



SACRAMENTO 2040 GENERAL PLAN

PART 4

Administration and
Implementation



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City of
SACRAMENTO

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GENERAL PLAN ADMINISTRATION AND IMPLEMENTATION

Introduction

The General Plan provides specific policy guidance for implementation of Plan concepts through its goals, policies, and implementing actions. This framework establishes a basis for coordinated action by the City, Sacramento County, and regional agencies. Part 4 describes the major actions to be undertaken by the City in order to provide an overall sense of the priorities for future actions in support of accomplishing the goals of the General Plan.

GENERAL PLAN MAINTENANCE AND MONITORING

Annual General Plan Implementation Review

The City is committed to annually reviewing its progress in implementing the goals, policies, and actions of the General Plan. Since many of the factors and issues that the General Plan addresses change from year to year, an annual review and reporting of implementation will help ensure the City is moving forward to achieve the General Plan's vision. This review will report on the status of each specific implementing action in the General Plan and take into account the availability of new implementation tools, changes in funding sources, and feedback from General Plan monitoring activities.

Five-Year General Plan Review and Update

Once every five years, the City will review the General Plan and revise and update it as necessary.

General Plan Amendments

As conditions and needs change, the City will need to consider proposed amendments to the General Plan. These amendments could include policy revisions or updates to the Land Use Diagrams or other maps and figures. Each of the changes will need to be carefully evaluated not only for merit and potential impact, but also for consistency with the rest of the General Plan. State law requires that the general plan be an integrated and internally consistent set of goals, policies, and implementing actions.

Implementation Mechanisms

The General Plan is implemented through the decisions of the Planning and Design Commission and the City Council and through a variety of regulatory mechanisms and administrative procedures. California planning law requires consistency between the General Plan and its implementation programs, which include zoning and subdivision ordinances, the City's Capital Improvement Program (CIP), specific plans, environmental impact procedures, and building and housing codes.

Title 17 of the Sacramento City Code, referred to as the Planning and Development Code (Zoning Code), translates plan policies into specific land use regulations and development standards that govern development on individual properties. The General Plan establishes the policy framework, while the Zoning Code prescribes standards, rules, and procedures for development. The Zoning Map will provide more detail than the General Plan Diagram. The City will bring both the Zoning Code and the Zoning Map into conformance with the General Plan Land Use Diagram within a reasonable time. Existing specific plans will also need to be updated for consistency with the General Plan and future specific plans must be consistent with the General Plan too.

The Capital Improvement Program (CIP) is the primary means of scheduling and funding infrastructure improvements of citywide benefit. Capital planning represents an ongoing investment in the City's future to ensure the timely repair and replacement of aging infrastructure, and the implementation of priorities to meet the demands of the community. The CIP is a comprehensive five-year plan, which identifies current and future fiscal requirements, thereby becoming the basis for determining annual capital budget expenditures. Capital improvements are either major projects or programs undertaken by the City for the procurement, construction, or installation of facilities or major assets/equipment that will meet regulatory requirements and will improve, preserve, maintain, enhance, or modernize the City's delivery of municipal services.

In many areas, General Plan implementation will depend on actions of other public agencies and of the private sector, which will fund most of the development expected in the next 20 years. The General Plan will serve a coordinating function for private sector decisions; it also provides a basis for action on individual development applications, which must be found to be consistent with the General Plan if they are to be approved.

Format of the Implementation Table

The following tables present implementing actions the City intends to undertake between 2024 and 2040 to help achieve the goals in the General Plan. The actions listed in **Table 12-1**: Implementation describe and prioritize actions to implement various Plan concepts. Some programs are already budgeted and ongoing, while the City Council will need to identify resources during future budget cycles in order to implement other actions. For each action, the responsible City departments and the timeframe for implementation are shown. Near-term describes actions that are anticipated for completion within 5 years of adoption of the General Plan; mid-term describes actions that are anticipated for completion within 6 to 10 years of adoption; long-term describes

actions that are anticipated for completion more than 10 years after adoption. Ongoing actions are those that continue or are periodically implemented through the life of the General Plan.

The actions are grouped into categories that represent the type of implementing mechanism:

- **Plans and Programs** - actions implemented through master plans, specific plans, strategies, and programs that focus City attention on various types of services and facilities, types of development, or geographic areas.
- **Planning Studies and Reports** - actions implemented through studies and reports prepared to collect and evaluate information related to specific issues and to inform future actions or investments.
- **Regulations, Standards, and Development Review** - actions implemented through regulations and standards adopted by the City based on the city's "police power" to protect the public health, safety, and welfare, or through a development review process that provides for City review of individual project proposals and authorizes the City to approve, deny, or condition projects based on their consistency with the General Plan.
- **City Data and Services** - actions implemented through the use of data collected and managed by the City.
- **Financing and Budgeting** - actions implemented through the establishment of new funds or the identification of new staff resources.



Table 12-1: Implementation						
Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
PLANS AND PROGRAMS						
LUP-A.1	Area of Concern. The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to designate the Natomas Basin Study Area as an Area of Concern to provide the City with greater influence on land use decisions and other governmental actions that directly and indirectly affect the city of Sacramento in this important area beyond its Sphere of Influence.	Community Development Department		X		
LUP-A.2	Local Bonus Program. The City shall amend the Planning and Development Code to establish a local bonus program for development projects providing regulated affordable housing, including those with less than 5 units that would not qualify under the state density bonus law (CA Govt Code Sections 65915-65918).	Community Development Department		X		
HCR-A.1	Preservation Emergency Response. The City shall incorporate historic preservation and historic resource surveys and evaluation into existing and future mitigation, response, and recovery processes.	Community Development Department (lead); Office of Emergency Management (support)			X	
HCR-A.2	Heritage Tourism Plan. Through its Preserve America Community designation, the City shall develop and implement a Heritage Tourism Plan, partnering with public agencies, non-profit organizations, and private entities as appropriate.	Community Development Department (lead); Office of Innovation and Economic Development (support)				X

Table 12-1: Implementation

Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
HCR-A.3	<p>Education and Awareness. The City shall take actions to foster an awareness of the importance of preserving the city’s heritage and cultural and historic resources. Such actions may include the following:</p> <ul style="list-style-type: none"> • Identification and recognition of historic resources through its plaques and markers, murals, and other placemaking programs; • Networking with other agencies, regional universities and colleges, Preservation Sacramento, Sacramento Modern, Native American tribes, and other organizations to promote historic preservation; • Exploring opportunities to partner with local historic, cultural, community, and business organizations to establish and operate interpretive programs, such as walking/audio tours or “story poles;” home tours; permanent displays and signage; informational pamphlets; banners; and special events celebrating local history and culture; and • Maintaining an accurate and up-to-date preservation website and pamphlets to promote the appreciation, maintenance, rehabilitation, and preservation of Sacramento’s historic and cultural resources. 				X	
E-A.1	<p>Prioritizing Digital Skills Training. The City shall strive to work with community colleges, universities, and workforce and economic development groups to increase investment in digital skills training to both grow the pool of high-skill technical workers and expand the number of workers with basic digital literacy.</p>	Office of Innovation and Economic Development			X	
E-A.2	<p>Aligning Education and Training. The City should consider establishing forums/channels for discussion and action on better aligning secondary and post-secondary education and training with the needs of local businesses.</p>	Office of Innovation and Economic Development			X	
E-A.3	<p>Paid And Volunteer Job Programs. The City should expand programs that provide paid and volunteer jobs and internships for local youth and for economically, physically, and socially disadvantaged people, continuing to work with federal, State, and regional partners to seek funding opportunities for strategic workforce and economic development programs.</p>	Office of Innovation and Economic Development, Youth, Parks, & Community Enrichment	X			

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
E-A.4	Life-Long Learning. The City should identify and market local life-long learning opportunities, including work-study programs, internships, online learning, and expanded curriculum offerings, in collaboration with educational institutions, businesses, and non-profit organizations.	Office of Innovation and Economic Development				X
E-A.5	Cluster Development Strategy. The City should consider developing and implementing a coordinated cluster development strategy to promote strong concentrations of specialized businesses and related institutions with synergies that spark innovation and job growth.	Office of Innovation and Economic Development			X	
ERC-A.1	Urban Forest Plan. The City shall develop and implement an Urban Forest Plan as a primary planning tool for the protection, expansion, maintenance, sustainability, and enhancement of Sacramento’s urban forest.	Department of Public Works (lead); Community Development Department (support); Youth, Parks, and Community Enrichment (support)		X		
ERC-A.2	Tree Education. The City shall develop informational materials to provide to residents and businesses to support the City’s tree canopy, including but not limited to the following: <ul style="list-style-type: none"> • Information for new residents and businesses on tree benefits, planting guidance, tree selection and care, available programs, and water-wise irrigation; • Guidance on tree planting to maximize building energy conservation; • Guidance to plant and maintain healthy trees in parking lots; and • Options and strategies to convert paved areas to tree planting areas. 	Department of Public Works (lead); Community Development Department (support)		X		
ERC-A.3	CERT Training. The City shall expand the Community Emergency Response Training (CERT) program to address community and neighborhood preparedness for climate impacts. Pilot implementation of the updated program in disadvantaged communities and areas with populations most vulnerable to climate impacts.	Sacramento Fire Department		X		

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EJ-A.1	<p>Retailer Incentive Program. The City should evaluate developing a program to incentivize and assist business owners to stock fresh and healthy food at affordable prices in areas underserved by healthy food resources (shown on Map EJ-4) where convenience stores and other retail outlets exist (such as Meadowview and North Sacramento). Program elements could include the following:</p> <ul style="list-style-type: none"> • Funding for refrigeration equipment; • Business counseling and technical assistance; • Nutritional education; and • Store design support. 	Office of Innovation and Economic Development (lead) Community Development Department (support)			X	
EJ-A.2	<p>Air Filtration Systems. The City shall explore opportunities to accelerate the installation of air filtration systems in existing buildings in partnerships with the Sacramento Metropolitan Air Quality Management District (SMAQMD) and other partners in the Sacramento region. Schools, nursing homes, and other sensitive uses within disadvantaged communities (DACs) and areas most affected by air quality issues should be prioritized.</p>	Office of Climate Action and Sustainability (lead); Community Development Department (support)		X		
EJ-A.3	<p>Diverse Representation. The City shall develop and implement a coordinated plan to increase diversity on City boards and commissions and in City-sponsored activities and events. Steps should include the following:</p> <ul style="list-style-type: none"> • Developing a proactive recruitment program reaching out to numerous communities. • Recruiting individuals from underrepresented populations, including, but not limited to, communities of color, youth, and low-income populations, to represent their communities. • Reporting annually to the City Council on the diversity of City boards, commissions, and committees. 	City Clerk's Office (lead); City Manager's Office (support); Youth, Parks, and Community Enrichment Department (support); Community Development Department (support); Public Works (support)	X			

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
EJ-A.4	Community-Led Planning. Pilot a community-led planning grant program focused on addressing the needs of people within disadvantaged and/or historically underserved communities. The planning process would include documenting community vision for a specific neighborhood, concerns keeping the people in that neighborhood from thriving, and potential actions to increase community resiliency, equity, and/or inclusive economic development. These actions could include regulatory fixes to City ordinances, education and training on City programs and opportunities, infrastructure improvements, or others. Pending funding and staff availability, the planning effort should be accompanied by funding and staff time to address some near-term implementation as well as include a final document (or action plan) with a list of short and longer-term actions that can be used to support grant applications, advocacy to government officials, and guide ongoing community collaborations.	Community Development Department (lead); Office of Innovation and Economic Development (support)		X		
M-A.1	Transportation Investment Priorities. The City shall use the Transportation Priorities Plan in conjunction with the General Plan update ensuring the outcomes align with the General Plan goals.	Department of Public Works		X		
M-A.2	Online Truck Route Maps. The City shall create easily understood truck route maps, potentially through online applications, to be distributed to interested parties.	Department of Public Works		X		
PFS-A.1	Fire Department Strategic Plan. The City shall prepare a Standards of Coverage Plan to assess options for locating facilities to most efficiently provide service within the Sacramento Fire Department’s (SFD’s) jurisdiction.	Sacramento Fire Department		X		
PFS-A.2	Police Master Strategic Plan. The City shall update the Police Master Strategic Plan to identify and address staffing and facility needs, service goals, and deployment strategies.	Sacramento Police Department		X		
PFS-A.3	Sewer Long Range Plan Updates. The City shall review and update Sewer Long Range Plans as needed to accommodate the land use and development pattern of the 2040 General Plan, prioritizing long range plans for the sewer basins where significant new growth is projected.	Department of Utilities	X			

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PFS-A.4	<p>Stormwater Master Planning. The City shall implement a stormwater master plan program to do the following:</p> <ul style="list-style-type: none"> Identify facilities needed to prevent 10-year event street flooding and 100-year event structure flooding; Ensure that public facilities and infrastructure are designed pursuant to approved basin master plans; Ensure that adequate land area and any other elements are provided for facilities subject to incremental sizing (e.g., detention basins and pump stations); and Incorporate the use of “green infrastructure,” Low Impact Development (LID) techniques, stormwater treatment controls, and, if applicable, trash capture devices. 	Department of Utilities	X			
YPRO-A.1	<p>Youth, Parks, & Community Enrichment (YPCE) Parks Plan Update. The Parks Plan 2040 shall provide policy recommendations toward meeting the City’s parkland and facility level of service goals; incorporate design guideline standards for park and recreation facilities; and strengthen access to parks and recreational facilities. The update should incorporate key priorities, implementation actions, and funding mechanisms and be undertaken with robust community engagement.</p>	Youth, Parks, & Community Enrichment Department		X		
YPRO-A.2	<p>Park Audits. The City shall collaborate and support community-based organizations and neighborhood groups to conduct safety, maintenance, and access audits in City park and recreational facilities. The park audits should be conducted in neighborhoods throughout the city with the participation of Youth, Parks, & Community Enrichment (YPCE), Police Department, and other relevant City staff to identify and prioritize park safety and access improvements.</p>	Youth, Parks, & Community Enrichment Department	X			

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YPRO-A.3	Mobile Wellness Clinics. Explore the feasibility of a neighborhood program that provides mobile health services, healthy food, or workshops in disadvantaged communities, run by medical service providers or Sacramento County Department of Health Services, but hosted in local neighborhood facilities such as schools, parks, community centers, and library parking lots.	Youth, Parks, & Community Enrichment Department				X
PLANNING STUDIES AND REPORTS						
LUP-A.3	Citywide Municipal Services Review. The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a citywide Municipal Services Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan.	Community Development Department		X		
LUP-A.4	Fruitridge-Florin Annexation. The City shall study the feasibility of annexing the Fruitridge-Florin Study Area with a view of streamlining the delivery of public services, addressing infrastructure needs, promoting neighborhood revitalization, and improving the quality of life for local residents. The study should involve outreach to area residents and consider fiscal and environmental impacts as well as inclusive economic development opportunities. Based on the results of the study, the City shall consider an annexation application with the Sacramento Local Agency Formation Commission (LAFCo) if appropriate.	Community Development Department			X	
LUP-A.5	Special Studies. The City shall map and track major planning actions, such as rezonings, in a database keyed to the year action was taken. Use this data to pinpoint areas which require special studies and possible amendment on the General Plan land use map.	Community Development Department	X			
LUP-A.6	Future High-Frequency Transit Routes. Every 5 years to coincide with updates of the General Plan, the City shall review and update land use designations and development intensities where new high-frequency transit routes and bus rapid transit routes have been adopted by transit agencies.	Community Development Department	X			

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HCR-A.4	<p>Historic Context Statements and Survey. The City shall strive to expand, complete, and update historic context statements and surveys to maintain a basis for evaluating the significance of properties. These historic context statements and surveys should include the following:</p> <ul style="list-style-type: none"> • The history of underrepresented communities and Black, Indigenous, and People of Color groups in Sacramento, and • The city’s developing corridors (Stockton Boulevard, Franklin Boulevard, Freeport Boulevard, Northgate Boulevard, Del Paso Boulevard, etc.) • Additional context statements and surveys shall be prepared in support of future General Plan Updates and Specific Plans. 	Community Development Department	X			
HCR-A.5	<p>Post-Disaster Plan. The City shall develop a plan for post-disaster demolition and repair that protects historic resources against unnecessary loss of historic fabric and speculative demolitions.</p>	Community Development Department				X
E-A.6	<p>Workforce Preparedness Program. The City should consider studying the feasibility of developing a workforce preparedness program that creates pathways to jobs and economic opportunities for disadvantaged, underserved Sacramentans, targeting in-demand and emerging industry sectors.</p>	Office of Innovation and Economic Development		X		
E-A.7	<p>Development Incentives. The City shall periodically consult with real estate brokers, business leaders, and other informed stakeholders to understand the needs of prospective businesses and institutions in target sectors and employment clusters. Use this information to develop incentives that attract these targets and to update land use regulations to ensure that the spaces they require are available in Sacramento.</p>	Office of Innovation and Economic Development, Community Development Department	X			
E-A.8	<p>Sustainable Procurement Policy. The City should periodically review and update the Sustainable Procurement Policy, considering ways to further incorporate the principles of “circular procurement.”</p>	Finance Department	X			

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
E-A.9	Competitiveness Assessment. The City should endeavor to regularly assess Sacramento’s competitiveness as a place to do business and maintain development regulations and fees accordingly.	Office of Innovation and Economic Development, Community Development Department	X			
ERC-A.4	Heat Reduction in the Public Realm. The City should explore opportunities to amend development standards and guidelines so as to promote the use of heat mitigation strategies to reduce temperatures in the public realm, particularly on active transportation networks, commercial corridors, near light rail transit (LRT) stations and along transit corridors. Requirements may include the incorporation of the following: <ul style="list-style-type: none"> • Building design strategies (varied building heights; setbacks from sidewalks; vertical and horizontal shade features); • Cooling building and pavement materials, treatments, and coatings; • Multiple layers of shading to maximize coverage throughout the day; and • Street trees, and landscaping. 	Community Development Department		X		
ERC-A.5	Bus Shelter Design. The City shall encourage Sacramento Regional Transit District (SacRT) to study the feasibility of designing and installing bus shelters that are designed to offer protection and relief from heat, including the incorporation of shade trees.	Department of Public Works			X	

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ERC-A.6	<p>Landscape Maintenance Ordinance. The City shall study the feasibility of a landscape maintenance ordinance that would phase out the use of gas-powered landscaping equipment. This feasibility study shall include the following:</p> <ul style="list-style-type: none"> Account for and identify potential alternatives to achieve comparable landscaping results when gas-powered landscaping equipment is no longer allowed. Consider potential solutions to equity impacts on the landscaping workforce as the industry shifts to accommodate the phasing out of gas-powered landscaping equipment. Identify a landscaping industry- and workforce-informed process and criteria for determining the extent of phasing out gas-powered landscaping equipment and how to equitably shift industry practices in response. 	Community Development Department (lead); Office of Innovation and Economic Development (support)		X		
M-A.3	<p>High Injury Network. The City shall continue to annually assess progress toward the adopted actions of the Vision Zero Action Plan and, as warranted, update the High Injury Network and associated intervention priorities.</p>	Department of Public Works	X			

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
M-A.4	<p>Curb Space Management Plan. The City shall develop a plan for managing curb space throughout the city’s commercial, mixed-use, and higher density areas to facilitate the following:</p> <ul style="list-style-type: none"> • Balanced supply and promotion of efficient package and food deliveries; • Delivery of goods to restaurants/retail; • Safe pick-up/drop-off of passengers by transit, taxis, and on-demand shared ride services; • The safe movement of pedestrians and bicyclists; and • Support and prioritization of zero-emission vehicle activities and goods deliveries over internal combustion engine vehicles. 	Department of Public Works		X		
M-A.5	<p>Regional Vehicles Miles Traveled (VMT) Mitigation. The City shall complete a study, informed by regional and state partners, to assess the feasibility of regional VMT mitigation measures, including banks, exchanges, and impact fees.</p>	Department of Public Works			X	
M-A.6	<p>Sacramento Valley Station Regional Governance Structure. The City shall investigate the creation of a regional governance structure and operational model for the Sacramento Valley Station to provide for a sustainable operating framework.</p>	Department of Public Works			X	
M-A.7	<p>Roadway Reallocations. As funding is available, the City shall study implementation of roadway reallocations to prioritize walking, bicycling, and transit use in the locations shown on Map M-2 as well as other locations that align with the Transportation Priorities Plan and are determined to be appropriate for reallocation. Preparation of the studies will provide opportunities for community input and feedback on streetscape design.</p>	Department of Public Works	X			
M-A.8	<p>Bus Rapid Transit. As funding is available, the City shall study implementation of Bus Rapid Transit along corridors, such as Stockton Boulevard. Preparation of studies will provide opportunities for community input and feedback.</p>	Department of Public Works		X		
PFS-A.5	<p>Onsite Non-Potable Water Reuse. The City shall assess the feasibility of onsite water reuse for new commercial development.</p>	Department of Utilities		X		

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
PFS-A.6	Water Treatment Facilities. The City shall explore options for expanding and enhancing water treatment capacity and processes as needed to serve projected maximum daily water demands with high quality supply. Potential projects include long-term, reliable and safe water supply and supporting infrastructure projects	Department of Utilities	X			
PFS-A.7	Telecommunications Infrastructure in New Development. The City shall explore the feasibility of establishing engineering guidelines for the installation of state-of-the-art internal telecommunications technologies in new development.	Community Development Department (lead); Department of Utilities (support); Department of Public Works (support); Department of Information Technology (support)		X		
YPRO-A.4	Youth Internships. The City shall assess the feasibility of expanding its youth workforce programs to hire and train youth for seasonal work at City parks and recreational facilities throughout the year. The assessment should evaluate options to involve youth in program planning and work within recreation programs as a way to provide employment and life skills training and to strengthen connections between youth and their community.	Youth, Parks, & Community Enrichment Department		X		
YPRO-A.5	Violence Prevention and Youth Development. As part of a comprehensive strategy to improve the overall health and well-being of youth, young adults, families, and communities and promote prosocial decisions, the City shall study evidence based programming and best practices to coordinate funding and programs, along with community engagement programming and other initiatives for optimal impact in targeted areas of Sacramento.	Office of Violence Prevention (lead); Youth, Parks, & Community Enrichment Department (support); Office of Diversity and Equity (support)		X		
REGULATIONS, STANDARDS, AND DEVELOPMENT REVIEW						
LUP-A.7	Sustainability and Decarbonization Standards. The City shall evaluate best practices to guide the development of more prescriptive sustainability and decarbonization standards for City buildings, infrastructure, and facilities.	Department of Utilities (lead), Office of Climate Action and Sustainability (support), Department of Public Works (support)		X		

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
LUP-A.8	Beyond Climate Resiliency Measures. The City shall evaluate cost-effective opportunities to accelerate voluntary efforts of the private development industry to go above and beyond baseline state-mandated climate resiliency measures, such as incentive programs and other measures.	Office of Climate Action and Sustainability (lead), Community Development Department (support)		X		
LUP-A.9	Net-Zero Energy or Net-Positive Design. The City shall assess the feasibility of requiring or incentivizing net-zero energy (NZE) or net-positive design for new buildings and significant retrofitting of existing privately-owned buildings and identify incentives for NZE and net-positive design.	Community Development Department		X		

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
LUP-A.10	<p>Planning and Development Code Update. The City shall update the Planning and Development Code to implement the 2040 General Plan, including amendments to:</p> <ul style="list-style-type: none"> • Rezone parcels for consistency with the 2040 General Plan land use, intensity, and density diagrams; • Remove maximum residential density standards from single-unit, duplex dwelling, multi-unit, commercial, and industrial zones and replace them with floor area ratio-based intensity standards and minimum residential density standards; • Broaden the range of housing types allowed by-right within single-unit and duplex dwelling residential zones; • Update development standards for missing-middle housing types, such as accessory dwelling units, duplexes, triplexes, fourplexes, and bungalow courts; • Require new residential development of a certain size to include a variety of housing types and sizes; • Establish requirements for electric vehicle (EV) charging infrastructure in new and expanded gas stations citywide; • Establish incentives to promote efficient parcel utilization and consolidation, particularly in transit-oriented development (TOD) areas; • Prohibit new drive-through restaurants in areas where a strong pedestrian and transit orientation is desired; • Allow for flexibility of new commercial uses in neighborhood-oriented commercial centers; and • Establish incentives to facilitate the retrofit of existing shopping centers with pedestrian amenities, EV charging, bike parking, traffic-calming features, plazas and public areas, shade trees, lighting, public art, farmers markets, retail and other services that provide for everyday needs, and community events. 	Community Development Department		X		

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
LUP-A.11	Home Occupation Regulations. The City shall evaluate changes to the home occupation regulations in the Planning and Development Code to allow home businesses by-right and expand eligible home business permits to allow greater variety of home businesses as part of a strategy to remove barriers to entrepreneurship, support workforce participation, promote walkability, lower vehicle miles travelled, and allow residents to provide services locally.	Community Development Department		X		
LUP-A.12	Design Guidelines Update. The City shall review its development design guidelines and standards for consistency with the 2040 General Plan goals, policies, and standards.	Community Development Department		X		
HCR-A.6	Incentives and Enforcement. The City shall continue to incentivize the use and maintenance of historic properties through the following: <ul style="list-style-type: none"> Regulatory, technical, and financial incentives and enforcement programs to promote the maintenance; Rehabilitation, preservation, and interpretation of the city’s historic and cultural resources; and Discouraging neglect of listed historic properties. Examples may include the Historic Places Grant Program, the Bronze Plaque Program, and Mills Act Program. 	Community Development Department	X			
HCR-A.7	Guidance Documents. The City shall develop planning and design guidance documents to assist property owners with understanding appropriate rehabilitation and energy efficiency retrofit options for historic and potentially eligible properties that will comply with the Secretary of the Interior’s Standards for the Treatment of Historic Properties.	Community Development Department				X

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				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
HCR-A.8	<p>Conditions for Resource Discovery. The City shall establish and implement procedures for the protection of historic, archaeological, and tribal cultural resources, consistent with the following:</p> <ul style="list-style-type: none"> In the event any materials, items, or artifacts are discovered during excavation at a project site that may have historic, archeological, or tribal cultural resources, the project proponent and/or contractors should cease all work in the vicinity of the discovery, notify the City's Preservation Director or Manager of Environmental Planning Services, and coordinate with the City to determine the appropriate response, including further efforts for discovery and treatment of potential resources. In the event any human remains are discovered during excavation, the project proponent and/or contractors shall comply with State law, including notifying the Sacramento County Coroner and following all procedures required by state law, including notifying the Native American Heritage Commission in the event the remains are determined to be Native American in origin. 	Community Development Department		X		
HCR-A.9	<p>Native American Cultural Resources. The City will explore creating a program for granting access to or transferring excess municipal land holdings to Native American tribes for ceremonial purposes, or if Native American cultural resources are located or planned to be located on the parcel. The City will conduct outreach with Native American tribes throughout the program development process.</p>	Community Development Department (lead), Department of Public Works (support)		X		
ERC-A.7	<p>Cooling Landscape Standards. The City shall prepare a Landscape Manual or enhance landscape standards to mitigate urban heat island effects. Such standards could include the following:</p> <ul style="list-style-type: none"> A climate appropriate planting palette and recommended plant mix, Targets for street tree canopy, Shade structure coverage, and Asphalt paving coverage. 	Community Development Department (lead), Department of Youth Parks and Community Enrichment (support)		X		

Table 12-1: Implementation

Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
ERC-A.8	<p>Heat-Resilient Design Techniques. The City shall evaluate the feasibility of updating design guidelines, standards, and the municipal code to require building materials and site design techniques that provide passive cooling and reduce energy demand.</p>	Community Development Department			X	
ERC-A.9	<p>Minimum Tree Requirements. The City shall review and amend the planning and development code as necessary to require minimum levels of tree planting in new development and significant remodels and improve tree canopy inclusion. Review the following topics at a minimum:</p> <ul style="list-style-type: none"> • Requirements for trees in setback areas, particularly located to shade sidewalks and street, particularly in new single-unit dwelling developments and subdivisions; • Opportunities to provide incentives or requirements for inclusion of trees in front, back and side yards, particularly when sited to provide shade for sidewalks and streets; • Tree plantings in site plan review to place trees to maximize energy conservation. • Chapter 12.56 of the City Code related tree permits for ministerial development project review; and • Solar panel installation requirements to minimize potential conflicts with tree planting. 	Community Development Department (lead); Department of Public Works (support)		X		
ERC-A.10	<p>Parking Lot Shade Ordinance. The City shall update the Parking Lot Shade Ordinance and Guidelines to ease compliance, improve site plan review and inspection, monitoring, and to strengthen requirements for ongoing maintenance and replacement of trees in parking lots. Identify when and how shading requirements may be satisfied through alternate methods such as canopies and solar arrays.</p>	Department of Public Works (lead); Community Development Department (support)			X	

Table 12-1: Implementation

Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
ERC-A.11	Street Standards for Tree Canopy. The City shall update Street Standards with objective design standards for shade trees along roadways to optimize tree canopy and provide solutions for various street functions and conditions.	Department of Public Works (lead); Community Development Department (support)		X		
EJ-A.5	Amortization Ordinance. The City shall study the feasibility of an amortization ordinance that would phase out polluting industries currently located near sensitive receptors. The study should identify a process and criteria for determining which industries to amortize.	Community Development Department			X	
EJ-A.6	Performance Zoning. The City shall develop zoning standards applicable to new and existing industrial and manufacturing developments to minimize or avoid adverse effects related to air quality, noise, or safety on sensitive populations in disadvantaged communities and other areas of the city where industrial and manufacturing uses are near residential uses, such as the Robla neighborhood.	Community Development Department		X		

Table 12-1: Implementation

Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
EJ-A.7	<p>Healthy Food Zoning. The City shall update the Zoning Code to promote and protect healthy food options. Possible amendments to the code include the following:</p> <ul style="list-style-type: none"> • Incorporate zoning controls that prohibit tobacco sales points near schools and other areas; • Clearly defining “healthy food grocery stores” to ensure that businesses meeting that description have access to incentives developed with them in mind; • Include standards and incentives flexible enough to accommodate “alternative” grocery stores which use less space, require less parking, and focus on the day-to-day needs of nearby residents; or • Preserve grocery store uses in underserved areas through zoning designations. 	Community Development Department			X	
EJ-A.8	<p>Racial Equity Analysis. The City shall pilot and develop capacity in applying a racial equity analysis from Government Alliance on Race and Equity (GARE) and other equity centered strategies for preventing racism and for identifying new options to remedy long-standing inequities.</p>	City Manager’s Office (lead); Community Development Department (support)		X		
M-A.9	<p>Transportation Demand Management (TDM) Ordinance. The City shall update the existing Transportation Systems Management Program requirements in the City Code to promote wider adoption of transportation demand management strategies. The update should include a fee structure to support staffing for regular monitoring/reporting and provide for enforcement with meaningful penalties for non-compliance.</p>	Department of Public Works		X		
M-A.10	<p>Street Design Standards Update. The City shall review and update City Street Design Standards as needed to ensure they adequately support objectives for prioritizing people throughput, safety, and efficient transportation management.</p>	Department of Public Works		X		

Table 12-1: Implementation

Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
PFS-A.8	Municipal Telecommunications Team. The City shall establish a telecommunications team to collaborate on priorities, design, implementation, and cost-sharing for City investments in communication conduit and infrastructure.	Information Technology Department (lead); Department of Utilities (support); Public Works Department (support)			X	
PFS-A.9	Periodic Review. The City shall review and consider modifying building codes and development standards to facilitate the inclusion of evolving state-of-the-art telecommunication technologies and facilities, including during the three-year California Building Code update cycle.	Community Development Department (lead); Department of Utilities (support)	X			
YPRO-A.6	Joint-Use Standards. The City shall develop and periodically update standards for the development of joint-use school and community facilities.	Youth, Parks, & Community Enrichment Department		X		
YPRO-A.7	Performance-Based Prioritization. The Department of Youth, Parks, & Community Enrichment (YPCE) shall update the park project programming guide to incorporate a performance-based system for equitably prioritizing parks and recreation investments that links facility improvement priorities to safety standards, funding availability, disadvantaged communities, public health, and recreational goals through a ranking scale that includes measured public health outcomes.	Youth, Parks, & Community Enrichment Department		X		
CITY DATA AND SERVICES						
E-A.10	Municipal Open Data. The City should endeavor to expand the range and type of municipal data available on its open data portals to spur data driven innovation and entrepreneurship.	Office of Innovation and Economic Development, Community Development Department, Information Technology Department				X

Table 12-1: Implementation

Action Code/ Number	Action Text	Responsibility	Ongoing	Implementation Schedule		
				Near-term [2024-2029]	Mid-Term [2030-2035]	Long-Term [2036-2040]
EJ-A.9	<p>Community Input Database. The City shall expand the use of Customer Relationship Management (CRM) software to efficiently track and respond to resident inquiries and to streamline collection and management of community input. This should involve the following:</p> <ul style="list-style-type: none"> • Determining which departments need software licenses; • Establishing protocols for the collection and use of community input; • Providing training to staff on use of database; and • Designating responsibility of database management. 	Information Technology Department (lead), Office of Innovation and Economic Development (support)		X		
FINANCING AND BUDGETING						
EJ-A.10	<p>Outreach Funding. The City shall study the feasibility of establishing funding that City departments draw on for community outreach. The intent would be to provide a source of funding to supplement departmental budgets and grant funding in order to ensure that City objectives for community outreach can be achieved.</p>	Office of Innovation and Economic Development (lead); City Manager’s Office (support); Department of Finance (support)		X		
EJ-A.11	<p>Healthy Food Initiatives Partnership. The City shall identify partners and coordinate closely with other agencies who together would be responsible in assessing, designing, and implementing City healthy food initiatives. City staff will engage in cross-departmental and inter-agency coordination, program administration, and community relations.</p>	City Manager’s Office (lead); Community Development Department (support); Youth, Parks, and Community Enrichment Department (support); Department of Finance (support)		X		