, 2010, for review and consideration.

- D. The Mayor and City Council conducted hearings during the months of May and June 2010 related to the adoption of the City's FY2010/11 Operating and CIP Budgets.
- E. On June 28, 2005, the City Council approved Resolution 2005-548 authorizing the establishment of the "City of Festivals" Special Event Fund (Fund 2505) and established an annual appropriation of \$100,000 from the Parking Fund (Fund 6004) to the project. In order to comply with new Governmental Accounting Standards Board (GASB) requirements which restricts the uses of special revenue funds, the "City of Festivals" activity should be accounted for in the Parking Fund. Therefore, staff is recommending that Resolution 2005-548 be rescinded.
- F. On February 26, 2008, the City Council approved Resolution 2008-114 authorizing the establishment of the "SEED Corporation Working Capital Fund" and reallocation of General Fund resources. Staff have also determined that this procedure would not be compliant with the new GASB requirements. Therefore, staff is recommending that Resolution 2008-114 be rescinded.

BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE CITY COUNCIL RESOLVES AS FOLLOWS:

- A. The Summary of Changes in Appropriations, attached as Exhibit 1, and the Summary of Full Time Equivalent (FTE) positions by fund, by department, attached as Exhibit 2, are hereby approved.
- B. The FY2010/11 Operating and CIP Budgets, as defined in Section 2.1, are hereby approved (collectively the "Approved Budget").
- C. The 2010-2015 CIP, which provides a comprehensive five-year plan for the City's capital project expenditures, is hereby approved.
- D. Sections 1 through 16 below, which define the authority and responsibilities of the City Manager in implementing the Approved Budget, are hereby approved.
- E. The City Manager is authorized to incorporate final decisions of the City Council, and refine/add content, as may be needed to meet Government Finance Officers Association (GFOA) and California Society of Municipal Finance Officers (CSMFO) budgeting award application requirements, into the Proposed Operating and CIP Budgets in order to create the FY2010/11 Approved Operating Budget and 2010-2015 CIP.
- F. Exhibits 1 through 4, inclusive, are part of this resolution.
- G. Resolutions 2005-548 and 2008-114 are rescinded.

SECTION 1. SCOPE

- 1.1 This resolution defines the authority and responsibilities of the City Manager in implementing the Approved Budget of the City of Sacramento and supersedes Resolution 2009-406.

SECTION 2. DEFINITIONS

- 2.1 "Approved Budget" includes the following documents:
 - (1) The FY2010/11 Proposed Operating Budget dated April 30, 2010, as amended by the City Council to incorporate the approved summary of changes in appropriations set forth in Exhibit 1, and the approved FTE by fund, by department set forth in Exhibit 2 (the Approved Operating Budget is attached as Exhibit 3); and
 - (2) The FY2010/11 Proposed Capital Improvement Program (CIP) Budget dated April 30, 2010, as summarized in Schedule 4 of the FY2010/11 Operating Budget and detailed in the 2010-2015 CIP, as amended by the City Council to incorporate the Proposed CIP, and the summary of changes in appropriations set forth in Exhibit 1 (the Approved CIP is attached as Exhibit 4).
- 2.2 "Base Budget" is the current year budget modified pursuant to labor agreements, one-time expenditures, citywide changes, and midyear changes.
- 2.3 "Budget Categories" reflect internal reporting structures based on established budgets:
 - (1) "Department" or "Operating Unit" represents major budgetary groupings such as: Mayor and City Council; City Manager; City Attorney; City Clerk; City Treasurer; Code Enforcement; Convention, Culture & Leisure; Community Development; Economic Development; Finance; Fire; General Services; Human Resources; Information Technology; Labor Relations; Neighborhood Services; Parks & Recreation; Police; Transportation; Utilities; Projects; Debt Service; Non-Department; and Fund Reserves.
 - (2) "Dept ID" represents an organizational sub-unit within an Operating Unit.
 - (3) "Division" represents a roll-up of Dept ID's within an Operating Unit.

- (4) "Account" is defined as the primary accounting field in the budget used to describe the type of the financial transaction.
 - (5) "Expenditure Class" is defined as a categorical grouping of individual similar accounts for purposes of reporting expenditures (i.e. Employee Services, Service and Supplies, Property, Debt Service, and Interdepartmental Transfers).
- 2.4 "City Manager" means the City Manager or, if so designated, the Director of Finance.
 - 2.5 "Current Budget" is identified as the FY2009/10 Approved Budget, incorporating any subsequent appropriation increases, decreases, or transfers and adjustments as approved by the City Council or City Manager, as appropriate.
 - 2.6 "Full Time Equivalent" (FTE) means the decimal equivalent of a position; e.g. one full time position is 1.00 FTE and one quarter-time position is 0.25 FTE.
 - 2.7 "Unfunded FTE" means a City Council authorized FTE without an associated labor budget. Unfunded FTE will remain vacant until funding has been approved for it by the City Council or City Manager, as appropriate.

SECTION 3. AUTHORIZED STAFFING AND APPROPRIATIONS

- 3.1 The City Manager is authorized to make any expenditure and resource adjustments to the Approved Operating Budget based on final City Council action to adopt the Approved Operating Budget.
- 3.2 The City Manager is authorized to establish the appropriations and FTE staffing as shown in Schedules 1A, 1B, 1C, 1D, and fund summaries, including transfers as shown on Schedule 2A and B as displayed in Exhibit 3.
- 3.3 The City Manager is authorized to revise any appropriation made in the Approved Budget where the revision is of a technical nature and is consistent with City Council intent.
- 3.4 The City Manager is authorized to adjust any appropriation made in the Approved Budget to reflect changes from amounts budgeted for updated labor, vehicle, energy, contingencies, and risk management changes such as retirement rates, payroll taxes, health benefits, fleet costs, and risk management costs from designated funds or reserves.
- 3.5 Following budget approval, the City Manager is authorized to revise indirect cost rates to be applied to hourly salary rates in order to achieve full cost

recovery of services and is authorized to adjust the Operating Budget to reflect the indirect cost plan for FY2010/11.

SECTION 4. APPROPRIATION INCREASES/DECREASES

- 4.1 All appropriation changes (increases or decreases) in excess of \$100,000 to operating and capital budgets shall be approved by the City Council by resolution.
- 4.2 The City Manager is authorized upon completion of the audited financial statements for FY2009/10, to adjust FY2010/11 fund contingencies by the amount of net changes in available fund balance as determined by the City Council. These fund balance and appropriation changes shall be included and explained in the Comprehensive Annual Financial Report (CAFR).
- 4.3 Residual balances from unexpended debt proceeds will be reverted to the appropriate fund and utilized for the legal purposes as specified in the conditions of the debt issuance. The City Manager is authorized to establish appropriations and account for the expenditure of these unexpended proceeds.

SECTION 5. STAFFING CHANGES

- 5.1 Any increase or decrease, by department by fund, in FTE as authorized in the Approved Budget or any subsequent approval by the City Council or by the City Manager in accordance with this resolution, for a department must be approved by the City Council, except for renewals or expansion of fully offset grants or externally funded programs (EFP) as specified in Section 5.2.
- 5.2 Any existing positions which were approved, based on the assumption of the City receiving a grant or other reimbursements, must have continued funding verified prior to filling the position. The City Manager is authorized to adjust staffing levels for renewals or expansions of fully offset City Council approved grants or EFP. Grant/EFP positions shall be terminated upon completion or cancellation of the grant/externally funded program, unless specifically continued by a resolution that includes a source of replacement funding (see Section 11).
- 5.3 Any exempt management position adjustment made subject to the approval of the City Manager and subject to the adopted resolution covering unrepresented officers and employees approved by City Council must have funding verified by the Budget Office prior to implementation.
- 5.4 Any reassignment of authorized FTE and employee services funding associated with FTE within a department and within the same fund may be made at the discretion of the Department Director with the approval of the

City Manager as long as there is no net change to authorized FTE and funding levels.

- 5.5 All new job classifications or reclassifications (as identified in Exhibit 3, Schedule 8) are subject to classification review and approval by the Human Resources Director.
- 5.6 The City Manager is authorized to adjust staffing levels in the Police and Fire Training Academies based on projected vacancies.
- 5.7 Positions identified as "Unfunded FTE" shall remain vacant until the City Council approves a budget adjustment to fund the costs associated with these positions.
- 5.8 The City Manager is authorized to substitute "Unfunded FTE" within a department for alternate vacant positions in order to address operational needs within the department's Approved Budget.

SECTION 6. APPROPRIATION TRANSFERS FROM CONTINGENCY/RESERVE FUNDS

- 6.1 The General Fund Economic Uncertainty Reserve for the City of Sacramento is \$10.5 million. This reserve will be maintained for the purpose of absorbing unforeseen revenue losses and allowing continuation of Approved Budget program levels.
- 6.2 The City Manager is authorized to make appropriation changes (increases or decreases) not exceeding \$100,000 from available fund balance. Appropriation changes (increases and decreases) in excess of \$100,000 must be approved by the City Council, except for payments to employees for vacation and sick leave termination, which must be approved by the City Manager.
- 6.3 The City Manager is authorized to make appropriation changes (increases or decreases) not exceeding \$100,000 from Administrative Contingency established in the General Fund, Water Fund, Sewer Fund, Solid Waste Fund, and/or Storm Drainage Fund. Appropriation changes (increases and decreases) in excess of \$100,000 must be approved by the City Council.
- 6.4 Transfers shall not be made from available fund balance or Administrative Contingency if the transfer will result in a negative balance.
- 6.5 Use of designated reserves must be approved by the City Council by resolution.

- 6.6 The City Manager is authorized to make annual loan repayments to the Risk Fund from the Convention Center Fund subject to the availability of funds. As of June 30, 2009, the Risk Fund loan to the Convention Center Fund totaled approximately \$6.8 million.

SECTION 7. OTHER APPROPRIATION TRANSFERS

- 7.1 Operating appropriation transfers within the same department and the same fund must be approved by the City Manager.
- 7.2 Appropriation transfers between two or more departments, up to and including \$100,000, must be approved by the City Manager. Such transfers in excess of \$100,000 must be approved by the City Council by resolution.

SECTION 8. UNSPENT APPROPRIATIONS AND ENCUMBRANCES

- 8.1 All appropriations in the Operating Budget which remain unencumbered or unexpended on June 30, 2010, after adjustments resulting from Sections 4.2, 4.3, 10.4, 11.5, and 12.4 or as specifically provided for in Section 16, shall revert to the available fund balance of the respective funds.
- 8.2 The City Manager is authorized to increase revenue and expenditures for the Ethel MacLeod Hart Trust operations (Dept ID 19001721), pursuant to the five-year recommendation of the Ethel MacLeod Hart Advisory Committee, beginning in FY2006/07. All unobligated appropriations and interest earned by the Ethel MacLeod Hart Trust in the prior year are to be carried over to the next fiscal year.
- 8.3 All purchase order commitments outstanding on June 30, 2010, and associated appropriations are hereby continued.
- 8.4 Unobligated appropriations in existence on June 30, 2010, for fleet purchasing budgets (Accounts 474230 and 474240) shall be carried over to the next fiscal year. The City Manager is authorized to adjust carryover by department based on citywide fleet needs.
- 8.5 Unobligated appropriations in existence on June 30, 2010, for Fire Department station expenses (Account 481230), pursuant to the current Fire labor contract, shall be carried over to the next fiscal year.
- 8.6 Unobligated appropriations in existence on June 30, 2010, for the City Council discretionary and wireless telecommunication accounts shall be carried over to the next fiscal year.
- 8.7 The Rental Housing Inspection Program fees have been established to recover the costs of the program. The City Manager is authorized to

carryover excess revenues for this program provided the full cost of the current year operations for the Rental Housing Inspection Program have been recovered.

- 8.8 At the close of FY2009/10, the City Manager shall transfer all remaining resources from the Special Events Fund (Fund 2505) to the Parking Fund (Fund 6004) to be in compliance with GASB Statement No. 54 changes related to new restrictions on the uses of Special Revenue funds, and close Fund 2505 based on final audited results. Resources transferred to Fund 6004 shall be budgeted in the City of Festivals Program (I15001211).
- 8.9 The City Manager is authorized to decrease the General Fund (Fund 1001) revenue and expenditure budgets for contract services in the Police Department Operating Budget and establish a revenue and expenditure budget in the Police Department Contract Services Externally Funded Program (E11005200) in the EFP Fund (Fund-2703).

SECTION 9. REVENUE BUDGET

- 9.1 The FY2010/11 Revenue Budget is summarized in Exhibit 3, Schedule 6.
- 9.2 Any increase or decrease greater than \$100,000 in estimated revenue to the Approved Budget by fund requires City Council approval.
- 9.3 The City Manager is authorized to establish revenues for renewals up to the amount previously approved by Council, and augmentations up to \$100,000 for fully offset grants and externally funded programs.

SECTION 10. CAPITAL IMPROVEMENTS

- 10.1 Capital projects and/or appropriations shall be used for:
 - (1) Repairs, maintenance, improvements, or acquisitions with a total cost of at least \$20,000 and a useful life that exceeds one fiscal year; and
 - (2) Community/Neighborhood projects as approved in separate resolutions approved by the City Council.
- 10.2 City Council approval is required for the establishment and/or cancellation (without completion) of a CIP, except as provided below:
 - (1) Capital projects for internal City operations related to improvements and minor construction of existing City owned/occupied buildings may be established by the City Manager provided the total cost to deliver the project does not exceed \$100,000;

- (2) Capital projects that have been approved in the Sacramento Housing and Redevelopment Agency's (SHRA) annual budget and are subject to the provisions of the Master Project Agreement between the City and SHRA as adopted by the City Council on December 18, 2001 (Resolution 2001-828), may be approved by the City Manager; and
 - (3) Capital projects may be subdivided into separate sub-projects, as needed to administer, manage, and deliver the original scope of the project without further City Council action.
- 10.3 Capital appropriations shall be used solely for the originally approved project or projects except as provided for in this section.
- 10.4 Annually, completed or inactive projects will be closed, except for projects that have existing litigation or payment disputes. An inactive project is defined as one where transaction activity is less than \$1,000 over the prior three years. Closures are the responsibility of the designated project manager. The managing department and/or City Manager has the authority to process the necessary documentation to close inactive projects.
- 10.5 All multi-year CIP projects in existence on June 30, 2010, shall be continued in FY2010/11 except as provided otherwise in Section 10.4. The FY2010/11 CIP Budget is summarized on Schedules 2 and 4 as displayed in Exhibit 3.
- 10.6 Unencumbered appropriations for all inactive projects, as defined in Section 10.4, will expire on June 30, following the third full year of the last appropriation to the project. Projects requiring continuing appropriations will require City Council action through programming within the CIP or through a separate appropriation to the project.
- 10.7 Each fiscal year, on June 30, the balance of each CIP project must be zero or have a positive balance by fund. Projects in excess of the budget from all funding sources (i.e., with a negative balance) shall be treated as follows:
 - (1) If the project balance exceeds the budget by \$100,000 or less, the project account shall first be corrected within each fund and, second, any remaining negative balance shall be corrected by a transfer from the project manager's department Operating Budget (all transfers of \$100,000 or less shall be made as provided for in Section 6.2); or
 - (2) If the project balance exceeds the budget by more than \$100,000, the project account shall be submitted to City Council for approval by resolution of a corrective plan of action.

- 10.8 Except in the General Fund, the City Manager is authorized to transfer appropriations up to and including \$100,000:
- (1) From Project A to Project B if:
 - (a) Project A is complete and has savings; or
 - (b) Project A has not been completed and a revised project estimate confirms that there will be project savings upon completion;
 - (2) Between funding sources within a project if the total appropriation remains unchanged.
- 10.9 Upon completion and closure of a capital project, the City Manager is authorized to transfer any remaining project balance:
- (1) To the available fund balance of the respective fund, the Capital Projects Base Reserve in the Utilities CIP or, in the case of the General Fund, Administrative Contingency; or
 - (2) As provided for in Section 10.8.
- 10.10 Except as provided for in Section 10.9, the City Manager is authorized to increase or decrease project budget appropriations by not more than \$100,000 for each project. Appropriation changes exceeding \$100,000 in total for any project shall be submitted to the City Council for approval by resolution.
- 10.11 Community/Neighborhood projects and appropriations established with one-time funding sources under Resolution 2000-682 (11/21/00), 2001-765 (11/20/01), 2003-412 (6/17/03), 2004-551 (6/29/04), 2006-367 (5/23/06), and associated staff reports are governed by the following procedures:
- (1) Savings of up to \$50,000 due to lower than expected costs or the securing of alternative funding sources may be administratively reprogrammed into other projects, within the same City Council District, at the request of the City Council District Office and with the approval of the City Manager; or
 - (2) Savings above \$50,000 to be reprogrammed requires City Council approval by resolution.

10.12 Measure A Sales Tax (Funds 2001 and 2005) and New Measure A Construction/Projects (Funds 2023, 2025, and 2026) expenditure and revenue budgets can be loaded into the City's financial system prior to Sacramento Transportation Authority (STA) Board approval. Work on CIP projects in these funds is done prior to receiving funding. Project funding/appropriations shall be as follows:

- (1) The City Manager is authorized to enter the revenue/expenditure budgets as reflected in the Approved Budget (revenues) and CIP Budget (expenditures);
- (2) The City Manager is authorized to enter expenditure/revenue budgets prior to STA Board approval; and
- (3) STA Board approval is required for all Measure A reallocations. In cases where the City Council takes action on recommended Measure A reallocations prior to STA Board action, City Council approval shall be contingent on STA Board approval.

10.13 Projects funded by the following reimbursable funds are included within the Operating and CIP Budgets for planning purposes: Grant Funds (Funds 3702, 3703, and 3704), SHRA Community Development Block Grants (Fund 2700), and Tax Increment (Fund 3701). Work on CIP projects funded by these sources is done prior to receiving funding, and project funding/authorization for these projects shall be as follows:

- (1) Funds 2700, 3701, 3702, 3703 and 3704: Expenditure and revenue budgets will not be loaded into the City's financial system until agreements (Program Supplements/E-76's, Individual Project Agreements (IPA), Cooperative Agreements, etc.) have been executed between the City and the funding authority.
- (2) Funds 3703 and 3704: The City of Sacramento is eligible to receive federal and/or state funding for certain transportation projects through the California Department of Transportation (Caltrans). Master Agreements, Program Supplemental Agreements, Fund Exchange Agreements, and/or Fund Transfer Agreements must be executed with Caltrans before such funds can be claimed. The Mayor and/or City Manager are authorized to execute all Master Agreements, Program Supplemental Agreements, Fund Exchange Agreements, Fund Transfer Agreements, and any amendments thereto with Caltrans.

The City Manager is authorized to transfer matching funds as specified in the approved CIP from the state and federal Grant Match Program (T15007200) and to enter the revenue/expenditure budgets as reflected in the grant agreement, provided that the amount is not more than \$100,000 different from what was reflected in the Approved CIP Budget which authorized the project funding. Project agreements that exceed \$100,000 difference from the anticipated budget shall be submitted to the City Council for approval by resolution.

10.14 The CIP Budget may include "Credit Projects." Credit projects are established to account for turnkey parks, infrastructure, and other improvements provided by a developer in exchange for City fee credits. In an effort to provide a more accurate reflection of proposed spending by fund, these projects are identified in the CIP Budget as funded by Developer Credit/Obligations (Fund 9501). At the time these improvements are accepted by the City of Sacramento, the projects and related appropriations will be recorded in the appropriate City fund provided the Credit Projects were included in a Capital Budget approved by the City Council or in a separate action by Council.

10.15 The CIP Budget (Exhibit 4) includes projects that are directly supported by user and developer fees. The City Manager is authorized to adjust department revenue budgets and CIP expenditure budgets for projects directly supported by fees based on the actual fees collected, less any operating costs associated with delivering the service.

SECTION 11. OPERATING GRANTS AND EXTERNALLY FUNDED PROGRAMS (EFP)

11.1 City Council approval is required for the establishment and/or cancellation (without completion) of an operating grant/EFP, except as follows:

- (1) Where the operating grant/EFP is under \$100,000 and does not require any of the following:
 - (a) Any increase or decrease, by department by fund, in FTE staffing levels as authorized in the Approved Budget or by any subsequent approval by the City Council or by the City Manager in accordance with this resolution; or
 - (b) Matching funds from City resources; or
 - (c) Any ongoing service or funding by the City.
- (2) Where the City Manager is authorized to establish operating grants/EFP in excess of \$100,000, and to authorize spending and

allocation of resources in advance of formal agreements in response to governmental requests for public safety assistance related to disasters and national security risks. The Department responding to these events shall report to the City Council within 60 days of receiving formal program documents from the requesting governmental agency(s) to obtain approval to enter into agreements and accept reimbursements.

- 11.2 The City Manager is authorized to adjust staffing levels and associated service and supplies, in accordance with Section 5.2, for renewals or expansions of fully offset grants previously approved by City Council.
- 11.3 If the grantor of a grant/EFP requires City Council action, as a condition of funding the grant/EFP, then establishment of the grant/EFP shall require approval by the City Council regardless of the grant amount.
- 11.4 Operating grants/EFP appropriated in the Approved Budget do not require additional City Council approval to be expended upon receipt of such grants or funds for EFP.
- 11.5 All multi-year operating grant/EFP budgets in existence on June 30, 2010, shall be continued in FY2010/11.
- 11.6 The City Manager is authorized to adjust revenue and expenditure budgets for renewals, up to the amount previously approved by City Council, and augmentations up to \$100,000 of fully offset grants and externally funded programs.
- 11.7 Each fiscal year, on June 30, the balance of each grant/EFP budget must be zero or have a positive balance by fund. Grants/EFP in excess of the budget from all funding sources (i.e., with a negative balance) shall be treated as follows:
 - (1) If the project balance exceeds budget by \$100,000 or less, the project account shall first be corrected within each fund and, second, any remaining negative balance shall be corrected by a transfer from the project manager's department Operating Budget (all transfers of \$100,000 or less shall be made as provided for in Section 6.2); or
 - (2) If the project balance exceeds budget by more than \$100,000, the project account shall be submitted to City Council for approval by resolution of a corrective plan of action.

SECTION 12. MULTI-YEAR OPERATING PROJECTS

- 12.1 Multi-year operating projects are used for:
- (1) Economic Development Assistance, and Development Programs (i.e. Inclusionary Housing, Infill and Low-Income Fee-Waiver programs);
 - (2) Planning, audit, and other consultant studies that will take more than one fiscal year to complete; and
 - (3) Other projects and activities that are multi-year in nature and are not capital improvement projects.
- 12.2 City Council approval is required for the establishment and/or cancellation (without completion) of a multi-year operating project.
- 12.3 Unobligated appropriations in existence on June 30, 2010, for all existing multi-year operating projects shall be carried over to the next fiscal year.
- 12.4 Multi-year operating project appropriations shall be used solely for the originally approved program or study. Annually, completed or inactive multi-year operating projects will be closed. An inactive project is defined as one where transaction activity is less than \$1,000 over the prior three years. Closures are the responsibility of the designated project manager. The managing department and/or City Manager have the authority to process the necessary documentation to close inactive projects.
- 12.5 Each fiscal year, on June 30, the balance of each multi-year operating project must be zero or have a positive balance by fund. Projects in excess of the budget from all funding sources (i.e., with negative balances) shall be treated as follows:
- (1) If the project balance exceeds budget by \$100,000 or less, the project account shall first be corrected within each fund and, second, any remaining negative balance shall be corrected by a transfer from the Operating Budget organization of the project manager (all transfers of \$100,000 or less shall be made as provided for in Section 6.2); or
 - (2) If the project balance exceeds budget by more than \$100,000, the project account shall be submitted to City Council for approval by resolution of a corrective plan of action.
- 12.6 The City Manager is authorized to increase or decrease project budget appropriations by not more than \$100,000 for each project. Transfers that

exceed \$100,000 in total for any project shall be submitted to the City Council for approval by resolution.

SECTION 13. IN-LIEU PROPERTY TAXES AND IN-LIEU FRANCHISE FEE

- 13.1 An in-lieu property tax and in-lieu franchise fee are hereby imposed on the Community Center (Fund 6010), Parking (Fund 6004), and Sacramento Marina (Fund 6009) funds in the amounts provided in Schedule 3 as displayed in Exhibit 3. The City Council finds that the in-lieu property tax as detailed in Schedule 3 represents the property tax revenue, which would be received by the General Fund if the real and personal property owned by these enterprises were taxable under private ownership. The in-lieu franchise fee as detailed in Schedule 3 represents the franchise fees which would be received by the City from private entities as a rental or a toll for the use of City streets and rights-of-way.

SECTION 14. APPROPRIATION LIMITS

- 14.1 The appropriation limit and the appropriations subject to the limit are hereby amended pursuant to Article XIII B of the California Constitution for FY2010/11 as detailed in Schedule 5 as displayed in Exhibit 3.

SECTION 15. MIDYEAR FINANCIAL REPORT

- 15.1 The City Council shall be provided a Midyear Financial Report including a revised estimate of the financial condition of all funds, revised estimated revenues and expenditures, and recommendations for eliminating any projected fund deficits.
- 15.2 The City Council shall act on any projected fund deficits as part of the fiscal year end close process.

SECTION 16. MISCELLANEOUS CONTROLS/CONSIDERATIONS

- 16.1 No expenditures by fund at the department level shall exceed the Approved Budget as amended by any subsequent approval by the City Council or by the City Manager in accordance with this resolution.
- 16.2 Subject to approval by the City Manager and pursuant to the sections governing transfers and appropriations, projected deficiencies in any department by fund shall be corrected by:
- (1) Reducing expenditures in the department (e.g. freezing vacant positions, restricting purchase orders, etc.); or

- (2) Making an appropriation transfer from administrative contingency and/or available fund balance subject to the provisions of Section 6.

16.3 The City Manager is authorized to:

- (1) Adjust budgets to reflect all required debt service payments pursuant to the official statements;
- (2) Adjust budgets in the Special Revenue funds for appropriations required based on the action/direction of the City Council relative to capital projects, transfer requirements, and the availability of funds;
- (3) Establish and adjust budgets for private development activities managed in multi-year operating projects, that are fully offset by development fees; and
- (4) Adjust budgets in the CIP project funds for the current year based on previous actions of the City Council for projects on a multi-year basis.
- (5) Adjust Department FTE positions to reflect the elimination of positions identified through the POD and Vacancy efforts, expenditure budgets, and revenue budgets in order to implement City Council direction and intent.
- (6) Adjust appropriations and the reporting structure for City Council wireless telecommunication accounts to more accurately reflect revenue and expenditures on an annual basis. Unobligated appropriations in existence on June 30, 2010, in the existing wireless CIP accounts shall be transferred to the new operating budget accounts.

- 16.4 In all staff reports that come before the City Council, net budgetary impacts on all funds shall be stated clearly and concisely, including indirect impacts, so that the Councilmembers have a full understanding of the financial considerations and impacts of their decisions.

Table of Contents

- Exhibit 1 – Summary of Changes in Appropriations
- Exhibit 2 – Summary of FTE by Fund by Department
- Exhibit 3 – Approved Operating Budget
- Exhibit 4 – Approved Capital Budget

Adopted by the City of Sacramento City Council on June 22, 2010 by the following vote:

Ayes: Councilmembers Cohn, Fong, Hammond, McCarty, Pannell, Sheedy, Tretheway, Waters, and Mayor Johnson.

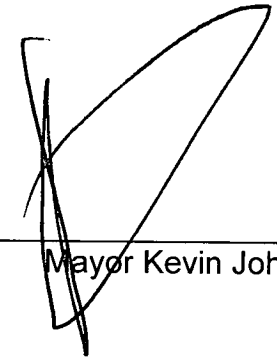
Noes: None.

Abstain: None.

Absent: None.

Attest:


Shirley Concolino, City Clerk



Mayor Kevin Johnson

Exhibit 1

FY2010/11 Appropriation/Augmentation Summary

Department	Fund(s)	Revenue Adjustment	Expenditure Adjustment	Net Change	Unfunded FTE Change	Funded FTE Change	Description
Convention, Culture and Leisure	General Fund (1001)	\$ -	\$ 150,000	\$ 150,000	-	-	Restore \$150,000 in FY2010/11 to fund the Cultural Arts Awards program. This funding will be restored from the City Manager's Office designated Arts Stabilization funding, one-time resources.
Arts Stabilization Reserve	General Fund (1001)	\$ -	\$ (150,000)	\$ (150,000)	-	-	Restore funding for the Cultural Awards program to be funded with a transfer of \$150,000 (in addition to the base budget of \$211,000 in Non-Department).
Fire	General Fund (1001)	\$(1,600,000)	\$ 1,600,000	\$ -	(12.00)	12.00	Restore funding for 1 Fire Company in FY2010/11 by recognizing higher than predicted Fire Department revenues in FY2009/10, based on what has been received to date and authorize the carryover of up to \$1 million into FY2010/11, and adjust the Fire Department FY2010/11 revenue budget for the Fire Cost Recovery Program.
Fire	General Fund (1001)	\$ -	\$ 1,600,000	\$ 1,600,000	(12.00)	12.00	Restore funding for 1 Fire Company in FY2010/11 to be funded with \$1.6 million in ongoing and one-time funding sources identified below.
Fire	General Fund (1001)	\$ -	\$(1,600,000)	\$(1,600,000)	-	-	Restoration of 1 Fire Company in FY2010/11 will be funded from the following sources: (1) defer the Internal Budget Analyst for one year (\$400k); (2) use Payment In Lieu Of Taxes (PILOT) funding (\$420k); redirect funding for public campaign financing (\$300k); redirect half of the available electronic billboard funding (\$180k); and redirect one-time cell tower funding proportionally from the Council District accounts (\$300k).
General Services	General Fund (1001)	\$ -	\$ -	\$ -	(1.00)	1.00	Restoration of Animal Care Volunteer Coordinator to be offset with a base reduction to the Department's operating budget.
Parks and Recreation	Landscaping and Lighting (2232)	\$ -	\$ (245,000)	\$ (245,000)			Reduce funding in Parks and Recreation capital improvement projects to be used for Park maintenance, which will provide General Fund resources to restore activities in economically challenged neighborhoods.
Parks and Recreation	Landscaping and Lighting (2232)	\$ -	\$ 245,000	\$ 245,000			Restore Parks and Recreation activities in economically challenged neighborhoods by reducing General Fund support for park maintenance by redirecting L&L funding to park maintenance operations from capital projects.
Parks and Recreation	Special Recreation (2504)	\$ -	\$ 497,889	\$ 497,889			Restore Parks and Recreation programs (school programs for children, community centers, senior center and services, and aquatics programming) in economically challenged neighborhoods, to be funded with a transfer from the Special Recreation fund. An additional \$202,111 will be transferred to fund the restored programs for the FY2011/12 summer programs.
Fund Reserves	Special Recreation (2504)	\$ -	\$(497,889)	\$(497,889)			Transfer from Special Recreation fund balance to the Parks and Recreation Department to restore programs. An additional \$202,111 will be transferred to fund the restored programs for the FY2011/12 summer programs.
Transportation	Parking Fund (6004)	\$ -	\$(1,648,000)	\$(1,648,000)	-	-	Transfer Sheraton Hotel sales proceeds from the Parking Fund to the General Fund for use in restoring Police Department operations and to provide funding for the first 30 days of the \$5.6 million in labor concessions.
Non-Department	General Fund (1001)	\$ -	\$ 648,000	\$ 648,000	-	-	To provide additional time for the City to reach agreement with labor unions whose contracts expire on June 18, 2010, funding for the first 30 days of the \$5.6 million in labor concessions will be transferred from the Parking Fund (Sheraton Hotel sales proceeds) to the General Fund.
General Fund Designation for FY2011/12	General Fund (1001)	\$ -	\$ 500,000	\$ 500,000	10.00	10.00	Establish a designation to be used for the addition of 10 FTE Police Officers in the FY2011/12 Proposed Budget, funded from a transfer from the Parking Fund (Sheraton Hotel proceeds).
Police	General Fund (1001)	\$ -	\$ 500,000	\$ 500,000	-	10.00	Add 10.0 Police Officer FTE and appropriate \$500,000 of the \$1 million in Sheraton Hotel proceeds to fund the first year of the three year plan to hire 30 additional Police Officer positions.

FY2010/11 New Capital Improvement Program (CIP) / Multi-Year Operating Projects

Project Number	Project Name	Project Description / Scope
E11005200	Police Contract Services	Establish a new operating project to be used to track off-duty police officer services provided to outside agencies, private establishments, non-profits, etc.
I14110100	Sewer System Management Plan	Establish a new operating project to create a long term replacement policy governing the sanitary sewer system.
I15001211	City of Festivals Program	Establish a new operating project to promote special events, as they are an important component of the local economy. The \$100,000 annual budget will come from the Parking Fund.

FY2010/11 CIP / Multi-Year Operating Revenue/Expenditure Budget Adjustments

Project Number	Project Name	Fund	Fund #	Current Budget	Available Budget	FY2010/11 Budget Adjustment*
E11005200	Police Contract Services	Externally Funded Program	2703	-	-	1,785,000
I06000300	Infill Program	General Fund	1001	261,195	-	1,000
I06000400	Low Income Waiver/Deferral Program	General Fund	1001	1,312,000	-	1,000
I14010100	Flood Control Planning	Storm Drainage	6011	220,000	-	305,000
I14010200	FY10-14 NPDES	Storm Drainage	6011	1,000,000	200,000	1,000,000
I14010300	Sac River Source Water	Water	6005	64,390	-	32,000
I14010301	Sac River Keep Our Waters Clean	Water	6005	30,000	-	30,000
I14010400	Amer River Source Water	Water	6005	10,430	-	21,000
I14010401	Amer River Keep Our Waters Clean	Water	6005	25,000	-	25,000
I14010500	Water Meter Repl Program	Water	6005	350,000	100,000	700,000
I14110100	Sewer System Mgmt Plan	Sewer	6006	-	-	175,000
I15001211	City of Festivals Program	Parking	6004	-	-	100,000
I22200100	N. Natomas Administrative Control	N. Natomas Comm. Improvement	3201	6,005,540	97,176	500,000
L19701200	Citywide L&L Park Repair	Landscape and Lighting	2232	201,761	91,134	(91,134)
L19702000	Playground Safety Improv./Repairs	Landscape and Lighting	2232	525,000	170,685	(153,866)
Y14000900	Solid Waste Facility Repair & Rehab.	Solid Waste	6007	-	-	560,000
Z14006400	FWTP Low Lift Pumps	Water	6005	750,000	749,463	(749,000)
Z14009300	AMI: Meter Reading	Water	6005	1,225,000	896,552	(845,000)
Z14010000	Residential Water Metering Project	Water	6005	1,613,975	1,039,990	845,000
Z14110100	Well Rehab Program	Water	6005	-	150,000	749,000

* Budget adjustments are in addition to funding identified in the 2010-2015 Proposed CIP.

Summary of FTE by Fund and Department

FY2010/11 Full Time Equivalent (FTE) Positions by Fund, by Department

Fund / Department	Base	POD/		Council Restorations	Grand Total
		Management Partners	Vacancies		
General Fund (1001)					
City Attorney	49.00	(1.00)	-	-	48.00
City Clerk	11.00	(1.00)	-	-	10.00
City Manager	20.00	(2.00)	-	-	18.00
City Treasurer	13.00	(1.00)	-	-	12.00
Code Enforcement	90.00	(9.00)	(1.00)	-	80.00
Community Development	105.50	(12.00)	(5.00)	-	88.50
Convention, Culture & Leisure ⁽¹⁾	102.26	(2.00)	(5.07)	-	95.19
Economic Development	21.00	(2.00)	(1.00)	-	18.00
Finance	75.50	(1.00)	(3.50)	-	71.00
Fire	632.00	(2.00)	(44.00)	25.00	611.00
General Services	154.00	(8.00)	(4.00)	1.00	143.00
Human Resources	25.80	(1.00)	(0.80)	-	24.00
Information Technology	54.00	-	-	-	54.00
Labor Relations	8.00	(1.00)	-	-	7.00
Mayor/Council	36.50	-	-	-	36.50
Neighborhood Services	9.00	(2.00)	-	-	7.00
Parks and Recreation ⁽²⁾	363.07	(54.05)	(7.00)	25.82	327.84
Police ⁽¹⁾	1,129.36	(25.50)	(53.90)	10.00	1,059.96
Transportation	364.75	(2.00)	(13.50)	-	349.25
Subtotal General Fund	3,263.74	(126.55)	(138.77)	61.82	3,060.24
START (2501)					
Parks and Recreation	165.50	1.00	-	-	166.50
Parking (6004)					
Transportation	59.25	-	-	-	59.25
Water (6005)					
Utilities	246.50	-	-	-	246.50
Sewer (6006)					
Utilities	70.50	-	-	-	70.50
Solid Waste (6007)					
Utilities	160.00	-	-	-	160.00
Sacramento Marina (6009)					
Convention, Culture & Leisure	7.80	-	-	-	7.80
Community Center (6010)					
Convention, Culture & Leisure	93.15	-	-	-	93.15
Storm Drainage (6011)					
Utilities	216.50	-	-	-	216.50
4th R Program (6012)					
Parks and Recreation	145.49	-	-	-	145.49
Fleet Management (6501)					
General Services	104.00	-	-	-	104.00
Risk Management (6502)					
Human Resources	20.00	-	-	-	20.00
Worker's Compensation (6504)					
Human Resources	20.00	-	-	-	20.00
City/County Office of Metropolitan Water Planning (CCOMWP, 7103)					
Utilities	4.00	-	-	-	4.00
Grand Total	4,576.43	(125.55)	(138.77)	61.82	4,373.93

(1) Vacancies have been adjusted to reflect contractual obligations, span of control, and service levels.

Insert

FY2010/11 Approved Operating Budget

Insert

Approved 2010-2015 Capital Improvement Program

KEVIN JOHNSON

Mayor

RAYMOND L. TRETHERWAY III

Councilmember, District 1

SANDY SHEEDY

Councilmember, District 2

STEVE COHN

Councilmember, District 3

ROBERT KING FONG

Councilmember, District 4

LAUREN R. HAMMOND

Councilmember, District 5

KEVIN MCCARTY

Councilmember, District 6

ROBBIE WATERS

Vice Mayor

Councilmember, District 7

BONNIE J. PANNELL

Councilmember, District 8

GUS VINA

Interim City Manager

CITY OF SACRAMENTO FACTS

- The City of Sacramento was founded in 1849 and is the oldest incorporated city in California.
- In 1920, city voters adopted a Charter (municipal constitution) and a City Council/City Manager form of government.
- The City is divided into eight districts.
- Elected members of the City Council serve a four-year term.
- The Mayor is elected by all voters in the City. In 2002, voters approved a measure for the Mayor to serve full-time. All other Councilmembers are elected by district and serve part-time.
- The Mayor and other Councilmembers have an equal vote in all matters.
- The City of Sacramento currently encompasses approximately 99 square miles.
- The current estimated population is 486,189



www.CityofSacramento.org