General Plan Administration and Implementation

PART 4

Introduction

If the City's General Plan is to serve its purpose effectively, it must be reviewed, maintained, and implemented in a systematic and consistent manner. This section begins with a summary of the most important programs for implementing the 2035 General Plan, particularly those that need to be undertaken in the first six years (2014–2019) after adoption. This is followed by an outline of the process for reviewing and updating the 2035 General Plan and a program for monitoring its implementation. The section also outlines requirements for implementing the City's General Plan consistent with its goals, policies, standards, and programs and provides an overview of the types of actions or tools the City will use to implement the Plan's policies. Part 4 concludes with tables that list specific implementation programs.

Priority Implementation Programs

The City has identified the following programs as highest priority for implementing the General Plan, particularly in the near term. These have been selected because they are likely to be most effective in transforming city operations and Sacramento's urban character consistent with the General Plan's Vision and Guiding Principles. As the City implements programs on this priority list, the list will be adjusted to address new challenges facing the city.

- Adopt Urban Ag zoning

- Updating the Community Plans

- Update Commercial Corridor Design Criteria

- Prepare Citywide Urban Design Guidelines

- Prepare a Strategic Investment Plan

- Promote Water Efficiency

- Prepare Plan to Achieve a 200 Year Level of Flood Control

- Promoting and requiring energy efficiency (i.e., reducing carbon footprint).

- Linking city budgeting and the Capital Improvements Program (CIP) to the General Plan.

- Providing adequate infrastructure to promote infill.

- Reporting on implementation of the General Plan/Master Plan/ Strategies, and Livability Index.

General Plan Maintenance and Monitoring

Annual General Plan Implementation Review

The City is committed to annually reviewing its progress in implementing the goals and policies of the General Plan. Since many of the factors and issues that the General Plan addresses change from year to year, an annual review and reporting of implementation will help ensure the City is moving forward to achieve the Plan's vision. This review will report on the status of each specific implementation program in the General Plan and take into account the availability of new implementation tools, changes in funding sources, and feedback from Plan monitoring activities.

Five-Year General Plan Review and Update

At least once every five years, the City will thoroughly review the General Plan and revise and update it as necessary. This review and update process will encompass the entire General Plan including the goals, policies, and implementation programs.

Livability Index

Typically, general plans lack tools to measure implementation effectiveness. This General Plan carries forward the City's indicators program, called the Livability Index, to monitor the city's success in becoming the most livable city in America. Regular monitoring of the Livability Index tracks key livability factors relating to the economy, health of residents, and quality of life. The indicators in the Livability Index were selected because they will do the following:

- Reflect the vision of the General Plan to make Sacramento the most livable city in America

- Are understandable, reasonable, and easily communicated

- Can be tracked and measured at annual reviews and five-year updates

In conjunction with annual General Plan implementation monitoring, the Livability Index will continue to be reviewed and updated annually and used by the City to help set priorities in the city's budget cycle.

General Plan Amendments

As conditions and needs change, the City will need to consider proposed amendments to the General Plan. Some of these will be policy changes, while many will likely be changes to the Land Use and Urban Form Diagram. Each of the changes will need to be carefully evaluated not only for merit and potential impact, but also for consistency with the rest of the General Plan. State law requires that the general plan be an integrated and internally consistent set of goals, policies, standards, programs, and diagrams.

General Plan Consistency in Implementation

To ensure that the policies and proposals of the general plan are systematically implemented, State law since the early 1970s has increasingly insisted that the actions and decisions of each local government concerning both its own projects and the private projects it approves are consistent with its adopted general plan. The courts have supported and furthered this trend through their interpretations of State law.

The following is a partial list of City actions that must be consistent with the General Plan:

- Master plans
- Specific plans
- Capital projects (including indirectly facility master plans)
- Development agreements
- Subdivision approvals
- Development Code and Zoning
- Development projects

Categories of Implementation Actions/ Tools

The City will implement the goals and policies of the General Plan through many actions and tools that can be grouped according to the eight categories listed below. The two- to four-letter identifiers (italicized and in parentheses) are used in Part 2 of the General Plan to indicate how each policy will be implemented. The identifiers are also used in the Specific Implementation Programs section of Part 4 to indicate the type of specific implementation program:

- Regulation and Development Review *(RDR)*
- City Master Plans, Strategies, and Programs *(MPSP)*
- Financing and Budgeting *(FB)*
- Planning Studies and Reports *(PSR)*
- City Services and Operations *(SO)*
- Inter-governmental Coordination *(IGC)*
- Joint Partnerships with the Private Sector *(JP)*
- Public Information *(PI)*

Regulation and Development Review (RDR)

Many General Plan policies are implemented through regulations adopted by the City based on the city's "police power" to protect the public health, safety, and welfare. City ordinances also create a development review process that provides for City review of individual project proposals and authorizes the City to approve, deny, or condition projects based on their consistency with the General Plan. The following is a list of regulatory plans and ordinances commonly used to implement the General Plan:

- Master plans
- Specific plans
- Zoning Ordinance
- Subdivision Ordinance
- Building and other codes
- Redevelopment
- Habitat conservation plans

- California Environmental Quality Act (CEQA)
- Development review

City Master Plans, Strategies, and Programs *(MPSP)*

The City has adopted many master plans, strategies, and programs focusing City attention on various types of city services and facilities, types of development, or geographic areas. These are prepared to provide more specific direction for city decision-makers, staff, and the public on how the General Plan will be implemented. They are not elements or components of the General Plan. The following is a list of master plans, strategies, and programs that the City has adopted or plans to adopt. Specific implementation programs in Part 4 of the General Plan call for the annual or periodic review of many of these master plans, strategies, and programs in addition to adoption of some new master plans and strategies:

- Capital Improvements Program
- Infill Strategy
- Central City Urban Design Guidelines and Plan (Volume 1)
- Historic City Cemetery Master Plan
- Citywide Financing Strategy
- Economic Development Strategy
- 10-year Plan to End Homelessness
- Consolidated Plan (Redevelopment)
- Public Housing Action Plan
- Pedestrian Master Plan
- Bikeway Master Plan
- Transportation Programming Guide
- Water Distribution System Master Plan
- Wastewater Master Plan
- Storm Drainage Master Plan
- Solid Waste Master Plan
- Parks and Recreation Master Plan
- American River Parkway Plan
- Sacramento Riverfront Master Plan
- Library Master Plan
- Fire Department Master Plan

- Police Department Master Plan

- Multi-Hazard Mitigation Plan

- Sustainability Master Plan

- Comprehensive Flood Management Plan

Financing and Budgeting *(FB)*

The development, maintenance, and operation of public facilities such as parks and drainage facilities and the provision of city services require financial resources that are derived from various sources. Programming of city capital projects and their funding over time is outlined in the city's Capital Improvement Program, which is updated annually. The following is a list of revenue sources used by or available to the city to support development, maintenance, or operation of public facilities and services:

- Property tax revenue

- Sales tax revenue

- User fees

- Development fees

- Quimby Act (Park) dedications

- Business improvement districts

- Community facilities and special assessment districts

- Municipal bonds

- Special taxes

- County, State, and Federal funding

Planning Studies and Reports *(PSR)*

The City conducts studies and produces reports to collect and evaluate information related to specific issues. These studies and reports are undertaken at the direction of the City Council as needed or are prepared annually to report on the status and implementation of the General Plan or a master plan.

City Services and Operations *(SO)*

The City provides a broad range of services to its residents, businesses, and visitors and manages and operates its facilities to meet community needs. How the City provides services and carries out its operations makes a significant difference in how effectively the General Plan is implemented.

Inter-governmental Coordination (IGC)

The City must coordinate with numerous local, regional, state, and federal agencies to implement the General Plan. These agencies provide services, facilities, or funding and administer regulations that directly or indirectly affect many issues addressed in the General Plan. The following is a partial list of public agencies that may play a role in implementing the General Plan:

- Local agencies such as Sacramento County; City of West Sacramento; City of Rancho Cordova; City of Elk Grove; special districts; and school districts

- Regional agencies such as Sacramento Local Agency Formation Commission (LAFCo); Sacramento Metropolitan Air Quality Management District (SMAQMD); Sacramento Area Council of Governments (SACOG); Regional Transit (RT); and Sacramento Area Flood Control Agency (SAFCA)

- State agencies such as Caltrans; General Services; Sacramento State and UC Davis; California Environmental Protection Agency (EPA); and Native American Heritage Commission (NAHC)

- Federal agencies such as U.S. Coast Guard; U.S. Military; U.S. Fish and Wildlife Services (USFWS); U.S. Army Corps of Engineers; and Federal Emergency Management Agency (FEMA)

The City recognizes there are unique public and private partnerships. In those instances where there are public and private partnerships, it will involve both inter-governmental coordination and joint partnerships with the private sector, as described in more detail below.

Joint Partnerships with the Private Sector (JP)

The City can combine its efforts with private sector efforts to improve public service delivery, manage public sector assets, or leverage private sector investment. By expanding the role of the private sector, the City can use its technical, management, and financial resources in creative ways to achieve objectives of the General Plan.

Public Information (PI)

The City can use a wide range of tools to keep the city's residents informed of city services or other issues of current interest. Public information can be distributed through media such as brochures, pamphlets, the city's website, workshops, seminars, public access television, radio, newspapers, public hearings, neighborhood and community meetings, and customer service hotlines.

Specific Implementation Programs

Specific implementation programs are listed in the following tables. Similar to the policies, each implementation program is followed by a set of letters that identifies a type of action or tool that the City will use to carry out the implementation program. Following each implementation program is a description of which policy(ies) the program implements, which city department(s) is responsible for implementation, and which department(s) will support the responsible department(s). Finally, to the right of each program is a timeline that identifies when the implementation will be completed.

The implementation program tables are organized as follows:

- Table 4-1: Administration Implementation Programs

- Table 4-2: Land Use and Urban Design Implementation Programs

- Table 4-3: Historic and Cultural Resources Implementation Programs

- Table 4-4: Economic Development Implementation Programs

- Table 4-5: Housing Implementation Programs (Located in the Housing Element)

- Table 4-6: Mobility Implementation Programs

- Table 4-7: Utilities Implementation Programs

- Table 4-8: Education, Recreation, and Culture Implementation Programs

- Table 4-9: Public Health and Safety Implementation Programs

- Table 4-10: Environmental Resources Implementation Programs

- Table 4-11: Environmental Constraints Implementation Programs

- Table 4-12: Community Plan Implementation Programs

Table 4-1	Administration Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall prepare an annual report to the City Council on the status of the General Plan and progress in its implementation, including the status of priority implementation programs and the progress in meeting the city's fair share of regional housing needs and implementing policies and programs that reduce GHGs, and submit it to the California Office of Planning and Research. (PSR)					
Implements Which Policy(ies)	Administrative			●	
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				
2. The City shall review the General Plan every 5 years and update it as appropriate. (MPSP)					
Implements Which Policy(ies)	Administrative				
Responsible Department(s)	Community Development Department	●	●		
Supporting Department(s)	All				
3. The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to update and adopt a Sphere of Influence consistent with the growth planned for in the General Plan. (IGC)					
Implements Which Policy(ies)	Administrative				
Responsible Department(s)	Community Development Department	●			
Supporting Department(s)	N/A				
4. The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a Municipal Service Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan. (IGC)					
Implements Which Policy(ies)	Administrative				
Responsible Department(s)	Community Development Department	●			
Supporting Department(s)	Department of Utilities, Police Department, Fire Department, Parks and Recreation Department				
5. The City shall improve upon and expand the city's MATRIX program to include outside agencies and neighborhood and business groups. (MPSP/IGC/JP)					
Implements Which Policy(ies)	Administrative				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				

Adopted March 3, 2015

Table 4-1	Administration Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall conduct an annual review of the Livability Index and report the findings to City Council. (PSR/PI)					
Implements Which Policy(ies)	Administrative			●	
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				
7. The City shall work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding City operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis. (PSR/SO)					
Implements Which Policy(ies)	Administrative			●	
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				
8. The City shall prepare and implement a public outreach program to educate business and community groups on the General Plan and its role in guiding city operations, development review, master planning, and budgeting. (PI)					
Implements Which Policy(ies)	Administrative	●			●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Neighborhood Services				
9. The City shall update and implement a priority list for how sections of the Sacramento City Code and applicable guidelines will be updated consistent with the General Plan.					
Implements Which Policy(ies)	Administrative	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				

Table 4-1	Administration Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
10. The City shall identify and prioritize key areas (e.g., transit centers, mixed-use corridors), development sites, opportunity areas, and infill areas for rezoning to promote infill development and ensure consistency with the General Plan. (PSR)					
Implements Which Policy(ies)	Administrative				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Utilties; Public Works Department				
11. The City shall review and update the Sacramento City Code consistent with the policies and diagrams of the General Plan. (RDR)					
Implements Which Policy(ies)	Administrative	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
12. As part of its annual review and adoption of the Budget and Capital Improvement Program, the City shall review the policies and implementation programs of the General Plan to ensure consistency in the Budget and Capital Improvement Program. (FB)					
Implements Which Policy(ies)	Administrative			●	
Responsible Department(s)	Finance Department				
Supporting Department(s)	Community Development Department				
13. The City shall prepare and implement internal guidelines for preparation and adoption of geographic and operational master plans and strategies that includes the types of master plans and strategies that will be prepared, updated, and adopted by City departments in the future. (SO)					
Implements Which Policy(ies)	Administrative	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				

Table 4-2 Land Use and Urban Design Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall prepare a Strategic Investment Plan that directs new City investments to support development in key infill areas that: • Are General Plan opportunity areas; • Expect to be areas of significant economic growth; • Generate a future return on the City's investment; • Have developer or market interest; • Have community support for change and improvement; and • Have owner interest and participation. (MPSP)	●			
Implements Which Policy(ies) · LU 1.1.4; LU 1.1.5; ED 3.1.3				
Responsible Department(s) · Community Development Department				
Supporting Department(s) · Department of Utilities				
2. The City shall submit an annual report to the City Council that evaluates implementation of the Strategic Investment Plan. (PI)			●	
Implements Which Policy(ies) · LU 1.1.4; LU 1.1.5; LU 6.1.3				
Responsible Department(s) · Community Development Department				
Supporting Department(s) · N/A				
3. In conjunction with the City's Priority Investment Areas Program, the City shall identify key infill sites in opportunity areas and established infill areas and ensure that major entitlements and incentives (e.g., rezone, CIP investment, environmental review, and economic development assistance) are in place to facilitate development. 🌐 (IGC/FB)	●			●
Implements Which Policy(ies) · LU 1.1.4; LU 1.1.5; ED 3.1.3				
Responsible Department(s) · Community Development Department				
Supporting Department(s) · N/A				

Table 4-2	Land Use and Urban Design Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
4. The City shall work with Sacramento County to develop a Master Property Tax sharing agreement for annexation areas. (IGC/FB)					
Implements Which Policy(ies)	LU 1.1.8; LU 1.1.9	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

Table 4-2	Land Use and Urban Design Implementation Programs	2014-2019	2020-2035	Annual	Ongoing

5. As part of the Planning and Development Code Update and development review process, the City shall:

- Require that residential projects of 10 or more units, commercial projects greater than 25,000 square feet, or industrial projects greater than 100,000 square feet include on-site renewable energy systems (e.g., photovoltaic systems) that would generate at least a minimum of 15% of the project's total energy demand on-site, or an equivalent energy savings from energy efficiency improvements that exceed minimum code requirements.

- Streamline the permitting and interconnection process for solar photovoltaic systems.

- Remove barriers related to the implementation of green building strategies and to include incentives that are not currently in the City Code (i.e., Green Development Code).

- Update and/or establish criteria and standards to require water efficiency upgrades as a condition of issuing permits for renovations or additions of existing buildings that involve plumbing fixtures consistent with SB 407, which requires single-family homes and multi-family and commercial properties built before January 1, 1994, to upgrade noncompliant plumbing fixtures to water-efficient models at transfer of property.

- Explore options to improve parking lot shading requirements to improve the health and vigor of the trees. Allow additional trees and landscaping to be installed in existing parking lots without requiring replacement of lost parking spaces (when increase in building area or change in use is not being proposed).

- Explore options to require paving for new development to meet minimum Solar Reflectance Index (SRI) values; and incorporate cool pavement technology into the regular maintenance of existing streets, sidewalks, parking areas, and bike lanes.   ●

- Establish a limit on area of impervious surface allowable and require the use of pervious surface materials in new developments to improve groundwater recharge and limit saltwater intrusion.

- Develop and adopt building design standards/guidelines that require conveniently located exterior electrical outlets to improve the ease of using electrical landscaping equipment and vehicles rather than gas-powered equipment.

- Allow "market gardens", which are gardens or orchards where fruits and vegetables can be sold, as a primary or accessory use in all zones, subject to restrictions that limit impacts on surrounding uses.

- Allow agriculture, as defined in the Planning and Development Code, by right in industrial zones.

- Provide incentives for developers to include community gardens and rooftop gardens in new development projects. 🌐 (RDR)

Implements Which Policy(ies)	LU 2.6.2; LU 2.6.4; LU 2.6.7; LU 2.6.8; LU 2.6.11
Responsible Department(s)	Community Development Department
Supporting Department(s)	N/A

Table 4-2	Land Use and Urban Design Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall actively collaborate with regional agencies and neighboring jurisdictions to ensure that planning for future development and reuse projects incorporates risks from climate change effects/impacts. 🌐 (IGC)		●			
Implements Which Policy(ies)	LU 2.6.10; LU 2.6.11				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
7. The City shall work with the Sacramento Housing and Redevelopment Agency to review and update the Consolidated Plan every 5 years. (MPSP)		●	●		
Implements Which Policy(ies)	LU 2.6.3; LU 2.8.1; LU 2.8.2				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
8. The City shall provide ongoing training to staff and their respective commissions to implement the General Plan. (SO/PI)					●
Implements Which Policy(ies)	LU 2.7.1				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	All				
9. The City shall prepare and adopt citywide Design Guidelines or Comprehensive Design Guidelines that identify the City's expectations for planning, designing, and reviewing development proposals. (RDR/MPSP)		●			
Implements Which Policy(ies)	LU 2.7.1; LU 2.7.2				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Police Department; Fire Department; Department of Parks and Recreation; Public Works Department				

Table 4-2	Land Use and Urban Design Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
10. The City shall review and update its development design guidelines consistent with the General Plan goals and policies, land use standards, urban form guidelines, and street functional classifications and typologies. (RDR/MPSP)					
Implements Which Policy(ies)	LU 2.7.1; LU 2.7.2	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Police Department; Fire Department; Department of Parks and Recreation; Public Works Department				
11. The City shall develop and implement an educational program to train City staff and inform the development community and other community groups about the new land use and urban form guidelines and standards and policies of the General Plan. (PI)					
Implements Which Policy(ies)	LU 2.7.1; LU 2.7.2				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
12. The City shall review and update the Central City Urban Design Guidelines and Plan every 5 years. (MPSP)					
Implements Which Policy(ies)	LU 2.7.1; LU 2.7.2; LU 5.6.1; LU 5.6.3; LU 5.6.4	●	●		
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Police Department; Fire Department; Department of Parks and Recreation; Public Works Department				
13. The City shall work with Sacramento State University to establish a committee that includes City staff, University staff, and community members to plan development around the Sacramento State University campus. (IGC/PI)					
Implements Which Policy(ies)	LU 2.6.3	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of General Services				

Table 4-2	Land Use and Urban Design Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
14. The City shall update the City's project selection process for publicly-subsidized buildings to include sustainability and energy efficiency as a priority in both the bidding process and as an evaluation criteria. ⊕ (RDR)					
Implements Which Policy(ies)	LU 8.1.5	●			
Responsible Department(s)	Department of General Services				
Supporting Department(s)	Community Development Department				
15. The City shall develop and adopt a comprehensive annexation plan. (MPSP)					
Implements Which Policy(ies)	LU 1.1.8; LU 1.1.9	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of General Services				

Table 4-3	Historic and Cultural Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall review the established criteria and standards for research, survey, assessment, inventory, designation, alterations, additions, rehabilitation, reconstruction, restoration, and preservation of historic and cultural resources to ensure that they remain consistent with Federal and State standards and criteria. In accordance with CEQA, projects will be evaluated for direct, indirect and cumulative impacts. (RDR)					
Implements Which Policy(ies)	HCR 1.2.3; HCR 2.1.1; HCR 2.1.5; HCR 2.1.13	●			●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

	Table 4-3 Historic and Cultural Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
2.	The City shall expand and update the existing historic context statements for Sacramento as necessary to include more recent history of the Sacramento area in order to maintain a basis for evaluating the significance of a property, including context statements for the city's "Streetcar Suburbs" (e.g., Oak Park, East Sacramento, Curtis Park, and Land Park) and post-WWII resources. Additional context statements and surveys shall be prepared in support of future General Plans and Specific Plans. (MPSP)				●
	Implements Which Policy(ies) — HCR 1.2.13				
	Responsible Department(s) — Community Development Department				
	Supporting Department(s) — N/A				
3.	The City shall ensure that public and private projects and activities involving historic and cultural resources are consistent with the General Plan and Preservation sections in the Planning and Development Code and shall periodically review and update appropriate procedures, including possible avenues for assistance, and possible sanctions for non-compliance. 🌐 (RDR)				●
	Implements Which Policy(ies) — HCR 2.1.2; HCR 2.1.4; HCR 2.1.6; HCR 2.1.10; HCR 2.1.11; HCR 2.1.17				
	Responsible Department(s) — Community Development Department				
	Supporting Department(s) — Department of General Services; Public Works Department, Economic Development Department				
4.	The City shall review its established minimum maintenance standards for historic properties and identify other options and programs to provide for maintenance and upkeep of historic properties and resources. 🌐 (RDR/PI)	●			
	Implements Which Policy(ies) — HCR 2.1.7				
	Responsible Department(s) — Community Development Department				
	Supporting Department(s) — Economic Development Department				
5.	The City shall develop a process and schedule for updating and completing existing historic surveys and undertaking historic surveys in areas previously not surveyed to ensure that a citywide historic survey program is established and implemented by 2035. The City shall pursue nomination to the Sacramento Register of Historic & Cultural Resource of additional Landmarks and Historic Districts based on the findings of survey efforts. (PSR)	●			
	Implements Which Policy(ies) — HCR 2.1.13				
	Responsible Department(s) — Community Development Department				
	Supporting Department(s) — N/A				

Table 4-3	Historic and Cultural Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall conduct a study to assess the need for Historic Preservation Overlay Zones and other mechanisms to increase protections for historic resources, and review and revise, as needed, the Planning and Development Code. (PSR)		●			
Implements Which Policy(ies)	HCR 2.1.1; HCR 2.1.4				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
7. The City shall evaluate and update, where needed, individual historic districts' significant features and characteristics, and develop procedures, standards and guidelines to both minimize impacts to those features and characteristics, as well as to encourage creative and quality designs for infill and new construction within historic districts. (RDR/IGC/JP)		●			●
Implements Which Policy(ies)	HCR 2.1.1; HCR 2.1.4				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
8. The City shall update its design guidelines, as needed, to address design sensitivity to onsite and surrounding historic resources. (RDR)		●			
Implements Which Policy(ies)	HCR 2.1.1; HCR 2.1.4				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
9. The City shall identify funding to develop planning and design guidance documents to assist property owners with appropriate rehabilitation and energy efficiency retrofit options for historic and potentially-eligible properties that will comply with the Secretary of the Interior's Standards for the Treatment of Historic Properties. 🌐 (RDR/PI)					●
Implements Which Policy(ies)	HCR 2.1.1; HCR 2.1.4				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

Table 4-3	Historic and Cultural Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
10. The City shall continue to incorporate information on historic resources into its Geographic Information System (GIS), Automated Permit System (APS), website, and video production. The City shall make information available to interested parties, as follows: • How to Nominate a Property to the Sacramento Register • City's Preservation application review process • California Environmental Quality Act (CEQA) relative to historic and cultural resources • California Historical Building Code • Preservation incentive programs (SO/PI), loan or grant programs, if any • Secretary of the Interior's Standards for the Treatment of Historic Properties, and other applicable Secretary of the Interior Standards • Sacramento Historic Context Statements • Sacramento Register of Historic & Cultural Resources • Preservation Development Standards • Preservation Projects In-Process • Historic Survey and Evaluation Forms				●

Implements Which Policy(ies)	HCR 2.1.1; HCR 2.1.4; HCR 3.1.4
Responsible Department(s)	Community Development Department
Supporting Department(s)	Convention Culture & Leisure Department; Economic Development Department

		2014-2019	2020-2035	Annual	Ongoing
11. The City shall amend the Sacramento City Code relative to archaeological resources to require pre-construction field surveys, research and testing procedures for those areas proposed for grading, excavation or construction of projects located in high-sensitivity areas where there is no known previous disturbance of soils at the levels of the proposed excavation; and, to require discovery procedures for archaeological resources found during grading, excavation, or construction, whether or not the project site is located in a high-sensitivity area or in an area with previously disturbed soils. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR)		●			

Implements Which Policy(ies)	HCR 2.1.16
Responsible Department(s)	Community Development Department
Supporting Department(s)	Department of General Services; Parks and Recreation Department; Public Works Department ; Department of Utilities

Table 4-3 Historic and Cultural Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
12. The City shall amend the Sacramento Code to require discovery procedures for paleontological resources found during grading, excavation, or construction. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR)	●			
Implements Which Policy(ies): HCR 2.1.16				
Responsible Department(s): Community Development Department				
Supporting Department(s): Department of General Services; Parks and Recreation Department; Public Works Department; Department of Utilities				
13. The City shall work with its partner public and private organizations to develop and implement a heritage tourism plan through its Preserve America Community designation. (PSR/IGC/JP)	●			●
Implements Which Policy(ies): HCR 3.1.1				
Responsible Department(s): Community Development Department				
Supporting Department(s): Parks and Recreation Department; Economic Development Department				
14. The City shall conduct a study to identify the feasibility of using programs such as Mills Act contracts, enhanced minimum maintenance standards, and other proactive measures to encourage the maintenance and discourage demolition-by-neglect of listed historic properties. (PSR)	●			
Implements Which Policy(ies): HCR 2.1.7				
Responsible Department(s): Community Development Department				
Supporting Department(s): Department of General Services				

Table 4-4	Economic Development Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall develop a marketing campaign that promotes the city's assets and strengths. (MPSP)		●			
Implements Which Policy(ies)	ED 1.1.1; ED 2.1.2				
Responsible Department(s)	Economic Development Department				
Supporting Department(s)	N/A				
2. The City shall review and update the Economic Development Strategy to keep current with market conditions and economic trends. (MPSP)		●	●		
Implements Which Policy(ies)	ED 1.1.1				
Responsible Department(s)	Economic Development Department				
Supporting Department(s)	Community Development Department				
3. The City shall work with government, businesses, and higher education industries to establish targeted marketing programs (e.g., "Campus Sacramento Initiative") to assimilate current students and new college graduates into the city's and region's workforce. (MPSP)					●
Implements Which Policy(ies)	ED 2.1.1; ED 2.1.3				
Responsible Department(s)	Economic Development Department				
Supporting Department(s)	N/A				
4. The City shall launch a program that promotes improved business conditions and streamlined City processes for new businesses and building upgrades. (PSR/PI)		●			
Implements Which Policy(ies)	ED 1.1.1; ED 1.1.4; ED 2.1.3; ED 3.1.2; ED 3.1.6; ED 3.1.9; ED 4.1.2				
Responsible Department(s)	Economic Development Department				
Supporting Department(s)	Community Development Department				
5. The City shall prepare infrastructure studies, including financing strategies, for key opportunity areas to help developers assess the feasibility of proposed projects. (MPSP)		●			
Implements Which Policy(ies)	ED 1.1.1; ED 3.1.3; ED 3.1.5; ED 3.1.9; and ED 4.1.3				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Utilities, Public Works Department, Economic Development				

Table 4-5 Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
1. The City shall revise its Mixed-Income Housing Ordinance to promote affordable housing citywide and will require: 1) an affordable housing impact fee for all new housing units, and 2) large, single-family subdivisions to provide housing for a variety of incomes and family types.	●				
Implements Which Policy(ies) H-1.3.5, H-2.2.4, H-2.2.6					
Responsible Department(s) Community Development; SHRA					
Objective Adapt the current Mixed Income Ordinance to create new affordable housing opportunities and mixed income communities while being flexible, market sensitive, and responsive to the challenges of infill development.					
2. The City shall update its residential design guidelines to include Crime Prevention Through Environmental Design (CPTED) strategies.	●				
Implements Which Policy(ies) H-1.2.3; H-1.2.7					
Responsible Department(s) Community Development (primary) and Police.					
Objective Ensure CPTED principles are incorporated into and consistent with the City's residential design guidelines					
3. To ensure on-going safety and security, the City through SHRA will annually inspect SHRA financed multifamily projects for compliance with security, maintenance, and social service requirements.					●
Implements Which Policy(ies) H-1.2.3					
Responsible Department(s) SHRA; Police; Community Development					
Objective Ensure that SHRA-financed multifamily projects are safe, viable and attractive assets to the community and for the residents living in them					
4. The City shall provide Housing Choice Vouchers to very low- and extremely low-income Sacramento households in the City and County in order to continue to provide housing options to those most in need.					●
Implements Which Policy(ies) H-1.2.8					
Responsible Department(s) SHRA					
Objective Provide approximately 12,400 vouchers.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
5. Prepare a new Analysis of Impediments to Fair Housing Choice (AI) in order to assess the City's efforts at reducing housing discrimination and enforcing fair housing laws.			●			
Implements Which Policy(ies)	H-1.3.1					
Responsible Department(s)	SHRA					
Objective	Prepare a new Analysis of Impediments to Fair Housing Choice (AI).					
6. The City shall disseminate fair-housing information by making the information available in appropriate public locations and events, such as the public counter at the Community Development Department, community centers, City-sponsored events, and on SHRA's website. The Community Development Department shall work with other departments, such as Neighborhood Services and Parks and Recreation, and with services providers to disseminate fair housing information						●
Implements Which Policy(ies)	H-1.3.1					
Responsible Department(s)	Community Development; SHRA					
Objective	Educate the public and developers about fair housing requirements and reduce housing discrimination.					
7. The City shall engage the Sacramento Area Council of Governments and other regional entities to develop a regional plan to pool local funding and staff capacity together in order to develop affordable, transit-oriented development in key locations in the region.		●				
Implements Which Policy(ies)	H-2.1.2					
Responsible Department(s)	SHRA (primary); Community Development					
Objective	Work with cities, counties, and regional agencies in the SACOG region to increase the development of affordable housing throughout the region.					
8. Consistent with Government Code § 65863, the City shall consider the impacts of rezones and general plan amendments of residential sites on the City's ability to meet its share of the regional housing need.						●
Implements Which Policy(ies)	H-2.1.1					
Responsible Department(s)	Community Development					
Objective	Ensure that rezoning does not reduce the City's ability and capacity to meet its share of the regional housing needs.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
9. The City shall maintain a land inventory for housing production which identifies infill and greenfield sites						
Implements Which Policy(ies)	H-2.1.1					●
Responsible Department(s)	Community Development					
Objective	Update land inventory regularly to ensure the City's ongoing ability to meet its share of regional housing needs.					
10. The City shall amend financing plans as needed to ensure that adequate funding is available to provide infrastructure improvements for new development. To ensure funding for large new developments, the City shall complete Mitigation Fee Act compliant finance plans for the 65thStreet area.						
Implements Which Policy(ies)	H-2.3.6	●				
Responsible Department(s)	Community Development					
Objective	Ensure adequate infrastructure to support for new development.					
11. The City shall develop a strategic investment plan to prioritize infrastructure financing consistent with the General Plan and focus funding in key infill areas.						
Implements Which Policy(ies)	H-1.2.4; H-1.3.1; H-2.3.6	●		●		
Responsible Department(s)	Community Development					
Objective	Ensure adequate infrastructure to support infill development.					
12. The City shall review and update the City's Emergency Shelter Site inventory every three years to determine if the sites are adequate, accessible, appropriate, and developable. New shelters, land uses, and rezones shall be considered when updating the inventory. The new inventory shall be posted on the 2013-2021 Housing Element website.						
Implements Which Policy(ies)	H-2.3.5		●		●	
Responsible Department(s)	Community Development					
Objective	Ensure the availability of accessible, appropriate, and developable sites for emergency shelters.					

Adopted March 3, 2015

Table 4-5 Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
13. The City shall prepare an annual report to the City Council on implementation of City housing programs and recommend revisions to the implementation strategies as appropriate.					
Implements Which Policy(ies) — H-2.1.3					●
Responsible Department(s) — Community Development					
Objective — To increase the effectiveness of the City's housing programs through an annual evaluation of program achievements and appropriate revisions to those programs.					
14. The City may assist non-profit organizations with predevelopment loans in conjunction with applications for permanent supportive housing.					
Implements Which Policy(ies) — H-2.1.4					●
Responsible Department(s) — SHRA					
Objective — At least one loan during the planning period for permanent supportive housing projects.					
15. The City shall submit an annual report to the City Council that evaluates implementation of the General Plan and recommends appropriate revisions.					
Implements Which Policy(ies) — H-2.1.3					●
Responsible Department(s) — Community Development					
Objective — Increase the success of the City's strategy of encouraging infill through ongoing monitoring and appropriate modifications to the General Plan and related implementation efforts.					
16. The City shall encourage and facilitate transit-oriented affordable housing development in key locations by maintaining a webpage with a map of sites in transit priority areas, near services/ amenities for TCAC scoring, and/or sites owned by the former redevelopment agency. City Staff shall also conduct a seminar with affordable housing developers to discuss these priority sites as well as promote new development standards and programs that help facilitate affordable housing.					
Implements Which Policy(ies) — H-1.1.1; H-1.2.4		●			
Responsible Department(s) — Community Development					
Objective — Promote affordable housing near transit facilities by increasing awareness of available sites and regulatory incentives.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
17. The City shall encourage infill development by reducing barriers through infrastructure improvements and assistance to ensure that adequate infrastructure is in place to serve higher density and mixed use development in key opportunity areas.						
Implements Which Policy(ies)	H-2.2.1					●
Responsible Department(s)	Community Development (primary); SHRA;, Economic Development					
Objective	Encourage the production of infill units.					
18. The City shall pursue grant funding, including the State Department of Housing and Community Development Housing-Related Parks Program, Community Design Grant Program, and other revenue sources to provide critical amenities/services in infill areas to promote complete neighborhoods. Examples include: • Park Improvements; • Sidewalk widening, streetscape improvements and street lighting; and • Other infrastructure improvements.						
Implements Which Policy(ies)	H-2.3.6					●
Responsible Department(s)	Community Development; Parks and Recreation					
Objective	Obtain grant funding to assist with infill development including amenities and services in infill areas.					
19. The City shall issue waivers for sewer and sanitation development fees for projects in which at least 10 percent are affordable to very low-income households.						
Implements Which Policy(ies)	H-2.2.3					●
Responsible Department(s)	Utilities					
Objective	Provide fee waivers for residential units annually.					
20. The City shall use sewer credits to assist with infill and affordable housing.						
Implements Which Policy(ies)	H-2.2.3					●
Responsible Department(s)	Economic Development; Sacramento Area Sanitation District					
Objective	Provide sewer credits annually.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
21. The City shall provide water development fee waivers to residential infill projects.						
Implements Which Policy(ies)	H-2.2.3					●
Responsible Department(s)	Community Development, Utilities					
Objective	Provide water development fee waivers annually.					
22. Through the Transit Oriented Development (TOD) Collaborative, the City shall coordinate with the Sacramento Area Council of Governments, Sacramento County, SHRA and other Agencies to develop funding sources and strategies to develop housing near transit.						
Implements Which Policy(ies)	H-1.1.1; H-1.2.4; H-2.2.4	●				
Responsible Department(s)	Community Development, SHRA					
Objective	Facilitate housing development near transit facilities.					
23. The City shall apply for new and existing Federal, State and local funding sources, such as Proposition 1C funds, HELP, BEGIN, and MHSA.						
Implements Which Policy(ies)	H-2.2.4					●
Responsible Department(s)	SHRA (primary); Community Development ; Economic Development					
Objective	Seek a variety of funding to increase the supply of affordable housing.					
24. The City shall convene a working group made up of building industry and affordable housing experts to explore new funding sources for affordable housing, such as former redevelopment (boomerang) funds. City staff shall make recommendations to the City Council based on the working group meetings.						
Implements Which Policy(ies)	H-2.2.4	●				
Responsible Department(s)	SHRA (primary); Community Development					
Objective	Identify potential new funding sources to support the development of affordable housing.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
25. The City shall support applications for Tax Exempt Mortgage Revenue Bonds, Low Income Housing Tax Credits, State of California Multifamily Housing Program, other federal and state programs and local funding sources to assist affordable housing programs and projects. The SHRA website and Multifamily Lending guidelines include an inventory of available funding sources.						
Implements Which Policy(ies)	H-2.2.4					●
Responsible Department(s)	SHRA (primary); Community Development ; Economic Development					
Objective	Seek a variety of funding to increase the supply of affordable housing.					
26. The City shall streamline the Housing Trust Fund Ordinance to apply the fees equally throughout the City and modify aspects of the ordinance that have proven to be ineffective over the years.						
Implements Which Policy(ies)	H-2.2.2; H-2.2.4					
Responsible Department(s)	Community Development; SHRA	●				
Objective	Amend the City Zoning Code to improve and clarify the implementation of the Housing Trust Fund and ensure economic competitiveness with surrounding jurisdictions.					
27. Each year the City shall evaluate the effectiveness of its development process streamlining efforts in order to ensure a high level of customer service.						
Implements Which Policy(ies)	H-2.3.1, H-2.3.2					●
Responsible Department(s)	Community Development					
Objective	Remain in the top 5 of Business Journal rankings for jurisdictions in the Sacramento Region that are considered the most development friendly.					
28. The City shall continue to implement the preliminary review process whereby City staff and neighborhood groups provide comments and advise the applicant of policy and technical areas that need to be addressed prior to the formal application review. This is an existing program that helps to identify planning and community issues early in the process so that problems can be identified and addressed and processing time is shortened.						
Implements Which Policy(ies)	H-1.2.5; H-2.3.3					●
Responsible Department(s)	Community Development					
Objective	Streamline the development approval process through early identification of City and neighborhood concerns and feasible methods to address those concerns.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
29. The City shall work with SAFCA and other responsible agencies to achieve increases in flood protection to the City and surrounding areas so that City and other land use agencies can proceed with development plans and meet Federal Emergency Management Agency (FEMA) and State requirements for flood protection in 100-year and 200-year flood plains, respectively. Actions include: (1) finishing Folsom Dam spillway modifications, and supporting and implementing subsequent raising of Folsom Dam; (2) finishing construction of improvements along the perimeter levee system protecting Natomas; (3) accomplishing improvements needed to meet FEMA levee accreditation requirements for lands in the Sacramento area protected by levees; and (4) supporting development and implementation of plans for progressively improving the level of flood protection in Sacramento area to 200-year urban level of protection. The City shall monitor flood risk in the city and, in 2017, shall analyze the impact of flooding on the City's ability to accommodate its share of the regional housing needs. If flooding is found to impact the City's ability to accommodate the remaining RHNA, the City shall strive to identify additional sites with residential development capacity that are not impacted by flood risk. The City shall report the findings of analysis to HCD in the 2017 Housing Element Annual Progress Report.		●				●
Implements Which Policy(ies)	H-2.3.4					
Responsible Department(s)	SAFCA (primary); Utilities					
Objective	Expedite the completion of improvements that will increase flood protection in the City and allow Sacramento to accommodate its share of regional housing needs.					
30. The City shall prepare a study recommending new financing options to provide for infrastructure in infill areas. New sources of financing could include state and federal grants, the General Fund, the use of impact fees, bond measures, and financing sources.						
Implements Which Policy(ies)	H-2.3.6			●		
Responsible Department(s)	Community Development (primary), SHRA					
Objective	Address infrastructure improvement needs in advance of, or concurrent with, new development in key opportunity areas.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
31. The City shall implement the Asset Repositioning of the City's public housing units through acquisition and rehabilitating Housing Authority properties. These activities will be implemented through a joint venture between the nonprofit organization established by the Housing Authority and an established non-profit developer. Projects will utilize a combination of mortgage revenue bonds, low income housing tax credits, and gap financing from SHRA's funding resources to ensure no net loss of ELI units.						
Implements Which Policy(ies)	H-3.1.1; H-3.2.9					●
Responsible Department(s)	SHRA					
Objective	Ensure the on-going viability of the City's public housing through strategic investment and rehabilitation, increasing the supply of affordable and mixed-income housing with no net loss of ELI.					
32. The City shall continue to implement the Single Room Occupancy (SRO) ordinance, ensuring no net loss of Downtown SRO units and providing funding and other resources for the rehabilitation of existing SRO units and the construction of new SRO units in the City.						
Implements Which Policy(ies)	H-3.1.1					●
Responsible Department(s)	SHRA (primary); Community Development					
Objective	Construct and rehabilitate SROs and ensure no net loss of existing SRO units downtown.					
33. The City shall use available housing resources, including project based rental subsidies, such as local Housing Choice Vouchers, federal Housing Assistance Payment vouchers, and state Mental Health Services Act Vouchers for the provision of housing for extremely low-income households.						
Implements Which Policy(ies)	H-3.1.1					●
Responsible Department(s)	SHRA					
Objective	Ensure the availability and choice of housing for extremely low-income households.					
34. The City shall continue to provide assistance to senior affordable housing projects.						
Implements Which Policy(ies)	H-3.2.1					●
Responsible Department(s)	SHRA					
Objective	Use housing resources to construct new affordable senior units and rehabilitate/preserve additional affordable senior units.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
35. Over the next five years, the City shall work with service providers to improve linkages between emergency shelters, transitional housing and supportive services.						
Implements Which Policy(ies)	H-3.2.6					●
Responsible Department(s)	SHRA (primary); Sacramento Steps Forward; DHA; and Community Development					
Objective	Increase numbers of referrals of homeless and formerly homeless to service providers.					
36. The City shall provide funding and other resources for permanent supportive housing located both in leased units and affordable housing developments.						
Implements Which Policy(ies)	H-3.2.3					●
Responsible Department(s)	SHRA					
Objective	Provide funding for permanent supportive housing, developing new units.					
37. The City shall implement the Ten Year Plan to End Chronic Homelessness, including the "Housing First" strategy. Focuses of the "Housing First" strategy include: • Providing support for permanent housing that offers disabled homeless individuals a home without expecting them to have resolved their addictions or mental health problems.						
Implements Which Policy(ies)	H-3.2.3					●
Responsible Department(s)	Sacramento Steps Forward (primary), SHRA; Community Development					
Objective	Provide support for permanent supportive housing and services related to the development of new permanent supportive housing units and units through leasing.					
38. Through the McGeorge School of Law Mediation Center, the City shall provide fair housing assistance and dispute resolution services in order to resolve tenant and neighborhood conflicts.						
Implements Which Policy(ies)	H-3.2.7					●
Responsible Department(s)	McGeorge School of Law Mediation Center; SHRA; Code Enforcement					
Objective	Provide fair housing assistance and dispute resolution services to residents.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
39. The City shall encourage the preservation of regulated affordable rental developments that are converting to market rate. The City will continue to implement the City's Preservation Ordinance, which requires notification to SHRA of proposed conversion of affordable units, and allows SHRA priority to work with affordable developers to preserve such projects. SHRA shall continue to provide financial assistance, as available, and technical assistance, as needed to aid in the preservation of at-risk units, and shall reach out to non-profit and other affordable housing developers that have the capacity to preserve at-risk units. In addition, the City will ensure compliance with the "no net loss" provisions of the adopted Housing Authority Repositioning Strategy, ensuring that, during rehabilitation and revitalization of public housing properties, there is no net loss of units affordable to extremely low income families.						●
Implements Which Policy(ies)	H-4.3					
Responsible Department(s)	SHRA					
Objective	Assist in the preservation of privately owned affordable housing units and public housing units.					
40. The City and SHRA shall seek to preserve, convert, and/or rehabilitate privately owned multifamily rental housing to assure its ongoing affordability for lower-income residents.						●
Implements Which Policy(ies)	H-4.2					
Responsible Department(s)	SHRA					
Objective	Assist in the preservation, conversion, and/rehabilitation of multifamily rental housing.					
41. The City shall continue to implement the citywide Rental Housing Inspection Program (RHIP) where building inspectors inspect rental properties for interior and exterior code violations and issue corrective notices.						●
Implements Which Policy(ies)	H-4.1; H-1.2.3					
Responsible Department(s)	Community Development					
Objective	Improve the quality of rental housing in the city.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
42. The City shall modify the Condominium Conversion Ordinance to make the process and regulations clearer to staff, applicants, and affected tenants, while maintaining a similar level of oversight in order to avoid adverse impacts to the rental stock and tenants.						
Implements Which Policy(ies)	H-4.6			●		
Responsible Department(s)	Community Development					
Objective	Encourage the development of a variety of housing types by making the Condominium Conversion Ordinance easier to understand, administer, and use by developers.					
43. The City shall continue to apply for homebuyer assistance programs from the State's Housing and Community Development Department, the California Housing Finance Agency and the California Debt Limit Allocation Committee. These programs currently include the following: CalHome First-time Homebuyer Mortgage Assistance Program (CalHome), Building Equity and Growth in Neighborhoods Program (BEGIN), and Mortgage Credit Certificate Program (MCC).						
Implements Which Policy(ies)	H-6.2					●
Responsible Department(s)	SHRA (primary); Community Development					
Objective	Promote the development of single-family units in infill areas.					
44. The City shall provide grants for low and very low income residents with grants for emergency repairs and/or accessibility modifications to their homes.						
Implements Which Policy(ies)	H-4.1; H-6.2					●
Responsible Department(s)	SHRA					
Objective	Assist in the rehabilitation of low- and very low-income single-family homes.					
45. The City shall establish a fee deferral program for affordable housing to defer fees to certificate of occupancy, recognizing the complexities and time needed to complete an affordable housing development.						
Implements Which Policy(ies)	H-2.2.3	●				
Responsible Department(s)	Community Development					
Objective	Extend fee deferral period for affordable housing development.					

Table 4-5	Housing Implementation Programs	2013-2015	2016-2017	2018-2019	2020-2021	Ongoing
46. The City shall establish a Responsible Banking Ordinance that would require banks that receive City deposits to report mortgage lending practices, small business lending, and other investments in the community. The ordinance shall in no way restrict the investment activities of the City Treasurer or the Administration, Investment and Fiscal Management Board.						
Implements Which Policy(ies)	H-1.3.7		●			
Responsible Department(s)	City Treasurer (Primary), Community Development, Economic Development, SHRA					
Objective	Promote responsible lending and investment in the City.					
47. The City shall work with the Alta Regional Center to implement an outreach program that informs families within the City on housing and services available for persons with developmental disabilities. The program could include the development of an informational brochure, including information on services on the City's website, and providing housing-related training for individuals/families through workshops.						
Implements Which Policy(ies)	H-3.2.2			●		
Responsible Department(s)	SHRA, Community Development					
Objective	Inform families of housing and services available for persons with developmental disabilities.					

Table 4-6	Mobility Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. Consistent with the policies for the Roadway Network and Street Typologies section of this element, the City shall prepare and adopt design standards and guidelines that include all modes and vary the standards to prioritize selected modes for each street/facility segment based on the function of each segment within the larger transportation network, its existing form, and the land use and urban design context. 🌐 (RDR)			●		
Implements Which Policy(ies)	M 1.2.1; M 1.2.2; M 1.2.3; M 2.1.8; M 4.2.1; M 4.2.3; M 4.2.4; M 5.1.2; M 5.1.6; M 5.1.10				
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Community Development Department				

Table 4-6 Mobility Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
2. The City shall update its Traffic Impact Analysis and Mitigation guidelines to recognize contemporary methodologies for CEQA compliance and to reflect goals and policies of the General Plan. Mitigation recommendations should recognize the General Plan modal priorities. 🌐 (RDR)					
Implements Which Policy(ies)	M 1.2.2	●			
Responsible Department(s)	Public Works Department				
Supporting Department(s)	N/A				
3. The City shall identify in the Pedestrian and Bicycle Master Plans improvements to link employment centers to surrounding neighborhoods and overcoming barriers such as freeways, creeks, railroads, etc. 🌐 (PSR)					
Implements Which Policy(ies)	M 1.3.3; M 1.3.4; M 1.3.5; M 2.1.5; M 4.2.4	●			
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Planning, Economic Development, and Development Services				
4. The City shall update and enhance its Transportation System Management program consistent with the policies of the General Plan including compliance with State laws and or regulations related to parking cash out programs. 🌐 (MPSP)					
Implements Which Policy(ies)	M 1.4.1; M1.4.2; M1.4.3; M 1.4.4	●			
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Community Development Department				
5. The City shall identify economic incentives for private transportation partners seeking to enhance mobility in the Central City, centers, corridors, employment centers, and other high-intensity districts in the city. 🌐 (PSR)					
Implements Which Policy(ies)	M 1.5.3; M 3.3.1; M 3.3.2; M 3.3.3				●
Responsible Department(s)	Community Development Department and Economic Development				
Supporting Department(s)	Public Works Department				

Table 4-6	Mobility Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall review and update its Pedestrian Master Plan every 5-10 years. 🌐 (MPSP)					
Implements Which Policy(ies)	M 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2		●		
Responsible Department(s)	Public Works Department				
Supporting Department(s)	N/A				
7. The City shall implement facility improvements defined in the Pedestrian Master Plan to achieve an annual expansion of one percent of the existing pedestrian network (including sidewalks and off-street paths). 🌐					
Implements Which Policy(ies)	M 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2				●
Responsible Department	Public Works Department				
Supporting Department(s)	Community Development Department				
8. The City shall submit a bi-annual report to the City Council that evaluates implementation of the Pedestrian Master Plan. (PSR)					
Implements Which Policy(ies)	M 2.1.1; M 2.1.4; M 2.1.10; M 4.2.2				●
Responsible Department	Public Works Department				
Supporting Department(s)	Planning, Economic Development, and Development Services				
9. The City shall review traffic collision data at the top collision locations for automobiles, bicycles, and pedestrians, and recommend appropriate measures as needed. (PSR)					
Implements Which Policy(ies)	M 2.1.8; M 4.3.1; M 5.1.4				●
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Planning, Economic Development, and Development Services; Parks and Recreation				
10. The City shall review and update its Bicycle Master Plan every 10 years. 🌐 (MPSP)					
Implements Which Policy(ies)	M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5	●	●		
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Planning, Economic Development, and Development Services				

Table 4-6	Mobility Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
11. The City shall implement the Bikeway Master Plan by increasing, or causing to be increased the amount of secure bicycle parking within the City by 50 locations annually, and expanding the existing bikeway system by 5 percent annually. 🌐					
Implements Which Policy(ies)	M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5				●
Responsible Department(s)	Public Works Department				
Supporting Department(s)	N/A				
12. The City shall submit a bi-annual report to the City Council that evaluates implementation of the Bikeway Master Plan, including a program of regular monitoring of progress relative to the City's adopted goal and any interim targets for bicycle mode share. (PSR)					
Implements Which Policy(ies)	M 2.1.12; M 5.1.1; M 5.1.5				●
Responsible Department(s)	Public Works Department				
Supporting Department(s)	N/A				
13. The City shall work with Sacramento RT and community partners to increase public transit service above and beyond what is already planned in the 2035 Metropolitan Transportation Plan by 5 percent in 2020 and 10 percent in 2030. 🌐 (IGC)					
Implements Which Policy(ies)	M-3.1.2; M 3.1.3				●
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Community Development Department				
14. The City shall analyze bike and pedestrian facilities on existing bridges to identify deficiencies and feasible improvements when updating the pedestrian and bike way master plans. 🌐 (PSR)					
Implements Which Policy(ies)	M 4.2.4	●			
Responsible Department(s)	Public Works Department				
Supporting Department(s)	N/A				

Table 4-6 Mobility Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
15. The City shall investigate alternatives to the current residential permit parking policy that would provide alternative time restrictions to allow non- residents to park in controlled residential permit parking areas during the day for commercial reasons. 🌐 (RDR/PSR)	●			
Implements Which Policy(ies) — M 6.1.6				
Responsible Department(s) — Public Works Department				
Supporting Department(s) — Community Development Department				
16. The City shall update the city's official truck routes designations and Truck Routes Ordinance consistent with General Plan policies and standards including minimizing the impacts of truck traffic, deliveries, and staging in residential and mixed-use areas. (RDR)	●			
Implements Which Policy(ies) — M 7.1.6				
Responsible Department(s) — Public Works Department				
Supporting Department(s) — Community Development Department				
17. The City shall prepare and adopt a citywide and/or sub-area multimodal transportation development impact fee program(s) to ensure new development pays its fair share of needed transportation infrastructure improvements that support the development of all travel modes, including pedestrian, bicycle, and transit facilities, roadway improvements, transportation demand management (TDM) programs, and emergency response needs (e.g., traffic- signal pre-emption). Upon adoption of the Transportation Development Impact Fee the City will consider changing the citywide LOS from D to E. 🌐 (FB)	●			
Implements Which Policy(ies) — M 9.1.1; M 9.1.2				
Responsible Department(s) — Public Works Department				
Supporting Department(s) — N/A				

Table 4-6 Mobility Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
18. Based on the California Environmental Quality Act (CEQA) guidelines amendments adopted for the implementation of SB 743 (Steinberg, 2013) or other future state legislation, the City shall consider the applicability of using transportation performance metrics and thresholds for measuring transportation system impacts provided in the approved guidelines amendments, as well as for making General Plan consistency determinations and developing transportation financing programs. Based on this consideration, the City shall review, and update if needed, the General Plan LOS standards and policies and the Traffic Impact Analysis and Mitigation Guidelines to be consistent with the approved CEQA Guidelines amendments. 🌐 (RDR/MPSP/PSR/FB)	●			

Implements Which Policy(ies)	M 4.2.2
Responsible Department(s)	Public Works Department
Supporting Department(s)	Community Development Department

19. The City shall develop and adopt bike facility preferences for appropriate street functional classifications and typologies as part of the next update to the Bicycle Master Plan. (MPSP)	●			

Implements Which Policy(ies)	M 5.1.1
Responsible Department(s)	Public Works Department
Supporting Department(s)	Community Development Department

Table 4-7 Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall prepare and adopt level of service (LOS) standards for each City-provided utility (i.e., water, wastewater, stormwater drainage, and solid waste). (MPSP)	●			

Implements Which Policy(ies)	U 1.1.2
Responsible Department(s)	Department of Utilities
Supporting Department(s)	Planning, Economic Development, and Development Services

Table 4-7	Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
2. The City shall update existing and develop new fee programs to ensure adequate funding is available to provide infrastructure improvements for new development, including infill. The City shall conduct a study to evaluate alternative fee schedules for sewer, water, parks, and other services that are based on a building's performance and its impacts on public infrastructure and services. 🌐 (FB/PSR)		●			
Implements Which Policy(ies)	U 1.1.7				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
3. The City shall prepare and adopt standards for the development of joint use facilities (e.g., schools/parks/drainage detention). (RDR)		●			
Implements Which Policy(ies)	U 1.1.9; ERC 2.2.16				
Responsible Department(s)	Parks and Recreation				
Supporting Department(s)	Department of Utilities; General Services; Police; Fire; Planning, Economic Development, and Development Services				
4. The City shall develop and implement a surface water/groundwater conjunctive use program, which uses more surface water when it is available and more groundwater when surface water is limited.		●			
Implements Which Policy(ies)	U 2.1.2				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
5. The City shall review and update its Water Distribution System Master Plan every 5 years. As part of the next Urban Water Management Plan update, the City shall explore the economic costs and benefits associated with recycled water, and identify areas appropriate for additional piping infrastructure. 🌐 (MPSP)		●	●		
Implements Which Policy(ies)	U 2.1.3; U 2.1.4; U 2.1.5				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				

Table 4-7	Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall review and update its Urban Water Management Plan every 5 years. (MPSP)		●	●		
Implements Which Policy(ies)	U 2.1.3; U 2.1.4; U 2.1.5				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
7. The City shall continue to produce and distribute an annual Operational Statistics Report which includes sections on water distribution, wastewater collection, storm drainage collection, and solid waste collection. (PI)				●	
Implements Which Policy(ies)	U 2.1.4; U 2.1.6; U 3.1.1; U 4.1.1; U 4.1.2; U 5.1.5				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
8. The City shall develop and enforce a Water Conservation Plan that increases water use efficiency throughout the city. 🌐 (MPSP/RDR)		●			
Implements Which Policy(ies)	U 2.1.3; U 2.1.4; U 2.1.5; U 2.1.10				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Parks and Recreation; General Services; Planning, Economic Development, and Development Services				
9. The City shall continue to install water meters in residential units constructed prior to 1992 and in new developments, and shall incorporate and use automated meter infrastructure (AMI) in both commercial and residential water metering. 🌐 (RDR/SO)					●
Implements Which Policy(ies)	U 2.1.3; U 2.1.4; U 2.1.5; U 2.1.10; U 2.1.11				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	General Services and Development Services				

Table 4-7	Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
10. The City shall continue to produce and distribute an annual Water Quality Consumer Confidence Report to verify that water quality standards are being met. (PI)					
Implements Which Policy(ies)	U 2.1.6			●	
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
11. In coordination with the Regional Water Authority (RWA), the City shall develop and implement a voluntary landscaping water efficiency certification training program for irrigation designers, installers, and property managers. 🌐 (MPSP)		●			
Implements Which Policy(ies)	U 2.1.6; U 2.1.10; U2.1.11				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
12. The City shall update its Emergency Operations Center procedures to include procedures for providing potable water supplies during emergencies. (PI)		●			
Implements Which Policy(ies)	U 2.1.7; U 2.1.8				
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Department of Utilities; Planning, Economic Development, and Development Services				
13. The City shall continue supporting and participating in the multi-stakeholder Sacramento Water Conservation Advisory Group (SWCAG) to serve in an advisory capacity to the City regarding water conservation programs and policies, and strategic planning. 🌐 (IGC)					●
Implements Which Policy(ies)	U2.1.11				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	General Services and Development Services				

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Table 4-7 Utilities Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
14. The City shall seek grant funding to reduce water use in the City's parks and open spaces, and enhance the cost-feasibility of reclaimed water for certain parks and industrial sites. 🌐 (FB/SO)					
Implements Which Policy(ies)	U 2.1.11; U 2.1.16				●
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	General Services and Development Services				
15. The City shall review and update its Wastewater Master Planning Program every 5 years. (MPSP)					
Implements Which Policy(ies)	U 3.1.1; U 3.1.2	●	●		
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
16. The City shall prepare and adopt design standards that reduce infiltration into new City-maintained sewer pipes. (RDR)					
Implements Which Policy(ies)	U 3.1.3	●			
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
17. The City shall seek funding for pilot green infrastructure and Low Impact Development (LID) techniques in the CSS system and incorporate into CSS rehabilitation projects. 🌐 (FB)					
Implements Which Policy(ies)	U 3.1.4				●
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
18. The City shall review and update its Stormwater Drainage Master Planning Program every 5 years. As part of the next Stormwater Drainage Master Planning Program, the City shall consider the use of "green infrastructure" and Low Impact Development (LID) techniques. 🌐 (MPSP					
Implements Which Policy(ies)	U 4.1.1; U 4.1.2	●	●		
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				

Table 4-7	Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
19. The City shall adopt a Drainage System Development Impact Fee to ensure equitable distribution of drainage system improvement costs to developers. 🌐 (RDR/FB)		●			
Implements Which Policy(ies)	U 4.1.5				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	N/A				
20. The City shall develop a junk-mail prevention outreach program that helps residents voluntarily opt-out of receiving junk mail. 🌐 (PI)			●		
Implements Which Policy(ies)	U 5.1.1				
Responsible Department(s)	General Services				
Supporting Department(s)	Community Development Department				
21. The City shall, based on available funding, expand availability of public recycling containers in public parks, along commercial corridors and public right-of-ways, and reduce the waste generated from public events. 🌐 (SO)		●			●
Implements Which Policy(ies)	U 5.1.8; U 5.1.11				
Responsible Department(s)	Parks and Recreation Department				
Supporting Department(s)	Department of Utilities; Community Development Department				
22. The City shall develop and implement residential audit programs that educate residents and businesses on what materials can and cannot be recycled and when and where to recycle. 🌐 (PI)			●		
Implements Which Policy(ies)	U 5.1.25				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department				
23. The City shall review and update its Solid Waste Master Plan every 5 years. (MPSP)		●	●		
Implements Which Policy(ies)	U 5.1.4				
Responsible Department(s)	Department of General Services				
Supporting Department(s)	N/A				

Table 4-7	Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
24. The City shall prepare a plan to achieve its energy efficiency targets. 🌐 (RDR)					
Implements Which Policy(ies)	U 6.1.2; U 6.1.3; U 6.1.4; U 6.1.5	●			
Responsible Department(s)	Department of General Services				
Supporting Department(s)	Department of Utilities; Community Development Department				
25. The City shall enroll all applicable municipal facilities in Demand Response Programs and promote onsite energy generation and/or storage to help reduce peak energy demands and offset energy costs. 🌐 (SO)					
Implements Which Policy(ies)	U 6.1.2; U 6.1.4				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
26. The City shall support and promote local energy utility programs that result in energy efficiency and the generation of renewable energy, and shall work with utility providers to report on the enrollment and performance of such programs as part of the annual General Plan Review. (IGC/PI)					
Implements Which Policy(ies)	U 6.1.5; U 6.1.6; U 6.1.7; U 6.1.8				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
27. The City shall maintain the Clean Energy Sacramento program (i.e., clean energy financing district managed by Ygrene Energy) and shall report annually on financing provided for energy efficiency, renewable energy, and water efficiency upgrades and retrofits for all types of real property (residential, commercial and industrial). 🌐 (PSR/FB)					
Implements Which Policy(ies)	U 6.1.6; U 2.1.11				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

Table 4-7	Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
28. The City shall work with community partners to develop and implement a voluntary rental housing program to improve the energy efficiency of existing rental units (both single-family and multi-family). If the voluntary program does not achieve an average energy savings of 15 percent per unit in at least 10,000 units/year by the end of 2014, the program may switch to mandatory energy efficiency improvements for rental housing. (🌐) (RDR)		●			
Implements Which Policy(ies)	U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
29. The City shall develop and adopt a Commercial Energy Conservation Ordinance (CECO) that requires the implementation of mandatory energy efficiency standards for all commercial and industrial properties. CECO would involve retrofitting existing commercial and industrial buildings for which a building permit is pulled for renovation or addition above a specified project size threshold. (🌐) (RDR)		●			
Implements Which Policy(ies)	U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
30. The City shall conduct a study to explore the feasibility of an advanced waste-to-energy conversion program, focusing on organics or other non-recyclable, problematic portions of the waste stream. The study shall include consideration for the City developing a "demonstration energy park," and shall identify future opportunities for a waste-to-energy program on a regional, cooperative basis with SMUD, Sacramento County, and others. (🌐) (PSR)		●			
Implements Which Policy(ies)	U 6.1.14; U 5.1.16				
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department				
31. The City shall prepare solar guidelines for new development, including standards for sites, subdivisions, buildings, landscaping, passive solar design, solar water and space heating, and solar thermal swimming pool heaters; as well as the exceptions and exclusions for solar given Sacramento's latitude and solar angle. (🌐) (RDR)			●		
Implements Which Policy(ies)	U 6.1.7				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

Table 4-7 Utilities Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
32. The City shall work with City partners (e.g., Sacramento County) and energy providers (e.g., SMUD and PG&E) to develop and maintain a "shovel ready" program for renewable energy development. Considerations should include: • Collaborating with SMUD in identifying possible sites for production of renewable energy using local renewable resources such as solar, wind, small hydro, and biomass. • Evaluating potential land use, environmental, economic, and other constraints affecting the development of renewable resources within city limits. • Establishing a protocol for reviewing a proposed alternative energy project against existing City policies and ordinances. The protocol should identify optimal locations and best means to avoid noise, aesthetic, and other potential land use compatibility conflicts. 🌐 (MPSP)		●		
Implements Which Policy(ies) — U 6.1.15; U 6.1.6				
Responsible Department(s) — Community Development Department				
Supporting Department(s) — N/A				
33. The City shall annually review and modify building codes and development standards to facilitate the inclusion of evolving state-of-the-art telecommunication technologies and facilities. (RDR)			●	
Implements Which Policy(ies) — U 7.1.3; U 7.1.4; U 7.1.5; U 7.1.6				
Responsible Department(s) — Community Development Department				
Supporting Department(s) — Information Technology Department				
34. The City shall continue to implement and expand educational programs and media campaigns to promote and educate the public about the 3R's (i.e., reduce, reuse, recycle) and the benefits of resource conservation, recycling, composting, and responsible purchasing. 🌐 (PI)	●			
Implements Which Policy(ies) — U 5.1.21; U 5.1.25				
Responsible Department(s) — Community Development Department				
Supporting Department(s) — N/A				

Table 4-8	Education, Recreation, and Culture Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall review and update its Parks and Recreation Master Plan every 5 years to coincide with updates of the General Plan. (MPSP)		●	●		
Implements Which Policy(ies)	ERC 2.2.1				
Responsible Department(s)	Parks and Recreation Department				
Supporting Department(s)	N/A				
2. The City shall review and update the Park Development Impact Fee Program and Quimby Ordinance to reflect the anticipated need for existing facility rehabilitation and renovation, higher parkland acquisition and construction costs, and development of active sport areas. (FB)		●			
Implements Which Policy(ies)	ERC 2.2.5				
Responsible Department(s)	Department of Parks and Recreation				
Supporting Department(s)	Community Development Department				
3. The City shall, at least every five years review and update, as necessary, the Park Development Impact Fee Program and Quimby Ordinance to address existing facility rehabilitation and renovation and anticipated parkland land acquisition and construction needs/costs. The City may also (or alternatively) select to appropriate other funds to address facilities rehabilitation and renovation on a case-by-case basis. (FB)		●	●		
Implements Which Policy(ies)	ERC 2.2.5				
Responsible Department(s)	Department of Parks and Recreation				
Supporting Department(s)	Community Development Department				
4. The City shall develop standards for location, design, and programming of parks and recreational facilities in urban infill areas. (PSR)		●			
Implements Which Policy(ies)	ERC 2.2.4; ERC 2.2.9; ERC 2.1.11; ERC 2.2.18				
Responsible Department(s)	Parks and Recreation Department				
Supporting Department(s)	N/A				

	Table 4-8	Education, Recreation, and Culture Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
5. The City shall establish standards for cultural heritage gardens and teen centers in the Parks and Recreation Master Plan. (MPSP)			●			
Implements Which Policy(ies)	ERC 2.2.5; ERC 2.2.14; ERC 2.2.15					
Responsible Department(s)	Parks and Recreation					
Supporting Department(s)	N/A					
6. The City shall complete a study to identify potential new funding mechanisms for: (1) acquisition of neighborhood and community parkland, (2) acquisition and development of regional parks, parkways, recreation trails, and open space; (3) provision of equal Service Levels to underserved areas; (4) 100 percent ongoing maintenance; (5) recreation and community facilities; and (6) capital infrastructure repair/replacement. (FB)			●			
Implements Which Policy(ies)	ERC 2.5.1; ERC 2.5.3					
Responsible Department(s)	Parks and Recreation Department					
Supporting Department(s)	Department of Finance; Community Development Department; Convention, Culture, and Leisure Department					
7. The City shall work with the Sacramento Library Authority to review and update the Library Master Plan every 5 years. (MPSP)			●	●		
Implements Which Policy(ies)	ERC 3.1.1					
Responsible Department(s)	Parks and Recreation Department					
Supporting Department(s)	Department of Finance; Community Development Department; Convention, Culture, and Leisure Department					
8. The City shall assist the Sacramento Library Authority in preparing an annual report on the Library Master Plan. (PSR)					●	
Implements Which Policy(ies)	ERC 3.1.1					
Responsible Department(s)	Parks and Recreation Department					
Supporting Department(s)	Community Development Department					
9. The City shall conduct a study on the feasibility of expanding the Sacramento Convention Center. (IGC)			●			
Implements Which Policy(ies)	ERC 3.1.1					
Responsible Department(s)	Convention, Culture, and Leisure Department					
Supporting Department(s)	Department of Finance					

Table 4-9 Public Health and Safety Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
1. The City shall review and update its Police Master Plan every 5 years. (MPSP)		●	●		
Implements Which Policy(ies)	PHS 1.1.1				
Responsible Department(s)	Police Department				
Supporting Department(s)	N/A				
2. The City shall submit an annual report to the City Council that evaluates implementation of its Police Master Plan. (PSR)				●	
Implements Which Policy(ies)	PHS 1.1.1				
Responsible Department(s)	Police Department				
Supporting Department(s)	N/A				
3. The City shall prepare and implement a plan to address any delays in police response times due to changes in traffic levels of service. (MPSP)		●			
Implements Which Policy(ies)	PHS 1.1.2				
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Fire Department; Police Department				
4. The City shall develop and implement a public education program regarding crime prevention measures and support community programs, activities, and strategies aimed at preventing crime including youth gang activities. (IGC/JP/PI)		●			●
Implements Which Policy(ies)	PHS 1.1.10; PFS 1.1.11				
Responsible Department(s)	Police Department				
Supporting Department(s)	N/A				
5. The City shall review and update its Fire Department strategic plan every 5 years. (MPSP)		●	●		
Implements Which Policy(ies)	PHS 2.1.1				
Responsible Department(s)	Fire Department				
Supporting Department(s)	N/A				

Table 4-9 — Public Health and Safety Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall submit an annual report to the City Council that evaluates the implementation of its Fire Department Strategic Plan. (PSR)				
Implements Which Policy(ies): PHS 2.1.1			●	
Responsible Department(s): Fire Department				
Supporting Department(s): N/A				
7. The City shall prepare and implement a plan to address any delays in fire response times due to changes in traffic levels of service. (MPSP)				
Implements Which Policy(ies): PHS 2.1.2; PHS 2.1.6; PHS 2.1.8	●			●
Responsible Department(s): Public Works Department				
Supporting Department(s): Police Department; Fire Department				
8. The City shall adopt official fire service level standards to provide adequate fire protection and emergency medical services. (MPSP/SO)				
Implements Which Policy(ies): PHS 2.1.3	●			
Responsible Department(s): Fire Department				
Supporting Department(s): N/A				
9. The City shall review the call volumes of fire companies annually to evaluate the need for additional response units. (MPSP/SO/FB)				
Implements Which Policy(ies): PHS 2.1.4; PHS 2.1.5				●
Responsible Department(s): Fire Department				
Supporting Department(s): N/A				
10. The City shall identify and designate transportation corridors for preemptive traffic signals. (SO)				
Implements Which Policy(ies): PHS 2.1.9				●
Responsible Department(s): Public Works Department				
Supporting Department(s): Police Department; Fire Department				

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Table 4-9	Public Health and Safety Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
11. The City shall prepare and adopt a fire protection development impact fee program to support the fire protection services needed for new development. (RDR/FB)		●			
Implements Which Policy(ies)	PHS 2.1.11				
Responsible Department(s)	Fire Department				
Supporting Department(s)	Community Development Department				
12. The City shall develop and implement a community program for educating city residents in fire prevention and emergency preparedness. (PI)		●			
Implements Which Policy(ies)	PHS 2.2.1				
Responsible Department(s)	Fire Department				
Supporting Department(s)	Neighborhood Services				
13. The City shall develop and maintain a list of older buildings that may be considered fire hazards, because they were constructed prior to requirements for fire-resistant construction materials, internal sprinklers, and other fire safety systems, and shall inform property-owners of identified buildings about improvements to improve fire safety. (PSR)		●			●
Implements Which Policy(ies)	PHS 2.2.3				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Fire Department				
14. The City shall maintain and update a list of hazardous sites, buildings, and uses in the city that violate building code standards. (RDR)					●
Implements Which Policy(ies)	PHS 3.1.1; PHS 6.1.7				
Responsible Department(s)	Fire Department				
Supporting Department(s)	Community Development Department				

Table 4-9 Public Health and Safety Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
15. The City shall review and update its Multi Hazard Emergency Plan every 5 years. During the next update the City shall address increased potential for black-outs in summertime. 🌐 (MPSP)					
Implements Which Policy(ies)	PHS 4.1.1	●	●		
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Police Department; Fire Department; Public Works Department; Department of Utilities				
16. The City shall conduct annual emergency response training for City staff. (SO)					
Implements Which Policy(ies)	PHS 4.1.4			●	
Responsible Department(s)	Emergency Services				
Supporting Department(s)	All				
17. The City shall develop and implement a program for training city residents in emergency response and disaster preparedness. (PI)					
Implements Which Policy(ies)	PHS 4.1.6	●			●
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Police Department; Fire Department				
18. As part of the implementation of the Sacramento County Multi-Hazard Mitigation Plan, the City shall participate in the development of a seasonal multi-hazard public education campaign to enhance public awareness of the risk of natural hazards, disaster preparedness, climate change impacts, and how citizens can reduce exposure to hazard-related losses. 🌐 (PI)					
Implements Which Policy(ies)	PHS 4.1.6	●			●
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Police Department; Fire Department				

Table 4-9 Public Health and Safety Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
19. The City shall develop an Interagency Adaptation Team to work with appropriate agencies (e.g., California Natural Resources Agency, State Lands Commission, California Energy Commission, Sacramento Area Flood Control Agency [SAFCA], UC Davis) and neighboring jurisdictions (e.g., Sacramento County) to: • Ensure that current information and data on climate change effects and impacts are considered and addressed as part of updates to infrastructure and utility plans, manuals, and specifications. • Review existing infrastructure plans, policies, standards, and investments to ensure information about projected climate change impacts is included. • Assess impacts of climate change effects when siting new infrastructure and maintaining or renovating existing infrastructure. • Incorporate climate change impact information into the design, construction, operation, and maintenance of infrastructure.	●			●
Implements Which Policy(ies): PFS 5.1.7				
Responsible Department(s): Community Development Department				
Supporting Department(s): Public Works Department; Department of Utilities				
20. The City shall work with Sacramento County to develop and maintain a database of health and human service facilities within the city and Sacramento County, and areas that are not served or under-served. (RDR/IGC)	●			●
Implements Which Policy(ies): PHS 5.1.1				
Responsible Department(s): Community Development Department				
Supporting Department(s): N/A				
21. The City shall create a heat response plan, focusing on meeting the needs of vulnerable populations. 🌐 (MPSP)	●			●
Implements Which Policy(ies): PHS 5.1.1; PFS 5.1.13				
Responsible Department(s): Community Development Department				
Supporting Department(s): Emergency Services				

Adopted March 3, 2015

Table 4-9 Public Health and Safety Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
22. The City shall submit an annual report to the City Council that evaluates implementation of its Code Enforcement Master Plan. (PSR)					
Implements Which Policy(ies)	PHS 6.1.1			●	
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Fire Department				

Table 4-10 Environmental Resources Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
1. The City shall review and update its stormwater quality design standards when necessary and in accordance with the NPDES permit requirements, and incorporate the new requirements into the City's drainage design standards. (RDR/MPSP)					
Implements Which Policy(ies)	ER 1.1.3				●
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department				
2. The City shall review and amend, as necessary, the subdivision, grading, and other ordinances of the Sacramento City Code to ensure that biological resources are protected consistent with General Plan policies. (RDR)					
Implements Which Policy(ies)	ER 2.1.1–ER 2.1.10; ER 2.1.15	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
3. The City shall review and update its Urban Forest Management Plan every 10 years. 🌐 (MPSP)					
Implements Which Policy(ies)	ER 3.1.1	●	●		
Responsible Department(s)	Department of Public Works				
Supporting Department(s)	Community Development Department				

Table 4-10	Environmental Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
4. The City shall identify funding for the development and implementation of a street tree master planting plan for major transportation corridors. 🌐 (MPSP)		●			●
Implements Which Policy(ies)	ER 3.1.1; ER 3.1.2; ER 3.1.4; ER 3.1.6; ER 3.1.7				
Responsible Department(s)	Department of Public Works				
Supporting Department(s)	Community Development Department				
5. The City shall continue to work with local and regional tree experts to review and update every 5 years a list of preferred tree species that are adapted to Sacramento's climate and cultural conditions, and are expected to survive in hotter, drier future climate conditions. 🌐 (PSR)		●	●		
Implements Which Policy(ies)	ER 3.1.2; ER 3.1.7				
Responsible Department(s)	Department of Public Works				
Supporting Department(s)	Community Development Department				
6. The City shall prepare and continually update an inventory of trees within the city. 🌐 (PSR)		●			●
Implements Which Policy(ies)	ER 3.1.2; ER 3.1.3				
Responsible Department(s)	Department of Public Works				
Supporting Department(s)	Parks and Recreation; Community Development Department				
7. The City shall prepare and adopt an ordinance to require tree replacements for loss of heritage trees. 🌐 (RDR/MPSP)		●			
Implements Which Policy(ies)	ER 3.1.3				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Public Works				
8. The City shall work with local organizations and residents to continue park and street tree planting and tree replacement programs with a goal of adding 1,000 new trees annually. 🌐 (SO)					●
Implements Which Policy(ies)	ER 3.1.2; ER 3.1.3; ER 3.1.7				
Responsible Department(s)	Department of Public Works				
Supporting Department(s)	N/A				

Table 4-10	Environmental Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
9. The City shall incorporate sustainable design into park development standards and shall coordinate with Urban Forest Services and Sacramento Tree Foundation to pursue grant funding to add trees to parks. 🌐 (RDR/PI)					
Implements Which Policy(ies)	ER 3.1.2; ER 3.1.9	●			●
Responsible Department(s)	Parks and Recreation				
Supporting Department(s)	Community Development Department				
10. The City shall amend the Parks and Recreation Master Plan to promote community gardens in both new growth and infill development areas. 🌐 (RDR/PI)					
Implements Which Policy(ies)	ER 4.1.1; ER 4.1.2	●			
Responsible Department(s)	Parks and Recreation				
Supporting Department(s)	Community Development Department				
11. The City shall work with local and regional partners to seek funding to develop and maintain a regional demonstration garden and training center and demonstration gardens in each City Council District for public education on community gardens and rooftop gardens. 🌐 (FB/IGC/JP)					
Implements Which Policy(ies)	ER 4.1.1; ER 4.1.2		●		
Responsible Department(s)	Parks and Recreation				
Supporting Department(s)	Community Development Department				
12. The City shall work with SMUD, Sacramento County, SACOG, Sacramento Metropolitan Air Quality Management District, and others to develop and regularly update the city's Greenhouse Gas Emissions Inventory at least every five years. 🌐 (PSR)					
Implements Which Policy(ies)	ER 6.1.5; ER 6.1.6; ER 6.1.8				●
Responsible Department(s)	General Services				
Supporting Department(s)	Community Development Department; Department of Public Works; Department of Utilities				

Table 4-10	Environmental Resources Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
13. The City shall develop and adopt an ordinance to require new development be designed to reduce visual prominence through methods such as sensitive site design and building orientation, breaking up massing, hiding parking areas from view, landscaping that screens or softens the view of development, and limiting the impacts of new roadways and grading on natural settings. (RDR)					
Implements Which Policy(ies)	ER 7.1.2	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

Table 4-11	Environmental Constraints Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall review and update its seismic and geologic safety standards when there are updates to the Uniform Building Code and California Building Code to ensure consistency with these codes and best management practices. (RDR)					
Implements Which Policy(ies)	EC 1.1.1				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
2. The City shall review and update the General Plan as necessary to maintain consistency with the Central Valley Flood Protection Plan, which is updated by the California Department of Water Resources (DWR) every five years. (MPSP)					
Implements Which Policy(ies)	EC 2.1.8; EC 2.1.10; EC 1.2.11; EC 2.1.12				●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Utilities				

Table 4-11	Environmental Constraints Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
3. The City shall conduct a study to identify ways it can improve the city's FEMA Community Rating System Score. Based on findings from the study, the City shall pursue cost effective actions that improve its Community Rating System Score. (PSR)					
Implements Which Policy(ies)	EC 2.1.9	●			●
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department				
4. Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the Planning and Development Code to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (RDR/MPSP)					
Implements Which Policy(ies)	EC 2.1.13; EC 2.1.14	●			●
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Utilities				
5. The City shall work with SAFCA, the CVFPB, and the appropriate reclamation districts to develop and adopt by 2016 flood safety facility plans that detail funding strategies and improvements to achieve 200-year flood protection by 2025. (MPSP/IGC)					
Implements Which Policy(ies)	EC 2.1.13; EC 2.1.14; EC 2.1.15; EC 2.1.16; EC 2.1.17			●	
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Community Development Department; Department of Public Works; Department of Utilities, Fire Department; Police Department				
6. In conjunction with the annual General Plan report, the City shall prepare and annually submit to the California Department of Water Resources and the Central Valley Flood Protection Board a flood management report on project or non-project levees that benefit land within protected by the levees. (PSR)					
Implements Which Policy(ies)	EC 2.1.18			●	
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department				

Table 4-11 Environmental Constraints Implementation Programs		2014-2019	2020-2035	Annual	Ongoing
7. The City shall develop and adopt an ordinance to require new development adjacent to a levee to dedicate the levee footprint to the appropriate public flood control agency. (RDR/IGC)					
Implements Which Policy(ies)	EC 2.1.17; EC 2.1.21	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Utilities				
8. Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the local Comprehensive Flood Management Plan and the Emergency Operations Plan, which includes the local Evacuation Plan, to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (MPSP/IGC)					
Implements Which Policy(ies)	EC 2.1.23	●			●
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department; Department of Public Works; Fire Department; Police Department; Emergency Services				
9. The City shall update the Comprehensive Flood Management Plan to include current evacuation plans for a Folsom, Nimbus, or Oroville dam failure. (MPSP/IGC/JP)					
Implements Which Policy(ies)	EC 2.1.23; EC 2.1.25	●			
Responsible Department(s)	Department of Utilities				
Supporting Department(s)	Community Development Department; Department of Public Works; Fire Department; Police Department; Emergency Service				
10. The City shall work with the Sacramento Office of Emergency Services to annually review and update, as necessary, the local Evacuation Plan, which is part of the Emergency Operations Plan. (MPSP/IGC)					
Implements Which Policy(ies)	EC 2.1.23; EC 2.1.25			●	
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Community Development Department; Department of Public Works; Department of Utilities, Fire Department; Police Department				

Table 4-11	Environmental Constraints Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
11. The City shall annually review mutual aid agreements for flood safety and emergency response with Local Maintaining Agencies (LMA). (MPSP/IGC)					
Implements Which Policy(ies)	EC 2.1.23; EC 2.1.25			●	
Responsible Department(s)	Emergency Services				
Supporting Department(s)	Community Development Department; Department of Public Works; Department of Utilities, Fire Department; Police Department				

Table 4-12	Community Plan Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
1. The City shall conduct a study to prioritize and identify a strategy for updating the City's Community Plans. (PSR)					
Implements Which Policy(ies)	CP 1.1.1–CP 1.1.6	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Neighborhood Services				
2. The City shall develop and adopt a program to identify and prioritize neighborhoods for Strategic Neighborhood Action Plans (SNAPs). (MPSP)					
Implements Which Policy(ies)	Administrative; SA.LU 1.11	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Neighborhood Services				

Table 4-12	Community Plan Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
3. The City shall work with residents, business leaders, educators, nongovernmental/nonprofit organization to form a South Area Economic Development Advisory Board to do the following: • Monitor economic conditions (e.g., retail leakage and activity, employment, and business start-ups) • Provide oversight and input on city economic development efforts • Conduct resident, business-organization, and business outreach and workshops • Coordinate joint-partnerships (e.g., medical/healthcare sector) • Attract entertainment- and culturally oriented uses • Market business and investment opportunities • Encourage formation of business improvement districts The Economic Development Advisory Board will be staffed by Planning and Economic Development staff and will include community members (i.e., residents, business leaders, educators, nongovernmental/nonprofit organizations). (JP/IGC/PI)		●			
Implements Which Policy(ies)	SA.ED 1.1; SA.ED 1.2; SA.ED 1.3; SA.ED 1.4; SA.ED 1.5; SA.ED 1.7; SA.ED 1.8; SA.ED 1.10; ED 3.1.6				
Responsible Department(s)	Community Development Department; Neighborhood Services				
Supporting Department(s)	N/A				
4. The City shall create a priority list of corridors in the South Area for revitalization efforts and infrastructure improvements. (MPSP)		●			
Implements Which Policy(ies)	SA.LU 1.9; SA.LU 1.10; SA.LU 1.11; SA.LU 1.15				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Public Works Department; Neighborhood Services				
5. The City shall work with Sacramento County to develop and adopt the Florin Road Corridor Plan. (MPSP/IGC)		●			
Implements Which Policy(ies)	SA.LU 1.9; SA.LU 1.11; SA.LU 1.15; SA.LU 1.17				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Public Works Department; Neighborhood Services				

Table 4-12	Community Plan Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
6. The City shall work with Regional Transit to develop and adopt a shared-parking strategy to maximize the efficiency of parking provided near the Florin Light Rail Station. (MPSP/IGC)					
Implements Which Policy(ies)	SA.LU 1.17	●			
Responsible Department(s)	Public Works Department				
Supporting Department(s)	Community Development Department				
7. The City shall develop guidelines to mitigate potential development conflicts with high-voltage transmission lines in Delta Shores. (MPSP)					
Implements Which Policy(ies)	SA.LU 1.2; SA.LU 1.13; SA.ED 1.9; SA.ER 1.1	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Utilities				
8. The City shall conduct a study in the South Area to identify underutilized and vacant sites near transit for alternative high schools and charter schools. (PSR)					
Implements Which Policy(ies)	SA.ERC 1.1	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
9. The City shall conduct a study to identify locations for noise barriers adjacent to residential areas along I-5 and Union Pacific Railroad tracks. (PSR)					
Implements Which Policy(ies)	SA.EC 1.3	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Public Works Department				
10. The City shall establish a Town of Freeport Special Planning District that defines development standards and design guidelines for maintaining the character of the area including all land west of I-5. (RDR/MPSP)					
Implements Which Policy(ies)	SA.LU 1.3; SA.LU 1.19; SA.HCR 1.1; SA.ED 1.10	●			
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				

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Table 4-12	Community Plan Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
11. The City shall conduct a study to identify infrastructure needs and costs, and the feasibility of creating an assessment district to fund infrastructure costs. (PSR/FB)		●			
Implements Which Policy(ies)	SA.LU 1.3; SA.LU 1.19; SA.U 1.6				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Department of Utilities				
12. The City shall develop streetscape master plan for public improvements for Freeport Boulevard in the Town of Freeport. (MPSP)		●			
Implements Which Policy(ies)	SA.LU 1.3; SA.LU 1.10; SA.LU 1.19				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Public Works Department; Utilities				
13. The City shall update its preservation ordinances to include Victory Trees along Freeport Boulevard as a protected resource. (PSR)		●			
Implements Which Policy(ies)	SA.HCR 1.2				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	N/A				
14. The City shall work with the State Railroad Museum to conduct a study to explore reactivating the steam train from Old Sacramento to Freeport. (PSR)		●			
Implements Which Policy(ies)	SA.HCR 1.1				
Responsible Department(s)	Community Development Department; Convention, Culture, and Leisure Department				
Supporting Department(s)	N/A				
15. The City shall study the feasibility of rebuilding a replica of the historic train depot in the Town of Freeport. (PSR)		●			
Implements Which Policy(ies)	SA.HCR 1.1				
Responsible Department(s)	Community Development Department; Convention, Culture, and Leisure Department				
Supporting Department(s)	N/A				

	Table 4-12 Community Plan Implementation Programs	2014-2019	2020-2035	Annual	Ongoing
16.	The City shall conduct a traffic study to examine the potential effectiveness of developing traffic calming measures on Freeport Boulevard following annexation of the Town of Freeport. (PSR)	●			
Implements Which Policy(ies)	SA.LU 1.3; SA.LU 1.10; SA.LU 1.19				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Public Works Department				
17.	The City shall conduct a study to explore the creation of an open space/trail parkway through the Town of Freeport to provide public access points to the river. (PSR)	●			
Implements Which Policy(ies)	SA.M 1.10				
Responsible Department(s)	Community Development Department				
Supporting Department(s)	Public Works Department				

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