



City Council Report

915 I Street, 1st Floor

Sacramento, CA 95814

www.cityofsacramento.org

File ID: 2019-00729

May 28, 2019

Consent Item 08

Title: 2018 General Plan Annual Report

Location: Citywide

Recommendation: Receive and file the 2018 General Plan Annual Report.

Contact: Nguyen Nguyen, Assistant Planner, (916) 808-1964; Remi Mendoza, CFM, Senior Planner, (916) 808-5003, Community Development Department

Presenter: None

Attachments:

1-Description/Analysis

2-2018 General Plan Annual Report

3-General Plan Livability Index

4-Status Update on General Plan Implementation Measures

Description/Analysis

Issue Detail: General Plan Annual Report. Every year, staff compiles an annual report for the General Plan. Part IV of the 2035 General Plan provides an action strategy for implementation of the Plan, including the development of an annual report. The annual report (Attachment 2) focuses on projects and programs that set the foundation for the City's continued economic recovery including:

- Smart growth initiatives;
- Infill development and Shovel Ready Sites Program;
- Implementation of the Planning and Development Code;
- Encouraging economic growth;
- Promoting sustainability;
- Creating healthy and safe communities; and
- Making great places.

A number of City departments provided information regarding the implementation of the General Plan for the annual report. The report is further informed by two sources: 1) the Livability Index and 2) the General Plan Implementation Measures. These sources are summarized below.

- *Livability Index*. The Livability Index consists of 14 indicators of a livable city. For each indicator there are data points that identify economic, social, environmental and development trends. This year, the Livability Index continues to show positive trends for an expanding economy, including low unemployment, and increased consumer spending and residential development. The City's median income levels have slightly increased. The Livability Index is provided in Attachment 3.
- *General Plan Implementation Measures*. The City is committed to annually reviewing and reporting on its progress in implementing the goals and policies of the General Plan. A list of Implementation Measures with a corresponding timeline has been developed for each of the General Plan Element Chapters. Multiple City departments participated in updating the Implementation Measures for 2018 to identify progress status and updates for each measure. These measures are provided as Attachment 4.

While the City continues to face a number of challenges including homelessness, slow growth in income levels, and a housing affordability crisis in the past year, Sacramento has also seen a 52% increase in housing unit production compared to 2017 (2,537 new units), a 5% increase in sales tax collected from restaurants and bars which indicates strong consumer spending, a renewed focus on climate action with the creation of the Mayors' Joint Commission on Climate

Change, and a greater emphasis placed on youth workforce development with the Thousand Strong internship program.

Policy Considerations: The 2035 General Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. The General Plan Implementation Program also calls for an update of the General Plan every five years. This ensures that the General Plan policies, standards and strategic implementation program continue to be aligned with the City's vision and goals for growth and development, and are responsive to current economic, social, and technological trends.

Environmental Considerations: The General Plan Annual Report is covered under the California Environmental Quality Act (CEQA Guidelines Section 15378 (b)(2) as a continuing administrative activity of the City that does not constitute a project and is not subject to CEQA review (CEQA Guidelines Section 15060(c)(3)). Any actions that could result in a physical change in the environment would be identified as projects and would be subject to CEQA review. This report provides the status of implementation of the previously approved 2035 General Plan.

Sustainability: The 2035 General Plan contains principles, goals, and policies that address sustainability. Examples include infill development, compact development, transit use, water conservation, water quality, alternative energy sources, and reuse of existing buildings. The annual report monitors the implementation of the sustainability goals and policies.

Commission/Committee Action: Staff presented the General Plan Annual Report to the Planning and Design Commission on May 9, 2019. The Commission responded favorably to the annual report and forwarded the recommendation for approval to City Council.

Rationale for Recommendation: The 2035 General Plan was approved by Council on March 3, 2015. The General Plan calls for an annual report to the Planning and Design Commission and City Council on the progress made towards achieving its vision and goals. In assessing this progress, staff and city leaders can highlight accomplishments, identify areas of underperformance, and develop an action plan for the upcoming year. The annual reports and five-year General Plan Update will ensure the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long-term priorities and values.

Financial Considerations: There are no direct financial considerations associated with this report.

Local Business Enterprise (LBE): The purchase of goods or services is not associated with this report.

2018

General Plan Annual Report



City of
SACRAMENTO
Community Development

Community Development Department

City of Sacramento

April 2019

Page 5 of 67

Table of Contents

Introduction to the Annual Report.....	1
General Plan Overview	2
General Plan Themes.....	3
Growing Smarter	4
Maintaining a Vibrant Economy.....	8
'Green' Accomplishments	10
Developing a Sustainable Future	11
Creating a Healthy Environment	12
Making Great Places.....	14

General Plan Annual Report

Introduction to the General Plan Annual Report

To ensure that the City is moving forward to achieve the General Plan's vision, the Community Development Department provides a report to the Council on an annual basis. The objectives of the report are to highlight the City's accomplishments, report on current challenges, identify trends, and gauge the public's level of satisfaction and engagement with the City. The General Plan Annual Report is also intended to assist Council on developing policy, establishing priorities, and providing direction to staff.

The 2035 General Plan was approved by City Council in 2015 and this is the fourth year that the Annual Report will focus on the 2035 General Plan Implementation Measures.

The sources of information for this report include the following:

Livability Index – The Livability Index consists of 14 indicators and several data points that measure the General Plan's success over time in achieving the Plan's vision to become the most livable city in the nation.

Implementation Program – The annual report includes a "progress report" on the General Plan's Implementation Program. This report highlights progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed.

Development Activity and Infill – A summary of the development that has occurred in the prior year, and whether or not it occurred in Shovel-Ready Site priority areas, is provided to help track the City's success in meeting the housing and job growth anticipated in the General Plan.

Framework of the General Plan Annual Report

The six themes below guided the development of the General Plan. These themes provide the framework of the annual report.

- Making Great Places
- Growing Smarter
- Maintaining a Vibrant Economy
- Creating a Healthy City
- Living Lightly - Reducing our "Carbon Footprint"
- Developing a Sustainable Future

General Plan Overview

2035 General Plan

The 2035 General Plan was adopted by the City Council on March 3, 2015. It includes policies, goals, development standards, and land use and urban form guidelines that will guide the development of Sacramento through 2035. The vision of the General Plan is that...

Sacramento will be the most livable city in America

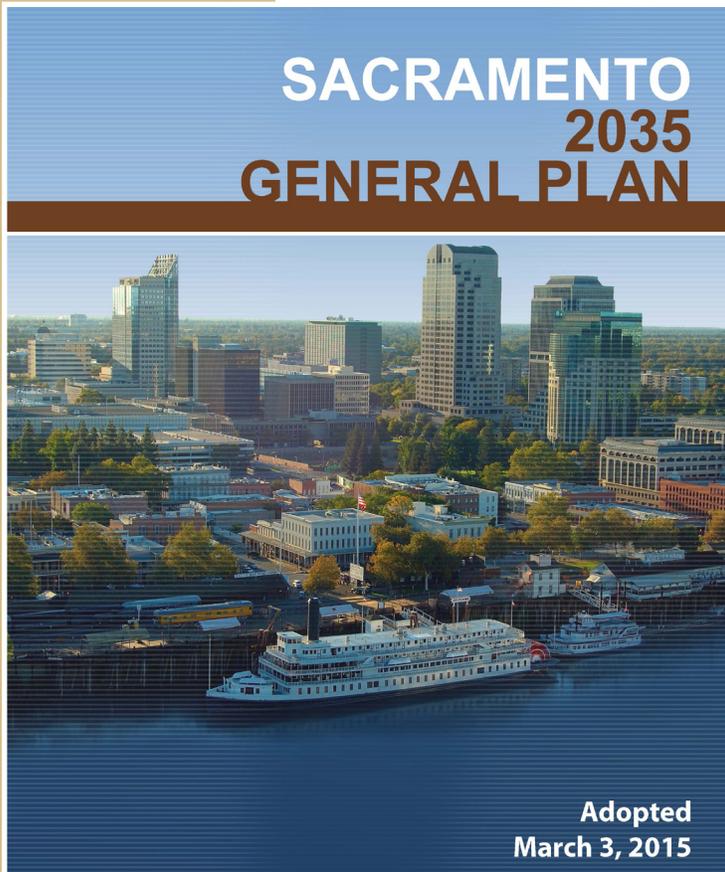
Master Environmental Impact Report

The City prepared a Master Environmental Impact Report (EIR) for the 2035 General Plan. The Master EIR is a comprehensive analysis of the cumulative impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to subsequent public and private development projects by providing the required environmental review at the time of adoption of the General Plan.

In the past, City projects that have tiered off the Master EIR include the Planning and Development Code, Parking Code Update, Sacramento Center for Innovation, Florin Road Corridor Plan, Northeast Line Implementation Plan, Climate Action Plan, and citywide rezones for General Plan consistency. Additionally, the Master EIR assists various public works projects that provide the backbone for the City's infrastructure, including street repaving, traffic light replacement, and pipeline upgrades.

General Plan Implementation

The General Plan Implementation Program calls for an update of the Plan every five years. Accordingly a five-year update to the General Plan is anticipated to be completed in early 2021. This ensures the policies, standards, and strategic implementation are aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends. Key changes to the General Plan as part of this update will include a brand new environmental justice element, an updated Climate Action Plan, a renewed Mobility element, and the integration of age-friendly goals and policies.



General Plan Themes

2035 General Plan Themes

The 2035 General Plan’s goals, policies, and implementation programs define a roadmap to achieving Sacramento’s vision to be the most livable city in America. Underlying the vision is a set of six themes that thread throughout the General Plan.

Making Great Places

A great city must have wonderful places to live, work, congregate, and experience social, recreational, educational, and cultural enrichment. Sacramento is distinguished by its location at the confluence of the American and Sacramento Rivers, diverse residential neighborhoods, extensive tree canopy, prominence as America's Farm-to-Fork Capital, role as the center of California’s governance, and place in California’s settlement history. These assets, and others that are emerging as the city grows and matures, contribute to the quality of life for residents while providing the opportunity for shaping development, conserving resources, and structuring the economy.

Growing Smarter

The 2035 General Plan favors developing inward over expanding outward into “greenfields” on the edge of the city. The city’s growth pattern will be more compact, include the “infill” and reuse of underutilized properties. The City will also intensify development near transit and mixed-use activity centers, and locate jobs closer to housing, which will lead to increased walking and reduced automobile use.

Maintaining a Vibrant Economy

The 2035 General Plan contains strategies to accommodate a diversity of businesses, employment, housing, and entertainment opportunities for Sacramento’s residents, while focusing on the retention of existing and attraction of new businesses offering high-paying jobs.

Creating a Healthy City

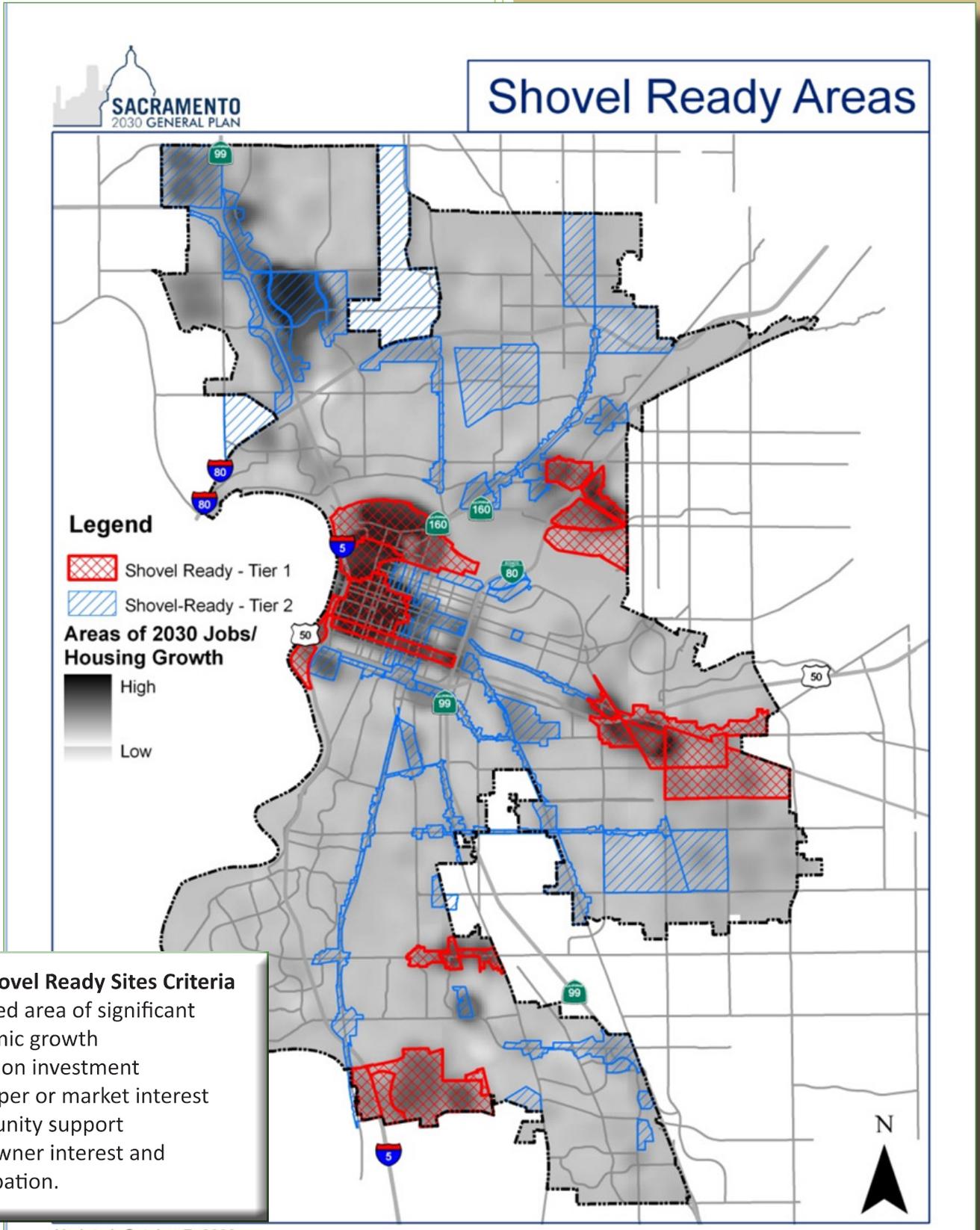
The 2035 General Plan endorses land use patterns and densities that foster pedestrian and bicycle use and recreation through expanded parklands, sports and athletic programming, and open spaces. The General Plan supports incentives for the use of organic foods through public or commercial markets and in public facilities. Land use and development strategies, public awareness, and policing programs are promoted to protect residents from the risks of crime.

Living Lightly - Reducing Our “Carbon Footprint”

The General Plan takes several steps to reduce carbon emissions that contribute to climate change. General Plan strategies include mixed-use development that encourages walking and biking, use of public transit, “green building” practices, use of solar energy systems, architectural design to reduce heat gain, recycled construction materials, and water conservation measures.

Developing a Sustainable Future

Planning and developing a truly sustainable future depends on a healthy environment, strong economy, and the social well-being of Sacramento residents. Without a successful economy, financial resources will not be available to manage growth and protect resources.



Growing Smarter

Featured Infill Projects of 2018

Lavender Courtyard by Mutual Housing California

Designed by Mogavero Architects, Lavender Courtyard will be Sacramento's first LGBT-friendly affordable senior mixed-use development. Located in Midtown near transit and the city's vibrant core, Lavender Courtyard will provide 53 energy efficient units for a low-income senior population often marginalized in mainstream senior facilities. This project is designed to achieve zero net energy through a passive solar design approach, rooftop solar PVs, and natural ventilation. This much needed affordable transit-oriented development will also feature ground floor commercial space.

65 East Student Apartments

This 184-unit student housing project will offer up to 762 beds intended for Sacramento State students and will be located one block from the 65th Street light rail station and multiple RT bus lines. Expected to be completed in 2021, 65 East will have four buildings: two residential buildings of 5 and 3 stories, a mixed-use building of 6 stories, and a 5-story parking garage. This project will include 8,000 square feet of retail space and residential units ranging from studios to six-bedroom units. In addition to its proximity to light rail and the university campus, bicycle use is promoted with 258 long-term and 23 short-term parking spaces.

Centene Corporate Campus

This 1.25 million square foot office complex will consist of 5 multistory buildings and a 17,000 square foot child care center and will be located in the North Natomas community. With its first phase, two four-story buildings totaling about 519,000 square feet and the child care center will be constructed. The completion of Centene's new corporate regional headquarters is anticipated to bring 5,000 new jobs to Sacramento, and at least 1,500 of those positions will have to be "net-new jobs," or positions that are not relocated from elsewhere in the region, as a part of the City's employment incentive agreement with the health insurance company. This project will bolster Sacramento's profile as a health care hub and will serve as a catalyst for new growth in the area. Construction began in October 2018, and hiring is expected to begin in 2020.



Lavender Courtyard



65 East



Centene Corporate Campus

Growing Smarter

Twin Rivers Redevelopment

The Sacramento Housing and Redevelopment Agency (SHRA) is in the process of demolishing the outdated, over half-century-old Twin Rivers housing project hidden among warehouses and industrial buildings at the north edge of downtown. The existing 218 low-income units will be replaced with a true mixed-income urban village with 480 new units, 200 or more will be subsidized units for low-income families. A major component of this project is a new light rail station that is expected to open in early 2023, which makes this project an important affordable transit-oriented development that will help Sacramento address the issues of systemic poverty and of the lack of housing for lower-wage earners.

1717 S Street Mixed-Use Project

Located within the R Street Corridor Special Planning District, 1717 S Street is a mixed-use infill project developed by Capitol Area Community Authority and CFY Development Inc. 1717 S is designed to help fill Sacramento's need for 'Missing Middle' housing by providing walkable urban housing to households earning 80-120% of the area median income. The project will consist of 159 residential units, half of which will be affordable, and 11,000 square feet of commercial space with outdoor patios on the ground floor. The project is anticipated to break ground in late 2019.

California Fruit Building

The iconic 10-story California Fruit Building will be renovated and adaptively reused as a boutique hotel with 101 rooms and 4,500 square feet of retail and restaurant space on the ground floor. Built in 1914, the California Fruit Building is Sacramento's first true high-rise building and served as an office building for most of its life. This project is anticipated to be completed by the end of 2019.

Q Street Commons

Q Street Commons is a 6-story student housing project consisting of 125 units, or 424 beds, above parking and ground floor retail space that will be located near Sacramento State University. Units ranging from small studios to five bedroom units will be offered. This project is located next to the 65th Street light rail station and is another great high density transit-oriented development that will bring students closer to campus and various other amenities, reducing the need for cars and helping to provide much needed housing for our community.



Twin Rivers Mixed-Income Project



1717 S Street



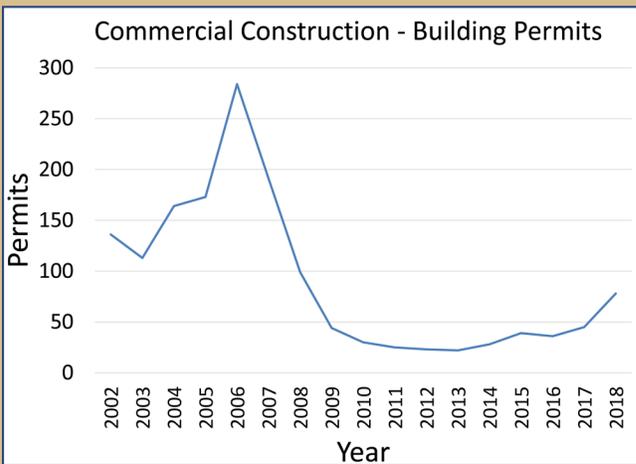
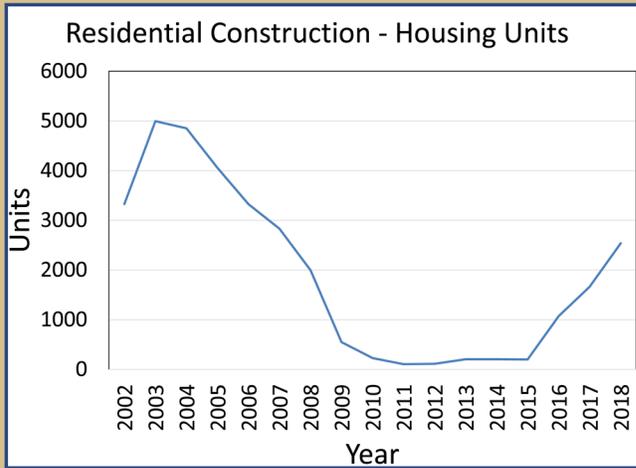
California Fruit Building



Q Street Commons

Maintaining a Vibrant Economy

Development Activity



Affordable Housing Production (Building Permits Issued)

	2013	2014	2015	2016	2017	2018
Extremely Low Income	12	0	0	0	0	0
Very Low Income	95	102	0	0	0	11
Low Income	137	123	68	64	3	69
Moderate Income	34	21	851	1513	1757	404
Total	278	246	919	1577	1760	484

2018 Economic Environment

Development

In recent years, both residential and commercial development has continued to rebound as the national economy continues to expand (as shown in the charts to the left). New housing production is catching up to take advantage of the strong housing market that has a low inventory and high demand. Citywide residential production has picked up its pace since 2016. 2018 was a robust year for housing production with an increase of 52% in new units compared to 2017. 2,537 new residential units were added to the city's inventory in 2018.

Economic Indicators

The 2017-18 economic figures continue to show a positive economic outlook for Sacramento. Observable positive trends include the gradual increase of household income levels. The unemployment rate has fallen to record low territory, at 4.7% in 2017. Per capita median income is also higher compared to 2016 figures (see snapshot of Sacramento's Economy below).

Revenue indicators mostly show positive increases in 2018: property tax increased 6%, sales tax increased 5.5% and hotel tax increased 10%. Utility user tax slightly decreased by 0.32% (see figures below). Sales tax for restaurants and bars is also up from \$10.9 million in 2017 to \$11.5 million in 2018, which is a 5.5% increase and indicates a strong consumer spending economy (see full data in Livability Index).

Citywide Total Annual Revenue (Millions of \$)

	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
Property Tax*	112.6	117.5	124.5	130.7	138.5	147.2
Sales Tax	63.8	68.6	70.5	72.6	75.2	79.3
Hotel tax (TOT)	3.3	3.6	4	3.9	4.8	5.3
Utility User Tax	59	59.6	59.9	61.4	63	62.8

Snapshot of Sacramento's Economy

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Unemployment Rate	6.4%	8.4%	13.3%	14.8%	14.1%	9.50%	8.90%	6.2%	5.8%	5.5%	4.7%
Median Household Income	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846	\$50,013	\$50,739	\$53,250	\$56,943
Median Income per Capita	\$25,536	\$25,313	\$24,471	\$24,142	\$23,585	\$24,882	\$25,645	26,060	\$26,208	\$26,240	\$31,207

Maintaining a Vibrant Economy

Making Development Easier

Central City Specific Plan

The Central City Specific Plan (CCSP) and its accompanying Environmental Impact Report (EIR) was adopted in April 2018 after a two year effort involving development experts, community groups, and the community at large. The CCSP establishes a vision, a policy framework, and actions to guide development and infrastructure decisions in the Central City. Through CEQA and regulatory streamlining combined with market, infrastructure, and historic resources analysis, the CCSP facilitates housing development, job growth, and the creation of a vibrant community in the Sacramento core. The plan sets a goal for 25 percent of new housing to be affordable for lower income households.

Reduction of Development Impact Fees for New Affordable Units

In October 2018, City Council passed a resolution reducing certain development impact fees for new affordable units to a zero-dollar rate for building permit applications. The measure, approved on a unanimous vote, waives fees on projects offering units affordable to people earning low to moderate incomes, defined as up to 120 percent of the area median. The units would have to remain income restricted for 30 years. The fee waiver also applies to single family rental and ownership homes offered at affordable prices, such as those built by Habitat for Humanity. This fee waiver will be one of many actions the City will take to address its severe shortage of affordable housing.



Mayor Steinberg and Council members Guerra, Jennings, and Hansen announces plan to waive development impact fees on affordable housing.

A citywide Transit-Oriented Development Ordinance was adopted in December 2018 by City Council with a unanimous vote. This measure reduces parking requirements and restricts certain car-oriented uses near the City's 23 light rail stations. The TOD ordinance will limit low-density car-oriented uses near transit stations and protect public transit investments against incompatible uses. The City plans to take further steps to encourage the development of high-density housing and jobs near transit stations and make station areas more walkable and bike-friendly, which will ultimately help to reduce emissions by cutting down car use in the region.



'Green' Accomplishments



Launch of Sac-to-Zero and City's First EV Share



The Envoy Fleet



The Gig Free-Floating Chevy Bolt

Zero Emission Vehicle Initiatives

"Sac-to-Zero" Initiative

The City of Sacramento has a goal of reaching 75,000 zero emission vehicles (ZEV) on the road by 2025. The City is partnering with Volkswagen subsidiary Electrify America to expand ZEV access in the community. In 2017, Electrify America designated Sacramento as the first Green City in its ZEV Investment Plan. Under this initiative, also known as "Sac-to-Zero", Electrify America will invest \$44 million in Sacramento by 2020 to catalyze a transformational shift in transportation to zero-emission technologies by installing charging infrastructure, conducting outreach and education, and implementing programs designed to increase access to and use of ZEVs. In June 2018, the City unveiled plans for several significant ZEV project – the launch of two new ZEV sharing services, new ZEV bus and shuttle routes and the installation of state-of-the-art EV charging systems throughout the City.

Envoy and Gig Car Share Programs

In November 2018, a new electric car sharing program was officially launched in Sacramento through a partnership with Electrify America and Envoy and aims to increase environmentally-friendly mobility in the City. Envoy provides round trip car sharing service based at apartment complexes that lets users pick up and return vehicles at the same location, perfect for running daily errands. These vehicles will be rented on a per-minute, per-hour or daily basis. Three quarters of the Envoy fleet is expected to serve low-income and disadvantaged communities. By early 2019, the Envoy fleet will offer 142 EVs spread in pairs across 71 locations, each with a dedicated Level 2 EV charger.

A second car-sharing company, Gig, plans to arrive in Sacramento in 2019 and will offer a free-floating car share program with 260 all-electric Chevy Bolts that can be picked up by customers and dropped off at any legal public parking spot within a 13-square mile 'HomeZone'. More than 70 percent of Gig's HomeZone falls within disadvantaged and low-income communities. Perfect for a first-mile-last-mile connection, the user either pays for rental time or distance traveled, whichever is less expensive. These vehicles will feature a roof-mounted bike rack, giving users the option of combining two different modes of transportation – bike and car.

Developing a Sustainable Future

City Fleet Sustainability

Sacramento consistently ranks as one of the top green fleets in the nation. As a part of the City's first ever Electric Vehicle Strategy adopted by City Council in 2017, the City established a "ZEV First" commitment which includes a pledge for at least 50% of annual light-duty fleet purchases to be ZEV by 2018 and 75% of annual light-duty fleet purchases to be ZEV by 2020. In early 2018, the City of Sacramento replaced 35 light-duty sedans with Chevrolet Bolt EVs, demonstrating City leadership and progress towards City policies for the adoption of ZEV technologies. In an effort to reduce overall petroleum consumption, the City's investment in alternative fuel technology resulted in a 26 percent decrease in total fuel consumption, and greenhouse gas emissions from the fleet decreased by 7,438 metric tons since 2010.

JUMP Electric Bikes

Three hundred electric bikes were introduced on to the streets of Sacramento, West Sacramento and Davis in May 2018 as the three cities launched JUMP Bikes. The popularity of the bike-share program in Sacramento quickly grew and by the end of 2018, the company increased the number of bikes from about 300 to 900. In November, JUMP Bikes expanded its service area from 14 to 25 square miles of the city, half of which covers low-income and high minority neighborhoods. With the success of the e-bikes, the company plans to launch electric scooters in early 2019.

Mayors' Commission on Climate Change

In September 2018, Sacramento Mayor Darrell Steinberg and West Sacramento Mayor Christopher Cabaldon joined hands to form a Joint Mayors' Commission on Climate Change, recognizing how critical it is to prepare for the impacts of climate change in our region, including rising temperatures, droughts, fires, and floods. The Commission on Climate Change is tasked with developing a common vision and set of strategies for both cities to achieve net zero greenhouse gas emissions, referred to as Carbon Zero, by 2045. The final result will be a Recommendations Report that highlights priority strategies to achieve Carbon Zero to inform Sacramento and West Sacramento's update to their Climate Action Plans.



Meters Matter Program Update

In 2005, the City of Sacramento began one of its most significant capital improvement projects – installing water meters throughout the city. At that time, only 20% of the city's water service connections were metered. The City has made steady progress and nearly 135,000 meters have been installed to date, bringing the City to nearly 90% metered. Meters help residents save water by offering the My Water portal where they can review their water use data. For more information, visit metersmatter.org.

Creating a Healthy Environment

Creating a Healthy and Safe City

The City of Sacramento is committed to sustaining the health and safety of its residents and providing services essential to the health of the community. Parks provide a place where children play, adults participate in sports, and neighbors meet. Recreation programming offers a diversity of experiences that support families, provides healthy and educational activities to children, and keeps seniors active and engaged in their communities. In addition to responding to emergencies, the Police and Fire Departments and Office of Emergency Services provide public education on fire prevention, personal safety, and emergency preparedness. The Building Division also ensures public health and safety in building construction.

Police Department Accomplishments

The Sacramento Police Department is committed to working together with our community to build trust and positive relationships. Programs such as the Adopt-A-School Program, Walk In My Shoes, Law Enforcement College Scholars (LECS), SPD Strong Bootcamp Wednesdays, Community Engagement Academy, Day of Service, Oak Park Peace Walk and many others have helped build positive relationships in our community. In 2018, Brother To Brother was recognized as our Business Partner of the Year.

"Call if you can - Text if you can't"

Sacramento Police partnered with Sacramento County 9-1-1 Centers representing all law enforcement and fire agencies in the region and initiated the Text-to-9-1-1 system. The 9-1-1 Public Safety Dispatch Centers are now equipped to receive and respond mobile phone messages from residents. This significant change will allow callers who are not able to communicate verbally due to dangerous circumstances, injuries or a disability to another option to call for help in an emergency.

Spanish Added to Non-Emergency Phone Line Recording

In 2018, the Sacramento Police Department implemented Spanish to our non-emergency phone line recording in our dispatch center. When people dial our non-emergency number, (916) 808-5471, callers have the opportunity to dial "9" and listen to police options in Spanish. This new addition gives Spanish speakers in our community the ability to effectively communicate with our police department for non-emergency situations.



Fire Department

Average Response Times (in minutes)

2014	2015	2016	2017	2018
6:04	06:05	5:15	5:29	5:43

Police Department

Average Response Times (in minutes)

Call Type	2014	2015	2016	2017	2018
Priority 1	N/A	N/A	N/A	N/A	N/A
Priority 2	9:33	9:37	9:57	10:00	9:53
Priority 3	10:44	10:50	11:20	11:24	11:30

Crimes Reported

Under FBI Uniform Crime Report

	2014	2015	2016	2017	2018
Violent Crime	2,966	3,612	3,549	3,378	3,329
Property Crime	15,208	16,500	15,283	14,683	15,417

Creating a Healthy Environment

Fire Department Accomplishments

A few of the many Fire Department accomplishments include:

- Responded to a record 92,026 calls for service, including multiple large California Wildland fires.
- Hosted its first ever Sacramento Area Girls Camp introducing the profession of firefighting to teenage girls in grades 9-12.
- Partnered with California Professional Firefighters Joint Apprenticeship Committee to host the first community Emergency Medical Technician academy.
- Hosted its first 9-week pilot Firefighter Youth Academy focusing on at-risk youth from five local high-schools.
- Entered into High School Career and Technical Education (CTE) Partnerships with the Elk Grove and Natomas Unified School Districts for the department's pathway to employment.

Youth, Parks & Community Enrichment

Early in 2018, the City of Sacramento launched the new Youth, Parks & Community Enrichment Department, formerly called Parks and Recreation. The mission of the new Department of Youth, Parks & Community Enrichment is to empower youth, strengthen neighborhoods, and provide life-enriching programs for a beautiful livable community. The renaming and reorganization of this City department will further align the City's youth programs under a unified vision, mission, framework, and goals dedicated to helping young people succeed.

Landscape & Learning (L&L) Youth Employment Program

Youth ages 14-17 years receive paid work experience providing landscape maintenance and general clean-up in our city parks. All youth participating in this program receive training in employer expectations, teamwork, safety, customer service, time management, and financial literacy. In 2018, L&L trained and employed 163 youth, 85% of which reported feeling confident about securing future employment due to their L&L experience.

Character Building and Work Readiness Training Programs

Youth Development Institute (YDI) and Prime Time Teen are character building and work readiness training programs that are fun and interactive. In 2018, 237 people between the ages of 10-17 received training in conflict resolution, problem-solving, leadership, job searching, resume development, interviewing, financial literacy, and community service through age appropriate lessons and experiences.

Parks & Recreation Development

Parks Planning and Development Services completed projects ranging from playground rehabilitations to new ball fields, shade structures, and water conserving landscaping. The projects span all eight Council Districts. In addition, PPDS uses best practices in water conservation and sustainability in the design and construction processes for park projects.



East Lawn Children's Park New Playground



New Oakbrook Park in South Natomas



Fort Natomas Playground Shade Canopies

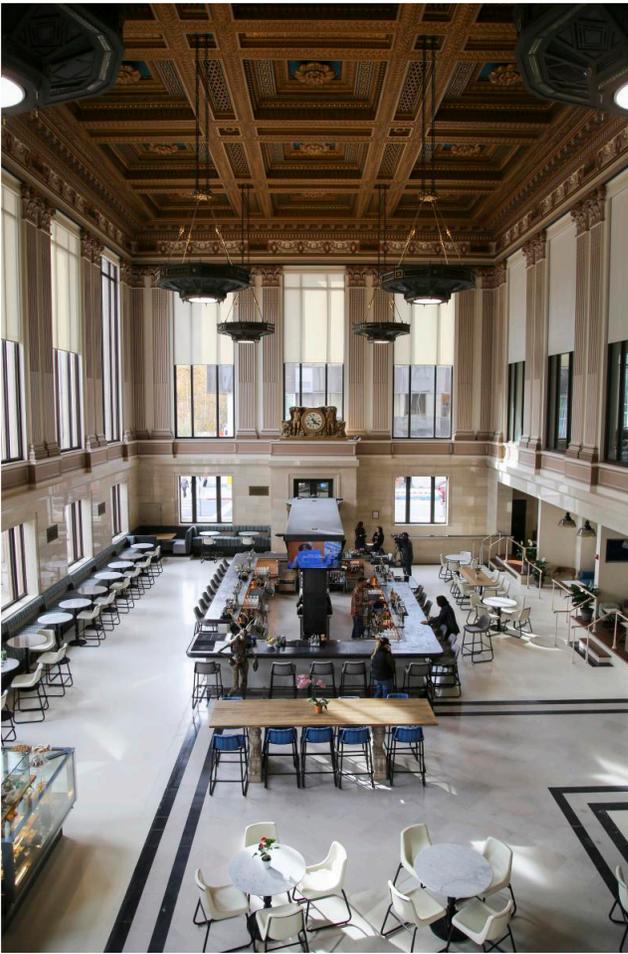
Page 19 of 67

Making Great Places



The Bank

The Bank, a historic bank building located at 7th and J Street built in 1912, has been converted into a 30,000 square foot food hall and opened for business in November 2018. This historic 106-year-old D.O. Mills Bank building will ultimately house 10 quick-serve food vendors, 3 bars, and two private lounges in its renovated basement, ground floor, and mezzanine. Care was taken to preserve the building's historic qualities, including the golden ceilings, dangling light fixtures and circular vault doors in the basement. As part of a continued effort to transform the city core into a walkable, livable vibrant community, The Bank will serve as an important amenity for existing Central City residents and will likely spur further residential development and attract more people to live and work in the city core.



Ramona Avenue Extension and Folsom Boulevard Complete Streets Rehabilitation

In April 2018, construction broke ground on Ramona Avenue and Folsom Boulevard between 65th Street and Hornet Drive. This project aims to enhance safety for all modes of transportation, especially for those commuting to and from Sacramento State University. In particular, the Ramona Avenue extension will connect the university to a 750-bed student housing project called The Crossings and offer greater bicycle and pedestrian access to campus. The planning for this Public Works project began more than 20 years ago and will result in a new signalized intersection, widening of the roadway on Folsom Boulevard, new sidewalk and median, new street lighting, and sidewalk gap closure and continuous bike lanes on both sides of Folsom Boulevard. This \$6.9 million project is anticipated to be completed in early 2019.

Interior of The Bank Food Hall



Making Great Places

The Hardin - Mixed Income, Transit-Oriented Apartments

The Hardin mixed income, transit-oriented apartment complex, named after Sacramento's first mayor Hardin Bigelow, on the 700 block of K Street completed construction in 2018, nearly a decade after the development was first approved. The Hardin has 84 studio and one-bedroom apartments for residents who earn between 50 and 60 percent of the area's median income. An additional 53 apartments are market rate units that range from \$1,500 to about \$2,300 a month. Only one block from the Golden 1 Center, the units offer sweeping views of the downtown skyline. Nested below the residential units are 17 rehabilitated retail spaces, including the historic "WT Grant" building, that will feature an all star lineup of predominantly local restaurants, retail and nightlife.



General Plan Annual Report

Community Development Department

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Agencies

Sacramento Area Council of Governments
Sacramento Municipal Utility District
Sacramento Metropolitan Air Quality
Management District
Sacramento Public Library

City of Sacramento

April 2019

Page 22 of 67

City Profile

Census Data Year	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017		2018
1. Total Population																					
U.S. Census - American Community Survey	457,849		466,685		467,503		472,169		475,524		479,671		476,075		489,280		490,715		501,890		Pending
<i>Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Demographics and Housing Estimates (DP05).</i>																					
2. Diversity: Percent population by ethnicity/race																					
	Total	%																			
a. Hispanic or Latino	109,787	23.98%	117,035	25.1%	124,461	26.9%	127,590	27.0%	132,097	27.8%	128,472	26.8%	131,595	27.60%	150,153	30.60%	141,551	28.85%	141,752	28.20%	
b. White	174,667	38.15%	176,586	37.8%	165,610	35.4%	150,748	31.9%	160,464	33.7%	167,857	35.0%	161,718	34.00%	155,784	31.70%	165,596	33.75%	159,291	31.70%	
c. Black or African American	63,068	13.77%	61,696	13.2%	61,976	13.3%	60,288	12.8%	66,589	14.0%	61,957	12.9%	62,022	13.00%	63,447	12.90%	64,178	13.08%	67,305	13.40%	
d. American Indian/Alaska Native	2,964	0.65%	2,521	0.5%	3,432	0.7%	3,232	0.7%	988	0.2%	1,257	0.3%	1,999	0.40%	2,095	0.40%	2,001	0.41%	1,918	0.40%	
e. Asian	84,304	18.41%	84,092	18.0%	84,556	18.1%	98,599	20.9%	85,693	18.0%	87,009	18.1%	87,770	18.40%	88,422	18.00%	89,327	18.20%	93,476	18.60%	
f. Hawaiian/Pacific Islander	4,873	1.06%	5,695	1.2%	4,177	0.9%	5,451	1.2%	6,729	1.4%	7,681	1.6%	6,745	1.40%	5,388	1.10%	7,963	1.62%	10,127	2.00%	
g. Some Other Race Alone	1,988	0.43%	2,514	0.5%	731	0.2%	942	0.2%	1,020	0.2%	1,244	0.3%	1,233	0.30%	2,368	0.50%	3,295	0.67%	2,181	0.40%	
h. Two or more races/Other	15,742	3.44%	16,546	3.5%	22,560	4.8%	25,319	5.4%	21,944	4.6%	24,194	5.0%	22,993	4.80%	23,058	4.70%	21,289	4.34%	25,840	5.10%	
				100.0%	467,503	100.3%	472,169	100.1%	475,524	99.9%	479,671	100.0%	476,075	100%	100%	99.00%	495,200	100.00%	501,890	100.00%	
<i>Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Demographics and Housing Estimates (DP05).</i>																					
3. Median Income																					
Median Household Income	\$50,958		\$47,107		\$46,731		\$47,908		\$48,546		\$55,846		\$50,013		\$50,739		\$52,151		\$56,943		Pending
Per Capita Income	\$25,313		\$24,471		\$24,142		\$23,585		\$24,882		\$25,645		\$26,060		\$26,208		\$26,240		\$31,207		
<i>Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Selected Economic Characteristics (DP03).</i>																					

Citywide Economy

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
1. Total Annual Revenue (In Millions)											
Property Tax*	126	129.3	124.2	116	115.6	112.6	117.5	124.5	130.7	138.5	147.2
Sales Tax	66.3	60.6	56.3	58.1	60.4	63.8	68.6	70.5	75.8	75.2	79.3
Hotel tax (TOT)	3.5	3.2	2.8	3.1	3.1	3.3	3.6	4	4.3	4.8	5.3
Utility User Tax	57.4	57.8	58.6	58.9	58.7	59	59.6	59.9	59.5	63	62.8
*The Property Tax number consists of Current Secured, Current Unsecured, and Property Tax in-lieu of Vehicle License Fee.											
	3Q07-2Q08	3Q08-2Q09	3Q09-2Q10	3Q10-2Q11	3Q11-2Q12	3Q12-2Q13	3Q13-2Q14	3Q14-2Q15	3Q15-2Q16	3Q16-2Q17	3Q17-2Q18
2. Sales Tax - Restaurants and Bars** (In Millions)	7.9	7.8	7.4	7.7	8.1	8.4	8.7	9.5	10.4	10.9	11.5
Source: City of Sacramento Budget Office											

** The Sales Tax revenue for "Restaurants" consists of the following:

- Fast Food Restaurants
- Restaurants including alcohol sales
- Restaurants with online sales
- Hotel Food Sales
- Hotel Food/Bar Sales
- Club Food/Bar Sales

Economic Diversity

Census Data Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. City of Sacramento Unemployment Rate (Annual Average)	8.4%	13.3%	14.8%	14.1%	9.5%	8.9%	6.2%	5.80%	5.20%	4.70%	Unavailable
Source: CA Employment Development Department											
2. Educational Attainment (City)											
Population over 25 yrs	298,448	302,663	300,055	300,724	307,778	313,046	309,062	314,582	337,717	342,577	
No HS Degree	54,301	57,845	54,910	55,333	51,091	50,713	52,841	52,338	55,490	47,215	13.70%
HS Degree	63,169	58,318	62,200	60,578	63,824	70,413	55,925	56,704	74,892	73,513	22%
Some College	70,847	70,760	75,124	73,542	75,443	74,128	74,752	74,628	74,326	78,656	22.90%
Associates Degree	23,655	25,239	23,409	25,368	27,402	25,556	26,493	27,712	28,203	30,868	9.00%
Bachelors Degree	58,083	62,087	54,186	54,323	57,785	58,125	57,291	59,846	67,446	69,671	20.30%
Graduate or Professional Degree	28,393	28,414	30,221	31,571	32,318	33,950	33,310	34,472	37,360	42,654	12.40%
Percent of HS graduates or higher	81.8%	80.9%	81.7%	81.6%	83.40%	83.70%	82.90%	80.5%	84%	86.20%	
Percent Bachelor's Degree or Higher	29.0%	29.9%	28.1%	28.6%	29.30%	29.40%	29.30%	30.0%	31%	32.80%	
Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Selected Social Characteristics In the United States (DP02)											
3. Growth In Selected Industry Sectors (County)											
Health Care & Social Assistance	60,200	44,333	134,284	137,557	136,710	131,603	136,652	136,652	152,641	158,394	
Manufacturing	22,700	20,600	35,357	32,779	34,948	34,630	34,750	35,519	37,848	37,547	
Financial Services	39,900	37,000	41,920	41,169	46,704	48,864	45,950	47,430	49,304	51,145	
Information Technology	15,000	14,100	12,303	13,937	10,880	15,390	13,453	13,205	12,557	13,681	
Construction	34,400	26,600	36,186	35,683	38,014	43,088	39,046	40,115	41,265	48,367	
Government (Federal, State, and Local)	171,700	172,000	141,189	141,235	140,974	139,122	137,352	138,038	138,795	142,273	
Source: U.S. Census Bureau- American Community survey (ACS) 1-Year Estimate for 2017, Industry by Occupation for the Civilian Employed Population 16 Years and Over (S2405)											
4. Growth In Selected Industry Sectors (City)											
Educational Services, Health care, and Social Assistance	46,627	44,333	41,228	45,225	49,748	42,195	45,126	47,892	52,545	51,583	
Manufacturing	13,416	9,828	9,766	9,514	10,507	10,638	10,189	10,281	12,762	11,433	
Financial, Insurance, Real Estate, Rental, Leasing	14,361	14,317	11,795	10,433	12,799	15,703	13,014	13,780	15,477	14,690	
Information Technology	6,335	6,182	3,885	5,533	4,479	6,105	5,065	4,995	4,986	4,582	
Construction	14,827	10,548	9,321	10,628	9,997	12,534	11,162	12,061	12,069	15,580	
Public Administration	24,485	27,302	25,537	24,582	23,763	25,741	25,499	25,439	27,894	29,593	
Source: U.S. Census Bureau- American Community survey (ACS) 1-Year Estimate for 2017, Industry by Occupation for the Civilian Employed Population 16 Years and Over (S2405)											

2018 data will be made available by U.S Census Bureau in 2019.

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Vibrant Central City

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Number of New Housing Units in Central City											
New Housing Units	461	33	413	124	199	212	316	73	21	196	255
2. Asking Rents for Central City*	\$1,311	\$1,317	1407	\$1,414	\$1,430	\$1,454	\$1,517	\$1,599	\$1,759	\$1,776	\$1,493
*Average calculated from Trulia data for Central City zip codes. Downward trend may be partially explained by the use of a new data source.											
3. Total annual attendance at major arts and cultural venues											
Golden 1 Center (Mid-Sept. through Dec. 31)									500,000 (72 events)	1,550,000 (187 events)	1,550,000 (187 events)
Crocker Art Museum (Fiscal Year)	103,383	132,271	92,442	250,021	286,573	218,649	257,633	N/A	277,178	258,997	274,488
Sacramento Theater Company (Season: September through May)	32,848	31,517	27,051	28,196	29,623	23,704	34,080	35,552	41,217	47,083	50,037
Convention Center Complex = Memorial Auditorium, Convention Center, Community Center Theater (FY)	863,759	863,770	779,388	917,771 (428 Events)	797,216 (391 Events)	645,217 (369 Events)	881,368 (382 Events)	777,153 (359 Events)	941,134 (410 Events)	918,191 (417 Events)	922,094 (454 Events)
Broadway Sacramento - Broadway at Music Circus	137,515	107,973	99,167	90,278	95,405	109,000	95,000	90,000	92,000	92,000	106,000
Broadway Sacramento - Broadway on Tour			149,907	126,860	163,860	150,000	145,000	155,000	155,000	135,000	150,000
Farmer's Market at Cesar Chavez Park**	4,000	3,000 -3,500 week	N/A	N/A	3,500-4000	3,500-4000	224000 (combined)	224000 (combined)	76,284	89,479	87,145
Friday Night Concerts in the Park**	67,003	68,948	60,148	49,924	65,506	67,219	70,300	67,000	64,200	76,477	70,179
**Note: Margin of error is 35% based on Motionloft sensor data.											
4. Central City Office Vacancy Rate***	11.80%	13.70%	15.10%	16.30%	17.80%	18.4% (3Q)	18.9%(3Q)	16.3% (4Q)	11.20%	10.20%	9.6% (Q4)
***Source: CBRE Research Coordinator											
*Average calculated from Trulia data for Central City zip codes. Downward trend may be partially explained by the use of a new data source.											
**Note: Margin of error is 35% based on Motionloft sensor data.											
***Source: CBRE Research Coordinator											

Infill Development and Redevelopment

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. New Development										
Total New Housing Units	555	420	166	205	431	477	267	1,071	1,662	2,537
New Housing Units in Shovel-Ready Priority Areas (Tier 1 and 2)	104	298	109	132	338	381	163	475	544	771
Total New Non-Residential (sq. ft)	910,656	226,302	95,484	152,258	187,021	170,063	527,402	259,083	677,282	1,667,127
New non-residential development in Shovel Ready Priority Areas (Tier 1 and 2)	704,606	89,825	70,866	65,523	184,967	125,623	327,258	177,555	451,968	1,198,514
Source: Analysis of permit data by CDD GIS staff										

Complete Neighborhoods

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Percentage owner-occupied single family units*	50.1%	48.0%	49.4%	48.2%	47.6%	65%	66%	70.40%	71.72%	71.89%	72.91%
*Data from 2007-2012 is a percentage of owner-occupancy of combined single-family and multi-family units; 2013-2018 is a percentage of owner-occupancy of only single family units.											
2. Overall residential density within 1/2 mile of LRT stations (residents/acre)		7.58				8.17	8.44	7.71	8.39	9.02	8.97
3. Number of acres of parkland per 1,000 population*											
Total acres	2,261.3	2,266.8	2,277.80	2,278.80	2,288.90	2,288.90	2,289.40	2,290.30	2,296.6	2,296.69	2,332.77
Total population	457,849	466,685	466,488	472,169	475,524	472,511	475,122	479,686	490,715	501,192	501,890
Acres per 1,000 population	4.94	4.86	4.88	4.82	4.81	4.84	4.82	4.77	4.68	4.58	4.65
*Note: subject to change; YPCE staff is in the process of transitioning to a GIS database for tracking park acreage and an update to the current inventory will occur											
4. Total acres of parkland added*		5.5 acres	11 acres	1.3 acres	10.1 acres	0	0.46	0.9	6.25	0.09	36.08
*New parkland acreage consists of Historic Old City Cemetery and Oakbrook Park											
5. Number of neighborhoods with 6 or more amenities*		51.64%				43.41%	53.49%	45.74%	46.51%	49.61%	42.63%
*Amenities include shopping, employment, restaurants, recreational, personal care & health, schools, parks, libraries, fire stations, community centers, and hospitals.											

Historic Preservation

	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Building Permits located in:									
Historic Districts				50	6	15	2	6	27
Non-Historic Districts				1,081	312	243	665	1219	1849
2. Percentage of City Acreage Surveyed				8.42%	8.42%	8.42%	8.44%	11.72%	12.08%
Total Acreage with a Completed City Historic Survey				5,370	5,370	5,370	5,386	7,478	7,712

Housing Affordability and Diversity

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Percentage of homes that are affordable to median income families													2018 data will be made available by U.S. Census Bureau in 2019.
Median Household Income*	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846	\$50,013	\$50,739	\$53,250	\$56,943	
Median Price of Home**	\$339,500	\$300,000	\$291,400	\$250,300	\$236,100	\$208,500	\$210,200	\$234,900	\$259,600	\$262,845	\$295,000	\$335,900	
Price/Income Ratio	7.37	6.02	5.72	5.31	4.54	3.92	3.71	4.21	5.19	5.18	5.54	5.89	
*Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Selected Economic Characteristics (DP03)													
** Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Mortgage Status by Median Value (B25097)													
2. Number of households that spend more than 30 percent of income on rent	32,082	38,499	40,888	50,846	48,328	47,423	51,392	48,781	51,484	48,815	48,195	50,803	2018 data will be made available by U.S. Census Bureau in 2019.
Source: U.S. Census Bureau - American Community Survey (ACS) 1-Year Estimates for 2017, Selected Housing Characteristics (DP04)													
3. Production of affordable housing units by type (building permits issued)													
Extremely Low Income (ELI)	0	53	1	0	78	140	9	12	0	0	0	0	0
Very Low Income (VLI)	410	125	106	24	108	118	103	104	102	0	0	0	11
Low Income (LI)	345	346	707	100	54	7	222	148	123	68	27	3	69
Moderate Income (MOD)	684	920	900	42	25	4	18	34	21	851	820	1757	404
<i>Total</i>	<i>1,439</i>	<i>1,444</i>	<i>1,714</i>	<i>166</i>	<i>265</i>	<i>269</i>	<i>352</i>	<i>298</i>	<i>246</i>	<i>919</i>	<i>847</i>	<i>1760</i>	<i>484</i>
Source: Approximation using affordability thresholds established by HCD, cost per square foot data by zip code from Trulia & Zillow, and permit data.													

Mobility and Transportation Choices

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Mode split for trips													
Auto	89.9%	89.9%	89.5%	89.6%	89.3%	88.7%	89.1%	89.6%	90.0%	90.3%	90.8%	91.10%	U.S. Census Bureau ACS data unavailable.
Transit	3.9%	3.9%	3.9%	3.7%	3.9%	4.1%	3.9%	4.4%	4.3%	4.2%	4.0%	3.90%	
Bike/Walk	5.3%	5.3%	5.6%	5.7%	5.7%	5.5%	5.8%	6.0%	5.7%	5.4%	5.3%	5.00%	
Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates Selected Economic Characteristics (DP03)													
2. Vehicle Miles Traveled													
Household-generated weekday VMT	6,781,546	6,818,583	6,937,112	6,897,288	6,780,975	6,961,719	7,023,540	7,196,077	7,422,650	7,540,066	7,691,614	8,032,004	Data unavailable.
Weekday VMT per capita	15.1	14.9	14.9	14.8	14.8	15.1	15.2	15.5	15.7	15.9	16.1	16.3	
Source: SACOG, March 2018.													
Based on SACSIM regional travel demand model estimates for 2012, and projected for other years based on HPMS and employment data.													

Public Safety

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Number of crimes reported under FBI Uniform Crime Report (UCR) by type												
Violent Crime	5,128	4,660	4,165	4,110	3,354	3,522	3,137	2,966	3,612	3,549	3,378	3,329
Property Crime	24,399	22,499	21,001	20,148	18,563	19,964	17,980	15,208	16,500	15,283	14,683	15,417
2. Average response times for police												
Priority 1		4:07	3:17	2:07	1:52	3:24	3:31	N/A	N/A	N/A	N/A	N/A
Priority 2		6:50	7:15	8:16	9:48	8:34	8:44	9:33	9:37	9:57	10:00	9:53
Priority 3		8:51	8:50	9:39	9:25	9:51	10:15	10:44	10:50	11:20	11:24	11:30
3. Average response times for fire calls		5:09	5:08	5:11	5:14	5:37	5:32	5:38	6:05	5:15	5:29	5:43
4. Total number of citizens who have participated in city sponsored disaster preparedness education*	3,948	4,644	4,403	7,103	4,163	4,644	5,490	N/A	*	*	*	*
5. Percentage of city with at least 100-year protection	96.2%	96.2%	70.0%	72.10%	72.10%	72.10%	73.3%	73.3%	73.4%	73.4%	73.4%	73.4%
<p>* The City's Office of Emergency Services now uses Social Media portals to distribute a variety of different disaster preparedness information as well as visiting neighborhood meetings to provide disaster preparedness information. The meetings were used as a way to have one-on-one contact, but now the information distributed is primarily through social media portals such as Nextdoor, Facebook, Twitter, and City administered websites.</p>												

Energy, Water, and Waste

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Residential electricity and natural gas consumption											
<i>Electricity (kWh)</i>											
Citywide	1,349,787,559	1,362,496,399	1,305,190,938	1,343,895,669	1,358,478,558	1,366,613,213	1,388,331,978	1,395,229,680	1,423,419,583	1,598,169,809	1,335,764,574
Per Capita	2,845	2,832	2,798	2,869	2,888	2,860	2,862	2,825	2,869	3,189	2,661
Per Household	7,731	7,689	6,677	6,793	6,785	6,746	6,774	6,730	6,830	7626	7060
<i>Natural Gas (Therms)</i>											
Citywide	67,186,096	69,892,661	69,351,154	74,085,977	67,746,362	68,324,382	56,365,873	58,406,281	59,927,349	62,528,602	Not available yet.
Per Capita	142	145	149	158	144	143	116	118	122	125	
Per Household	385	394	355	374	338	337	275	282	288	331	
2. Non-residential electricity and natural gas consumption											
<i>Electricity (kwh)</i>											
Citywide	2,480,335,739	2,411,768,200	2,350,426,391	2,345,773,832	2,329,432,563	2,304,806,332	2,306,479,089	2,269,265,599	2,234,144,703	2,261,158,581	2,223,614,458
<i>Natural Gas (Therms)</i>											
Citywide	68,521,938	65,559,751	69,024,231	63,103,848	62,327,360	63,045,534	23,849,233	25,366,285	25,768,904	26,590,668	Not available yet.
3. Photovoltaic installations and installed capacity (rooftop and ground mounted)											
Cumulative Number of Photovoltaic Installations	343	414	489	624	624	1115	1,696	2,464	3,645	4,885	6,508
Cumulative Installed Capacity (kW)	3,181	3,842	7,072	7,814	10,794	11,249	12,961	18,579	24,177	26,129	33,790
4. Percentage of electricity use from renewable sources in SMUD's service area											
	20%	20%	22%	22%	25%	26%	26%	26%	22%	26%	29%
5. Water usage											
Gallons/capita/day (GPCD)	290 (FY 07/08)	239 (FY 08/09)	207 (FY 09/10)	207 (FY 10/11)	217 (FY 11/12)	218 (FY 12/13)	205 (FY 13/14)	168 (FY 14/15)	154 (FY 15/16)	156 (FY 16/17)	167 (FY 17/18)
Number of meters installed	2,221	1,982	20,800	31,734	37,534	69,210	73,935	87,745	94,762	99,770	118,132
% completed to date	4.0%	6.2%	24.9%	28.8%	34.1%	51.1%	54.5%	64.6%	69.6%	72.9%	88.0%
6. Tons of solid waste											
Reporting-Year Disposal Amount (tons)	477,253	423,325	429,462.00	427,980.13	401,445.54	439,275.39	474,624.36	508,213.63	525,968	589,678.2	Not available yet.
Calculated Disposal Rate (CDR) lbs/capita/day (Note: Target is 6.9)	5.5	4.8	5	5	4.7	5.1	5.5	6.9	5.9	6.5	Not available yet.

Energy, Water, and Waste

Calculated Disposal Rate (CDR) lbs/employee/day (Note: Target is 10.8)	8.5	7.7	9	8.1	7.6	8.3	8.8	10.8	9.5	10.0	Not available yet.
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	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
7. Recycling Volume by type (tons diverted)*											
Residential Curbside Green Greenwaste	78,265	73,751	78,544	68,388	72,213	65,439	29,879	51,815	63,965	68,137	70,257
Hazardous	371	384	383	456	N/A	370	351	N/A	317	428	436
Electronic	128	136	152	143	N/A	22	62	N/A	52	220	244
Residential Recycling	39,662	37,502	36,916	35,258	35,088	32,135	31,022	30,624	30,504	31,541	24,692
Commercial Recycling	2,591	2,375	1,944	1,198	City no longer collects commercial recycling.						
*This section only reflects what is collected by the City's Recycling and Solid Waste Division.											

Air Quality

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Peak Number of Days the Sacramento Metropolitan area exceeds <i>National</i> eight-hour air quality standards	56	42	23	45	49	16	29	15	32	21	35
Peak Number of Days the Sacramento Metropolitan area exceeds <i>California</i> eight-hour air quality standards	78	55	42	60	82	30	54	38	54	48	53

Greenhouse Gas Emissions (GHG)

	2005	2011	2013	2018
City operations GHG (Metric Tons of Carbon Dioxide Equivalents, MT CO ₂ e)	78,584 MTCO ₂ e <i>(Source: Climate Action Plan for Internal Operations 2010)</i>		59,098 MTCO ₂ e (24% reduction) <i>(Source: Climate Action Plan for Internal Operations 2015 Update)</i>	Pending
Community-wide GHG (MT CO₂e)	4,083,239 MTCO ₂ e <i>(Revised per GHG Inventory Update for 2030 General Plan)</i>	3,893,213 MTCO ₂ e (5.8% reduction) <i>(Source: GHG Inventory Update for 2035 General Plan)</i>		Pending
Per capita GHG (MT CO₂e)	9.9	8		Pending

Equity

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Percentage of residents below poverty level	16.1%	19.2%	21.5%	23%	23.4%	23.4%	17.7%	22.0%	19.0%	15.6%	Pending.
Source: U.S Census Bureau- American Community Survey (ACS) 1-Year Estimate for 2017. Selected Economic Characteristics (DP03)											
	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY18/19
2. Sacramento County Annual Adjusted Grade 9-12 Dropout Rate	5.7%	6.3%	5.2%	4.2%	4.0%	4.1%	3.3%	3.1%	2.8%	2.7%	Pending.
Source: California Department of Education											
	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY18/19
3. Percentage of local high school graduates meeting UC and CSU entrance requirements	31.5%	29.4%	32.4%	33.8%	37.4%	38.8%	40.7%	41.1%	42.1%	39.7%	Pending.
Source: California Department of Education											
4. Percentage of homeless persons of total county population (total homeless in parentheses)	0.19% (2,615)	0.20% (2,800)	0.19% (2,734)	0.16% (2,376)	0.19% (2,812)	0.17% (2,538)	0.17% (2,449)	0.17% (2,659)	0.17% (2,500)	0.24% (3,665)	0.23% (3,621)
Source: HUD Exchange											
	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY18/19
5. Number of subsidized school lunches	62,018	64,500	81,250	85,560	87,338	85,713	86,620	86,570	85,015	Data unavailable.	Data unavailable.
Source: California Department of Education											

Civic Engagement and Government Services

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
1. Number of volunteer hours per year*	322,281	358,362	390,533	353,641	319,420	344,162	363,084	423,580	420,411	449,472	422,754
*Source: City of Sacramento Volunteer Engagement Specialist											

Status Update on General Plan Implementation Measures

No.	Implementation Measures (Community Plan)						2018 Update				
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending	
1	The City shall conduct a study to prioritize and identify a strategy for updating the city's Community Plans. (PSR) Implements Which Policy (ies): CP 1.1.1-CP 1.1.6	●					Completed April 2014.	●			
2	The City shall develop and adopt a program to identify and prioritize neighborhoods for Strategic Neighborhood Action Plans (SNAPs). (MPSP) Implements Which Policy (ies): Admin; SA.LU 1.11	●					Proposing the establishment of Neighborhood Development Action Team. The Neighborhood Development Action Team will be representative of a cross-sector of departments, Community Development and the Office of Innovation and Economic Development. The Team will focus on opportunities to advance investment and development by initiating between two and four neighborhood plans each year. Neighborhood plans could include a Specific Plan, Station Area Plan, or Strategic Neighborhood Action Plan. These plans are effective tools to encourage neighborhood-level economic development and streamline infill development, housing production, and Transit Oriented Development (TOD).		●		
3	The City shall work with residents, business leaders, educators, nongovernmental/nonprofit organization to form a South Area Economic Development Advisory Board to do the following: <input type="checkbox"/> Monitor economic conditions (e.g., retail leakage and activity, employment, and business start-ups) <input type="checkbox"/> Provide oversight and input on city economic development efforts <input type="checkbox"/> Conduct resident, business-organization, and business outreach and workshops <input type="checkbox"/> Coordinate joint-partnerships (e.g., medical/healthcare sector) <input type="checkbox"/> Attract entertainment- and culturally oriented uses <input type="checkbox"/> Market business and investment opportunities <input type="checkbox"/> Encourage formation of business improvement districts <input type="checkbox"/> The Economic Development Advisory Board will be staffed by Planning and Economic Development staff and will include community members (i.e., residents, business leaders, educators, nongovernmental/nonprofit organizations). (JP/IGC/PI) Implements Which Policy (ies): SA.ED 1.1; SA.ED 1.2; SA.ED 1.3; SA.ED 1.4; SA ED 1.5- SA ED 1.7- SA ED 1.8- SA ED 1.10- ED 3.1.6	●					Planning effort completed. Advisory Board not a current priority.	●			
4	The City shall create a priority list of corridors in the South Area for revitalization efforts and infrastructure improvements. (MPSP) Implements Which Policy(ies):SA.LU 1.9; SA.LU 1.10; SA.LU 1.11; SA.LU 1.15	●					Completed.	●			
5	The City shall work with Sacramento County to develop and adopt the Florin Road Corridor Plan. (MPSP/IGC) • Implements Which Policy(ies):SA.LU 1.9; SA.LU 1.11; SA.LU 1.15; SA.LU 1.17	●					Completed in 2012.	●			

No.	Implementation Measures (Community Plan)						2018 Update			
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending
6	The City shall work with Regional Transit to develop and adopt a shared-parking strategy to maximize the efficiency of parking provided near the Florin Light Rail Station. (MPSP/IGC) • Implements Which Policy(ies):SA.LU 1.17	●								●
7	The City shall develop guidelines to mitigate potential development conflicts with high-voltage transmission lines in Delta Shores. (MPSP) • Implements Which Policy(ies):SA.LU 1.2; SA.LU 1.13; SA.ED 1.9; SA.ER 1.1	●								●
8	The City shall conduct a study in the South Area to identify underutilized and vacant sites near transit for alternative high schools and charter schools. (PSR) • Implements Which Policy(ies):SA.ERC 1.1	●								●
9	The City shall conduct a study to identify locations for noise barriers adjacent to residential areas along I-5 and Union Pacific Railroad tracks. (PSR) • Implements Which Policy(ies):SA.EC 1.3	●								●
10	The City shall establish a Town of Freeport Special Planning District that defines development standards and design guidelines for maintaining the character of the area including all land west of I-5. (RDR/MPSP) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.19; SA.HCR 1.1; SA.ED 1.10	●								●
11	The City shall conduct a study to identify infrastructure needs and costs, and the feasibility of creating an assessment district to fund infrastructure costs. (PSR/FB) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.19; SA.U 1.6	●					Study completed. Evaluation of potential funding sources is ongoing.	●		
12	The City shall develop streetscape master plan for public improvements for Freeport Boulevard in the Town of Freeport. (MPSP) • Implements Which Policy(ies): SA.LU 1.3; SA.LU 1.10; SA.LU 1.19	●								●
13	The City shall update its preservation ordinances to include Victory Trees along Freeport Boulevard as a protected resource. (PSR) • Implements Which Policy(ies): SA.HCR 1.2	●					No action taken to impement this measure.			●
14	The City shall work with the State Railroad Museum to conduct a study to explore reactivating the steam train from Old Sacramento to Freeport. (PSR) • Implements Which Policy(ies):SA.HCR 1.1	●					This goal is no longer part of State Parks Master Plan.			●
15	The City shall study the feasibility of rebuilding a replica of the historic train depot in the Town of Freeport. (PSR) • Implements Which Policy(ies): SA.HCR 1.1	●					No action taken to impement this measure.			●
16	The City shall conduct a traffic study to examine the potential effectiveness of developing traffic calming measures on Freeport Boulevard following annexation of the Town of Freeport. (PSR) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.10; SA.LU 1.19	●					Will be further discussed if and when the Town of Freeport is annexed.			●

No.	Implementation Measures (Community Plan)						2018 Update			
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Complete	In Progress	Not Complete	Pending
17	The City shall conduct a study to explore the creation of an open space/trail parkway through the Town of Freeport to provide public access points to the river. (PSR) • Implements Which Policy(ies): SA.M 1.10	●							●	

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	The City shall prepare a Strategic Investment Plan that directs new City investments to support development in key infill areas that: Implements which policies: LU 1.1.4; LU 1.1.5; ED 3.1.3 • Are General Plan opportunity areas; • Expect to be areas of significant economic growth; • Generate a future return on the City’s investment; • Have developer or market interest; • Have community support for change and improvement; and • Have owner interest and participation. (MPSP)	●					On April 19, 2018 the City adopted the Central City Specific Plan Public Facilities Finance Plan.		●		
2	The City shall submit an annual report to the City Council that evaluates implementation of the Strategic Investment Plan. (PI) • Implements Which Policy(ies): LU 1.1.4; LU 1.1.5; ED 3.1.3				●		Staff has drafted a Strategic Investment Plan that identifies and ranks priority infrastructure projects that would serve as catalyst projects for development in Priority Investment Areas (PIAs). The PIAs are generally in the Central City, 65th Street Area, and the Cal Expo/Arden Arcade Area. No funding is currently identified for these infrastructure projects.		●		
3	In conjunction with the City’s Priority Investment Areas Program, , the City shall identify key infill sites in opportunity areas and established infill areas and ensure that major entitlements and incentives (e.g., rezone, CIP investment, environmental review, and economic development assistance) are in place to facilitate development. b (IGC/FB) • Implements Which Policy(ies): LU 1.1.4; LU 1.1.5; ED 3.1.3	●				●	Proposing the establishment of Neighborhood Development Action Team. The Neighborhood Development Action Team will be representative of a cross-sector of departments, Community Development and the Office of Innovation and Economic Development. The Team will focus on opportunities to advance investment and development by initiating between two and four neighborhood plans each year. Neighborhood plans could include a Specific Plan, Station Area Plan, or Strategic Neighborhood Action Plan. These plans are effective tools to encourage neighborhood-level economic development and streamline infill development, housing production, and Transit Oriented Development (TOD).		●		
4	The City shall work with Sacramento County to develop a Master Property Tax sharing agreement for annexation areas. (IGC/FB) • Implements Which Policy(ies): LU 1.1.8; LU 1.1.9	●								●	
5	As part of the Planning and Development Code Update and development review process, the City shall implement measures 5A-K. • Implements Which Policy(ies): LU 2.6.2, LU 2.6.4, LU 2.6.7, LU 2.6.8, LU 2.6.11:	●					See measures 5A-5K:		●		

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
5A	• Require that residential projects of 10 or more units, commercial projects greater than 25,000 square feet, or industrial projects greater than 100,000 square feet include on-site renewable energy systems (e.g., photovoltaic systems) that would generate at least a minimum of 15% of the project's total energy demand on-site, or an equivalent energy savings from energy efficiency improvements that exceed minimum code requirements.	●					No longer needed, since CEC goals for energy efficiency standards are for new homes to be net zero by 2020 and non-residential buildings to be net zero by 2030.			●	
5B	• Streamline the permitting and interconnection process for solar photovoltaic systems.	●					Completed.	●			
5C	• Remove barriers related to the implementation of green building strategies and to include incentives that are not currently in the City Code (i.e., Green Development Code).	●					<ul style="list-style-type: none"> • Height bonus for green buildings adopted in Sept. 2013 (incentive for building to CALGreen Tier 1 or Tier 2 standards) • Height bonus for green roofs and rooftop farms adopted in March 2015. 		●		
5D	• Update and/or establish criteria and standards to require water efficiency upgrades as a condition of issuing permits for renovations or additions of existing buildings that involve plumbing fixtures consistent with SB 407, which requires single-family homes and multi-family and commercial properties built before January 1, 1994, to upgrade noncompliant plumbing fixtures to water- efficient models at transfer of property.	●					Completed.	●			
5E	• Explore options to improve parking lot shading requirements to improve the health and vigor of the trees. Allow additional trees and landscaping to be installed in existing parking lots without requiring replacement of lost parking spaces (when increase in building area or change in use is not being proposed).	●					Completed: Required parking ratios have been reduced, so in most cases trees can be added to parking lots without triggering the need for more parking. In addition, staff-level administrative parking permits have reduced the need for parking waivers which required Planning and Design Commission approval.	●			
5F	• Explore options to require paving for new development to meet minimum Solar Reflectance Index (SRI) values; and incorporate cool pavement technology into the regular maintenance of existing streets, sidewalks, parking areas, and bike lanes.	●					Completed.	●			
5G	• Establish a limit on area of impervious surface allowable and require the use of pervious surface materials in new developments to improve groundwater recharge and limit saltwater intrusion.	●					Incentives to reduce impervious surface included in the Stormwater Quality Design Manual for the Sacramento Region, adopted in July 2018.	●			
5H	• Develop and adopt building design standards/guidelines that require conveniently located exterior electrical outlets to improve the ease of using electrical landscaping equipment and vehicles rather than gas-powered equipment.	●					Anticipate inclusion in update of Citywide Single-Family Residential Design Guidelines		●		
5I	• Allow “market gardens”, which are gardens or orchards where fruits and vegetables can be to be sold, as a primary or accessory use in all zones, subject to restrictions that limit impacts on surrounding uses.	●					Completed.	●			
5J	• Allow agriculture, as defined in the Planning and Development Code, by right in industrial zones.	●					Completed.	●			

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
5K	<ul style="list-style-type: none"> Provide incentives for developers to include community gardens and rooftop gardens in new development projects. "□ (RDR) 	●					Completed.	●			
6	<p>The City shall actively collaborate with regional agencies and neighboring jurisdictions to ensure that planning for future development and reuse projects incorporates risks from climate change effects/impacts. p (IGC)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 2.6.10, LU 2.6.11 	●				●	<ul style="list-style-type: none"> On November 7, 2017 City Council accepted SAFCA's Urban Level of Flood Protection (ULOP) Adequate Progress Annual Report.(CDD/Completed) Conducted an analysis of Miller Regional Park per request from State Lands Commission pursuant to AB 691. (CDD/Completed) Continued participation in the Capital Region Climate Readiness Collaborative. (CDD/In Progress) Continued monthly coordination meetings with SAFCA. (DOU & CDD/In Progress) 		●		
7	VOID										
8	<p>The City shall work with the Sacramento Housing and Redevelopment Agency to review and update the Consolidated Plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 2.6.3; LU 2.8.1; LU 2.8.2 	●		●			SHRA began the process to implement the new Assessment of Fair Housing (AFH) that will replace the Analysis of Impediments (AI). SHRA worked with HUD in 2016 in preparation of the new AFH with the goal of adopting by March 2017, however HUD provided new guidance regarding regional collaboration and the ability to expand the process. As a result SHRA received approval from the City Council of the City of Sacramento and Board of Supervisors of the County of Sacramento to enter into partnership with the surrounding jurisdictions to complete a regional AFH. In addition, HUD authorized the extension of the current Consolidated Plan to allow for the appropriate amount of time to complete the AFH. The new AFH will be completed by October 2019 with the current AI remaining in effect until such time. The Assessment of Fair Housing was underway. HUD has extended the submission date nationally to October 2020.		●		
9	<p>The City shall provide ongoing training to staff and their respective commissions to implement the General Plan. (SO/PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 2.7.1 					●			●		
10	<p>The City shall prepare and adopt citywide Design Guidelines or Comprehensive Design Guidelines that identify the City's expectations for planning, designing, and reviewing development proposals. (RDR/MPSP)</p>	●					Documents complete, scheduled for Planning and Design Commission in April and City Council in May 2019.		●		
11	<p>The City shall review and update its development design guidelines consistent with the General Plan goals and policies, land use standards, urban form guidelines, and street functional classifications and typologies. (RDR/MPSP)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 2.7.1; LU 2.7.2 	●					Citywide Guideline documents complete, see above. Historic District Plans and Design Guidelines in progress. District Plan draft document is completed and has been circulated for comments and comments received. Draft Design Guidelines to be released for comments in April. Expect to provide to Preservation Commission in June 2019 for recommendation to Council .		●		

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update					
							Completed	In Progress	Not Complete	Pending		
12	The City shall develop and implement an educational program to train City staff and inform the development community and other community groups about the new land use and urban form guidelines and standards and policies of the General Plan. (PI) • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2					●						●
13	The City shall review and update the Central City Urban Design Guidelines and Plan every 5 years. (MPSP) • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2; LU 5.6.1; LU 5.6.3; LU 5.6.4	●		●			The City updated the Central City Urban Design Guidelines as part of the Central City Specific Plan.	●				
14	The City shall work with Sacramento State University to establish a committee that includes city staff, University staff, and community members to plan development around the Sacramento State University campus. (IGC/PI) • Implements Which Policy(ies): LU 2.6.3	●						●				
15	The City shall update the City's project selection process for publicly-subsidized buildings to include sustainability and energy efficiency as a priority in both the bidding process and as an evaluation criteria. p (RDR) • Implements Which Policy(ies): LU 8.1.5	●					Through the Climate Action Plan update, the City will evaluate strategies to improve sustainability and energy efficiency at City-owned buildings.				●	
16	The City shall develop and adopt a comprehensive annexation plan. (MPSP) • Implements Which Policy(ies): LU 1.1.8, LU 1.1.9	●									●	

No.	Implementation Measures (Historic & Cultural Resources)						2018 Update			
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Completed	In Progress	Not Complete	Pending
1	The City shall review the established criteria and standards for research, survey, assessment, inventory, designation, alterations, additions, rehabilitation, reconstruction, restoration, and preservation of historic and cultural resources to ensure that they remain consistent with Federal and State standards and criteria. In accordance with CEQA, projects will be evaluated for direct, indirect and cumulative impacts. (RDR) • Implements Which Policy(ies): HCR 1.2.3; HCR 2.1.1; HCR 2.1.5; HCR 2.1.13	●				●		●		
2	The City shall expand and update the existing historic context statements for Sacramento as necessary to include more recent history of the Sacramento area in order to maintain a basis for evaluating the significance of a property, including context statements for the city's "Streetcar Suburbs" (e.g., Oak Park, East Sacramento, Curtis Park, and Land Park) and post-WWII resources. Additional context statements and surveys shall be prepared in support of future General Plans and Specific Plans. (MPSP) • Implements Which Policy(ies): HCR 1.2.13					●		●		
3	The City shall ensure that public and private projects and activities involving historic and cultural resources are consistent with the General Plan and Preservation sections in the Planning and Development Code and shall periodically review and update appropriate procedures, including possible avenues for assistance, and possible sanctions for non-compliance. (RDR) • Implements Which Policy(ies): HCR 2.1.2; HCR 2.1.4; HCR 2.1.6; HCR 2.1.10; HCR 2.1.11; HCR 2.1.17					●		●		
4	The City shall review its established minimum maintenance standards for historic properties and identify other options and programs to provide for maintenance and upkeep of historic properties and resources. (RDR/PI) • Implements Which Policy(ies): HCR 2.1.7							●		
5	The City shall develop a process and schedule for updating and completing existing historic surveys and undertaking historic surveys in areas previously not surveyed to ensure that a citywide historic survey program is established and implemented by 2035. The City shall pursue nomination to the Sacramento Register of Historic & Cultural Resource of additional Landmarks and Historic Districts based on the findings of survey efforts. (PSR) • Implements Which Policy(ies): HCR 2.1.13	●						●		
6	The City shall conduct a study to assess the need for Historic Preservation Overlay Zones and other mechanisms to increase protections for historic resources, and review and revise, as needed, the Planning and Development Code. (PSR) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	●						●		

No.	Implementation Measures (Historic & Cultural Resources)						2018 Update			
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Completed	In Progress	Not Complete	Pending
7	The City shall evaluate and update, where needed, individual historic districts' significant features and characteristics, and develop procedures, standards and guidelines to both minimize impacts to those features and characteristics, as well as to encourage creative and quality designs for infill and new construction within historic districts. (RDR/IGC/JP) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	●				●		●		
8	The City shall update its design guidelines, as needed, to address design sensitivity to onsite and surrounding historic resources. (RDR) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4	●						●		
9	The City shall identify funding to develop planning and design guidance documents to assist property owners with appropriate rehabilitation and energy efficiency retrofit options for historic and potentially-eligible properties that will comply with the Secretary of the Interior's Standards for the Treatment of Historic Properties. (RDR/PI) • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4					●				●
10	The City shall continue to incorporate information on historic resources into its Geographic Information System (GIS), Automated Permit System (APS), website, and video production. The City shall make information available to interested parties, as follows: • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4; HCR 3.1.4 • How to Nominate a Property to the Sacramento Register • City's Preservation application review process • California Environmental Quality Act (CEQA) relative to historic and cultural resources • California Historical Building Code • Preservation incentive programs (SO/PI), loan or grant programs, if any • Secretary of the Interior's Standards for the Treatment of Historic Properties, and other applicable Secretary of the Interior Standards • Sacramento Historic Context Statements • Sacramento Register of Historic & Cultural Resources • Preservation Development Standards • Preservation Projects In-Process • Historic Survey and Evaluation Forms					●		●		

No.	Implementation Measures (Historic & Cultural Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update			
							Completed	In Progress	Not Complete	Pending
11	The City shall amend the Sacramento City Code relative to archaeological resources to require pre-construction field surveys, research and testing procedures for those areas proposed for grading, excavation or construction of projects located in high-sensitivity areas where there is no known previous disturbance of soils at the levels of the proposed excavation; and, to require discovery procedures for archaeological resources found during grading, excavation, or construction, whether or not the project site is located in a high-sensitivity area or in an area with previously disturbed soils. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR) • Implements Which Policy(ies): HCR 2.1.16	●				●		●		
12	The City shall amend the Sacramento Code to require discovery procedures for paleontological resources found during grading, excavation, or construction. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR) • Implements Which Policy(ies): HCR 2.1.16	●						●		
13	The City shall work with its partner public and private organizations to develop and implement a heritage tourism plan through its Preserve America Community designation. (PSR/IGC/JP) • Implements Which Policy(ies): HCR 3.1.1	●				●			●	

No.	Implementation Measures (Economic Development)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	The City shall develop a marketing campaign that promotes the city's assets and strengths. (MPSP) • Implements Which Policy(ies): ED 1.1.1; ED 2.1.2	●					Continue to work with our regional partners to promote the City of Sacramento and Region's assets and strengths, including highlighting Sacramento's industry and talent potential.	●			
2	The City shall review and update the Economic Development Strategy to keep current with market conditions and economic trends. (MPSP) • Implements Which Policy(ies): ED 1.1.1				●		In October 2018, following the findings of Project Prosper and the Brookings Institution's work on the Region's Prosperity Plan, City Council adopted a framework that defined several components necessary to produce and implement a comprehensive strategy, including establishing: 1) a set of key inclusive guiding principles; 2) an investment committee; 3) a quality of life index; and 4) a criteria and performance metrics system. Staff is recommending the allocation of \$500,000 to enter into service contracts with a team of consultants to deliver and commence a comprehensive and inclusive economic development plan.		●		
3	The City shall work with government, businesses, and higher education industries to establish targeted marketing programs (e.g., "Campus Sacramento Initiative") to assimilate current students and new college graduates into the city's and region's workforce. (MPSP) • Implements Which Policy(ies): ED 2.1.1; ED 2.1.3					●	Continue to work with the Sacramento Valley Manufacturing Initiative and Los Rios. Working with Valley Vision on the Digital Literacy campaign, based on the Brookings Institution report and findings.		●		
4	The City shall launch a program that promotes improved business conditions and streamlined City processes for new businesses and building upgrades. (PSR/PI) • Implements Which Policy(ies): ED 1.1.1, ED 1.1.4, ED 2.1.3, ED 3.1.2, ED 3.1.6, ED 3.1.9, ED 4.1.2	●					On going, Downtown Specific Plan Completed, Fee Deferral Program, Participating in the SCIP program. Proposing the establishment of Neighborhood Development Action Team. The Neighborhood Development Action Team will be representative of a cross-sector of departments, Community Development and the Office of Innovation and Economic Development. The Team will focus on opportunities to advance investment and development by initiating between two and four neighborhood plans each year. Neighborhood plans could include a Specific Plan, Station Area Plan, or Strategic Neighborhood Action Plan. These plans are effective tools to encourage neighborhood-level economic development and streamline infill development, housing production, and Transit Oriented Development (TOD).		●		
5	The City shall prepare infrastructure studies, including financing strategies, for key opportunity areas to help developers assess the feasibility of proposed projects. (MPSP) • Implements Which Policy(ies): ED 1.1.1, ED 3.1.3, ED 3.1.5, ED 3.1.9, and ED 4.1.3	●					Underway. Citywide development impact fee study under consideration. Various development fee studies completed.		●		

No.	Implementation Measures (Mobility)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	Consistent with the policies for the Roadway Network and Street Typologies section of this element, the City shall prepare and adopt multi-modal design standards that include all modes and vary the standards by facility type to prioritize selected modes for each street/facility segment based on the function of each segment within the larger transportation network, its existing form, and the land use and urban design context. (RDR) • Implements Which Policy(ies): M 1.2.1; M 1.2.2; M 1.2.3; M 2.1.8; M 4.2.1; M 4.2.3; M 4.2.4; M 5.1.2; M 5.1.6; M 5.1.10	●					On August 14, 2018 Council approved an amendment to the Bicycle Master Plan		●		
2	The City shall update its Traffic Impact Analysis and mitigation guidelines to recognize contemporary methodologies for CEQA compliance and to reflect goals and policies of the General Plan. Mitigation recommendations should recognize the General Plan priorities for pedestrian, bicycle, and transit improvements before recommending improvements for increasing vehicular capacity. (RDR) • Implements Which Policy(ies): M 1.2.2	●					City staff continue to work with SACOG and OPR to develop guidelines for the implementation of SB743		●		
3	The City shall identify in the Pedestrian and Bicycle Master Plans improvements to link employment centers to surrounding neighborhoods and overcoming barriers such as freeways, creeks, railroads, etc. (PSR) • Implements Which Policy(ies): M 1.3.3; M 1.3.4; M 1.3.5; M 2.1.5; M 4.2.4	●							●		
4	The City shall update and enhance its Transportation System Management program consistent with the policies of the General Plan including compliance with State laws and or regulations related to parking cash out programs. (MPSP) • Implements Which Policy(ies): M 1.4.1–M 1.4.4	●							●		
5	The City shall identify economic incentives for private transportation partners seeking to enhance mobility in the Central City, centers, corridors, employment centers, and other high-intensity districts in the city. (PSR) • Implements Which Policy(ies): M 1.5.3; M 3.3.1; M 3.3.2; M 3.3.3					●	On August 18, 2018 Council approved the Terms and Conditions to launch a Car Share Program. Favorable parking permit rates were set for electric vehicle car share fleets. GIG Car Share was approved for 260 free-floating parking permits and ZipCar was approved for 16 dedicated parking permits.		●		
6	The City shall review and update its Pedestrian Master Plan every 5-10 years. (MPSP) • Implements Which Policy(ies): M 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2			●			Staff is in the process of developing a Transportation Master Plan that could replace the Pedestrian Master Plan		●		
7	The City shall implement facility improvements defined in the Pedestrian Master Plan to achieve an annual expansion of one percent of the existing pedestrian network (including sidewalks and off-street paths). (CAP Action 2.2.1) • Implements Which Policy(ies): 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2					●	Staff is in the process of developing a Transportation Master Plan that could replace the Pedestrian Master Plan		●		
8	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Pedestrian Master Plan. (PSR) • Implements Which Policy(ies): M 2.1.1; M 2.1.4; M 2.1.10; M 4.2.2					●	Staff is in the process of developing a Transportation Master Plan that could replace the Pedestrian Master Plan.		●		
9	The City shall review traffic collision data at the top collision locations for automobiles, bicycles, and pedestrians, and recommend appropriate measures as needed. (PSR) • Implements Which Policy(ies): M 2.1.8; M 4.3.1; M 5.1.4					●	In 2017 staff identified the five corridors with the highest numbers of fatal and serious crashes involving pedestrians, bicyclists, and motorists. Countermeasure development is underway.		●		
10	The City shall review and update its Bicycle Master Plan every 10 years. (MPSP) • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5	●		●			On August 14, 2018 Council approved an amendment to the Bicycle Master Plan.		●		

No.	Implementation Measures (Mobility)						2018 Update			
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Completed	In Progress	Not Complete	Pending
11	The City shall implement the Bikeway Master Plan by (1) increasing, or causing to be increased the amount of secure bicycle parking within the City by 50 locations annually, and (2) expanding the existing bikeway system by 5 percent annually. (CAP Action 2.3.1) • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5					●		●		
12	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Bikeway Master Plan, including a program of regular monitoring of progress relative to the City's adopted goal and any interim targets for bicycle mode share. (PSR) • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.5					●		●		
13	The City shall work with Sacramento RT and community partners to increase public transit service above and beyond what is already planned in the 2035 Metropolitan Transportation Plan by 5 percent in 2020 and 10 percent in 2030. (CAP Action 2.4.1) • Implements Which Policy(ies): M-3.1.2; M 3.1.3					●		●		
14	The City shall conduct a study to analyze bike and pedestrian facilities on existing bridges to identify deficiencies and feasible improvements. (PSR) • Implements Which Policy(ies): M 4.2.4	●								●
15	The City shall investigate alternatives to the current residential permit parking policy that would provide alternative time restrictions to allow non-residents to park in controlled residential permit parking areas during the day for commercial reasons. (RDR/PSR) • Implements Which Policy(ies): M 6.1.6	●						●		
16	The City shall update the city's official truck routes designations and Truck Routes Ordinance (10.24.010) consistent with General Plan policies and standards including minimizing the impacts of truck traffic, deliveries, and staging in residential and mixed-use areas. (RDR) • Implements Which Policy(ies): M 7.1.6	●								●
17	The City shall prepare and adopt a citywide and/or sub-area multimodal transportation development impact fee program(s) to ensure new development pays its fair share of needed transportation infrastructure improvements that support the development of all travel modes, including pedestrian, bicycle, and transit facilities, roadway improvements, transportation demand management (TDM) programs, and emergency response needs (e.g., traffic-signal pre-emption). (FB) • Implements Which Policy(ies): M 9.1.1; M 9.1.2	●						●		
18	Based on the California Environmental Quality Act (CEQA) guidelines amendments adopted for the implementation of SB 743 (Steinberg, 2013) or other future state legislation, the City shall consider the applicability of using transportation performance metrics and thresholds for measuring transportation system impacts provided in the approved guidelines amendments, as well as for making General Plan consistency determinations and developing transportation financing programs. Based on this consideration, the City shall review, and update if needed, the General Plan LOS standards and policies and the Traffic Impact Analysis and Mitigation Guidelines to be consistent with the approved CEQA Guidelines amendments. (RDR/MPSP/PSR/FB) • Implements Which Policy(ies): M 4.2.2	●						●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	The City shall prepare and adopt level of service (LOS) standards for each city-provided utility (i.e., water, wastewater, stormwater drainage, and solid waste). (MPSP) • Implements Which Policy(ies): U 1.1.2	●					DOU completed a department wide business plan that included specific LOS and Key Performance Indicators to measure the LOS annually.	●			
2	The City shall update existing and develop new fee programs to ensure adequate funding is available to provide infrastructure improvements for new development, including infill. The City shall conduct a study to evaluate alternative fee schedules for sewer, water, parks, and other services that are based on a building's performance and its impacts on public infrastructure and services. p (FB/PSR) • Implements Which Policy(ies): U 1.1.7	●					On 2/14/17, City Council adopted the Citywide Development Impact Fee Ordinance which included updates to the PIF, HTF, River District Finance Plan and new TDIF and 65th Street Area Finance Plan fees.	●			
3	The City shall prepare and adopt standards for the development of joint use facilities (e.g., schools/parks/drainage detention). (RDR) • Implements Which Policy(ies): U 1.1.9; ERC 2.2.16	●					On 2/14/17, City Council adopted Phase II of the Planning and Development Code, which included changes to the Quimby Ordinance allowing parkland dedication credit for joint use stormwater detention and park facilities.	●			
4	The City shall develop and implement a surface water/groundwater conjunctive use program, which uses more surface water when it is available and more groundwater when surface water is limited. • Implements Which Policy(ies): U 2.1.2	●					The City secured funding to improve the flexible operation of many of the City's groundwater wells through the 2018 Water Transfer Program. These capital improvements will occur over the next couple of years. Most of the City wells need to be replaced and the costs have been factored into the 30 years CIP plan.		●		
5	The City shall review and update its Water Distribution System Master Plan every 5 years. As part of the next Urban Water Management Plan update, the City shall explore the economic costs and benefits associated with recycled water, and identify areas appropriate for additional piping infrastructure. p (MPSP) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5	●		●			The City awarded the Water Master Plan in February 2018. Completion is scheduled for 2020.		●		
6	The City shall review and update its Urban Water Management Plan every 5 years. (MPSP) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5	●		●			The next UWMP is due in 2021. Work will begin midyear 2020.				●
7	The City shall continue to produce and distribute an annual Operational Statistics Report which includes sections on water distribution, wastewater collection, storm drainage collection, and solid waste collection. (PI) • Implements Which Policy(ies): U 2.1.4; U 2.1.6; U 3.1.1; U 4.1.1; U 4.1.2; U 5.1.5				●		The report was not produced for several years because the information is found in other reports generated by DOU. It was decided to begin producing the Operational Statistics Report again in 2016.		●		
8	The City shall develop and enforce a Water Conservation Plan that increases water use efficiency throughout the city. p (MPSP/RDR) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5; U 2.1.10	●					A water conservation plan was developed and implemented to meet the water conservation goals established by the State of California.	●			
9	The City shall continue to install water meters in residential units constructed prior to 1992 and in new developments, and shall incorporate and use automated meter infrastructure (AMI) in both commercial and residential water metering. p (RDR/SO) • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5, U 2.1.10, U 2.1.11					●	The City is currently 88% metered with almost 118,000 metered accounts. Remaining meter and AMI implementation are on a parallel path as the next round of projects are constructed.		●		
10	The City shall continue to produce and distribute an annual Water Quality Consumer Confidence Report to verify that water quality standards are being met. (PI) • Implements Which Policy(ies): U 2.1.6				●		The Water Quality Consumer Confidence Report for 2018 is currently in the design and review stage and is on track for June 2019 publication.		●		
11	In coordination with the Regional Water Authority (RWA), the City shall develop and implement a voluntary landscaping water efficiency certification training program for irrigation designers, installers, and property managers. p (MPSP) • Implements Which Policy(ies): U 2.1.6; U 2.1.10; U2.1.11	●					RWA started providing QWEL (Qualified Water Efficient Landscaper) program in 2018 to landscape professionals. City has been a part of the program and is supporting RWA in administering the program in Sacramento region.		●		
12	The City shall update its Emergency Operations Center procedures to include procedures for providing potable water supplies during emergencies. (PI) • Implements Which Policy(ies): U 2.1.7; U 2.1.8	●				●	This should be changed to ongoing. This is a joint concern among DOU and OEM. Maybe add Lisa Deklinski as a responsible contact for this too.		●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update			
							Completed	In Progress	Not Complete	Pending
13	The City shall continue supporting and participating in the multi-stakeholder Sacramento Water Conservation Advisory Group (SWCAG) to serve in an advisory capacity to the City regarding water conservation programs and policies, and strategic planning. p (IGC) • Implements Which Policy(ies): U2.1.11					●		●		
14	The City shall seek grant funding to reduce water use in the City's parks and open spaces, and enhance the cost-feasibility of reclaimed water for certain parks and industrial sites. p (FB/SO) • Implements Which Policy(ies): U 2.1.11; U 2.1.16					●		●		
15	The City shall review and update its Wastewater Master Planning Program every 5 years. (MPSP) • Implements Which Policy(ies): U 3.1.1; U 3.1.2	●		●				●		
16	The City shall prepare and adopt design standards that reduce infiltration into new city-maintained sewer pipes. (RDR) • Implements Which Policy(ies): U 3.1.3	●					●			
17	The City shall seek funding for pilot green infrastructure and Low Impact Development (LID) techniques in the CSS system and incorporate into CSS rehabilitation projects. p (FB) • Implements Which Policy(ies): U 3.1.4					●		●		
18	The City shall review and update its Stormwater Drainage Master Planning Program every 5 years. As part of the next Stormwater Drainage Master Planning Program, the City shall consider the use of "green infrastructure" and Low Impact Development (LID) techniques. p (MPSP) • Implements Which Policy(ies): U 4.1.1; U 4.1.2	●		●				●		
19	The City shall adopt a Drainage System Development Impact Fee to ensure equitable distribution of drainage system improvement costs to developers. p (RDR/FB) • Implements Which Policy(ies): U 4.1.5	●						●		
21	The City shall, based on available funding, expand availability of public recycling containers in public parks, along commercial corridors and public right-of-ways, and reduce the waste generated from public events. p (SO) • Implements: Which Policy(ies): U 5.1.8; U 5.1.11;	●				●			●	
22	The City shall develop and implement residential audit programs that educate residents and businesses on what materials can and cannot be recycled and when and where to recycle. p (PI) • Implements: Which Policy(ies): U 5.1.25			●				●		
23	The City shall review and update its Solid Waste Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): U 5.1.4	●		●				●		

No.	Implementation Measures (Utilities)						2018 Update				
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Completed	In Progress	Not Complete	Pending	
24	The City shall prepare a plan to achieve its energy efficiency targets. p (RDR) • Implements Which Policy(ies): U 6.1.2; U 6.1.3; U 6.1.4; U 6.1.5	●					In 2018, the City completed lighting retrofits to 11 City-owned community centers and libraries. Design is currently underway for lighting retrofits at 14 additional sites. Staff developed a funding proposal to support additional retrofits, which is currently being negotiated through the budget process.		●		
25	The City shall enroll all applicable municipal facilities in Demand Response Programs and promote onsite energy generation and/or storage to help reduce peak energy demands and offset energy costs. p (SO) • Implements Which Policy(ies): U 6.1.2; U 6.1.4					●	Current demand response integration requirements prohibit the City from participating in demand response. Staff to explore options as new opportunities arise.				●
26	The City shall support and promote local energy utility programs that result in energy efficiency and the generation of renewable energy, and shall work with utility providers to report on the enrollment and performance of such programs as part of the annual General Plan Review. (IGC/PI) • Implements Which Policy(ies): U 6.1.5; U 6.1.6; U 6.1.7; U 6.1.8					●	Ongoing. The City is participating through SMUD's Custom Energy Solutions program to complete lighting retrofits. The City has also enrolled in SolarShares, to receive over 28,700 mega-watt hours of solar power each year for municipal accounts.		●		
27	The City shall maintain the Clean Energy Sacramento program (i.e., clean energy financing district managed by Ygrene Energy) and shall report annually on financing provided for energy efficiency, renewable energy, and water efficiency upgrades and retrofits for all types of real property (residential, commercial and industrial). p (PSR/FB) • Implements Which Policy(ies): U 6.1.6; U 2.1.11					●	Ongoing. Over 4,000 properties in city limits have entered into PACE financing agreements.		●		
28	The City shall work with community partners to develop and implement a voluntary rental housing program to improve the energy efficiency of existing rental units (both single-family and multi-family). If the voluntary program does not achieve an average energy savings of 15 percent per unit in at least 10,000 units/year by the end of 2014, the program may switch to mandatory energy efficiency improvements for rental housing. p (RDR) • Implements Which Policy(ies): U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13	●					The Rental Housing Association has merged with the California Apartment Association, and has not addressed this issue.			●	
29	The City shall develop and adopt a Commercial Energy Conservation Ordinance (CECO) that requires the implementation of mandatory energy efficiency standards for all commercial and industrial properties. CECO would involve retrofitting existing commercial and industrial buildings for which a building permit is pulled for renovation or addition above a specified project size threshold. p (RDR) • Implements Which Policy(ies): U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13	●				●	This measure has been accomplished through Title 24 requirements for commercial properties.	●			
30	The City shall conduct a study to explore the feasibility of an advanced waste-to-energy conversion program, focusing on organics or other non-recyclable, problematic portions of the waste stream. The study shall include consideration for the City developing a "demonstration energy park," and shall identify future opportunities for a waste-to-energy program on a regional, cooperative basis with SMUD, Sacramento County, and others. p (PSR) • Implements Which Policy(ies): U 6.1.14; U 5.1.16	●					The Recycling and Solid Waste Division is partnering with Sacramento County and the City of Folsom to solicit proposals for green waste waste diversion. Proposals may identify options such as composting or anaerobic digestion, with potential for energy production.		●		
31	The City shall prepare solar guidelines for new development, including standards for sites, subdivisions, buildings, landscaping, passive solar design, solar water and space heating, and solar thermal swimming pool heaters; as well as the exceptions and exclusions for solar given Sacramento's latitude and solar angle. p (RDR) • Implements Which Policy(ies): U 6.1.7			●			Implemented ordinance 15.04.040 for small residential roof top solar energy systems which addresses aspects of this measure.			●	

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
32	<p>The City shall work with City partners (e.g., Sacramento County) and energy providers (e.g., SMUD and PG&E) to develop and maintain a "shovel ready" program for renewable energy development. Considerations should include:</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.15; U 6.1.6 • Collaborating with SMUD in identifying possible sites for production of renewable energy using local renewable resources such as solar, wind, small hydro, and biomass. • Evaluating potential land use, environmental, economic, and other constraints affecting the development of renewable resources within city limits. • Establishing a protocol for reviewing a proposed alternative energy project against existing City policies and ordinances. The protocol should identify optimal locations and best means to avoid noise, aesthetic, and other potential land use compatibility conflicts. <p>□ (MPSP)</p>			●			<p>Sacramento applied for a SolSmart Designation, which included a review of the Planning and Development Code re: reducing barriers to PV. (Public Works/In Progress)</p> <p>-The City has worked with SMUD to streamline the permitting process for solar energy systems. In 2017 an updated Guide to Solar Energy Permits was issued. (CDD/SMUD/completed)</p> <p>-SMUD conducts research on energy development and identifies sites and plans for renewable energy development, and deploys them. (SMUD/Ongoing)</p>		●		
33	<p>The City shall annually review and modify building codes and development standards to facilitate the inclusion of evolving state-of-the-art telecommunication technologies and facilities. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 7.1.3; U 7.1.4; U 7.1.5; U 7.1.6 				●		<p>City conducts this every three years as the State Building Code is updated tri-annually (Approved by City Council in Nov. 2016; Effective update January 1, 2017).</p>	●			
34	<p>The City shall continue to implement and expand educational programs and media campaigns to promote and educate the public about the 3R's (i.e., reduce, reuse, recycle) and the benefits of resource conservation, recycling, composting, and responsible purchasing. p (PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 5.1.21, U 5.1.25 	●					<p>The City is in the midst of a recycling campaign Recycle Wise Sort Smart which educates residents particularly on the recycling of plastics. The multicultural campaign addressing recycling contamination will be launched in early summer. For Earth Day the City is planning to implement a new phone app that provides users a fast way to check if an item can be recycled or the best disposal options for an item.</p>		●		

No.	Implementation Measures (Education, Recreation, & Culture)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	The City shall review and update its Parks and Recreation Master Plan every 5 years to coincide with updates of the General Plan. (MPSP) • Implements Which Policy(ies): ERC 2.2.1	●		●			The Parks and Community Enrichment Master Plan update commenced early 2019 and is expected to be adopted at the end of 2020.		●		
2	The City shall review and update the Park Development Impact Fee Program to reflect the parks and recreation standards of the General Plan and the anticipated need for existing facility rehabilitation and renovation, higher parkland acquisition and construction costs, and development of active sport areas. (FB) • Implements Which Policy(ies): ERC 2.2.5	●					Update to the Park Impact Fee has been adopted on 2/14/17.	●			
3	The City shall, at least every five years, review and update, as necessary, the Park Development Impact Fee Program to address existing facility rehabilitation and renovation and anticipated parkland land acquisition and construction costs.(FB) • Implements Which Policy(ies): ERC 2.2.5	●		●			Update to the Park Impact Fee has been adopted on 2/14/17.	●			
4	The City shall develop standards for location, design, and programming of parks and recreational facilities in urban infill areas. (PSR) • Implements Which Policy(ies): ERC 2.2.4, ERC 2.2.9, ERC 2.1.11, ERC 2.2.18	●					To be included in the update to the Parks and Community Enrichment Master Plan.		●		
5	The City shall establish standards for cultural heritage gardens and teen centers in the Parks and Recreation Master Plan. (MPSP) • Implements Which Policy(ies): ERC 2.2.5, ERC 2.2.14, ERC 2.2.15	●					To be included in an update to the Parks and Recreation Master Plan.		●		
6	The City shall complete a study to identify potential new funding mechanisms for (1) acquisition of neighborhood and community parkland, (2) acquisition and development of regional parks, parkways, recreation trails, and open space; (3) provision of equal Service Levels to underserved areas; (4) 100 percent ongoing maintenance; (5) recreation and community facilities; and (6) capital infrastructure repair/replacement. (FB) • Implements Which Policy(ies): ERC 2.5.1, ERC 2.5.3		●				(1,2,5) The Master Plan update will look at potential new funding mechanisms for the acquisition of parkland and the development of new community facilities. (3) The Master Plan update will be reviewing levels of service consistent with the YPCE Strategic Plan for historically underserved communities. (4) As part of the Master Plan update, a requirement for large subdivisions to fully fund maintenance of parks within their project boundary will be explored. (6) Measure U funding was provided in the FY 18/19 Budget to provide critical repairs and improvements to the City's park facilities.		●		
7	The City shall work with the Sacramento Library Authority to review and update the Library Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): ERC 3.1.1	●		●			The Library current Facility Master Plan 2007-2025 is updated biennially for trends and other changes in library operations that would impact design. Updates are approved by the Library Authority. Updates since 2009 are available on the Library website. The Library will be releasing an RFP for revised Facilities Master Plan to address the next ten years.		●		

No.	Implementation Measures (Education, Recreation, & Culture)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update	Completed	In Progress	Not Complete	Pending
8	The City shall assist the Sacramento Library Authority in preparing an annual report on the Library Master Plan. (PSR) • Implements Which Policy(ies): ERC 3.1.1				●		The Library oversees updates to its FMP and works with City facilities staff as required. Annual and biennial updates are available to City staff to include as needed in their reporting.		●		
9	The City shall conduct a study on the feasibility of expanding the Sacramento Convention Center. (IGC) • Implements Which Policy(ies): ERC 4.1.5	●					Construction is tentatively scheduled to begin in January 2019. The first phase of the Sacramento Convention Center renovation and expansion will improve event flexibility, increase exhibit space, provide larger meeting space and improve the guest experience with better circulation through and around the building.	●			

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	The City shall review and update its Police Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): PHS 1.1.1	●		●			The PD last prepared its Police Master plan in 2010; it was for the time period of 2010 - 2020. It has completed a staffing plan and is awaiting direction.				●
2	The City shall submit an annual report to the City Council that evaluates implementation of its Police Master Plan. (PSR) • Implements Which Policy(ies): PHS 1.1.1				●		The Chief of Police will submit an annual update on staffing once the plan has been completed.				●
3	The City shall prepare and implement a plan to address any delays in police response times due to changes in traffic levels of service. (MPSP) • Implements Which Policy(ies): PHS 1.1.2	●					The implementation of this measure will need to be a coordinated effort between Police and Public Works staff.				●
4	The City shall develop and implement a public education program regarding crime prevention measures and support community programs, activities, and strategies aimed at preventing crime including youth gang activities. (IGC/JP/PI) • Implements Which Policy(ies): PHS 1.1.10; PFS 1.1.11	●				●	The PD continues to implement and/or collaborate on the following programs/strategies: Cops N Clergy, Police Activities League, Gang Violence Suppression Grant, Boys and Girls Club of America, Magnet Program, Cadet Program, Cops N Kids, , Sacramento Unified School District, , Nextdoor.com, Neighborhood Watch, Crime Prevention Through Environmental Design (CPTED), DUI education, anti-auto theft education, ShotSpotter and Police Observations Devices (PODs). The PD has also added 3.0 FTE Community Service Representatives (CSRs), one for each station, to serve as liaisons with Sacramento residents, businesses, Property Business Improvement Districts (PBIDs), and special interest groups. These positions will be responsible for responding to community inquiries and providing departmental information. The CSRs will provide trainings on crime prevention practices, Neighborhood or Business Watch, and CPTED,among other topics.		●		
5	The City shall review and update its Fire Department strategic plan every 5 years. (MPSP) • Implements Which Policy(ies): PHS 2.1.1		●				A Draft Master Plan has been completed and is in the process of executive review and approval.		●		
6	The City shall submit an annual report to the City Council that evaluates the implementation of its Fire Department Strategic Plan. (PSR) • Implements Which Policy(ies): PHS 2.1.1				●		A Draft Master Plan has been completed and is in the process of executive review and approval. Once the Master Plan is finalized and approved, the Department anticipates reporting on the progress of its implementation.		●		

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
7	The City shall prepare and implement a plan to address any delays in fire response times due to changes in traffic levels of service. (MPSP) • Implements Which Policy(ies): PHS 2.1.2; PHS 2.1.6; PHS 2.1.8	●				●		●			
8	The City shall adopt official fire service level standards to provide adequate fire protection and emergency medical services. (MPSP/SO) • Implements Which Policy(ies): PHS 2.1.3		●					●			
9	The City shall review the call volumes of fire companies annually to evaluate the need for additional response units. (MPSP/SO/FB) • Implements Which Policy(ies): PHS 2.1.4; PHS 2.1.5		●		●			●			
10	The City shall identify and designate transportation corridors for preemptive traffic signals. (SO) • Implements Which Policy(ies): PHS 2.1.9					●					●
11	The City shall prepare and adopt a fire protection development impact fee program to support the fire protection services needed for new development. (RDR/FB) • Implements Which Policy(ies): PHS 2.1.11		●							●	
12	The City shall develop and implement a community program for educating city residents in fire prevention and emergency preparedness. (PI) • Implements Which Policy(ies): PHS 2.2.1		●					●			
13	The City shall develop and maintain a list of older buildings that may be considered fire hazards, because they were constructed prior to requirements for fire-resistant construction materials, internal sprinklers, and other fire safety systems, and shall inform property-owners of identified buildings about improvements to improve fire safety. (PSR) • Implements Which Policy(ies): PHS 2.2.3	●				●				●	

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
14	The City shall maintain and update a list of hazardous sites, buildings, and uses in the city that violate building code standards. (RDR) • Implements Which Policy(ies): PHS 3.1.1; PHS 6.1.7					●		●			
15	The City shall review and update its Multi Hazard Emergency Plan every 5 years. During the next update the City shall account for increased potential for black- outs in summertime. p (MPSP) • Implements Which Policy(ies): PHS 4.1.1	●		●							●
16	The City shall conduct annual emergency response training for City staff. (SO) • Implements Which Policy(ies): PHS 4.1.4				●			●			
17	The City shall develop and implement a program for training city residents in emergency response and disaster preparedness. (PI) • Implements Which Policy(ies): PHS 4.1.6	●				●		●			
18	As part of the implementation of the Sacramento County Multi-Hazard Mitigation Plan, the City shall participate in the development of a seasonal multi-hazard public education campaign to enhance public awareness of the risk of natural hazards, disaster preparedness, climate change impacts, and how citizens can reduce exposure to hazard-related losses. p (PI) • Implements Which Policy(ies): PHS 4.1.6	●				●		●			

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
19	<p>The City shall develop an Interagency Adaptation Team to work with appropriate agencies (e.g., California Natural Resources Agency, State Lands Commission, California Energy Commission, Sacramento Area Flood Control Agency [SAFCA], UC Davis) and neighboring jurisdictions (e.g., Sacramento County) to:</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PFS 5.1.7 • Ensure that current information and data on climate change effects and impacts are considered and addressed as part of updates to infrastructure and utility plans, manuals, and specifications. • Review existing infrastructure plans, policies, standards, and investments to ensure information about projected climate change impacts is included. • Assess impacts of climate change effects when siting new infrastructure and maintaining or renovating existing infrastructure. • Incorporate climate change impact information into the design, construction, operation, and maintenance of infrastructure. 	●				●		●			
20	<p>The City shall work with Sacramento County to develop and maintain a database of health and human service facilities within the city and Sacramento County, and areas that are not served or under-served. (RDR/IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 5.1.1 	●				●	Project is ongoing to address and reflect changes in community. GIS coordinates with county and state partners for applicable data files. Ongoing efforts.		●		
21	<p>The City shall create a heat response plan, focusing on meeting the needs of vulnerable populations. p (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 5.1.1; PFS 5.1.13 	●				●	City participates with County in an Operational Area Severe Weather Plan. Plan review and maintenance ongoing activity.		●		
22	<p>The City shall submit an annual report to the City Council that evaluates implementation of its Code Enforcement Master Plan. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 6.1.1 				●		Currently, there is not a Code Enforcement Master Plan for staff to implement. However, Code Enforcement has programmatic plans such as the Rental Housing Program Strategic Plan and the Vehicle Abatement Plan that identify resources and provide a framework for implementation of these programs. Additionally, staff reports the number of open and closed code cases to each Councilmember on a monthly basis.			●	

No.	Implementation Measures (Environmental Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update			
							Completed	In Progress	Not Complete	Pending
1	The City shall review and update its stormwater quality design standards when necessary and in accordance with the NPDES permit requirements, and incorporate the new requirements into the City's drainage design standards. (RDR/MPSP) • Implements Which Policy(ies): ER 1.1.3					●		●		
2	The City shall review and amend, as necessary, the subdivision, grading, and other ordinances of the Sacramento City Code to ensure that biological resources are protected consistent with General Plan policies. (RDR) • Implements Which Policy(ies): ER 2.1.1–ER 2.1.10; ER 2.1.15					●	●			
3	The City shall review and update its Urban Forest Management Plan every 10 years. p (MPSP) • Implements Which Policy(ies): ER 3.1.1	●		●				●		
4	The City shall identify funding for the development and implementation of a street tree master planting plan for major transportation corridors. p (MPSP) • Implements Which Policy(ies): ER 3.1.1; ER 3.1.2; ER 3.1.4; ER 3.1.6; ER 3.1.7	●				●				●
5	The City shall continue to work with local and regional tree experts to review and update every 5 years a list of preferred tree species that are adapted to Sacramento's climate and cultural conditions, and are expected to survive in hotter, drier future climate conditions. p (PSR) [Source: 2012 CAP] • Implements Which Policy(ies): ER 3.1.2; ER 3.1.7	●		●				●		
6	The City shall prepare and continually update an inventory of trees within the city. p (PSR) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.3	●				●		●		
7	The City shall prepare and adopt an ordinance to require tree replacements for loss of heritage trees. p (RDR/MPSP) • Implements Which Policy(ies): ER 3.1.3	●					●			
8	The City shall work with local organizations and residents to continue park and street tree planting and tree replacement programs with a goal of adding 1,000 new trees annually. p (SO) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.3; ER 3.1.7					●		●		

No.	Implementation Measures (Environmental Resources)						2018 Update					
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Completed	In Progress	Not Complete	Pending		
9	The City shall incorporate sustainable design into park development standards and shall coordinate with Urban Forest Services and Sacramento Tree Foundation to pursue grant funding to add trees to parks. p (RDR/PI) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.9	●				●				●		
10	The City shall amend the Parks and Recreation Master Plan to promote community gardens in both new growth and infill development areas. p (RDR/PI) • Implements Which Policy(ies): ER 4.1.1; ER 4.1.2	●								●		
11	The City shall work with local and regional partners to seek funding to develop and maintain a regional demonstration garden and training center and demonstration gardens in each City Council District for public education on community gardens and rooftop gardens. p (FB/IGC/JP) • Implements Which Policy(ies): ER 4.1.1; ER 4.1.2			●						●		
12	The City shall work with SMUD, Sacramento County, SACOG, Sacramento Metropolitan Air Quality Management District, and others to develop and regularly update the city's Greenhouse Gas Emissions Inventory at least every five years. p (PSR) • Implements Which Policy(ies): ER 6.1.5; ER 6.1.6; ER 6.1.8					●				●		
13	The City shall develop and adopt an ordinance to require new development be designed to reduce visual prominence through methods such as sensitive site design and building orientation, breaking up massing, hiding parking areas from view, landscaping that screens or softens the view of development, and limiting the impacts of new roadways and grading on natural settings. (RDR) • Implements Which Policy(ies): ER 7.1.2	●									●	

No.	Implementation Measures (Environmental Constraints)						2018 Update			
		2014-2019	2014-2020	2020-2035	Annual	Ongoing	Completed	In Progress	Not Complete	Pending
1	The City shall review and update its seismic and geologic safety standards when there are updates to the Uniform Building Code and California Building Code to ensure consistency with these codes and best management practices. (RDR) • Implements Which Policy(ies): EC 1.1.1					●	●			
2	The City shall review and update the General Plan as necessary to maintain consistency with the Central Valley Flood Protection Plan, which is updated by the California Department of Water Resources (DWR) every five years. (MPSP) • Implements Which Policy(ies): EC 2.1.8; EC 2.1.10; EC 1.2.11; EC 2.1.12					●	●			
3	The City shall conduct a study to identify ways it can improve the city's FEMA Community Rating System Score. Based on findings from the study, the City shall pursue cost effective actions that improve its Community Rating System Score. (PSR) • Implements Which Policy(ies): EC 2.1.9	●				●	●			
4	Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the Planning and Development Code to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (RDR/MPSP) • Implements Which Policy(ies): EC 2.1.13; EC 2.1.14	●				●	●			
5	The City shall work with SAFCA and the CVFPB to develop and adopt by 2016 flood safety facility plans that detail funding strategies and improvements to achieve 200-year flood protection by 2025. (MPSP/IGC) • Implements Which Policy(ies): EC 2.1.13; EC 2.1.14; EC 2.1.15; EC 2.1.16; EC 2.1.17				●		●			
6	In conjunction with the annual General Plan report, the City shall prepare and annually submit to the California Department of Water Resources and the Central Valley Flood Protection Board a flood management report on project or non-project levees that benefit land within protected by the levees. (PSR) • Implements Which Policy(ies): EC 2.1.18				●			●		

No.	Implementation Measures (Environmental Constraints)						2018 Update	Completed	In Progress	Not Complete	Pending
		2014-2019	2014-2020	2020-2035	Annual	Ongoing					
7	The City shall develop and adopt an ordinance to require new development adjacent to a levee to dedicate the levee footprint to the appropriate public flood control agency. (RDR/IGC) • Implements Which Policy(ies): EC 2.1.17; EC 2.1.21	●					SAFCA has been purchasing some properties next to levees, but guidelines between the City and SAFCA still have not been completed.		●		
8	Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the local Comprehensive Flood Management Plan and the Emergency Operations Plan, which includes the local Evacuation Plan, to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (MPSP/IGC) • Implements Which Policy(ies): EC 2.1.23	●				●	DOU has updated the CFMP and was adopted by Council in May 2016. DOU has completed the Utilities Emergency Action Plan in 2016, which meets the DWR requirements.	●			
9	The City shall update the Comprehensive Flood Management Plan to include current evacuation plans for a Folsom, Nimbus, or Oroville dam failure. (MPSP/IGC/JP) • Implements Which Policy(ies): EC 2.1.23; EC 2.1.25	●					The evacuation plans (aka Rescue and Evacuation maps) have been completed for levee breaks and Folsom Dam. The maps are incorporated into the CFMP and the Utilities EAP.				●
10	The City shall work with the Sacramento Office of Emergency Services to annually review and update, as necessary, the local Evacuation Plan, which is part of the Emergency Operations Plan. (MPSP/IGC) • Implements Which Policy(ies): EC 2.1.23; EC 2.1.25				●		Sacramento County updated county/operational area evacuation plan in 2018. City is a partner agency of the operational area. City will further evaluate existing city-specific planning efforts to coordinate with operational area plan.		●		

No.	Implementation Measures (Administration)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
1	The City shall prepare an annual report to the City Council on the status of the General Plan and progress in its implementation, including the status of priority implementation programs and the progress in meeting the city's fair share of regional housing needs, and implementing policies and programs that reduce GHGs, and submit it to the California Office of Planning and Research.				●		Conducted annually.		●		
2	The City shall review the General Plan every 5 years and update it as appropriate.	●		●			The 2040 General Plan update is currently underway and is anticipated to be completed in early 2021.		●		
3	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to update and adopt a Sphere of Influence consistent with the growth planned for in the General Plan.	●						●			
4	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a Municipal Service Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan.	●								●	
5	The City shall improve upon and expand the city's MATRIX program to include outside agencies and neighborhood and business groups.					●	Other efforts and programs have replaced this one.				
6	The City shall conduct an annual review of the Livability Index and report the findings to City Council.				●		Conducted annually		●		
7	The City shall work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding city operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis.				●		Conducted annually		●		

No.	Implementation Measures (Administration)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2018 Update				
							Completed	In Progress	Not Complete	Pending	
8	The City shall prepare and implement a public outreach program to educate business and community groups on the General Plan and its role in guiding city operations, development review, master planning, and budgeting.	●				●					●
9	The City shall create a priority list for how sections of the Sacramento Code and applicable guidelines will be updated consistent with the General Plan.	●				●					●
10	The City shall identify and prioritize key areas (e.g., transit centers, mixed-use corridors), development sites, opportunity areas, and infill areas for rezoning to promote infill development and ensure consistency with the General Plan.					●	Identified sites mapped. This map will be used to facilitate infill development.	●			
11	The City shall review and update the Sacramento City Code consistent with the policies and diagrams of the General Plan.	●				●		●			
12	As part of its annual review and adoption of the Budget and Capital Improvement Program, the City shall review the policies and implementation programs of the General Plan to ensure consistency in the Budget and Capital Improvement Program.				●		Conducted annually.		●		
13	The City shall prepare and implement internal guidelines for preparation and adoption of geographic and operational master plans and strategies that includes the types of master plans and strategies that will be prepared, updated, and adopted by city departments in the future.				●	●					●