

Prohousing Designation: Encampment Template

[Subchapter 6.6 Prohousing Designation Program](#) requires applicants to confirm that its treatment of encampments on public property complies with and will continue to comply with the constitutional rights of persons experiencing homelessness. Please complete this form to demonstrate how the applicant has enacted best practices in their jurisdiction related to the treatment of unhoused individuals camping on public property, consistent with the [United States Interagency Council on Homelessness' "7 Principles for Addressing Encampments"](#) (June 17, 2022).

Name of Jurisdiction: City of Sacramento

1. Was the Jurisdiction awarded Encampment Resolution Funding (ERF) Program funds (**Yes/No**)?

If so, indicate the round of funding (i.e., ERF-1, ERF-2-L, ERF-2-R, ERF-3-L, or ERF-3-R), the date the grant was awarded, and attach the approved proposal.

Round of funding: ERF 3-R and ERF 4-L

Date of grant award: September 2024

Attachment A: ERF-3-R Application – Parkway Rapid Rehousing

Attachment B: ERF-3-R/4-L Application – Parkway Roseville Road Campus

2. What is the Jurisdiction's role in the Coordinated Entry System (lead, support, etc.)? If applicable, attach any supporting documents.

The City is in a supporting role as it relates to the Sacramento Coordinated Entry System, referred to as the Coordinated Access System (CAS) locally. Sacramento Steps Forward is the designated lead agency for the Sacramento City and County Continuum of Care (CoC) and operates CAS, with the City and County both contributing funding towards the system.

3. Does the Jurisdiction receive a direct allocation of federal funds from HUD (**Yes/No**)? If so, indicate the type of federal funds, the award amount, and how the federal funds are being utilized to serve the homeless population. Also, attach the jurisdiction's consolidated plan.

Type of federal funds: CDBG, HOME, ESG and HOPWA

Award amount: Annual approximate amounts for CDBG (\$4.6 million), HOME (\$3.1 million), ESG (\$400,000), HOPWA (\$2 million)

How the federal funds are being utilized:

The City of Sacramento receives a direct allocation of federal funds from HUD, which is administered by SHRA on behalf of the City. The City receives an allocation of CDBG, HOME, ESG and HOPWA. Other than CDBG, the funds support the homeless population. ESG most directly funds homelessness programs, HOME and HOPWA support affordable housing development which will typically include homeless set-aside units. The Consolidated Plan was adopted in October 2024, can be found in the supplemental materials and is linked [here](#).

ATTACHMENT 1: City of Sacramento Consolidated Plan 2025-2029

Each Jurisdiction's response to homelessness is based on the unique needs of the population they serve. Based on these efforts, the United States Interagency Council on Homelessness' 7 Principles for Addressing Encampments provides best practice guidance to support communities as they develop and implement a comprehensive response to encampments. Please provide a response on how the Jurisdiction meets each of the principles noted below. Attach and reference any supporting documentation along with the page numbers accordingly.

Principle 1: Establish a Cross-Agency, Multi-Sector Response to Encampments

Describe how system partners work together. Attach communication and coordination plans.

The City, County and Sacramento Steps Forward (SSF) as the lead agency for the Sacramento City and County Continuum of Care, have been working together in close partnership to develop a cross-jurisdictional unified approach to addressing homelessness in Sacramento County. In 2022, the City, County and SSF staff developed the Sacramento Local Homelessness Action Plan (LHAP), adopted by the governing bodies of each organization in June 2022.

In December 2022, the Sacramento City Council and the Sacramento County Board of Supervisors adopted a [Partnership Agreement to address the Homelessness Crisis](#). This Partnership Agreement was a direct action to tackle the crisis of unsheltered homelessness with impacts to both the City and County.

In 2023, All In Sacramento was introduced as a call to action for the Sacramento region, and stands as the regionally coordinated framework and action plan to prevent and end homelessness, building on the LHAP and reimagining a coordinated and collaborative effort between system leaders, governments, and local service providers to create a transformed system better able to respond to the needs of Sacramento neighbors facing homelessness.

[All In Sacramento](#) is a regionally coordinated homelessness action plan that includes a three-year framework with a first year detailed Action Plan and is organized around eight solutions that are specific to the regional landscape and align with national evidence-based best practices. Together, the solutions create a housing focused, holistic, and equitable framework for preventing and ending homelessness.

Born from the Partnership Agreement and the All In Sacramento plan, a collaboration framework of leadership and staff level coordination was developed and has led to a Strategic Leadership Group (SLG), which includes management and staff from the City, County and SSF that meets on a weekly basis to coordinate our collective work to address homelessness. This leadership group discusses status on the implementation of the All In Plan, including progress on the Coordinated Access System, prevention and diversion, outreach, sheltering, rehousing, permanent housing and integrated services. The Partnership Agreement requires a report to the elected bodies every six-months, and a progress report for the All In Plan is published [quarterly](#).

Specifically related to outreach and encampment response, the City of Sacramento has developed a robust, collaborative framework to address encampments through a cross-agency, multi-sector approach. This effort is led by the Department of Community Response (DCR), which serves as the central coordinating body for non-emergency homelessness-related issues. DCR works in close partnership with:

- Sacramento County Department of Homeless Services and Housing (DHS)
- County Behavioral Health Services (BHS), Homeless Engagement and Response Team (HEART)
- Sacramento Police Department (SPD) and Sacramento Fire Department
- Non-profit service providers
- CalTrans, Regional Transit, Union Pacific Railroad, for encampments on overlapping jurisdictions
- City Department of Utilities, American River Flood Control District, and Reclamation District 1000, for encampments impacting critical infrastructure on the partner agencies jurisdictions.

This collaboration is grounded in shared principles of dignity, harm reduction, and housing-first strategies. A formalized five-year agreement between the City and County supports this multi-sector response through the deployment of Encampment Engagement Teams, expanded shelter capacity, and an emphasis on person-centered approaches.

The Incident Management Team (IMT) which is under the command of the Department of Community Response plays a central role in managing both large-scale encampment responses and compliance and enforcement related to homelessness. The IMT includes outreach workers, SPD officers, code enforcement officers, and park rangers, working

alongside public health and housing system partners. This model ensures that all agencies are aligned during field operations and that interventions are coordinated and trauma-informed.

Each week DCR facilitates one strategic meeting and one planning meeting to coordinate activities with the partners listed above. Shared data systems support transparent communication, joint decision-making, and real-time progress tracking across all stakeholders. Multi-disciplinary teams are in real time communication via text and phone and coordinate response every day within designated planning zones within the city.

The City recognizes the need to balance and protect the interests of all of its residents. The voters passed the Emergency Shelter and Enforcement Act of 2022 which provides guidance for encampment response and enforcement. The City is currently reviewing our response protocol for consistency with HCD/Cal ICH guidance. Specifically, this review will evaluate the State's requirement for 48-hour noticing of enforcement activities for non-code violations and storage. The City is also in the process of completing the HHAP-6 application and evaluating the requirements around encampment resolution policy.

Attachment 2: City/County Partnership Agreement

Attachment 3: All In Sacramento – Regionally Coordinated Homelessness Action Plan

Principle 2: Engage Encampment Residents to Develop Solutions

Describe street outreach efforts to engage with encampment residents to find alternative shelter, housing, and service options before an existing encampment is closed.

The City of Sacramento prioritizes compassionate, person-centered engagement with encampment residents to co-develop solutions before any encampment closure occurs. This approach is rooted in trust-building, transparency, and a commitment to voluntary service connections.

The City's Department of Community Response (DCR) leads proactive street outreach efforts in collaboration with:

- DCR's Neighborhood Resource Coordinators
- County Homeless Engagement and Response Team (HEART)
- Encampment Services Teams (EST)
- County Behavioral Health Services (BHS)
- Community-based organizations and peer navigators including Hope Cooperative, Step Up, Neighborhood Wellness Center and Community HealthWorks.

These outreach teams are out in the field for 10 hours per day conducting consistent, phased engagement with encampment residents, often over weeks or months, to build rapport and assess individual needs. These teams include mental health counselors, peer specialists, and outreach navigators who provide on-site behavioral health screenings, referrals, and warm handoffs to shelter and housing programs. Outreach teams provide transportation to emergency shelter intakes and also to and from meetings and appointments related to shelter or housing readiness.

Engagement efforts are trauma-informed and culturally responsive, with a focus on voluntary participation and minimizing harm. Outreach teams also provide information about residents' rights, available services, and timelines for potential encampment resolution, ensuring transparency and dignity throughout the process.

For large encampments, the encampment resolution process begins with a planning phase, where the site is assessed for public health hazards and resident service needs. Once a resolution plan is finalized, outreach teams are deployed for a sustained engagement period ranging from two to eight weeks — or longer if no immediate hazards are present. The overall timeline is hazard-dependent, with accelerated action taken at high-risk sites. In the final two weeks before scheduled removal, outreach is intensified to saturate the area with housing navigation, behavioral health resources, and service referrals. On the day of removal, outreach workers remain on-site to ensure continuity of care for any residents still unsheltered, working diligently to connect them with housing, shelter, or services.

Principle 3: Conduct Comprehensive and Coordinated Outreach

Describe multidisciplinary connection strategies and linkages to resources and permanent housing solutions. If applicable, describe how the jurisdiction uses the coordinated entry system to connect individuals to resources and permanent housing.

The City of Sacramento implements a comprehensive, multidisciplinary outreach strategy to connect individuals experiencing unsheltered homelessness with services and permanent housing. This approach is grounded in collaboration between City and County departments, community-based organizations, and healthcare providers.

In December 2022, the Sacramento City Council and the Sacramento County Board of Supervisors both adopted a [Partnership Agreement to address the Homelessness Crisis](#). This Partnership Agreement was a direct action to tackle the crisis of unsheltered homelessness with impacts to both the City and County. Despite significant investments to increase shelter, services and permanent housing for people and families experiencing homelessness, the 2022 Point in Time count saw a significant increase of 67% in

homelessness since 2019. With a mutual desire to improve the coordination and combining of efforts to meet the needs of the unhoused and to move individuals out of homelessness, the Partnership Agreement includes the following key provisions:

- 5-year term with annual updates
- Outlines roles and responsibilities of each agency related to outreach, services, shelter and housing, and training and information
- Addresses key provisions of the Emergency Shelter and Enforcement Act of 2022
- Demonstrates shared commitment to the Sacramento Local Homeless Action Plan and Coordinated Access System
- Sets forth provisions for accountability and measuring progress with reports in open session to both City Council and Board of Supervisors every 6 months

Specifically related to Outreach (starting on Page 9 of the Partnership Agreement):

1. Within six months of the effective date of this Agreement, the CITY and COUNTY (along with its Medi-Cal Managed Care Plan partners) shall provide 10 encampment engagement teams to engage in intensive outreach, assessment, navigation, service delivery, and housing to as many people as possible in encampments within the City limits. Each team will have the responsibility to assess and enroll people in behavioral health services; make referrals to shelters through the Coordinated Access System; to the extent it is operational, provide housing navigation services and supports; assess/refer/and provide Enhanced Care Management and Community Supports; and provide a peer approach to engagement, using a whatever it takes approach to stabilizing and transitioning individuals into shelter or housing.

2. The CITY and COUNTY shall collectively provide 50 individuals for the encampment engagement teams. The teams shall be comprised and funded as follows:

a. CITY will provide 25 encampment workers (either Department of Community Response staff or contracted providers) to provide encampment assessment, coordination of outreach and mitigation services (debris removal, etc.), and linkages to sheltering and housing supports. The CITY and COUNTY will explore using a single contracted provider, through a joint RFP process or an MOU, to ensure uniformity in engagement efforts between the CITY and COUNTY operated encampment teams.

b. COUNTY will provide 10 mental health workers with the ability and qualifications to provide a behavioral health assessment and enroll or link persons to an appropriate level of mental health and substance use services, based on the individuals' level of need. The COUNTY will work assertively to hire additional mental health workers sufficient to serve persons experiencing homelessness

within the City limits, and will deploy 67% (based on the unsheltered PIT Count) of all of its behavioral health outreach team members to work within the City limits.

c. COUNTY shall provide 15 Homeless Engagement Workers, who are contracted with and funded by the Medi-Cal Managed Care Plans, to provide assessments and referrals to ECM/CS services as well as to provide the services themselves for a period of one year. If it is determined by both the CITY and the COUNTY that Homeless Engagement Workers are still needed after one year, the COUNTY and the CITY will either renegotiate with the Plans to continue providing them, or issue a joint RFP or LOI for a provider or providers that are currently contracted with the Medi-Cal Managed Care Plans to provide ECM/CS services to provide an agreed upon number of Homeless Engagement Workers. The provider(s) will be expected to leverage CalAIM ECM and CS funding to the greatest extent possible. The CITY and COUNTY will share in the costs that are uncovered by CalAIM at an agreed upon proportion.

3. The COUNTY's staff in the encampment engagement teams shall conduct behavioral health assessments for willing people in encampments and city-run shelters and, if eligible, enroll them in county-funded services and programs, regardless of whether they are insured or uninsured. The COUNTY shall do whatever it takes to provide services including, but not limited to, mental health services, substance use prevention and treatment services, child welfare services, housing services, General Assistance, CalWorks and CalFresh. The teams shall also coordinate with the COUNTY-funded domestic violence assistance programs to meet the sheltering and housing needs of domestic violence victims and their families within the City limits.

4. The COUNTY staff in the encampment engagement teams shall also have the authority to, where appropriate, authorize a person to be held pursuant to California Welfare and Institutions Code section 5150, petition the court to order a person to obtain assisted outpatient treatment pursuant to Laura's Law, and enlist the Sacramento County Probation Department to investigate whether people are violating the terms of their probation and provide other resources they may be able to offer.

5. The CITY staff shall be responsible for determining which sites the encampment engagement team will be deployed to each day, conducting initial outreach, and coordinating CITY services, such as solid waste removal, code enforcement, and public safety services. Roles and responsibilities within encampments will be developed through the Coordination Protocol.

6. Each encampment engagement team shall engage and provide services to people experiencing homelessness in at least two large encampments within the City limits each

month. The intent of this Agreement is have the encampment engagement teams actively intervening in at least 20 large encampments within the City limits per month.

7. If a person has travelled into the City limits from another jurisdiction, the encampment engagement teams will endeavor to navigate them back to the other jurisdiction when appropriate arrangements can be made.

Key components of Sacramento's coordinated outreach include:

- Neighborhood Resource Coordinators (NRCs) deployed by the City's Office of Community Outreach, who respond to 311 calls and proactively engage unsheltered residents with shelter, health, and housing resources.
- Behavioral Health Teams from Sacramento County, who partner with outreach staff to provide on-site mental health assessments and referrals.
- Encampment Services Teams (EST) and Homeless Engagement and Response Team (HEART), which include outreach specialists, peer navigators, and housing case managers.
- Sacramento Steps Forward, which manages the Continuum of Care (CoC) and oversees the Coordinated Access System (CAS)-a centralized entry point for most shelters in the County, permanent supportive housing and services.

Outreach teams use the Homeless Management Information System (HMIS) to track engagement, assess vulnerability, and prioritize individuals for housing placements. The [Coordinated Access System](#) (CAS) streamlines access to resources through the 2-1-1 phone system. Using equity-driven tools to determine eligibility and prioritization for available shelter or housing resources ensures that individuals are matched to the most appropriate housing intervention based on need, availability, and eligibility.

This outreach framework is designed to be persistent, trauma-informed, and equity-driven, ensuring that individuals are not only connected to services but supported through the entire housing process.

The most recent [6-month Partnership Agreement report](#) covering the time period of July 1 – December 31, 2024, was presented to the City Council in March 2025. The following are excerpts from the report related to Outreach.

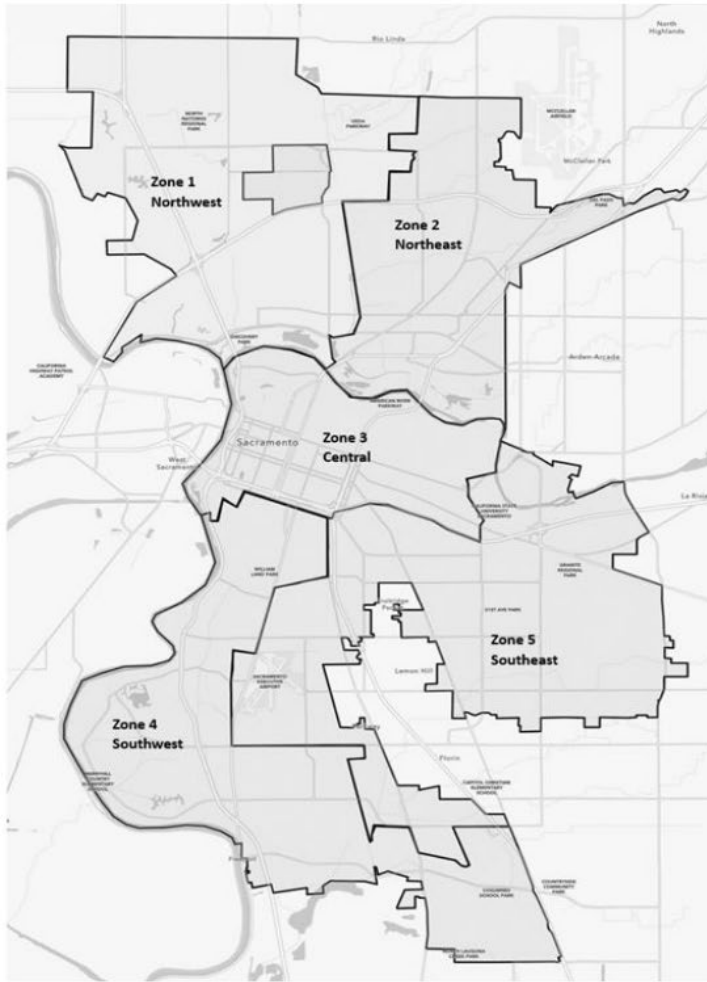
Encampment Outreach and staffing

The Department of Community Response (DCR) is the lead agency in identifying and assessing encampment locations and deploying resources. Teams are deployed in a multidisciplinary approach to specific geographic zones within the City of Sacramento. The partner agencies currently operating within the agreement are DCR and its contracted Hope Cooperative staff, Behavioral Health Services (BHS) Homeless Engagement and Response Team (HEART), and Community Health Works (CoHeWo). Each of the five identified geographic zones is assigned staff from all partner agencies, providing a comprehensive approach to connecting unhoused community members to resources and ensuring public health and safety. The staffing is as follows:

DCR/Hope	• 26 Encampment Workers
BHS	• 12 HEART Workers
CoHeWo	• 15 CalAIM Funded Staff

The City of Sacramento also dispatches Incident Management Team (IMT) resources to provide outreach and services while also ensuring compliance with City Codes and California State Laws. IMT units are primarily comprised of staff from Sacramento Police Department's IMPACT team, DCR outreach staff, City Park Rangers, City Code Enforcement officers and City Fire Department Street Overdose Response Team (SORT). DCR staff assigned to IMT units focus on referrals to the City's rapid placement sites, the Outreach and Engagement Center (OEC) and Roseville Road Campus (RRC).

Sac PD IMPACT	• 14 Officers
Code	• 3 Code Enforcement Officers
Park Rangers	• 1 City Park Rangers



Deployment

Each geographic zone, as seen in the map, is assigned staff from all participating Partnership Agencies. Staff communicate within their zone to ensure encampment residents are linked to the appropriate service/agency to best serve his/her/their needs. Additionally, staff can communicate potential compliance action to help prevent loss of client connection.

Specifically related to outreach, during the reporting period, partnership staff responded to 3,879 unique locations and provided 40,118 services to 2,348 unduplicated individuals.

Outreach Services

Type of Service Provided	Total Number
General Case Management	24,458
Clothing and Hygiene Care	2,352
Community Resource Referrals	1,539
Transportation	1,242
Behavioral Health Services	876
Food Services	1,703
Care Coordination	1,951
Vital Documents	1,428
Coordinated Access System Referrals	1,252
Housing Search/Placement	1,852
All Other Services	1,465

At the end of the 6-month reporting period ending December 31, 2024, the City and County continue to meet all requirements of the Partnership Agreement. The historic agreement

has led to a surge in resources being deployed within the City of Sacramento and has been a major catalyst in the 41% reduction of homelessness in Sacramento as shown in the 2024 Point-in-Time Count.

Attachment 4: Six-month City County Partnership Agreement Report

Principle 4: Address Basic Needs and Provide Storage

Describe efforts to meet basic needs, health, safety, and access to storage for people experiencing unsheltered homelessness.

Efforts to address basic needs for people experiencing unsheltered homelessness requires partnership and collaboration among local government, non-profits, and other organizations providing volunteer services. As detailed in Principle 3, the City/County Partnership Agreement outreach services between July 1, 2024 – December 31, 2024, has resulted in the following types of services being provided to people experiencing unsheltered homelessness:

Outreach Services

Type of Service Provided	Total Number
General Case Management	24,458
Clothing and Hygiene Care	2,352
Community Resource Referrals	1,539
Transportation	1,242
Behavioral Health Services	876
Food Services	1,703
Care Coordination	1,951
Vital Documents	1,428
Coordinated Access System Referrals	1,252
Housing Search/Placement	1,852
All Other Services	1,465

As shown in the table above, outreach teams in the City of Sacramento provided basic necessities such as food, water, hygiene kits, and weather gear regularly to 2,348 unduplicated individuals in that 6-month time period and continue to do so.

City outreach teams partner with street medicine teams as needed to deploy necessary and critical medical care to encampments:

- [UC Davis Medical Center](#) Street Medicine Team – In partnership with the County of Sacramento Department of Health Services, provides comprehensive primary care services such as mental health care, medication, flu shots, wound care and physical exams for patients who cannot easily access a hospital or clinic.

- [Sacramento Street Medicine](#) – created to provide high-quality patient-led medical care for people experiencing homelessness, Sacramento Street Medicine provides healthcare to people where they are, on the streets and in encampments in Sacramento.
- [Elica Street Nurses Wellness Without Walls](#) – Elica’s program includes partnerships with shelter programs to provide health services for clients, and weekly street rounds in encampments to engage with individuals with a variety of primary care, behavioral health and other related issues, performing tasks ranging from distribution of personal hygiene products to treating patients with medical care.

During enforcement, the Sacramento Police Department books and stores personal property for later retrieval for up to 60 days, ensuring belongings are preserved and accessible.

In addition, the City provides free drinking water at over 160 locations, primarily in parks and sports complexes. A detailed list, categorized by Council district, is available and includes information on the types of water dispensers such as standard fountains, bottle fillers, jug fillers, dog bowl fillers, etc.: <https://www.cityofsacramento.gov/ypce/parks/park-directory>.

Additionally, water is available at community centers:
<https://www.cityofsacramento.gov/ypce/community-centers>.

The following table lists public bathroom facilities throughout the City of Sacramento and their availability:

Park	Address	Council District	Restroom	Status
Airport Little League Park	6395 Hogan Drive	5	1	Open for League play
Argonaut Park	1402 Dickson Street	5	1	Open for Permitted Events Only
Cesar Chavez Park	910 I Street	4	1	Open daily
Chorley Park (William)	7063 20th Street	5	1	Open for Permitted Events Only
City Cemetery	1000 Broadway	7	1	Open for Permitted Events Only
Colonial Park	3515 19th Avenue	6	1	Open for Permitted Events Only
Conlin Youth Sports Complex (Bill)	7895 Freeport Boulevard	7	1	Open 24/7
East Portal Park	1120 Rodeo Way	4	1	Open 24/7
Franklin Boyce Park	7700 Franklin Boulevard	8	1	Open for Permitted Events Only
Fremont Park (John C.)	1515 Q Street	4	1	Open for Permitted Events Only
Garcia Bend Park	7654 Pocket Road	7	1	Open 24/7
Gardenland Park	310 Bowman Avenue	3	1	Open
Glenbrook Park	8500 La Riviera Drive	6	1	Open Daily
Hagginwood Park	3271 Marysville Boulevard	2	1	Open daily
Hall Park (Glenn)	5415 Sandburg Drive	4	1	Open Daily
Henschel Park (Bertha)	160 45th Street	4	1	Open 24/7
Jacinto Creek Park	8600 W Stockton Boulevard	8	1	Open 24/7
Land Regional Park (William)	3800 Land Park Drive	7	5	Open 24/7
Land Regional Park (William)	Village Green	7	1	Open for Permitted Events Only
Lawrence Park	5130 McGlashan Street	5	1	Open for Permitted Events Only
Mangan Park (James)	2140 34th Avenue	5	1	Open 24/7
Margarette "Mama" Marks Park	1140 Roanoke Way	2	1	Open for Permitted Events Only
McClatchy Park (C. K.)	3500 5th Avenue	5	1	Open Daily
McKinley Park (William) **	601 Alhambra Boulevard	4	1	Open Daily
Meadowview Park	7760 24th Street	8	1	Open 24/7
Miller Regional Park (Fredrick)	2710 Ramp Way	4	2	1=24/7, 1= Open for seasonal boating use
Natomas Oaks Park	2230 River Plaza Drive	4	1	Open 24/7
North Laguna Creek Park	6400 Jacinto Avenue	8	1	Open 24/7
North Natomas Community Park	1839 Bend Drive	1	1	Open 24/7
North Natomas Regional Park	2501 New Market Drive	1	1	Open 24/7
Northgate Park	2825 Mendel Way	3	1	Open 24/7
Northlake Community		1	1	Open 24/7
Oki Park (Magoichi)	2715 Wisseman Drive	6	1	Open 24/7
O'Neil Field	715 Broadway	4	1	Open for Permitted Events Only
Center Park (Samuel C.)	2450 Meadowview Road	8	2	Closed
Redwood Park	2415 Western Avenue	2	1	Closed
Regency Community Park	5500 Honor Parkway	1	1	Open 24/7
Reichmuth Park (Joseph)	6135 Gloria Drive	5	1	Open 24/7
River Park	377 Moddison Ave	3	1	Open for Permitted Events Only
Robertson Park (Charles)	3525 Norwood Avenue	2	2	Open
Roosevelt Park (Theodore)	1615 9th Street	4	1	Open 24/7
Sacramento Softball Complex	3450 Longview Dr	2	1	Open for League Play
Shasta Community Park	7400 Imagination Parkway	8	1	Open 24/7
Southside Park	2115 6th Street	4	2	Open 24/7
South Natomas Community Park	2881 Truxel Road	3	1	Open Daily
Stanford Park (Leland)	205 27th Street	4	1	Open Daily
Sutters Landing Regional Park	20 28th St.	3	1	Open Daily
Tahoe Park	3501 59th Street	6	1	Open Daily
Tanzanite Community Park	2220 Tanzanite Way	1	1	Open 24/7
Warren (Earl) Park	7420 Vandenberg Drive	6	1	Closed for Repairs
Westlake Community Park	4700 Westlake Parkway	1	1	Open 24/7
Witter Ranch Park	3795 Saintsbury Way	1	1	Open Daily
Woodbine Park	2430 52nd Avenue	5	1	Open 24/7
Total			61	

The City recognizes the need to balance and protect the interests of all of its citizens, with enforcement with addressing the needs of people experiencing unsheltered homelessness. The voters passed the Emergency Shelter and Enforcement Act of 2022 which provides guidance for encampment response and enforcement. The city is currently reviewing our response protocol for consistency with HCD/Cal ICH guidance. Specifically, this review will evaluate 48-hour noticing of enforcement activities for non-code violations

and storage. The City is also in the process of completing the HHAP-6 application and evaluating the requirement around encampment resolution policy.

To help bring online more cost-effective solutions to address unsheltered homelessness, the City's Department of Community Response is actively developing new safe parking and safe camping sites where people have a stable location to stay overnight in their vehicle or provided tents, which we hope to have open by the end of the year.

Principle 5: Ensure Access to Shelter or Housing Options

Include a list of shelter or housing options, such as transitional housing, permanent supportive housing, emergency shelters, etc., within the jurisdiction and/or accessible within nearby communities. Also, indicate the shelter/housing name, address, target population and funding sources applied towards the development(s).

The City of Sacramento offers a diverse and expanding portfolio of **shelter and housing options** to meet the needs of individuals and families experiencing homelessness. These options span emergency shelter, transitional housing, permanent supportive housing, and specialized programs for youth, women, veterans, and medically vulnerable populations. All shelter and housing programs are aligned with **Housing First principles**, emphasizing low-barrier access, voluntary services, and a focus on permanent housing outcomes.

The Sacramento City and County Continuum of Care produces a Housing Inventory Count Report (HIC) each year for HUD which provides a snapshot of a CoC's HIC, an inventory of housing conducted annually during the last ten days in January. The HIC tallies the number of beds and units available on the night designated for the count by program type, and include beds dedicated to serve persons who are homeless for emergency shelter, transitional housing, permanent supportive housing, rapid rehousing and other permanent housing. Please see the [2024 Sacramento City and County CoC Housing Inventory Count report](#) for further details.

Below is a list of interim housing resources available within and funded by the City of Sacramento:

Name	Address	Target Population	Type	# of Beds	Funding Sources
Meadowview Navigation Center	1100 Meadowview Rd, Sacramento, CA 95832	Adults, Women only	Emergency Shelter – Congregate and	100 beds	City HHAP

Name	Address	Target Population	Type	# of Beds	Funding Sources
			Supportive Services		
X Street Navigation Center	3615 X St, Sacramento, CA 95817	Adults	Emergency Shelter – Congregate and Supportive Services	100 beds	City HHAP
North 5th Street Emergency Shelter	700 North 5 th Street, Sacramento, CA 95811	Adults	Emergency Shelter – Congregate and Supportive Services	163 beds	City HHAP
Outreach and Engagement Center	3615 Auburn Blvd, Sacramento, CA 95821	Adults and families	Emergency Shelter – Congregate and Weather respite and Supportive Services	75 beds	City General Fund
Roseville Road Campus	3900 Roseville Road, Sacramento, CA 95842	Adults	Emergency Shelter – Non-Congregate and Supportive Services	100 units (240 max bed capacity)	City General Fund
St. John's Program for Real Change	2443 Fair Oaks Blvd, Sacramento, CA 95825 (mailing)	Women and Children (DV)	Emergency Shelter and Transitional Housing and Supportive Services	125 family beds	City General Fund (25 beds)

Name	Address	Target Population	Type	# of Beds	Funding Sources
WEAVE	1900 K Street, Sacramento, CA 95811 (mailing)	Women and Children (DV)	Emergency Shelter and Supportive Services	95 family beds	City General Fund (31 beds)
City Motel Program	Various - Scattered site motels in City	Families	Emergency Shelter – Non- congregate and Supportive Services	200 rooms (550 beds)	City HHAP and City General Fund
Emergency Bridge Housing at the Grove	2787 Grove Ave, Sacramento, CA 95815	Transitional Aged Youth	Emergency Shelter – Non- congregate and Supportive Services	50 beds	City HHAP Youth Set- Aside
Wind Youth Services - Common Ground	815 S Street, Sacramento, CA 95811 (mailing)	Transitional Aged Youth	Emergency Shelter – Congregate and Supportive Services	20 beds	City and CoC HHAP Youth Set-Aside
Sacramento LGBT Center - STEP Shelter	1015 20 th Street, Sacramento, CA 95811 (mailing)	Transitional Aged Youth	Emergency Shelter – Congregate and Supportive Services	18 beds	City and CoC HHAP Youth Set-Aside
Waking the Village – The Village Emergency Shelter	PO Box 160085, Sacramento, CA 95816 (mailing)	Transitional Aged Youth	Emergency Shelter – Congregate and Supportive Services	15 beds	City and CoC HHAP Youth Set-Aside

Access to behavioral health services is a critical need of many clients living in encampments and shelter and housing programs. The City closely coordinates with the County to deploy behavioral health teams with outreach and in shelter programs.

In addition to directly deploying with outreach and in shelter programs, the [County's Community Outreach Recovery Empowerment \(CORE\)](#) is an adult outpatient program that provides moderate to high intensity mental health services to individuals 18 years or older who are eligible for Specialty Mental Health Services in Sacramento County. CORE services are focused on an individual's strength and recovery and provides flexible services to meet clients where they are at. CORE programs provide trauma-informed, culturally and linguistically responsive, recovery-oriented, community-based services, using community defined and best practices to all clients. Each of the eleven CORE sites has a co-located, peer run, Community Wellness Center (CWC), which acts as a drop-in center for all interested community members ages 18 years and older. At a Community Wellness Center, an individual can request assistance with housing, employment, behavioral health, symptom management, food, health, wellness and many other meaningful services. Each center includes peer-led activities, groups and experiences to promote Wellness, Recovery and Resiliency.

The City continues to expand its shelter capacity and is currently actively looking at siting **safe camping and parking communities, expansion opportunities at existing shelter locations** – 100 additional beds will be added at the Roseville Road Campus funded by State Encampment Resolution Funds, **and new micro-communities initially targeting seniors experiencing homelessness.**

The City funds a total of 1,387 shelter beds on an on-going basis. 73% (1,016 beds) are funded with one-time State HHAP funds. Due to the decrease in the City's 2024 Point-in-Time Count, the Sacramento region was allocated significantly less funding with HHAP-6 than HHAP-5 (\$11 million less or 40% reduction), presenting a challenge to the City's ability to maintain the existing level of shelter beds. With the State's 2025 Budget skipping a year of HHAP funding in FY 25-26 and resuming with a significantly reduced HHAP-7 in FY 26-27, the City will need to consider scaling down shelter beds or shifting some HHAP funded shelter beds to other resources in the midst of a City structural budget deficit.

Attachment 5: Sacramento City and County Continuum of Care Housing Inventory Count 2024

Principle 6: Develop Pathways to Permanent Housing and Supports

Describe Housing First strategies emphasizing low barriers, a harm-reduction model, and services to support people obtaining permanent housing more efficiently. Identify efforts to

align federal, state, and local funding/programs to provide clear pathways to permanent housing.

The City of Sacramento embraces a Housing First approach as the foundation of its homelessness response system. This model prioritizes low-barrier access to permanent housing, followed by voluntary supportive services that promote long-term stability and well-being.

Key strategies and initiatives include:

- **Housing First Integration Across Programs:** With the exception of a few small contracts for specialized programs, all City-funded shelter programs that are supported by state funds are required to follow Housing First principles—meaning no preconditions such as sobriety, employment, or service participation are required for entry or continued housing.
- **Coordinated Access System (CAS):** Managed by Sacramento Steps Forward, the CAS ensures that individuals are assessed using a standardized Crisis Assessment tool and matched to the most appropriate housing resource based on need and vulnerability. This system streamlines access and reduces duplication across providers.
- **Rapid Placement for Encampment Resolution:** In order to adhere with guidance related to encampment resolution the City has held some shelter and interim housing resources out of the CAS system to allow encampment resolution teams to directly access those resources.

This multi-layered approach seeks to allocate scarce shelter and housing resources as equitably as possible.

Sacramento Steps Forward (SSF) is the designated lead agency for the Continuum of Care for the City and County of Sacramento. SSF administers the CAS through which access to permanent supportive housing and some other permanent housing is centralized. SSF has developed a [Permanent Supportive Housing Procedure](#) manual that describes how SSF, the Sacramento Housing and Redevelopment Agency (SHRA), PSH project developers, property management companies, service providers, and outreach workers will all work together to get clients referred to and housed in newly built and newly available units. The goal of the procedure manual is to help clearly define responsibilities between the entities and to provide templates, forms, and other helpful resources to support getting clients housed as quickly as possible while following the Guiding Principles:

- Meet people where they are-geographically, emotionally, and physically.
- Meet basic needs.

- Be respectful and treat everyone with dignity.
- Recognize that the relationship is central to outreach and engagement.
- Create a safe, open, friendly space, regardless of the setting.
- Be patient with the client.

The development of the PSH Procedure manual was as a result of a SSF held Rapid Process Improvement (RPI) event to address permanent supportive housing lease up process challenges. The event was designed to specifically address Coordinated Access System client referrals into project-based voucher (PBV) housing communities, a process identified as not moving fast enough and complicated with many stakeholders trying to meet different sets of requirements and timelines. The four-day, in-person RPI event was held in April 2024 and gathered input from those involved who collectively identified barriers and solutions, redesigned a streamlined process, and committed to implementation next steps.

While the majority of PSH in the Sacramento region is either funded and/or supported by Project Based Vouchers, or through the CoC HUD HEARTH grant, the high cost of construction for new PSH has led the City to explore other cost containment strategies for developer permanent places for people experiencing homelessness to live. Three current initiatives include:

- **Encampment Resolution Fund – Street to Housing Program:** At the end of September 2024, the City was awarded a \$5.8 million grant to pilot a rapid rehousing program to house 100 households from encampment to housing. To accomplish this program, the City activated four teams to work in concert to deliver a consolidated and accelerated rehousing process for these 100 households:
 1. **Outreach and Engagement Team:** Composed of current City outreach staff to identify and engage clients, collect documents, and assist in housing application and lease up process.
 2. **Landlord Engagement/Housing Location Team:** The City selected provider for landlord engagement services secures units utilizing incentives, facilitates the lease up process, and supports landlords throughout the leasing period.
 3. **Rent Administration Team:** The City selected provider serves as a rent administrator to manage the rental subsidy process and provide timely payments for security deposits and monthly rental payments to landlords.
 4. **Housing Stabilization Case Management Team:** The City selected provider for case management services provide housing stabilization support and transition planning to individual clients during the period of rental subsidies to ensure permanent housing placement once the rental assistance has ended.

- Homekey+ Cost Containment PSH Development:** The City teamed up with a private housing developer to develop two project proposals for the State’s Homekey+ funding opportunity for permanent supportive housing. The City submitted two grant applications, the Rio Linda Blvd project serving seniors and senior veterans with a 100-unit project, and the Mack Road project serving families, single adults with behavioral health need and developmentally disabled adults with a 120-unit project. The City is currently waiting for the State to evaluate the project application.
- Micro-Community Development:** The City is in the process of standing up several “micro-communities” serving senior adults with an “interim” housing opportunity. Using pre-fabricated HCD approved units, these approximately 40 individual unit micro-communities will be located on City-owned properties and allow residents to enter and stabilize, and for those wishing to continue living in the micro-community for an indefinite amount of time, transition to paying no more than 30% of their income to continue to reside.

Lastly, the City of Sacramento’s 2021-2029 Regional Housing Needs Allocation Progress report through 2024 is as follows:

Table B													
Regional Housing Needs Allocation Progress													
Permitted Units Issued by Affordability													
Income Level		RHNA Allocation by Income Level	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total Units to Date (all years)	Total Remaining RHNA by Income Level
Very Low	Deed Restricted	10,463	87	478	267	256						1,506	8,957
	Non-Deed Restricted		40	146	81	151							
Low	Deed Restricted	6,306	430	242	232	234						2,427	3,879
	Non-Deed Restricted		333	472	251	233							
Moderate	Deed Restricted	8,545	5	-	84	54						3,319	5,226
	Non-Deed Restricted		745	843	1,185	403							
Above Moderate		20,266	817	699	635	1,056						3,207	17,059
Total RHNA		45,580											
Total Units*			2,457	2,880	2,735	2,387	-	-	-	-	-	10,459	35,121
Progress toward extremely low-income housing need, as determined pursuant to Government Code 65583(a)(1).													
		Extremely low-Income Need	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total Units to Date	Total Units Remaining
Extremely Low-Income Units		5,232	155	185	181	123						644	4,588

In the extremely low-income unit category, the City of Sacramento’s need is 5,232 units. Through 2024, the City has completed 644 units in this income category, with a remaining need of 4,588 units. Extremely low-income housing units, in particular units that are dedicated for people experiencing homelessness, are difficult to finance due to the large rent-subsidy gap that needs to be filled. Project Based vouchers have been a critical

resource for housing developers to be able to include homeless set-aside units in their affordable housing projects, and most projects require a funding stack of several resources including low-income housing tax credits, State and local funds. While the City continues to permit new housing units in the extremely low-income category, including permanent supportive housing for people experiencing homelessness, the average cost of affordable housing projects with lower income units in the past few years is approximately \$550,000 per unit. It would take over \$2.5 billion to build the 4,588 more units needed over the next five years.

Attachment 6: Sacramento City and County Continuum of Care Permanent Supportive Housing Procedure Manual

Principle 7: Create a Plan for What Will Happen to Encampment Sites After Closure

Describe plans for former encampment spaces. Include efforts to emphasize safety, accessibility, and inclusivity that improve infrastructure. Example: Communities can include curb cuts to increase mobility access and enhanced lighting to encourage safety.

Key elements of the City's post-closure strategy include:

- **Environmental Remediation and Safety Improvements:** Following encampment resolution, sites are assessed for environmental hazards, debris removal, and infrastructure damage. The City prioritizes waste removal and pest abatement, particularly in areas with prolonged encampment activity.
- **Infrastructure Enhancements:** Where appropriate the city updates or fixes fences or lighting in former encampment areas.
- **Encampment Prevention Measures:** Ongoing outreach and monitoring to support individuals who may return to the area.

This approach reflects Sacramento's commitment to balancing public safety and social services while ensuring that former encampment sites are restored to their intended public use.