



City Council Report

915 I Street, 1st Floor

Sacramento, CA 95814

www.cityofsacramento.org

File ID: 2018-00648

May 15, 2018

Discussion Item 26

Title: 2035 General Plan Annual Report for 2017

Location: Citywide

Recommendation: 1) Review and comment on the General Plan Annual Report; and 2) pass a Resolution authorizing the City Manager or City Manager's designee to a) transfer \$265,016 from the General Fund (Fund 1001) and \$1,855 from the Parking Fund (Fund 6004) in the Community Plan Update Program (I22400100) to the General Plan Update Program (I22000000); and b) close I22400100.

Contact: Remi Mendoza, CFM, Associate Planner, (916) 808-5003; Jim McDonald AICP, CFM, Principal Planner, (916) 808-5723, Community Development Department

Presenter: Remi Mendoza, CFM, Associate Planner, (916) 808-5003, Community Development Department

Attachments:

- 1-Description/Analysis
- 2-General Plan Annual Report
- 3-General Plan Livability Index
- 4-General Plan Implementation Measures
- 5-Long Range Work Program
- 6-Resolution

Description/Analysis

Issue Detail: Every year staff compiles an Annual Report for the General Plan. This is the third Annual Report on the 2035 General Plan since it was adopted by City Council on March 3, 2015. Part IV of the 2035 General Plan provides an action strategy for implementation of the Plan, including the development of an annual report. The annual report (Attachment 2) focuses on projects and programs that set the foundation for the City's continued economic recovery including: smart growth initiatives, infill development and Shovel Ready Sites Program, implementation of the Planning and Development Code, encouraging economic growth, promoting sustainability, creating healthy and safe communities, and making great places. Every City department provided information regarding implementation of the General Plan for the annual report. The report is further informed by three sources: 1) the Livability Index, 2) the General Plan Implementation Measures, and 3) The Long Range Planning Work Plan. These sources are summarized below.

- Livability Index. The Livability Index consists of 14 indicators of a livable city. For each indicator there are data points that identify economic, cultural, and development trends. This year, the Livability Index continues to show positive trends for an improving economy, including low unemployment, and increased consumer spending and residential development. Numbers for the median household income have generally stayed constant. The Livability Index is provided in Attachment 3.
- General Plan Implementation Measures. The City is committed to annually reviewing and reporting on its progress in implementing the goals and policies of the General Plan. A list of Implementation Measures with a corresponding timeline has been developed for each of the General Plan Element Chapters. Affected departments participated in updating the Implementation Measures for 2017 to identify progress status and updates for each measure. These measures are provided as Attachment 4.
- Fiscal Year (FY) 2018/19 Long Range Planning Work Plan. The intent of the work plan is to identify the projects that will implement the City's General Plan over the next year. The work plan can be found as Attachment 5 in this report.

General Plan Update Fund. The General Plan Implementation Program calls for an update of the Plan every five years. On June 20, 2017, City Council passed Resolution 2017-0265 that directed staff to proceed with a five-year update of the General Plan. A key component of the upcoming General Plan Update will include outreach and updates for the City's ten community plan areas. This project will begin in July 2018 and is anticipated to be completed in early 2020. Funds from the Community Plan Update Program will be transferred to the General Plan

Update Program to support this effort. A resolution approving this fund transfer is included as Attachment 6 in this report.

Policy Considerations: The 2035 General Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. This report implements that measure.

Economic Impacts: Not applicable

Environmental Considerations: The General Plan Annual Report and the transfer of funds from the Community Plan Update Program to the General Plan Update Program are covered under the California Environmental Quality Act (CEQA Section 15378 (b)(2) as continuing administrative activities of the City that do not constitute a project and are not subject to CEQA review. Any actions that could result in a physical change in the environment would be identified as projects and would be subject to CEQA review.

Sustainability: The 2035 General Plan contains principles, goals, and policies that address sustainability. Examples include infill development, compact development, transit use, water conservation, water quality, alternative energy sources, and reuse of existing buildings. The annual report monitors the implementation of the sustainability goals and policies.

Commission/Committee Action: Staff presented the General Plan Annual Report to the Planning and Design Commission on April 26, 2018. The Commission responded favorably to the annual report.

Rationale for Recommendation: The 2035 General Plan was approved by Council on March 3, 2015. The General Plan calls for an annual report to the Planning and Design Commission and City Council on the progress made towards achieving its vision and goals. In assessing this progress, staff and city leaders can highlight accomplishments, identify areas of underperformance, and develop an action plan for the upcoming year. The annual reports will ensure the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long-term priorities and values.

The transfer of funds from the Community Plan Update Program to the General Plan Update Program will be used to offset staff labor costs associated with updating the Community Plans as part of the next five-year General Plan Update.

Financial Considerations: The Parking Fund provided for consultant services to complete the zoning code parking update in 2012. In 2014 Council approved the transfer of the remaining Fund balance into the Community Plan Update Program. Since the General Plan Update will

cover all community plan updates as well, it is recommended that the Community Plan Update Program be closed upon the remaining balance being transferred into the General Plan Update Program.

The remaining expenditure budget, in the amounts of \$265,016 from the General Fund (Fund 1001) and \$1,855 from the Parking Fund (Fund 6004), in the Community Plan Update Program (I22400100) will be transferred to the General Plan Update Program (I22000000).

Local Business Enterprise (LBE): Not applicable

2017

General Plan Annual Report



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General Plan Annual Report

Introduction to the General Plan Annual Report

To ensure that the City is moving forward to achieve the General Plan’s vision, the Community Development Department provides a report to the Council on an annual basis. The objectives of the report are to highlight the City’s accomplishments, report on current challenges, identify trends, and gauge the public’s level of satisfaction and engagement with the City. The General Plan Annual Report is also intended to assist Council on developing policy, establishing priorities, and providing direction to staff.

The 2035 General Plan was approved by City Council in 2015 and this is the third year that the Annual Report will focus on the 2035 General Plan Implementation Measures.

The sources of information for this report include the following:

Livability Index – The Livability Index consists of 14 indicators and several data points that measure the General Plan’s success over time in achieving the Plan’s vision to become the most livable city in the nation.

Implementation Program – The annual report includes a “progress report” on the General Plan’s Implementation Program. This report highlights progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed.

Development Activity and Infill – A summary of the development that has occurred in the prior year, and whether or not it occurred in Shovel-Ready Site priority areas, is provided to help track the City’s success in meeting the housing and job growth anticipated in the General Plan.

Framework of the General Plan Annual Report

The six themes below guided the development of the General Plan. These themes provide the framework of the annual report.

- Making Great Places
- Growing Smarter
- Maintaining a Vibrant Economy
- Creating a Healthy City
- Living Lightly - Reducing our “Carbon Footprint”
- Developing a Sustainable Future

General Plan Overview

2035 General Plan

The 2035 General Plan was adopted by the City Council on March 3, 2015. It includes policies, goals, development standards, and land use and urban form guidelines that will guide the development of Sacramento through 2035. The vision of the General Plan is that...

Sacramento will be the most livable city in America

Master Environmental Impact Report

The City prepared a Master Environmental Impact Report (EIR) for the 2035 General Plan. The Master EIR is a comprehensive analysis of the cumulative impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to subsequent public and private development projects by providing the required environmental review at the time of adoption of the General Plan.

In the past, City projects that have tiered off the Master EIR include the Planning and Development Code, Parking Code Update, Sacramento Center for Innovation, Florin Road Corridor Plan, Northeast Line Implementation Plan, Climate Action Plan, and citywide rezones for General Plan consistency. Additionally, the Master EIR assists various public works projects that provide the backbone for the City's infrastructure, including street repaving, traffic light replacement, and pipeline upgrades.

General Plan Implementation

The General Plan Implementation Program calls for an update of the Plan every five years. Accordingly a five-year update to the General Plan was completed in 2015. This ensures the policies, standards, and strategic implementation are aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends. Key changes to the General Plan as part of this update included: incorporating and integrating the climate action plan, amending flood protection policies and maps, and adding urban agriculture polices.

SACRAMENTO 2035 GENERAL PLAN



Adopted
March 3, 2015

General Plan Themes

2035 General Plan Themes

The 2035 General Plan's goals, policies, and implementation programs define a roadmap to achieving Sacramento's vision to be the most livable city in America. Underlying the vision is a set of six themes that thread throughout the General Plan.

Making Great Places

A great city must have wonderful places to live, work, congregate, and experience social, recreational, educational, and cultural enrichment. Sacramento is distinguished by its location at the confluence of the American and Sacramento Rivers, diverse residential neighborhoods, extensive tree canopy, prominence as America's Farm-to-Fork Capital, role as the center of California's governance, and place in California's settlement history. These assets, and others that are emerging as the city grows and matures, contribute to the quality of life for residents while providing the opportunity for shaping development, conserving resources, and structuring the economy.

Growing Smarter

The 2035 General Plan favors developing inward over expanding outward into "greenfields" on the edge of the city. The city's growth pattern will be more compact, include the "infill" and reuse of underutilized properties. The City will also intensify development near transit and mixed-use activity centers, and locate jobs closer to housing, which will lead to increased walking and reduced automobile use.

Maintaining a Vibrant Economy

The 2035 General Plan contains strategies to accommodate a diversity of businesses, employment, housing, and entertainment opportunities for Sacramento's residents, while focusing on the retention of existing and attraction of new businesses offering high-paying jobs.

Creating a Healthy City

The 2035 General Plan endorses land use patterns and densities that foster pedestrian and bicycle use and recreation through expanded parklands, sports and athletic programming, and open spaces. The General Plan supports incentives for the use of organic foods through public or commercial markets and in public facilities. Land use and development strategies, public awareness, and policing programs are promoted to protect residents from the risks of crime.

Living Lightly - Reducing Our "Carbon Footprint"

The General Plan takes several steps to reduce carbon emissions that contribute to climate change. General Plan strategies include mixed-use development that encourages walking and biking, use of public transit, "green building" practices, use of solar energy systems, architectural design to reduce heat gain, recycled construction materials, and water conservation measures.

Developing a Sustainable Future

Planning and developing a truly sustainable future depends on a healthy environment, strong economy, and the social well-being of Sacramento residents. Without a successful economy, financial resources will not be available to manage growth and protect resources.

Growing Smarter

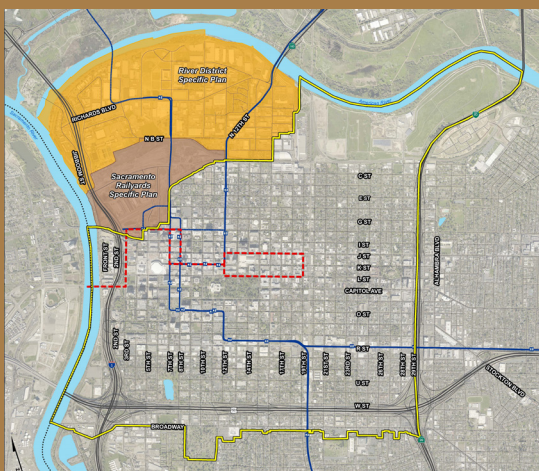
BENEFITS OF INFILL DEVELOPMENT

- Alleviates demand for greenfield development
- Reduces vehicle trips
- Improves air quality
- Uses existing infrastructure
- Promotes complete neighborhoods

CHALLENGES TO INFILL DEVELOPMENT

- Inadequate infrastructure
- Site contamination (Brownfields)
- Irregular lot sizes
- Higher land and construction costs
- Regulatory issues
- Environmental challenges
- Financial hurdles
- Neighborhood resistance

Central City Specific Plan (see project boundary below) will create a pre-dictable and welcoming environment to build housing in the job and transit center of the Sacramento Region through CEQA and regulatory streamlining combined with market, infrastructure, and historic resources analysis. Staff and consultants for the plan began working in April 2016 and the plan was adopted on April 19, 2018.



Infill Development/Shovel Ready Sites Program

The General Plan envisions that most development in the city will be infill. The Shovel Ready Sites Program was established in Fiscal Year 2004/05 with the intent of encouraging economic development at key locations in the city, particularly in infill areas. In October 2009, the City Council adopted a resolution that identified priority shovel ready sites (See map on adjacent page). The priority Tier One Opportunity Areas are areas where development is either more likely to occur in the near-term, or have a greater potential for return on investment. By identifying the priority shovel ready sites, the Council provided direction on where to invest and coordinate available resources to provide the infrastructure needed to encourage development that will have the largest impact on the City's economic health.

2016 Development in Shovel Ready Sites Priority Areas

Although development declined during the recession, the City has witnessed a steady increase in development connected to the uptick in the overall economy. The General Plan's infill goal is to locate approximately two-thirds of the growth anticipated in the General Plan in infill areas. Therefore, development within priority Shovel-Ready Sites (both Tier One and Tier Two areas) is tracked to determine how much growth occurs as infill. The chart below indicates that in the last eight years, 52% of new residential units and 61% of new commercial, retail, office, and industrial development occurred in Shovel-Ready Site priority areas. In 2017 32% of new residential units and 67% of new commercial, retail, office, and industrial development occurred in Shovel-Ready Sites. 2017 data also shows there was a 55% increase in citywide residential development and 161% increase in citywide non-residential development.

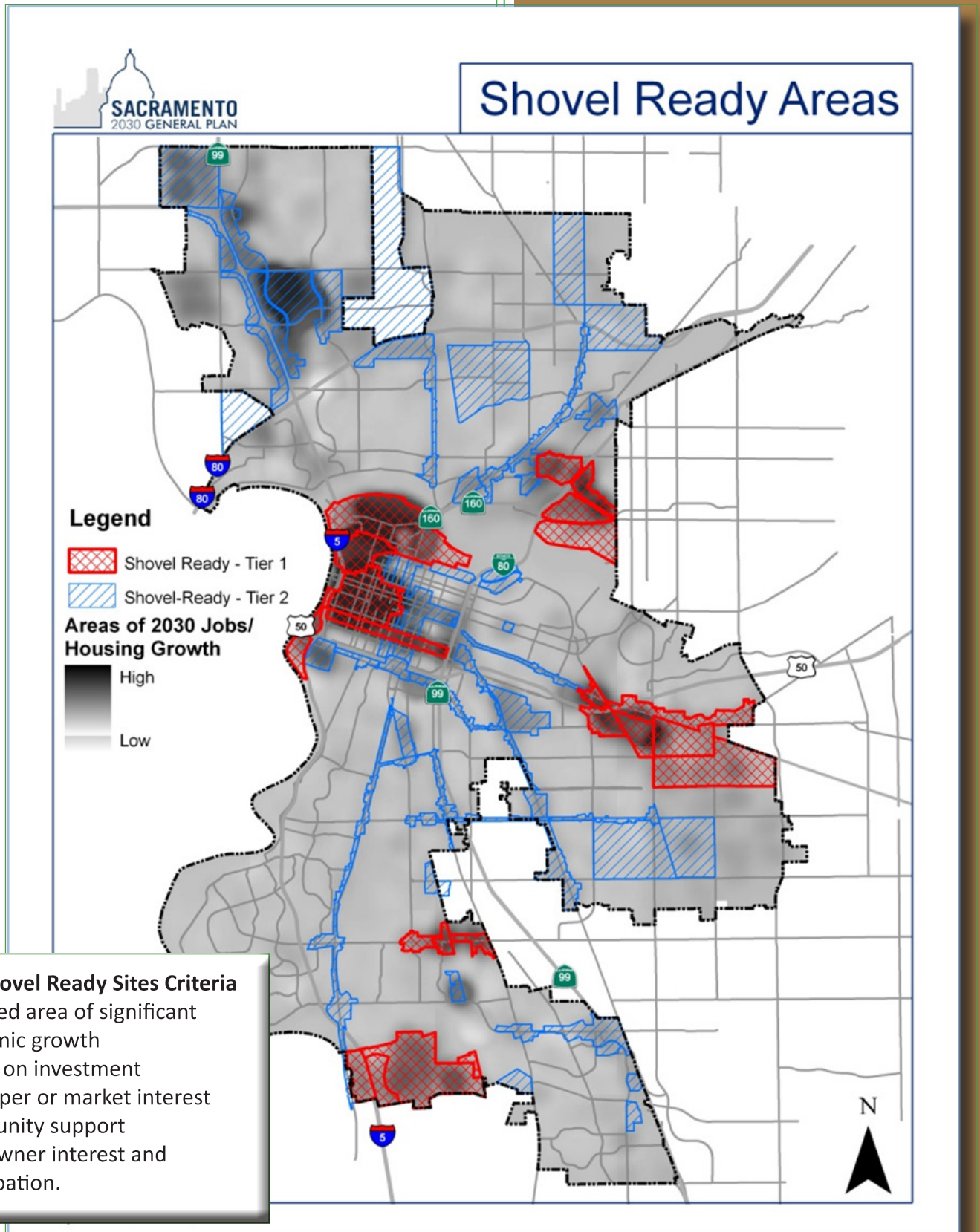
Development - Finaled Permits Issued

Calendar Year	Residential Units		Non-Residential (sq.ft.)	
	*Citywide	Shovel Ready Areas	*Citywide	Shovel Ready Areas
2017	1,662	544	677,282	451,968
2016	1,071	475	259,083	177,555
2015	267	163	527,402	327,258
2014	477	381	311,553	125,623
2013	431	338	187,021	184,967
2012	205	132	152,258	65,523
2011	166	109	95,484	70,866
2010	420	298	226,302	89,825

Based on finaled building permits.

*Citywide totals include shovel-ready areas

Growing Smarter



Growing Smarter



Ice Blocks



Stockton and T Street Mixed-Use Project

Featured Infill Projects

Ice Blocks

The Ice Blocks, a three block mix-use development project on R Street between 16th and 18th streets nears completion. This key infill project has been an integral component of the transformation of the R Street warehouse and industrial district into a vibrant mixed-use corridor with housing, retail, restaurants and offices.

Part of the first phase of Ice Blocks which includes office space, Philz Coffee and other retail is open. The second phase, which includes 142 urban loft-style residences and a small amount of retail, has started leasing.

Construction of the project's third phase is almost complete. This includes the construction of two new mixed-use buildings, connected by a sky bridge, with underground parking, ground floor retail, and three upper levels of office space.

Stockton and T Street Mixed-Use Project

The proposed project is located at the northeast corner of Stockton and T Street, near Highway 50. A longtime vacant office building and associated parking will be transformed into a 240,000 square foot 5-story building with 213 living and 4,500 square feet of ground-floor retail.

A 5th-floor amenity level will also include a clubhouse, fitness center, cabana and storage in an 8,000-square-foot space on the garage roof. The project will make a significant contribution to the much needed housing stock in Sacramento.

Growing Smarter

65th Street Apartments

Located near Sacramento State campus on 65th Street, the approved project will include a new six-story mixed-use building with 90 residential units on the upper floors 2,800 square feet of ground floor retail space.

The project will include 45 bicycle parking spots in the building, which would stand close to the Hornet Tunnel bike and pedestrian access to the Sacramento State campus. This project is an excellent example of transit-oriented development around an existing light rail station that will help support the light rail transit system and also continue the revitalization of the 65th Street area.

3rd and S Street Mixed Use Building

This project will continue the revitalization of the west end of R Street within the Southside Park neighborhood. The 3-story urban infill proposal at 1900 3rd Street includes 40 residential units with approximately 2,000 square feet of ground floor commercial space. The east end of the building facing 3rd Street is expected to house a small cafe. Additionally a landscaped area to the south of the building includes a community garden and a trellis-shaded outdoor community area.

Spanos Apartments

The proposed infill project at 3949 Truxel Road includes the development of a vacant 10 acre site with 293 market-rate units. The site has existing bus service and is also along a planned future light-rail extension from downtown to the Sacramento International Airport.

Other amenities also include an 8,500-square-foot clubhouse with a game room, outdoor lounge, e-lounge and gourmet kitchen; saltwater pool and deck; dog park and a possible community garden.



65th Street Apartments



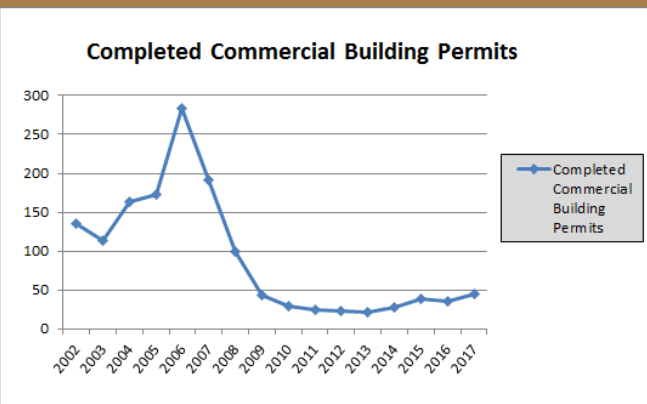
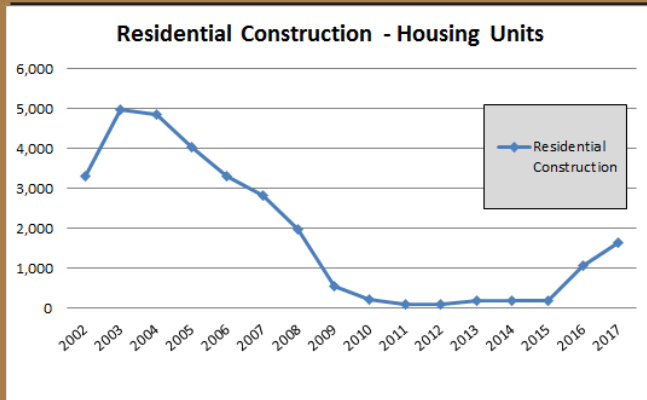
**3rd and S Street
Mixed-Use Building**



Spanos Apartments

Maintaining a Vibrant Economy

Development Activity



Affordable Housing Production (Issued Building Permits)

	2011	2012	2013	2014	2015	2016	2017
Extremely Low Income	140	9	12	0	0	0	0
Very Low Income	118	103	95	102	0	0	0
Low Income	7	222	137	123	68	64	3
Moderate Income	4	18	34	21	851	1513	1757
Total	269	352	278	246	919	1577	1760

Snapshot of Sacramento's Economy

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Unemployment Rate	5.6%	6.4%	8.4%	13.3%	14.8%	14.1%	9.5%	8.9%	6.2%	5.8%	5.5%	4.7%
Median Household Income	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846	\$50,013	\$50,739	\$53,250	Pending
Median Income per Capita	\$23,886	\$25,536	\$25,313	\$24,471	\$24,142	\$23,585	\$24,882	\$25,645	26,060	\$26,208	\$26,240	Pending

2017 Economic Environment

Development

In recent years both residential and commercial development has continued to rebound, but at modest pace (as shown in the charts to the left). New housing production is catching-up to take advantage of the strong housing market that has low inventory and high demand. Citywide residential production has shown slow, but constant gains since 2011. In 2017 there was a robust year over year increase of 55% in new residential units with over 1,660 building permits finalized.

Economic Indicators

The 2017 economic figures continue to show a positive economic outlook for Sacramento. Positive trends are also showing in personal income and economic stability. The unemployment rate has fallen to record-low territory, at 4.7% in 2017. Per capita income is also slightly higher in the last few years (see snapshot of Sacramento's Economy below).

Revenue indicators continue to show positive increases in 2017: property tax increased 6%, sales tax increased 3.5%, hotel tax increased 23% and utility user tax increased 2.5% (see figures below). Sales tax for restaurants and bars is also up from \$10.4 million in 2016 to \$10.9 million in 2017, which is a 4.8% increase and further more is an indicator that there is more disposable income (see full data in Livability Index).

Citywide Total Annual Revenue (Millions of \$)

	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Property Tax	115.6	112.6	117.5	124.5	130.7	138.5
Sales Tax	60.4	63.8	68.6	70.5	72.6	75.2
Hotel tax (TOT)	3.1	3.3	3.6	4	3.9	4.8
Utility User Tax	58.7	59	59.6	59.9	61.4	63

Reducing our Carbon Footprint

Solar Power Partnership with SMUD

In August 2017, Sacramento entered into partnership with SMUD through SMUD's SolarShares Program. SMUD will provide the City with power from 13 megawatts of solar photovoltaics, operated offsite on the City's behalf. The new partnership allows the City to lock in a guaranteed energy rate for the next 20 years, anticipated to save more than \$8 million from future rate increases.

The savings is equivalent to about seven months of free electricity for City facilities. In total, the partnership will offset approximately 35% of total municipal electricity use each year. Sacramento was one of just seven state, regional, and local public agencies to sign onto the new Large Commercial SolarShares program.



Beacon Award



In 2017, Sacramento received its first full Beacon Award from the Institute of Local Governments. Sacramento was honored with a Silver Award for community greenhouse gas emissions reductions, municipal energy savings, and implementation of numerous best practices.

Sustainability Highlights

Electric Vehicle Strategy

On December 12, 2017 the Sacramento City Council approved the City's Electric Vehicle (EV) Strategy. This is the City's first strategic action plan for EV and other zero-emission vehicle (ZEV) initiatives. With adoption of this strategic plan, Sacramento has established aggressive targets for establishing Sacramento as the ZEV Capital of California, with innovative forms of zero-emission technologies that provides benefits in local air quality, mobility, and access. The EV Strategy also prioritizes the equitable distribution of the benefits of ZEV, emphasizing the importance of providing benefits to low-income populations and disadvantaged communities. New opportunities for ZEV industry are also identified, with a focus on the creation of job training and employment opportunities in the EV space.

Actions within the Strategy will be initiated by 2020 with full implementation by 2025, and outline the City's intended trajectory for zero-emission mobility. The Strategy seeks to spur the use of ZEVs by calling for outreach programs, expanded charging infrastructure, and new incentives.

More information on the City's EV efforts is available online, including the City's EV Parking Map application: www.cityofsacramento.org/ev.



Developing a Sustainable Future

Green City Initiative

The City is undertaking a significant partnership with Volkswagen subsidiary Electrify America to expand ZEV access in the community. Electrify America has designated Sacramento as the first Green City in its ZEV Investment Plan. Under this initiative, Electrify America will invest \$44 million in Sacramento by mid-2019 to catalyze a transformational shift in mobility to zero-emission technologies by installing charging infrastructure, conducting outreach and education, and implementing programs designed to increase access to and use of ZEVs. This singular investment in Sacramento is establishing Sacramento as a center for electrification innovation, bringing Sacramento to the forefront of emerging EV technologies and mobility services. Electrify America's initial investment in Sacramento will be focused on the following activities:

Construction and operation of a network of Level 2 chargers, DC fast chargers, and high-power charging, with multiple EV charging depots to be deployed across the community with between 4 to 10 150 kW-capable DC fast charge dispensers per site

Launch of a variety of complimentary ZEV mobility services, including round-trip EV car share, free-floating car share, and ride-hail and delivery services

Expanding access to ZEV technologies for disadvantaged and low-income communities

Electrify America is also exploring the integration of renewable energy generation platforms, and identifying quick-win opportunities for ZEV shuttle bus and van services in Sacramento. Collectively, Electrify America investments provide an important foundation to explore the Three Revolutions in mobility: electrification, automation, and sharing.

The City is working as a partner to streamline, support, and guide Electrify America's investments. The City Council adopted Resolution 2017-0311 on August 2, 2017, directing staff to support Electrify America and ensure delivery of ZEV initiatives that are transformational for the community.



This unprecedented investment is part of Electrify America's ten-year, \$800 million investment in California. This investment is required by a settlement agreement between Volkswagen, the United States Environmental Protection Agency, the United States Department of Justice, and the California Air Resources Board (CARB), after Volkswagen acknowledged installing "defeat devices" that allowed its diesel vehicles to cheat emissions tests and emit higher levels of emissions than allowed by US EPA and CARB. Electrify America is a wholly owned subsidiary of Volkswagen whose mission is to develop and implement its ZEV investments.

Creating a Healthy Environment



Fire Department Extinguishing a Fire



Improvementst to the 911 Center

Fire Department
Average Response Times (in minutes)

2012	2013	2014	2015	2016	2017
5:37	5:54	6:04	06:05	5:15	5:29

Police Department
Average Response Times (in minutes)

Call Type	2013	2014	2015	2016	2017
Priority 1	3:31	N/A	N/A	N/A	N/A
Priority 2	8:44	9:33	9:37	9:57	10:00
Priority 3	10:15	10:44	10:50	11:20	11:24

Crimes Reported
Under FBI Uniform Crime Report

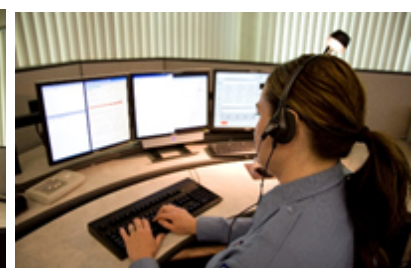
	2013	2014	2015	2016	2017
Violent Crime	3,137	2,966	3,612	3,549	3,378
Property Crime	17,980	15,208	16,500	15,283	14,683

Creating a Healthy and Safe City

There are several examples of how City services contribute to the health of the community. Parks provide a place where children play, adults participate in sports, and neighbors meet. Recreation programming offers a diversity of experiences that support families, provides healthy and educational activities to children, and keeps seniors active and engaged in their communities. In addition to responding to emergencies, the Police and Fire Departments and Office of Emergency Services provide public education on fire prevention, personal safety, and emergency preparedness. The Building Division also ensures public health and safety in building construction.

Improvements to the 911 Center-Cell Phone 911 and the 911 State Standard

Eighty percent of all 911 calls nationwide originate from cell phones. Previously, 911 calls from cell phones were routed through CHP dispatch. This process resulted in a delay of up to two minutes before SPD would receive the call. Receiving cell phone 911 calls directly from the public results in improved safety and service for our community. Additionally, the state 911 office has a mandate that 95% of all 911 calls be answered within 15 seconds. For the first time in over 10 years, in 2017, the Sacramento 911 center successfully met that standard.



Crisis Intervention Training

All Sacramento Police Officers received 40 hours of Crisis Intervention Training based on the Memphis model. This training was approved and funded by the City Council and included a partnership with non-governmental mental health providers to assist in the delivery of the training. There have been multiple examples of the effectiveness of this training- several of which were captured on video and are accessible to the public through the police website.

Creating a Healthy Environment

Fire Department Accomplishments

A few of the many Fire Department accomplishments include:

- Responded to a record 91,200 calls for service, including multiple large California wildland fires
- Replaced 14 ambulances and added one to the daily operations
- Began the construction of new fire station 15 in South Natomas and completed the design phase for new station 14 in the central city
- Completed a draft of a five-year Department Master Plan

Youth Service and Employment Programs

Landscape & Learning (L&L)

Youth Employment Program - Youth ages 14-17 years who reside within the city limits of Sacramento receive paid work experience providing landscape maintenance and general clean-up in our city parks. All youth participating in this program receive specialized training in landscaping, employer expectations, teamwork, safety, customer service, time management, and financial literacy.

Workforce Innovation & Opportunity Act (WIOA)

WIOA partners with local government, private business, and the retail industry to provide meaningful work experiences high school seniors. Participants in this program have specific barriers such as: pregnant and/or parenting, foster youth, homeless, English as a second language learners, on probation, or have some form of disability. They receive training in pre-employment skills such as resume writing, employer expectations, service learning, and navigating college campuses. WIOA trains and hires 60 high school seniors annually.

Character Building and Work Readiness Training Programs

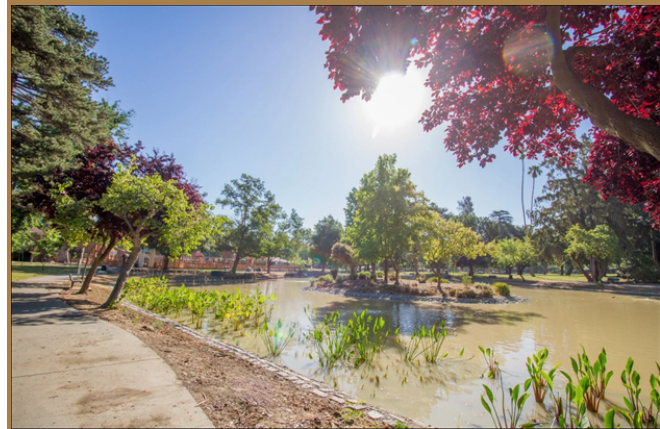
Young Leaders of Tomorrow and Prime Time Teen are character building and work readiness training programs that are fun and interactive. Young people between the ages of 10-17 gain skills in conflict resolution, problem-solving, leadership, team work, communication, job searching, resume development, completing job applications, interviewing, financial literacy, and community service through age appropriate lessons and experiences. All participants who meet attendance goals and participate in a youth-led service project receive a \$200 stipend.

Parks & Recreation Development

Parks Planning and Development Services completed projects ranging from playground and irrigation system rehabilitations to new ball fields, shade structures, and water conserving landscaping. The projects span all eight Council Districts. In addition, PPDS has incorporated best practices in water conservation and sustainability in the design and construction processes for park projects.



R. Burnett Miller Park



McKinley Park Pond



Truitt Park

Making Great Places

The Sofia Tsakopoulos Center for the Arts

The B Street Theatre's new Sofia Tsakopoulos Center for the Arts recently celebrated its grand opening in midtown at Capitol Avenue and 27th Street. The \$30 million two-story, 48,000 square-foot complex boasts three performance stages and a new restaurant just outside the theater.



Andrew Nixon/Capital Public Radio

General Plan Annual Report

Community Development Department

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Kelly Trapani, Public Information Officer
Kara Hawkins, Intern

City Departments

Greg Taylor, Public Works
Inthira Mendoza, Utilities
Roshini Das, Utilities
Raymond Costantino, Parks and Recreation
Tony Bertrand, Utilities
Jason Bader, Finance
Michelle Basurto, Fire
Carlos Eliason, Graphic Designer
Sparky Harris, Public Works
Jennifer Venema, Public Works
Melissa Anguiano, Economic Development
Tammy Jones, Police
Michelle Barsurto, Fire
Steven Sakakihara, Convention & Cultural Services

Agencies

Sacramento Area Council of Governments

City of Sacramento

April 2018

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City Profile

	2007		2008		2009		2010		2011		2012		2013		2014		2015		2016		2017
1. Total Population																					
U.S. Census - American Community Survey	451,404		457,849		466,685		467,503		472,169		475,524		479,671		476,075		489,280		490,715		501,192
2. Diversity: Percent population by ethnicity/race																					
	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total	%	Total
a. Hispanic or Latino	110,669	24.52%	109,787	23.98%	117,035	25.1%	124,461	26.9%	127,590	27.0%	132,097	27.8%	128,472	26.8%	131,595	27.60%	150,153	30.60%	141,551	28.85%	Pending
b. White	169,053	37.45%	174,667	38.15%	176,586	37.8%	165,610	35.4%	150,748	31.9%	160,464	33.7%	167,857	35.0%	161,718	34.00%	155,784	31.70%	165,596	33.75%	Pending
c. Black or African American	61,141	13.54%	63,068	13.77%	61,696	13.2%	61,976	13.3%	60,288	12.8%	66,589	14.0%	61,957	12.9%	62,022	13.00%	63,447	12.90%	64,178	13.08%	Pending
d. American Indian/Alaska Native	2,795	0.62%	2,964	0.65%	2,521	0.5%	3,432	0.7%	3,232	0.7%	988	0.2%	1,257	0.3%	1,999	0.40%	2,095	0.40%	2,001	0.41%	Pending
e. Asian	83,300	18.45%	84,304	18.41%	84,092	18.0%	84,556	18.1%	98,599	20.9%	85,693	18.0%	87,009	18.1%	87,770	18.40%	88,422	18.00%	89,327	18.20%	Pending
f. Hawaiian/Pacific Islander	5,841	1.29%	4,873	1.06%	5,695	1.2%	4,177	0.9%	5,451	1.2%	6,729	1.4%	7,681	1.6%	6,745	1.40%	5,388	1.10%	7,963	1.62%	Pending
g. Some Other Race Alone	2,082	0.46%	1,988	0.43%	2,514	0.5%	731	0.2%	942	0.2%	1,020	0.2%	1,244	0.3%	1,233	0.30%	2,368	0.50%	3,295	0.67%	Pending
h. Two or more races/Other	16,523	3.66%	15,742	3.44%	16,546	3.5%	22,560	4.8%	25,319	5.4%	21,944	4.6%	24,194	5.0%	22,993	4.80%	23,058	4.70%	21,289	4.34%	Pending
					100.0%	467,503	100.3%	472,169	100.1%	475,524	99.9%	479,671	100.0%	476,075	100%	489,280	99.00%	495,200	100.00%		
3. Median Household Income																					
Actual	\$49,849		\$50,958		\$47,107		\$46,731		\$47,908		\$48,546		\$55,846		\$50,013		\$50,739		\$52,151		Pending
Per Capita	\$25,536		\$25,313		\$24,471		\$24,142		\$23,585		\$24,882		\$25,645		\$26,060		\$26,208		\$26,240		Pending

Citywide Economy

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Total Annual Revenue (In Millions)										
Property Tax*	126	129.3	124.2	116	115.6	112.6	117.5	124.5	130.7	138.5
Sales Tax	66.3	60.6	56.3	58.1	60.4	63.8	68.6	70.5	75.8	75.2
Hotel tax (TOT)	3.5	3.2	2.8	3.1	3.1	3.3	3.6	4	4.3	4.8
Utility User Tax	57.4	57.8	58.6	58.9	58.7	59	59.6	59.9	59.5	63
*The Property Tax number consists of Current Secured, Current Unsecured, and Property Tax in-lieu of Vehicle License Fee.										
	3Q07-2Q08	3Q08-2Q09	3Q09-2Q10	3Q10-2Q11	3Q11-2Q12	3Q12-2Q13	3Q13-2Q14	3Q14-2Q15	3Q15-2Q16	3Q16-2Q17
2. Sales Tax - Restaurants and Bars** (In Millions)	7.9	7.8	7.4	7.7	8.1	8.4	8.7	9.5	10.4	10.9

** The Sales Tax number for "Restaurants" consists of the following:

- Fast Food Restaurants
- Restaurants including alcohol sales
- Restaurants with online sales
- Hotel Food Sales
- Hotel Food/Bar Sales
- Club Food/Bar Sales

Economic Diversity

	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017
1. City of Sacramento Unemployment Rate	8.4%		13.3%		14.8%		14.1%		9.5%		8.9%		6.2%		5.80%		5.20%		4.70%
2. Educational Attainment																			
<i>Population over 25 yrs</i>	298,448		302,663		300,055		300,724		307,778		313,046		309,062		314,582		337,717		Pending
No HS Degree	54,301	18.2%	57,845	19.1%	54,910	8.8%	55,333	10.4%	51,091	9.5%	50,713	7.6%	52,841	17%	52,338	16.6%	55,490	16.4%	Pending
HS Degree	63,169	21.2%	58,318	19.3%	62,200	20.7%	60,578	20.1%	63,824	20.7%	70,413	22.5%	55,925	18%	56,704	18.0%	74,892	22.2%	Pending
Some College	70,847	23.7%	70,760	23.4%	75,124	25.0%	73,542	24.5%	75,443	24.5%	74,128	23.7%	74,752	24%	74,628	23.7%	74,326	22.0%	Pending
Associates Degree	23,655	7.9%	25,239	8.3%	23,409	7.8%	25,368	8.4%	27,402	8.9%	25,556	8.2%	26,493	9%	27,712	8.8%	28,203	8.4%	Pending
Bachelors Degree	58,083	19.5%	62,087	20.5%	54,186	18.1%	54,323	18.1%	57,785	18.8%	58,125	18.6%	57,291	19%	59,846	19.0%	67,446	20.0%	Pending
Graduate or Professional Degree	28,393	9.5%	28,414	9.4%	30,221	10.1%	31,571	10.5%	32,318	10.5%	33,950	10.8%	33,310	11%	34,472	11.0%	37,360	11.1%	Pending
Percent of HS graduates or higher	81.8%		80.9%		81.7%		81.6%		83.4%		83.7%		82.90%		80.5%		84%		Pending
Percent Bachelor's Degree or Higher	29.0%		29.9%		28.1%		28.6%		29.3%		29.4%		29.30%		30.0%		31%		Pending
3. Growth In Selected Industry Sectors (County)																			
Health Care & Social Assistance	60,200		44,333		134,284		137,557		136,710		131,603		136,652		136,652		152,641		Pending
Manufacturing	22,700		20,600		35,357		32,779		34,948		34,630		34,750		35,519		37,848		Pending
Financial Services	39,900		37,000		41,920		41,169		46,704		48,864		45,950		47,430		49,304		Pending
Information Technology	15,000		14,100		12,303		13,937		10,880		15,390		13,453		13,205		12,557		Pending
Construction	34,400		26,600		36,186		35,683		38,014		43,088		39,046		40,115		41,265		Pending
Government (Federal, State, and Local)	171,700		172,000		141,189		141,235		140,974		139,122		137,352		138,038		138,795		Pending
4. Growth In Selected Industry Sectors (City)																			
Educational Services, Health care, and Social Assistance	46,627		44,333		41,228		45,225		49,748		42,195		45,126		47,892		52,545		Pending
Manufacturing	13,416		9,828		9,766		9,514		10,507		10,638		10,189		10,281		12,762		Pending
Financial, Insurance, Real Estate, Rental, Leasing	14,361		14,317		11,795		10,433		12,799		15,703		13,014		13,780		15,477		Pending
Information Technology	6,335		6,182		3,885		5,533		4,479		6,105		5,065		4,995		4,986		Pending
Construction	14,827		10,548		9,321		10,628		9,997		12,534		11,162		12,061		12,069		Pending
Public Administration	24,485		27,302		25,537		24,582		23,763		25,741		25,499		25,439		27,894		Pending

Vibrant Central City

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Number of New Housing Units in Central City												
New Housing	315	58	461	33	413	124	199	212	316	73	21	196
2. Asking Rents for Central City*	\$1,096	\$1,143	\$1,311	\$1,317	1407	\$1,414	\$1,430	\$1,454	\$1,517	\$1,599	\$1,759	\$1,776
3. Total annual attendance at major arts and cultural venues												
Golden 1 Center (Mid-Sept. through Dec. 31)											500,000 (72 events)	Pending
Crocker Art Museum (Fiscal Year)			103,383	132,271	92,442	250,021	286,573	218,649	257,633	N/A	277,178	258,997
Sacramento Theater Company (Season: September through May)	34,704	32,817	32,848	31,517	27,051	28,196	29,623	23,704	34,080	35,552	41,217	47,083
Convention Center Complex = Memorial Auditorium, Convention Center, Community Center Theater (FY)			863,759	863,770	779,388	917,771 (428 Events)	797,216 (391 Events)	645,217 (369 Events)	881,368 (382 Events)	777,153 (359 Events)	941,134 (410 Events)	918,191 (417 Events)
California Music Theatre - Music Circus	132,586	136,936	137,515	107,973	99,167	90,278	95,405	109,000	95,000	90,000	92,000	92,000
California Music Theatre - Broadway Sacramento					149,907	126,860	163,860	150,000	145,000	155,000	155,000	135,000
Farmer's Market at Cesar Chavez Park			4,000	3,000 -3,500 week	N/A	N/A	3,500-4000	3,500-4000	224,000	224,000	76,284	110,128
Friday Night Concerts in the park			67,003	68,948	60,148	49,924	65,506	67,219	70,300	67,000	64,200	76,477
4. Central City Office Vacancy Rate**	11.60%	10.50%	11.80%	13.70%	15.10%	16.30%	17.80%	18.4% (3Q)	18.9%(3Q)	16.3% (4Q)	11.20%	10.20%

** Source: CBRE Research Coordinator

Infill Development Redevelopment

	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. New Development									
Total New Housing Units	555	420	166	205	431	477	267	1,071	1,662
New Housing Units in Shovel-Ready Priority Areas (Tier 1 and 2)	104	298	109	132	338	381	163	475	544
Total New Non-Residential (sq. ft)	910,656	226,302	95,484	152,258	187,021	170,063	527,402	259,083	677,282
New non-residential development in Shovel Ready Priority Areas (Tier 1 and 2)	704,606	89,825	70,866	65,523	184,967	125,623	327,258	177,555	451,968

Complete Neighborhoods

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. *Percentage owner-occupied single family units	52.4%	50.1%	48.0%	49.4%	48.2%	47.6%	65%	66%	70.40%	71.72%	71.89%
			FY 2009/2010								
2. Overall residential density within 1/2 mile of LRT stations (residents/acre)			7.58				8.17	8.44	7.71	8.39	9.02
3. Number of acres of parkland per 1,000 population											
Total acres		2,261.3	2,266.8	2,277.80	2,278.80	2,288.90	2,288.90	2,289.40	2,290.30	2,296.6	2,296.69
Total population		457,849	466,685	466,488	472,169	475,524	472,511	475,122	479,686	490,715	501,192
Acres per 1,000 population		4.94	4.86	4.88	4.82	4.81	4.84	4.82	4.77	4.68	4.58
4. Total acres of parkland added			5.5 acres	11 acres	1.3 acres	10.1 acres	0	0.46	0.9	6.25	0.09
5. Number of neighborhoods with 6 or more amenities			51.64%				43.41%	53.49%	45.74%	46.51%	49.61%
6. Child care: number of licensed child care facilities per 1,000 residents											
Family Child Care		2,342		2222		1802		1380	1,304	1,247	1,261
Per 1,000 population		5.12		4.76		3.79		2.90	2.72	2.54	2.52
Child Care Center		481		501		472		461	469	466	480
Per 1,000 population		1.05		1.07		0.99		0.97	0.98	0.95	0.96
7. Number of certified farmers markets		9	9	10	10	11	11	13	13	13	Pending

* Data from 2007-2012 is a percentage of owner-occupancy of combined single-family and multi-family units. Data from 2013-2017 is a percentage of owner-occupancy of only single family units.

Historic Preservation

	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Building Permits located in:									
Historic Districts					50	6	15	2	6
Non-Historic Districts					1,081	312	243	665	1219
2. Percentage of City Acreage Surveyed					8.42%	8.42%	8.42%	8.44%	11.72%
Total Acreage with a Completed City Historic Survey					5,370	5,370	5,370	5,386	7,478

Housing Affordability and Diversity

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Percentage of homes that are affordable to median income families												
Median Houshold Income*	\$46,055	\$49,849	\$50,958	\$47,107	\$46,731	\$47,908	\$48,546	\$55,846	\$50,013	\$50,739	\$53,250	\$53,250
Median Price of Home**	\$339,500	\$300,000	\$291,400	\$250,300	\$236,100	\$208,500	\$210,200	\$234,900	\$259,600	\$262,845	\$295,000	\$339,000
<i>Price/Income Ratio</i>	7.37	6.02	5.72	5.31	4.54	3.92	3.71	4.21	5.19	5.18	5.54	6.37
2. Number of households that spend more than 30 percent of income on rent	32,082	38,499	40,888	50,846	48,328	47,423	51,392	48,781	51,484	48,815	49,121	N/A
3. Production of affordable housing units by type												
Extremely Low Income (ELI)	0	53	1	0	78	140	9	12	0	0	0	0
Very Low Income (VLI)	410	125	106	24	108	118	103	104	102	0	0	0
Low Income (LI)	345	346	707	100	54	7	222	148	123	68	27	3
Moderate Income (MOD)	684	920	900	42	25	4	18	34	21	851	820	1757
<i>Total</i>	1,439	1,444	1,714	166	265	269	352	298	246	919	847	1760
4. Number of foreclosures***	2,479	8,153	16,049	12,739	11,545	8,111	3,409	N/A	N/A	N/A	N/A	N/A

*Source: For 2016 Median Income Census data was unavailable, so data from the California Housing and Community Development Agency was used.

**Source: Corelogic for 2015 and 2016 Median Price of Home

***Source: SACOG, Foreclosure Radar for the City of Sacramento. SACOG stopped their subscription in 2012.

Mobility and Transportation Choices

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Mode split for trips												
Auto	89.9%	89.9%	89.5%	89.6%	89.3%	88.7%	89.1%	89.6%	90.0%	90.3%	90.8%	Pending
Transit	3.9%	3.9%	3.9%	3.7%	3.9%	4.1%	3.9%	4.4%	4.3%	4.2%	4.0%	Pending
Bike/Walk	5.3%	5.3%	5.6%	5.7%	5.7%	5.5%	5.8%	6.0%	5.7%	5.4%	5.3%	Pending
Source: SACOG, March 2015. Based on US Census Bureau "American Community Survey" (ACS) 3-year sample for City of Sacramento, excluding "Work at Home"												
2. Vehicle Miles Traveled												
Household-generated weekday VMT	6,781,546	6,818,583	6,937,112	6,897,288	6,780,975	6,961,719	7,023,540	7,196,077	7,339,844	7,625,185	7,691,614	Pending
Weekday VMT per capita	15.1	14.9	14.9	14.8	14.8	15.1	15.2	15.5	15.7	16.1	16.1	Pending
Source: SACOG, March 2016. Based on SACSIM regional travel demand model estimates for 2012, and projected for other years based on HPMS and employment data.												

Public Safety

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Number of crimes reported under FBI Uniform Crime Report (UCB) by type											
Violent Crime	5,128	4,660	4,165	4,110	3,354	3,522	3,137	2,966	3,612	3,549	3,378
Property Crime	24,399	22,499	21,001	20,148	18,563	19,964	17,980	15,208	16,500	15,283	14,683
2. Average response times for police											
Priority 1		4:07	3:17	2:07	1:52	3:24	3:31	N/A	N/A	N/A	N/A
Priority 2		6:50	7:15	8:16	9:48	8:34	8:44	9:33	9:37	9:57	10:00
Priority 3		8:51	8:50	9:39	9:25	9:51	10:15	10:44	10:50	11:20	11:24
3. Average response times for fire		5:09	5:08	5:11	5:14	5:37	5:32	5:38	6:05	5:15	5:29
4. Total number of citizens who have participated in city sponsored disaster preparedness education	3,948	4,644	4,403	7,103	4,163	4,644	5,490	N/A	*	*	*
5. Percentage of city with at least 100-year protection	96.2%	96.2%	70.0%	72.10%	72.10%	72.10%	73.3%	73.3%	73.4%	73.4%	73.4%
<p>* The City's Office of Emergency Services now uses Social Media portals to distribute a variety of different disaster preparedness information as well as visiting neighborhood meetings to provide disaster preparedness information. The meetings were used as a way to have one-on-one contact, but now the information distributed is primarily through social media portals such as Nextdoor, Facebook, Twitter, and City administered websites. The last disaster preparedness Nextdoor blast reached 48,000 people on Nextdoor alone. In 2016 three City/private functions providing preparedness information drew 3,500 people.</p>											

Energy, Water, and Waste

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Residential electricity and natural gas consumption												
<i>Electricity (kWh)</i>												
Citywide	1,356,424,402	1,330,221,618	1,349,787,559	1,362,496,399	1,305,190,938	1,343,895,669	1,358,478,558	1,366,613,213	1,388,331,978	1,395,229,680	1,423,419,583	1,598,169,809
Per Capita	2,961	2,851	2,845	2,832	2,798	2,869	2,888	2,860	2,862	2,825	2,869	3,189
Per Household	8,016	7,808	7,731	7,689	6,677	6,793	6,785	6,746	6,774	6,730	6,830	7626
<i>Natural Gas (Therms)</i>												
Citywide	68,259,079	67,943,491	67,186,096	69,892,661	69,351,154	74,085,977	67,746,362	68,324,382	56,365,873	58,406,281	59,927,349	Pending
Per Capita	149	146	142	145	149	158	144	143	116	118	122	Pending
Per Household	403	399	385	394	355	374	338	337	275	282	288	Pending
2. Non-residential electricity and natural gas consumption												
<i>Electricity (kwh)</i>												
Citywide	2,471,710,797	2,478,886,777	2,480,335,739	2,411,768,200	2,350,426,391	2,345,773,832	2,329,432,563	2,304,806,332	2,306,479,089	2,269,265,599	2,234,144,703	2,261,158,581
<i>Natural Gas (Therms)</i>												
Citywide	66,372,188	66,976,990	68,521,938	65,559,751	69,024,231	63,103,848	62,327,360	63,045,534	23,849,233	25,366,285	25,768,904	Pending
3. Photovoltaic installations and installed capacity (rooftop and ground mounted)												
<u>Cumulative</u> Number of Photovoltaic Installations	201	252	343	414	489	624	624	1115	1,696	2,464	3,645	4,885
<u>Cumulative</u> Installed Capacity (kW)	2,497	2,736	3,181	3,842	7,072	7,814	10,794	11,249	12,961	18,579	24,177	26,129
4. Percentage of electricity use from renewable sources in SMUD's service area												
	15%	16%	20%	20%	22%	22%	25%	26%	26%	26%	22%	26%
5. Water usage												
Gallons/capita/day (GPCD)	283	295	290	239	207	207	217	218	205	168	154	156 (FY 16/17)
Number of meters installed	638	2,001	2,221	1,982	20,800	31,734	37,534	69,210	73,935	87,745	94,762	99,770
% completed to date	1.7%	2.3%	4.0%	6.2%	24.9%	28.8%	34.1%	51.1%	54.5%	64.6%	69.6%	72.9%
6. Tons of solid waste												
Reporting-Year Disposal Amount (tons)	574,711	515,079	477,253	423,325	429,462.00	427,980.13	401,445.54	439,275.39	474,624.36	508,213.63	525,968	Pending
Calculated Disposal Rate (CDR) lbs/capita/day (Note: Target is 6.9)	unknown	6	5.5	4.8	5	5	4.7	5.1	5.5	6.9	5.9	Pending
Calculated Disposal Rate (CDR) lbs/employee/day (Note: Target is 10.8)	unknown	9.3	8.5	7.7	9	8.1	7.6	8.3	8.8	10.8	9.5	Pending

Energy, Water, and Waste

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	
7. Recycling Volume (tons diverted)	<i>This section only reflects what is collected by the City's Recycling and Solid Waste Division.</i>												
<i>Type</i>													
Residential Curbside Green Greenwaste	80,259	71,199	78,265	73,751	78,544	68,388	72,213	65,439	29,879	51,815	63,965	68,137	
Hazardous	unknown	381	371	384	383	456	N/A	370	351	N/A	317	428	
Electronic	unknown	unknown	128	136	152	143	N/A	22	62	N/A	52	220	
Residential Recycling	37,265	40,665	39,662	37,502	36,916	35,258	35,088	32,135	31,022	30,624	30,504	31,541	
Commercial Recycling	2,273	2,564	2,591	2,375	1,944	1,198	City no longer collects commercial recycling.						

Air Quality

2017

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Peak Number of Days the Sacramento Metropolitan area exceeds Federal eight-hour air quality standards	53	74	38	56	42	23	45	49	16	29	15	32	21
Peak Number of Days the Sacramento Metropolitan area exceeds California eight-hour air quality standards	69	92	64	78	55	42	60	82	30	54	38	54	48

Greenhouse Gas Emissions (GHG)

	2005	2011	2013	2017
City operations GHG (Metric Tons of Carbon Dioxide Equivalents, MT CO ₂ e)	78,584 MTCO ₂ e <i>(Source: Climate Action Plan for Internal Operations 2010)</i>		59,098 MTCO ₂ e (24% reduction) <i>(Source: Climate Action Plan for Internal Operations 2015 Update)</i>	Next General Plan Update
Community-wide GHG (MT CO ₂ e)	4,083,239 MTCO ₂ e <i>(Revised per GHG Inventory Update for 2030 General Plan)</i>	3,893,213 MTCO ₂ e (5.8% reduction) <i>(Source: GHG Inventory Update for 2035 General Plan)</i>	Next General Plan Update	Next General Plan Update
Per capita GHG (MT CO₂e)	9.9	8	Next General Plan Update	Next General Plan Update

Equity

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Percentage of residents below poverty level	14.3%	16.1%	19.2%	21.5%	23%	23.4%	23.4%	17.7%	22.0%	19.0%	Pending
2. Sacramento County High school dropout rates	23.5%	21.4%	23.3%	17.5%	20.2%	13.9%	11.3%	10.7%	10.4%	10.5%	Pending
	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 17/18
3. Percentage of local high school graduates who completed all courses required for admission to UC and CSU systems	31.3%	31.5%	29.4%	32.4%	33.8%	37.4%	38.8%	40.7%	43.4%	42.1%	Pending
4. Percentage of homeless persons of total county population	0.18%	0.19%	0.20%		0.16%		0.17%	0.17%	0.17%	0.17%	0.24%
5. Number of subsidized school lunches	49,262	62,018	64,500	81,250	85,560	87,338	85,713	86,620	86,570	85,015	Pending

Civic Engagement and Government Services

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
1. Number of volunteer hours per year	303,158	325,111	322,281	358,362	390,533	353,641	319,420	344,162	363,084	423,580	420,411	449,472

No.	Implementation Measures (Community Plan)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Complete	In Progress	Not Complete	Pending
1	The City shall conduct a study to prioritize and identify a strategy for updating the city's Community Plans. (PSR) Implements Which Policy (ies): CP 1.1.1-CP 1.1.6	●					Completed April 2014.	●			
2	The City shall develop and adopt a program to identify and prioritize neighborhoods for Strategic Neighborhood Action Plans (SNAPs). (MPSP) Implements Which Policy (ies): Admin; SA.LU 1.11	●								●	
3	The City shall work with residents, business leaders, educators, nongovernmental/nonprofit organization to form a South Area Economic Development Advisory Board to do the following: -Monitor economic conditions (e.g., retail leakage and activity, employment, and business start-ups) -Provide oversight and input on city economic development efforts -Conduct resident, business-organization, and business outreach and workshops -Coordinate joint-partnerships (e.g., medical/healthcare sector) -Attract entertainment- and culturally oriented uses -Market business and investment opportunities -Encourage formation of business improvement districts -The Economic Development Advisory Board will be staffed by Planning and Economic Development staff and will include community members (i.e., residents, business leaders, educators, nongovernmental/nonprofit organizations). (JP/IGC/PI) Implements Which Policy (ies): SA.ED 1.1; SA.ED 1.2; SA.ED 1.3; SA.ED 1.4; SA.ED 1.5; SA.ED 1.7; SA.ED 1.8; SA.ED 1.10; ED 3.1.6	●						●			
4	The City shall create a priority list of corridors in the South Area for revitalization efforts and infrastructure improvements. (MPSP) Implements Which Policy(ies):SA.LU 1.9; SA.LU 1.10; SA.LU 1.11; SA.LU 1.15	●						●			
5	The City shall work with Sacramento County to develop and adopt the Florin Road Corridor Plan. (MPSP/IGC) • Implements Which Policy(ies):SA.LU 1.9; SA.LU 1.11; SA.LU 1.15; SA.LU 1.17	●						●			
6	The City shall work with Regional Transit to develop and adopt a shared-parking strategy to maximize the efficiency of parking provided near the Florin Light Rail Station. (MPSP/IGC) • Implements Which Policy(ies):SA.LU 1.17	●									●
7	The City shall develop guidelines to mitigate potential development conflicts with high-voltage transmission lines in Delta Shores. (MPSP) • Implements Which Policy(ies):SA.LU 1.2; SA.LU 1.13; SA.ED 1.9; SA.ER 1.1	●								●	

No.	Implementation Measures (Community Plan)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Complete	In Progress	Not Complete	Pending
8	The City shall conduct a study in the South Area to identify underutilized and vacant sites near transit for alternative high schools and charter schools. (PSR) • Implements Which Policy(ies):SA.ERC 1.1	●						●			
9	The City shall conduct a study to identify locations for noise barriers adjacent to residential areas along I-5 and Union Pacific Railroad tracks. (PSR) • Implements Which Policy(ies):SA.EC 1.3	●									●
10	The City shall establish a Town of Freeport Special Planning District that defines development standards and design guidelines for maintaining the character of the area including all land west of I-5. (RDR/MPSP) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.19; SA.HCR 1.1; SA.ED 1.10	●								●	
11	The City shall conduct a study to identify infrastructure needs and costs, and the feasibility of creating an assessment district to fund infrastructure costs. (PSR/FB) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.19; SA.U 1.6	●					Study completed. Evaluation of potential funding sources is ongoing.	●			
12	The City shall develop streetscape master plan for public improvements for Freeport Boulevard in the Town of Freeport. (MPSP) • Implements Which Policy(ies): SA.LU 1.3; SA.LU 1.10; SA.LU 1.19	●								●	
13	The City shall update its preservation ordinances to include Victory Trees along Freeport Boulevard as a protected resource. (PSR) • Implements Which Policy(ies): SA.HCR 1.2	●								●	
14	The City shall work with the State Railroad Museum to conduct a study to explore reactivating the steam train from Old Sacramento to Freeport. (PSR) • Implements Which Policy(ies):SA.HCR 1.1	●					This goal is no longer part of State Parks Master Plan.			●	
15	The City shall study the feasibility of rebuilding a replica of the historic train depot in the Town of Freeport. (PSR) • Implements Which Policy(ies): SA.HCR 1.1	●								●	
16	The City shall conduct a traffic study to examine the potential effectiveness of developing traffic calming measures on Freeport Boulevard following annexation of the Town of Freeport. (PSR) • Implements Which Policy(ies):SA.LU 1.3; SA.LU 1.10; SA.LU 1.19	●									●

No.	Implementation Measures (Community Plan)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Complete	In Progress	Not Complete	Pending
17	The City shall conduct a study to explore the creation of an open space/trail parkway through the Town of Freeport to provide public access points to the river. (PSR) • Implements Which Policy(ies): SA.M 1.10	●					Not complete. Will be further discussed if and when Town of Freeport annexed.			●	

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	<p>The City shall prepare a Strategic Investment Plan that directs new City investments to support development in key infill areas that:</p> <ul style="list-style-type: none"> • Are General Plan opportunity areas; • Expect to be areas of significant economic growth; • Generate a future return on the City's investment; • Have developer or market interest; • Have community support for change and improvement; and • Have owner interest and participation. (MPSP) <p>Implements which policies: LU 1.1.4; LU 1.1.5; ED 3.1.3</p>	●					<p>On February 14, 2017, the City adopted new and revised impact fee programs for parks, transportation infrastructure as well as new finance plans for the River District and 65th Street Areas. A nexus study has been developed for sewer, drainage, and water infrastructure. The utilities impact fee is anticipated to be developed within the next two years.</p>		●		
2	<p>The City shall submit an annual report to the City Council that evaluates implementation of the Strategic Investment Plan. (PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): LU 1.1.4; LU 1.1.5; ED 3.1.3 				●		<p>Staff has drafted a Strategic Investment Plan that identifies and ranks priority infrastructure projects that would serve as catalyst projects for development in Priority Investment Areas (PIAs). The PIAs are generally in the Central City, 65th Street Area, and the Cal Expo/Arden Arcade Area. No funding is currently identified for these infrastructure projects.</p>		●		
3	<p>In conjunction with the City's Priority Investment Areas Program, the City shall identify key infill sites in opportunity areas and established infill areas and ensure that major entitlements and incentives (e.g., rezone, CIP investment, environmental review, and economic development assistance) are in place to facilitate development. (IGC/FB)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): LU 1.1.4; LU 1.1.5; ED 3.1.3 	●				●	<p>Identified sites mapped. This map will be used to facilitate site selection efforts.</p>		●		
4	<p>The City shall work with Sacramento County to develop a Master Property Tax sharing agreement for annexation areas. (IGC/FB)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): LU 1.1.8; LU 1.1.9 	●								●	

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
5	As part of the Planning and Development Code Update and development review process, the City shall implement measures 5A-K. • Implements Which Policy(ies): LU 2.6.2, LU 2.6.4, LU 2.6.7, LU 2.6.8, LU 2.6.11:	●					See measures 5A-5K.		●		
5A	• Require that residential projects of 10 or more units, commercial projects greater than 25,000 square feet, or industrial projects greater than 100,000 square feet include on-site renewable energy systems (e.g., photovoltaic systems) that would generate at least a minimum of 15% of the project's total energy demand on-site, or an equivalent energy savings from energy efficiency improvements that exceed minimum code requirements.	●					This is being implemented on a project-by-project basis by evaluating projects for consistency with the General Plan/Climate Action Plan.		●		
5B	• Streamline the permitting and interconnection process for solar photovoltaic systems.	●						●			
5C	• Remove barriers related to the implementation of green building strategies and to include incentives that are not currently in the City Code (i.e., Green Development Code).	●					No longer needed, since CEC goals for energy efficiency standards are for new homes to be net zero by 2020 and non-residential buildings to be net zero by 2030.			●	
5D	• Update and/or establish criteria and standards to require water efficiency upgrades as a condition of issuing permits for renovations or additions of existing buildings that involve plumbing fixtures consistent with SB 407, which requires single-family homes and multi-family and commercial properties built before January 1, 1994, to upgrade noncompliant plumbing fixtures to water- efficient models at transfer of property.	●						●			
5E	• Explore options to improve parking lot shading requirements to improve the health and vigor of the trees. Allow additional trees and landscaping to be installed in existing parking lots without requiring replacement of lost parking spaces (when increase in building area or change in use is not being proposed).	●						●			

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
5F	<ul style="list-style-type: none"> Explore options to require paving for new development to meet minimum Solar Reflectance Index (SRI) values; and incorporate cool pavement technology into the regular maintenance of existing streets, sidewalks, parking areas, and bike lanes. 	●						●			
5G	<ul style="list-style-type: none"> Establish a limit on area of impervious surface allowable and require the use of pervious surface materials in new developments to improve groundwater recharge and limit saltwater intrusion. 	●					Anticipated effective date for the Sacramento Region Stormwater Quality Manual is July 1, 2018. The updated manual will not establish a limit on impervious surface, but instead will provides an incentive.				●
5H	<ul style="list-style-type: none"> Develop and adopt building design standards/guidelines that require conveniently located exterior electrical outlets to improve the ease of using electrical landscaping equipment and vehicles rather than gas-powered equipment. 	●					Included in update of the Citywide Single Dwelling and Duplex Design Guidelines.				●
5I	<ul style="list-style-type: none"> Allow “market gardens”, which are gardens or orchards where fruits and vegetables can be to be sold, as a primary or accessory use in all zones, subject to restrictions that limit impacts on surrounding uses. 	●						●			
5J	<ul style="list-style-type: none"> Allow agriculture, as defined in the Planning and Development Code, by right in industrial zones. 	●						●			
5K	<ul style="list-style-type: none"> Provide incentives for developers to include community gardens and rooftop gardens in new development projects. 	●						●			

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
6	<p>The City shall actively collaborate with regional agencies and neighboring jurisdictions to ensure that planning for future development and reuse projects incorporates risks from climate change effects/impacts. b (IGC)</p> <ul style="list-style-type: none"> • <i>Implements Which Policy(ies): LU 2.6.10, LU 2.6.11</i> 	●				●	<ul style="list-style-type: none"> • Conducted an analysis of Miller Regional Park per request from State Lands Commission pursuant to AB 691. (CDD/Completed) • Continued participation in the Capital Region Climate Readiness Collaborative. (CDD/In Progress) • Continued monthly coordination meetings with SAFCA. (DOU & CDD/In Progress) 		●		
7	VOID										
8	<p>The City shall work with the Sacramento Housing and Redevelopment Agency to review and update the Consolidated Plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> • <i>Implements Which Policy(ies): LU 2.6.3; LU 2.8.1; LU 2.8.2</i> 	●		●			<p>SHRA began the process to implement the new Assessment of Fair Housing (AFH) that will replace the Analysis of Impediments (AI). SHRA worked with HUD in 2016 in preparation of the new AFH with the goal of adopting by March 2017, however HUD provided new guidance regarding regional collaboration and the ability to expand the process. As a result SHRA received approval from the City Council of the City of Sacramento and Board of Supervisors of the County of Sacramento to enter into partnership with the surrounding jurisdictions to complete a regional AFH. In addition, HUD authorized the extension of the current Consolidated Plan to allow for the appropriate amount of time to complete the AFH. The new AFH will be completed by October 2019 with the current AI remaining in effect until such time. The Assessment of Fair Housing was underway. HUD has extended the submission date nationally to October 2020.</p>		●		

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
9	<p>The City shall provide ongoing training to staff and their respective commissions to implement the General Plan. (SO/PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): LU 2.7.1 					●			●		
10	<p>The City shall prepare and adopt citywide Design Guidelines or Comprehensive Design Guidelines that identify the City's expectations for planning, designing, and reviewing development proposals. (RDR/MPSP)</p>	●					<p>Planning staff have prepared citywide design guidelines for single-unit, multi-unit, and commercial development. These design guidelines are anticipated to be adopted by City Council in May 2018.</p>		●		
11	<p>The City shall review and update its development design guidelines consistent with the General Plan goals and policies, land use standards, urban form guidelines, and street functional classifications and typologies. (RDR/MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2 	●					<p>Existing guidelines were reviewed for potential changes or modifications related to inconsistencies and/or conflict between guidelines. Modifications are in progress with rewriting of guidelines. Single family residential bulk control standards were reviewed for modification relative to sidewalks massing and front elevation step backs. The City is currently reviewing design and development standards for new construction in Historic Districts</p>		●		
12	<p>The City shall develop and implement an educational program to train City staff and inform the development community and other community groups about the new land use and urban form guidelines and standards and policies of the General Plan. (PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): LU 2.7.1; LU 2.7.2 					●			●		

No.	Implementation Measures (Land Use and Urban Design)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
13	<p>The City shall review and update the Central City Urban Design Guidelines and Plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 2.7.1; LU 2.7.2; LU 5.6.1; LU 5.6.3; LU 5.6.4 	●		●			The City updated the Central City Urban Design Guidelines as part of the Central City Specific Plan.	●			
14	<p>The City shall work with Sacramento State University to establish a committee that includes city staff, University staff, and community members to plan development around the Sacramento State University campus. (IGC/PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 2.6.3 	●						●			
15	<p>The City shall update the City's project selection process for publicly-subsidized buildings to include sustainability and energy efficiency as a priority in both the bidding process and as an evaluation criteria. (RDR)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 8.1.5 	●								●	
16	<p>The City shall develop and adopt a comprehensive annexation plan. (MPSP)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): LU 1.1.8, LU 1.1.9 	●								●	

No.	Implementation Measures (Historic & Cultural Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	<p>The City shall review the established criteria and standards for research, survey, assessment, inventory, designation, alterations, additions, rehabilitation, reconstruction, restoration, and preservation of historic and cultural resources to ensure that they remain consistent with Federal and State standards and criteria. In accordance with CEQA, projects will be evaluated for direct, indirect and cumulative impacts. (RDR)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): HCR 1.2.3; HCR 2.1.1; HCR 2.1.5; HCR 2.1.13 	●				●	<p>This implementation measure is being addressed through several allied actions. During 2017, this included discussions with the Preservation Commission concerning standards for infill development in historic settings and taking first steps to enact interim infill development guidelines. Other action included ongoing staff training in current best practices</p>		●		
2	<p>The City shall expand and update the existing historic context statements for Sacramento as necessary to include more recent history of the Sacramento area in order to maintain a basis for evaluating the significance of a property, including context statements for the city's "Streetcar Suburbs" (e.g., Oak Park, East Sacramento, Curtis Park, and Land Park) and post-WWII resources. Additional context statements and surveys shall be prepared in support of future General Plans and Specific Plans. (MPSP)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): HCR 1.2.13 					●	<p>During fall 2017, the City completed a reconnaissance-level historic resources survey of MCM resources and a MCM historic context statement. The list of surveyed resources and the context statement will become the basis for identifying MCM properties eligible for landmark designations during 2018 and going forward</p>		●		
3	<p>The City shall ensure that public and private projects and activities involving historic and cultural resources are consistent with the General Plan and Preservation sections in the Planning and Development Code and shall periodically review and update appropriate procedures, including possible avenues for assistance, and possible sanctions for non-compliance. (RDR)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): HCR 2.1.2; HCR 2.1.4; HCR 2.1.6; HCR 2.1.10; HCR 2.1.11; HCR 2.1.17 					●	<p>Preservation staff worked closely with Long Range Planning in ensuring appropriate preservation policies were included in the Central City Specific Plan which will guide the 2035 General Plan-based initiative to develop 10,000 housing units in the central city.</p>		●		
4	<p>The City shall review its established minimum maintenance standards for historic properties and identify other options and programs to provide for maintenance and upkeep of historic properties and resources. (RDR/PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): HCR 2.1.7 						<p>Two economic incentive programs were relaunched that address issues of historic property deferred maintenance: the Historic Places Grant program and the Mills Act. Full implementation of them is expected during 2018</p>		●		
5	<p>The City shall develop a process and schedule for updating and completing existing historic surveys and undertaking historic surveys in areas previously not surveyed to ensure that a citywide historic survey program is established and implemented by 2035. The City shall pursue nomination to the Sacramento Register of Historic & Cultural Resource of additional Landmarks and Historic Districts based on the findings of survey efforts. (PSR)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): HCR 2.1.13 	●					<p>Staffing was added during December 2017 to support historic resource survey and landmark nomination efforts. Some details on survey priorities were provided as part of the Certified Local Government (CLG) annual report for 2016-2017. Additional detail to guide establishment of a schedule for updating and completing historic surveys will be provided as part of the 2018-2018 survey of the City's historic districts and preparation of the related historic context statements and historic district plans</p>		●		
6	<p>The City shall conduct a study to assess the need for Historic Preservation Overlay Zones and other mechanisms to increase protections for historic resources, and review and revise, as needed, the Planning and Development Code. (PSR)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4 	●					<p>The Historic Preservation Overlay Zone (HPOZ) approach is not under consideration at this time. However, the 2018 City-commissioned survey of already established historic districts may well address the appropriateness of HPOZs for certain city neighborhoods</p>			●	

No.	Implementation Measures (Historic & Cultural Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
7	<p>The City shall evaluate and update, where needed, individual historic districts’ significant features and characteristics, and develop procedures, standards and guidelines to both minimize impacts to those features and characteristics, as well as to encourage creative and quality designs for infill and new construction within historic districts. (RDR/IGC/JP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4 	●				●	Staff discussions with the Preservation Commission during 2017 called new attention to the need to the potentially erosive effect of infill development in historic settings and identified the need to complete district historic context statements and historic district plans		●		
8	<p>The City shall update its design guidelines, as needed, to address design sensitivity to onsite and surrounding historic resources. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4 	●					Preservation staff worked with Long Range Planning to update the Central City Neighborhood Design Guidelines and began the process of enacting interim guidelines for infill development		●		
9	<p>The City shall identify funding to develop planning and design guidance documents to assist property owners with appropriate rehabilitation and energy efficiency retrofit options for historic and potentially-eligible properties that will comply with the Secretary of the Interior’s Standards for the Treatment of Historic Properties. (RDR/PI) b</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4 					●	Preservation staff works on an ongoing basis with Sacramento Heritage, Inc and Preservation Sacramento to educate the public about historic resources and appropriate preservation practices		●		
10	<p>The City shall continue to incorporate information on historic resources into its Geographic Information System (GIS), Automated Permit System (APS), website, and video production. The City shall make information available to interested parties, as follows:</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 2.1.1; HCR 2.1.4; HCR 3.1.4 • How to Nominate a Property to the Sacramento Register • City’s Preservation application review process • California Environmental Quality Act (CEQA) relative to historic and cultural resources • California Historical Building Code • Preservation incentive programs (SO/PI), loan or grant programs, if any • Secretary of the Interior’s Standards for the Treatment of Historic Properties, and other applicable Secretary of the Interior Standards • Sacramento Historic Context Statements • Sacramento Register of Historic & Cultural Resources • Preservation Development Standards • Preservation Projects In-Process • Historic Survey and Evaluation Forms 					●	Efforts to share information about preservation programs and historic resources using the City’s website and social media platforms continue. An ArcGIS platform was used to support the 2017 MCM historic resources survey. Further parsing of the GIS data will occur during 2018 and will serve as the basis for developing MCM landmark nominations		●		

No.	Implementation Measures (Historic & Cultural Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
11	<p>The City shall amend the Sacramento City Code relative to archaeological resources to require pre-construction field surveys, research and testing procedures for those areas proposed for grading, excavation or construction of projects located in high-sensitivity areas where there is no known previous disturbance of soils at the levels of the proposed excavation; and, to require discovery procedures for archaeological resources found during grading, excavation, or construction, whether or not the project site is located in a high-sensitivity area or in an area with previously disturbed soils. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 2.1.16 	●				●	<p>Although these are generally addressed as part of the discretionary project approval processes as environmental mitigation measures, AB 52 requirements and professional standards for field personnel set as part of federal and state guidelines - enforced by archaeological/paleontological professional organizations - have ensured implementation of HCR 2.1.16</p>	●			
12	<p>The City shall amend the Sacramento Code to require discovery procedures for paleontological resources found during grading, excavation, or construction. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 2.1.16 	●					<p>See response to item #13 above.</p>	●			
13	<p>The City shall work with its partner public and private organizations to develop and implement a heritage tourism plan through its Preserve America Community designation. (PSR/IGC/JP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): HCR 3.1.1 	●				●	<p>This action has not occurred, in part, because the Preserve America Community program has not been funded during recent years</p>				●

No.	Implementation Measures (Economic Development)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	The City shall develop a marketing campaign that promotes the city's assets and strengths. (MPSP) • Implements Which Policy(ies): ED 1.1.1; ED 2.1.2	●					Completed the first phase of a regional marketing and public relations campaign in partnership with GSEC, SMUD, Visit Sacramento and other local economic development jurisdictions. Will launch a second phase in 2018-19	●			
2	The City shall review and update the Economic Development Strategy to keep current with market conditions and economic trends. (MPSP) • Implements Which Policy(ies): ED 1.1.1				●		On going		●		
3	The City shall work with government, businesses, and higher education industries to establish targeted marketing programs (e.g., "Campus Sacramento Initiative") to assimilate current students and new college graduates into the city's and region's workforce. (MPSP) • Implements Which Policy(ies): ED 2.1.1; ED 2.1.3					●	Working with Valley Vision, local manufacturers on the Sacramento Valley Manufacturing Initiative, based off the structure of the North State Grow Manufacturing Initiative (GMI). This initiative aims to create a workforce trained in modern manufacturing practices.		●		
4	The City shall launch a program that promotes improved business conditions and streamlined City processes for new businesses and building upgrades. (PSR/PI) • Implements Which Policy(ies): ED 1.1.1, ED 1.1.4, ED 2.1.3, ED 3.1.2, ED 3.1.6, ED 3.1.9, ED 4.1.2	●					On going, Downtown Specific Plan, Fee Deferral Program		●		
5	The City shall prepare infrastructure studies, including financing strategies, for key opportunity areas to help developers assess the feasibility of proposed projects. (MPSP) • Implements Which Policy(ies): ED 1.1.1, ED 3.1.3, ED 3.1.5, ED 3.1.9, and ED 4.1.3	●					This program is underway. The Citywide development impact fee was adopted by Council in February of 2017. Various development fee studies have been completed.		●		

No.	Implementation Measures (Mobility)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	<p>Consistent with the policies for the Roadway Network and Street Typologies section of this element, the City shall prepare and adopt multi-modal design standards that include all modes and vary the standards by facility type to prioritize selected modes for each street/facility segment based on the function of each segment within the larger transportation network, its existing form, and the land use and urban design context. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 1.2.1; M 1.2.2; M 1.2.3; M 2.1.8; M 4.2.1; M 4.2.3; M 4.2.4; M 5.1.2; M 5.1.6; M 5.1.10 	●					In August of 2016 Council approved an updated Bicycle Master Plan as the City's guide for development of the bikeway network, support facilities, and programs.		●		
2	<p>The City shall update its Traffic Impact Analysis and mitigation guidelines to recognize contemporary methodologies for CEQA compliance and to reflect goals and policies of the General Plan. Mitigation recommendations should recognize the General Plan priorities for pedestrian, bicycle, and transit improvements before recommending improvements for increasing vehicular capacity. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 1.2.2 	●							●		
3	<p>The City shall identify in the Pedestrian and Bicycle Master Plans improvements to link employment centers to surrounding neighborhoods and overcoming barriers such as freeways, creeks, railroads, etc. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 1.3.3; M 1.3.4; M 1.3.5; M 2.1.5; M 4.2.4 	●							●		
4	<p>The City shall update and enhance its Transportation System Management program consistent with the policies of the General Plan including compliance with State laws and or regulations related to parking cash out programs. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 1.4.1–M 1.4.4 	●							●		

No.	Implementation Measures (Mobility)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
5	<p>The City shall identify economic incentives for private transportation partners seeking to enhance mobility in the Central City, centers, corridors, employment centers, and other high-intensity districts in the city. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 1.5.3; M 3.3.1; M 3.3.2; M 3.3.3 					●			●		
6	<p>The City shall review and update its Pedestrian Master Plan every 5-10 years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2 			●							●
7	<p>The City shall implement facility improvements defined in the Pedestrian Master Plan to achieve an annual expansion of one percent of the existing pedestrian network (including sidewalks and off-street paths). (CAP Action 2.2.1)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): 2.1.1; M 2.1.2; M 2.1.3; M 2.1.8; M 2.1.12; M 4.2.2 					●			●		
8	<p>The City shall submit a bi-annual report to the City Council that evaluates implementation of the Pedestrian Master Plan. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 2.1.1; M 2.1.4; M 2.1.10; M 4.2.2 					●			●		
9	<p>The City shall review traffic collision data at the top collision locations for automobiles, bicycles, and pedestrians, and recommend appropriate measures as needed. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 2.1.8; M 4.3.1; M 5.1.4 					●	The City Council has adopted a Vision Zero Policy and Action Plan		●		
10	<p>The City shall review and update its Bicycle Master Plan every 10 years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5 	●		●			The Bicycle Master Plan was adopted by Council in 2016.	●			

No.	Implementation Measures (Mobility)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
11	<p>The City shall implement the Bikeway Master Plan by (1) increasing, or causing to be increased the amount of secure bicycle parking within the City by 50 locations annually, and (2) expanding the existing bikeway system by 5 percent annually. (CAP Action 2.3.1)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.2; M 5.1.5 					●			●		
12	<p>The City shall submit a bi-annual report to the City Council that evaluates implementation of the Bikeway Master Plan, including a program of regular monitoring of progress relative to the City's adopted goal and any interim targets for bicycle mode share. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 2.1.12; M 5.1.1; M 5.1.5 					●			●		
13	<p>The City shall work with Sacramento RT and community partners to increase public transit service above and beyond what is already planned in the 2035 Metropolitan Transportation Plan by 5 percent in 2020 and 10 percent in 2030. (CAP Action 2.4.1)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M-3.1.2; M 3.1.3 					●			●		
14	<p>The City shall conduct a study to analyze bike and pedestrian facilities on existing bridges to identify deficiencies and feasible improvements. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 4.2.4 	●									●
15	<p>The City shall investigate alternatives to the current residential permit parking policy that would provide alternative time restrictions to allow non-residents to park in controlled residential permit parking areas during the day for commercial reasons. (RDR/PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 6.1.6 	●							●		

No.	Implementation Measures (Mobility)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
16	<p>The City shall update the city's official truck routes designations and Truck Routes Ordinance (10.24.010) consistent with General Plan policies and standards including minimizing the impacts of truck traffic, deliveries, and staging in residential and mixed-use areas. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 7.1.6 	●							●		
17	<p>The City shall prepare and adopt a citywide and/or sub-area multimodal transportation development impact fee program(s) to ensure new development pays its fair share of needed transportation infrastructure improvements that support the development of all travel modes, including pedestrian, bicycle, and transit facilities, roadway improvements, transportation demand management (TDM) programs, and emergency response needs (e.g., traffic-signal pre-emption). (FB)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 9.1.1; M 9.1.2 	●					Adopted Ordinance No. 2017-0012 establishing Citywide Transportation Development Impact Fee (TDIF) and Resolution 2017-0071 establishing the TDIF to take effect July 1, 2017.	●			
18	<p>Based on the California Environmental Quality Act (CEQA) guidelines amendments adopted for the implementation of SB 743 (Steinberg, 2013) or other future state legislation, the City shall consider the applicability of using transportation performance metrics and thresholds for measuring transportation system impacts provided in the approved guidelines amendments, as well as for making General Plan consistency determinations and developing transportation financing programs. Based on this consideration, the City shall review, and update if needed, the General Plan LOS standards and policies and the Traffic Impact Analysis and Mitigation Guidelines to be consistent with the approved CEQA Guidelines amendments. (RDR/MPSP/PSR/FB)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): M 4.2.2 	●						●			

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	The City shall prepare and adopt level of service (LOS) standards for each city-provided utility (i.e., water, wastewater, stormwater drainage, and solid waste). (MPSP) • Implements Which Policy(ies): U 1.1.2	●					DOU completed a department wide business plan that included specific LOS and key performance indicators to measure LOS annually.	●			
2	The City shall update existing and develop new fee programs to ensure adequate funding is available to provide infrastructure improvements for new development, including infill. The City shall conduct a study to evaluate alternative fee schedules for sewer, water, parks, and other services that are based on a building's performance and its impacts on public infrastructure and services. b (FB/PSR) • Implements Which Policy(ies): U 1.1.7	●					On 2/14/17, City Council adopted Citywide Development Impact Fee Ordinance which included updates to the PIF, HTF, River District Finance Plan and new TDIF and 65th Street Area Finance Plan fees.	●			
3	The City shall prepare and adopt standards for the development of joint use facilities (e.g., schools/parks/drainage detention). (RDR) • Implements Which Policy(ies): U 1.1.9; ERC 2.2.16	●					On 2/14/17, City Council adopted Phase II of the Planning and Development Code, which included changes to the Quimby Ordinance allowing parkland dedication credit for joint use stormwater detention and park facilities.	●			
4	The City shall develop and implement a surface water/groundwater conjunctive use program, which uses more surface water when it is available and more groundwater when surface water is limited. • Implements Which Policy(ies): U 2.1.2	●					The groundwater master plan (GWMP) is completed. Based on condition of existing wells a conjunctive use program cannot be easily operated as temporarily shutting down existing well has been found to create substantial risk of poor water quality upon start-up. General conclusion of GWMP is that capital reinvestment is required. Some existing wells may be candidates, but a replacement program is needed too. These costs are being incorporated into a 30 years rate planning process.		●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
5	<p>The City shall review and update its Water Distribution System Master Plan every 5 years. As part of the next Urban Water Management Plan update, the City shall explore the economic costs and benefits associated with recycled water, and identify areas appropriate for additional piping infrastructure. p (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5 	●		●			<p>The Urban Water Management Plan was completed and adopted by City Council prior to the July 2016 due date. The Water Supply Master Plan, last completed in 2013, is scheduled to be initiated in Fall 2017. The UWMP was completed in 2016 per State requirements. The cost evaluation of Recycled Water is being further explored in a separate business case evaluation, due in Mid-2017. Note item 14 in a separate section.</p>		●		
6	<p>The City shall review and update its Urban Water Management Plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5 	●		●			<p>The 2015 UWMP was completed and accepted by DWR per state guidelines. City Council adopted the plan in June 2016. Next plan is due 2020.</p>	●			
7	<p>The City shall continue to produce and distribute an annual Operational Statistics Report which includes sections on water distribution, wastewater collection, storm drainage collection, and solid waste collection. (PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 2.1.4; U 2.1.6; U 3.1.1; U 4.1.1; U 4.1.2; U 5.1.5 				●		<p>The report was not produced for several years because the information is found in other reports generated by DOU. The plan is to produce this report in the near future.</p>		●		
8	<p>The City shall develop and enforce a Water Conservation Plan that increases water use efficiency throughout the city. p (MPSP/RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5; U 2.1.10 	●						●			

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
9	<p>The City shall continue to install water meters in residential units constructed prior to 1992 and in new developments, and shall incorporate and use automated meter infrastructure (AMI) in both commercial and residential water metering. p (RDR/SO)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): U 2.1.3; U 2.1.4; U 2.1.5, U 2.1.10, U 2.1.11 					●	<p>The City is currently 73% metered with almost 100,000 metered accounts. Remaining meter and AMI implementation are on a parallel path as the next round of projects are constructed.</p>		●		
10	<p>The City shall continue to produce and distribute an annual Water Quality Consumer Confidence Report to verify that water quality standards are being met. (PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): U 2.1.6 				●		<p>The Water Quality Consumer Confidence Report for 2016 is completed and available online.</p>		●		
11	<p>In coordination with the Regional Water Authority (RWA), the City shall develop and implement a voluntary landscaping water efficiency certification training program for irrigation designers, installers, and property managers. p (MPSP)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): U 2.1.6; U 2.1.10; U2.1.11 	●					<p>The City continues to support Green Gardner training program, developed by RWA and administered by EcoLandscape California, which has merged to become ReScape. RWA will begin providing QWEL (Qualified Water Efficient Landscaper) program in 2018 to landscape professionals, which will be utilized by City.</p>		●		
12	<p>The City shall update its Emergency Operations Center procedures to include procedures for providing potable water supplies during emergencies. (PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): U 2.1.7; U 2.1.8 	●								●	

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
13	The City shall continue supporting and participating in the multi-stakeholder Sacramento Water Conservation Advisory Group (SWCAG) to serve in an advisory capacity to the City regarding water conservation programs and policies, and strategic planning. p (IGC) • Implements Which Policy(ies): U2.1.11					●	DOU met with SWCAG in June and November 2017 to engage and get feedback on the Outdoor Water Conservation Ordinance Updates. The updates were adopted by City Council on August 2017 and minor amendments in November 2017 respectively. DOU presented and received feedback on the planned programs and initiatives that were being considered by DOU to improve long term water efficiency.		●		
14	The City shall seek grant funding to reduce water use in the City's parks and open spaces, and enhance the cost-feasibility of reclaimed water for certain parks and industrial sites. p (FB/SO) • Implements Which Policy(ies): U 2.1.11; U 2.1.16					●	Business case evaluation completed and overall conclusion is that the business case for recycled water is poor. Overall policy on Recycled Water is needed. Ongoing collaboration with Reg Sanitation District to determine opportunity to lower cost of service is ongoing		●		
15	The City shall review and update its Wastewater Master Planning Program every 5 years. (MPSP) • Implements Which Policy(ies): U 3.1.1; U 3.1.2	●		●			At the end of the fiscal year, 13 of 64 sewer basins will be master planned. This program is ongoing based on funding.		●		
16	The City shall prepare and adopt design standards that reduce infiltration into new city-maintained sewer pipes. (RDR) • Implements Which Policy(ies): U 3.1.3	●						●			
17	The City shall seek funding for pilot green infrastructure and Low Impact Development (LID) techniques in the CSS system and incorporate into CSS rehabilitation projects. p (FB) • Implements Which Policy(ies): U 3.1.4					●	DOU is developing a pilot program to evaluate LID effectiveness in the City's Combined Sewer System.		●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
18	The City shall review and update its Stormwater Drainage Master Planning Program every 5 years. As part of the next Stormwater Drainage Master Planning Program, the City shall consider the use of “green infrastructure” and Low Impact Development (LID) techniques. p (MPSP) • Implements Which Policy(ies): U 4.1.1; U 4.1.2	●		●			By the end of the fiscal year, 61 of 135 drainage basins will be master planned. The drainage master planning effort will continue at a rate that will be based on annual funding for the program.		●		
19	The City shall adopt a Drainage System Development Impact Fee to ensure equitable distribution of drainage system improvement costs to developers. p (RDR/FB) • Implements Which Policy(ies): U 4.1.5	●					DOU has a Nexus study that evaluate the need and amount of impact fees needed.			●	
21	The City shall, based on available funding, expand availability of public recycling containers in public parks, along commercial corridors and public right-of-ways, and reduce the waste generated from public events. p (SO) • Implements: Which Policy(ies): U 5.1.8; U 5.1.11;	●				●	Recycling containers were removed from public parks several years ago; their use has not been reinstated.			●	
22	The City shall develop and implement residential audit programs that educate residents and businesses on what materials can and cannot be recycled and when and where to recycle. p (PI) • Implements: Which Policy(ies): U 5.1.25			●			Recycling and Solid Waste Division implemented an online Collection Calendar, Waste Wizard and Waste Sorting Game to address this measure.		●		
23	The City shall review and update its Solid Waste Master Plan every 5 years. (MPSP) • Implements Which Policy(ies): U 5.1.4	●		●				●			
24	The City shall prepare a plan to achieve its energy efficiency targets. p (RDR) • Implements Which Policy(ies): U 6.1.2; U 6.1.3; U 6.1.4; U 6.1.5	●					The City completed an Investment-Grade Audit of City-owned libraries, community centers, and pools. Using this plan, the City developed a strategy to retrofit approximately 24 high opportunity buildings. Completion of this project is currently underway. Staff are evaluating approaches to audit and retrofit additional buildings.		●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
25	<p>The City shall enroll all applicable municipal facilities in Demand Response Programs and promote onsite energy generation and/or storage to help reduce peak energy demands and offset energy costs. <i>p (SO)</i></p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.2; U 6.1.4 					●	<p>Staff has investigated new demand response programs available from SMUD. Current program structure requires external access to City IT systems, posing a barrier to participation. Staff will explore new demand response options from SMUD as they are available.</p>			●	
26	<p>The City shall support and promote local energy utility programs that result in energy efficiency and the generation of renewable energy, and shall work with utility providers to report on the enrollment and performance of such programs as part of the annual General Plan Review. <i>(IGC/PI)</i></p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.5; U 6.1.6; U 6.1.7; U 6.1.8 					●	<p>Ongoing. The City is participating with local utilities for energy efficiency and renewable energy. The City is working with SMUD to enter into agreements through the Custom Energy Solutions program for cost-effective lighting retrofits at 24 City facilities. The City also entered into an agreement with SMUD in Fall 2017 to participate in the Commercial SolarShares program. SolarShares is offsetting approximately 35% of municipal electricity use each year, and will result in cumulative savings of more than \$8 million due to guaranteed energy rates protected from future rate increases.</p>		●		
27	<p>The City shall maintain the Clean Energy Sacramento program (i.e., clean energy financing district managed by Ygrene Energy) and shall report annually on financing provided for energy efficiency, renewable energy, and water efficiency upgrades and retrofits for all types of real property (residential, commercial and industrial). <i>p (PSR/FB)</i></p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.6; U 2.1.11 					●	<p>Approximately 3,000 properties in Sacramento have entered into PACE financing agreements for energy efficiency, renewable energy, or water improvements.</p>		●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
28	<p>The City shall work with community partners to develop and implement a voluntary rental housing program to improve the energy efficiency of existing rental units (both single-family and multi-family). If the voluntary program does not achieve an average energy savings of 15 percent per unit in at least 10,000 units/year by the end of 2014, the program may switch to mandatory energy efficiency improvements for rental housing. p (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13 	●					<p>The Rental Housing Association had opted to pursue this program on their own. The Rental Housing Association has now merged with the California Apartment Association.</p>			●	
29	<p>The City shall develop and adopt a Commercial Energy Conservation Ordinance (CECO) that requires the implementation of mandatory energy efficiency standards for all commercial and industrial properties. CECO would involve retrofitting existing commercial and industrial buildings for which a building permit is pulled for renovation or addition above a specified project size threshold. p (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.5; U 6.1.11; U 6.1.12; U 6.1.13 	●				●	<p>This measure has been accomplished through Title 24 requirements for commercial properties.</p>	●			
30	<p>The City shall conduct a study to explore the feasibility of an advanced waste-to-energy conversion program, focusing on organics or other non-recyclable, problematic portions of the waste stream. The study shall include consideration for the City developing a “demonstration energy park,” and shall identify future opportunities for a waste-to-energy program on a regional, cooperative basis with SMUD, Sacramento County, and others. p (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.14; U 5.1.16 	●					<p>Staff have explored various options for composting and renewable energy production. The City continues to partner with SMUD, the County, and other agency partners to explore opportunities.</p>		●		

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
31	<p>The City shall prepare solar guidelines for new development, including standards for sites, subdivisions, buildings, landscaping, passive solar design, solar water and space heating, and solar thermal swimming pool heaters; as well as the exceptions and exclusions for solar given Sacramento's latitude and solar angle. p (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.7 			●			Implemented ordinance 15.04.040 for small residential roof top solar energy systems which addresses aspects of this measure.			●	
32	<p>The City shall work with City partners (e.g., Sacramento County) and energy providers (e.g., SMUD and PG&E) to develop and maintain a "shovel ready" program for renewable energy development. Considerations should include:</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 6.1.15; U 6.1.6 • Collaborating with SMUD in identifying possible sites for production of renewable energy using local renewable resources such as solar, wind, small hydro, and biomass. • Evaluating potential land use, environmental, economic, and other constraints affecting the development of renewable resources within city limits. • Establishing a protocol for reviewing a proposed alternative energy project against existing City policies and ordinances. The protocol should identify optimal locations and best means to avoid noise, aesthetic, and other potential land use compatibility conflicts. p (MPSP) 			●			<p>Sacramento applied for a SolSmart Designation, which included a review of the Planning and Development Code re: reducing barriers to PV. (Public Works/In Progress)</p> <p>-The City has worked with SMUD to streamline the permitting process for solar energy systems. This year, an updated Guide to Solar Energy Permits was issued. (CDD/SMUD/completed)</p> <p>-SMUD conducts research on energy development and identifies sites and plans for renewable energy development, and deploys them. (SMUD/Ongoing)</p>		●		
33	<p>The City shall annually review and modify building codes and development standards to facilitate the inclusion of evolving state-of-the-art telecommunication technologies and facilities. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 7.1.3; U 7.1.4; U 7.1.5; U 7.1.6 				●		The City conducts this every three years as the State Building Code is updated tri-annually (completed in November 2016).	●			

No.	Implementation Measures (Utilities)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
34	<p>The City shall continue to implement and expand educational programs and media campaigns to promote and educate the public about the 3R's (i.e., reduce, reuse, recycle) and the benefits of resource conservation, recycling, composting, and responsible purchasing. b (PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): U 5.1.21, U 5.1.25 	●					<p>The City is in the process of awarding a contract to conduct an outreach campaign to culturally diverse, non-english speaking communities about recycling and specifically addressing contamination. The City completed a video that promotes recycling properly, the concepts of reduce, reuse and recycle, and purchasing goods made from recyclable products. The video will be used in education settings.</p>		●		

No.	Implementation Measures (Education, Recreation, & Culture)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	The City shall review and update its Parks and Recreation Master Plan every 5 years to coincide with updates of the General Plan. (MPSP) • Implements Which Policy(ies): ERC 2.2.1	●		●			Established CIP for the Parks and Recreation Master Plan update. Update process should begin in 2018.		●		
2	The City shall review and update the Park Development Impact Fee Program to reflect the parks and recreation standards of the General Plan and the anticipated need for existing facility rehabilitation and renovation, higher parkland acquisition and construction costs, and development of active sport areas. (FB) • Implements Which Policy(ies): ERC 2.2.5	●					In Ferbruary of 2017 Council adopted and updated to the Park Impact Fee.	●			
3	The City shall, at least every five years, review and update, as necessary, the Park Development Impact Fee Program to address existing facility rehabilitation and renovation and anticipated parkland land acquisition and construction costs.(FB) • Implements Which Policy(ies): ERC 2.2.5	●		●			In Ferbruary of 2017 Council adopted and updated to the Park Impact Fee.	●			
4	The City shall develop standards for location, design, and programming of parks and recreational facilities in urban infill areas. (PSR) • Implements Which Policy(ies): ERC 2.2.4, ERC 2.2.9, ERC 2.1.11, ERC 2.2.18	●					To be included in an update to the Parks and Recreation Master Plan.			●	
5	The City shall establish standards for cultural heritage gardens and teen centers in the Parks and Recreation Master Plan. (MPSP) • Implements Which Policy(ies): ERC 2.2.5, ERC 2.2.14, ERC 2.2.15	●					To be included in an update to the Parks and Recreation Master Plan.			●	

No.	Implementation Measures (Education, Recreation, & Culture)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
6	<p>The City shall complete a study to identify potential new funding mechanisms for (1) acquisition of neighborhood and community parkland, (2) acquisition and development of regional parks, parkways, recreation trails, and open space; (3) provision of equal Service Levels to underserved areas; (4) 100 percent ongoing maintenance; (5) recreation and community facilities; and (6) capital infrastructure repair/replacement. (FB)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): ERC 2.5.1, ERC 2.5.3 		●				(1,2) An update to the Park Development Impact Fee Program included solutions to provide citywide improvements, including community centers and aquatic centers and funding for regional parks and parkways is complete; (3) To be included in the Parks and Recreation Master Plan update; (4) Require new subdividers to fully fund maintenance of parks within their project boundary to be included in the Parks and Recreation Master Plan update; (5) A Feasibility Study is completed for a North Natomas Community Center and Aquatics Facility and the Citywide PIF provides funding for Community Centers and Aquatic Facilities; (6) Measure U funding was provided in the FY 17/18 Budget to provide critical repairs and improvements to the City's park facilities.		●		
7	<p>The City shall work with the Sacramento Library Authority to review and update the Library Master Plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): ERC 3.1.1 	●		●			The Library current Facility Master Plan 2007-2025 is updated biennially for trends and other changes in library operations that would impact design. Updates are approved by the Library Authority. Updates since 2009 are available on the Library website.	●			
8	<p>The City shall assist the Sacramento Library Authority in preparing an annual report on the Library Master Plan. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): ERC 3.1.1 				●		The Library oversees updates to its FMP and works with City facilities staff as required. Annual and biennial updates are available to City staff to include as needed in their reporting.	●			

No.	Implementation Measures (Education, Recreation, & Culture)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
9	<p>The City shall conduct a study on the feasibility of expanding the Sacramento Convention Center. (IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): ERC 4.1.5 	●					<p>In May 2017 the Council approved a plan to move forward with design plans to renovate the Convention Center. Constructin for the first phase of the renovation and expansion is scheduled to begin in January 2019.</p>	●			

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	<p>The City shall review and update its Police Master Plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 1.1.1 	●		●			<p>The PD has completed the staffing plan. The staffing plan will be completed into a Police Master Plan once completed.</p>		●		
2	<p>The City shall submit an annual report to the City Council that evaluates implementation of its Police Master Plan. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 1.1.1 				●		<p>The Chief of Police will submit an annual update on staffing once the plan has been completed.</p>		●		
3	<p>The City shall prepare and implement a plan to address any delays in police response times due to changes in traffic levels of service. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 1.1.2 	●									●
4	<p>The City shall develop and implement a public education program regarding crime prevention measures and support community programs, activities, and strategies aimed at preventing crime including youth gang activities. (IGC/JP/PI)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 1.1.10; PFS 1.1.11 	●				●	<p>The PD continues to implement and/or collaborate on the following programs/strategies: Cops N Clergy, Police Activities League, Gang Violence Suppression Grant, Boys and Girls Club of America, Magnet Program, Cadet Program, Cops N Kids, , Sacramento Unified School District, , Nextdoor.com, Neighborhood Watch, Crime Prevention Through Environmental Design (CPTED), DUI education, anti-auto theft education, ShotSpotter and Police Observations Devices (PODs).</p>		●		
5	<p>The City shall review and update its Fire Department strategic plan every 5 years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 2.1.1 		●				<p>A Draft Master Plan has been completed and is in the process of executive review and approval.</p>		●		

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
6	<p>The City shall submit an annual report to the City Council that evaluates the implementation of its Fire Department Strategic Plan. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 2.1.1 				●		<p>A Draft Master Plan has been completed and is in the process of executive review and approval. Once the Master Plan is finalized and approved, the Department anticipates reporting on the progress of its implementation.</p>		●		
7	<p>The City shall prepare and implement a plan to address any delays in fire response times due to changes in traffic levels of service. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 2.1.2; PHS 2.1.6; PHS 2.1.8 	●				●	<p>A Draft Master Plan has been completed and is in the process of executive review and approval. The Master Plan includes recommendations to adopt specific service level goals for response times and locations of future fire stations.</p>		●		
8	<p>The City shall adopt official fire service level standards to provide adequate fire protection and emergency medical services. (MPSP/SO)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 2.1.3 		●				<p>A Draft Master Plan has been completed and is in the process of executive review and approval. The Master Plan includes recommendations to adopt specific service level goals for response times and locations of future fire stations.</p>		●		
9	<p>The City shall review the call volumes of fire companies annually to evaluate the need for additional response units. (MPSP/SO/FB)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 2.1.4; PHS 2.1.5 		●		●		<p>The Fire Department completes an Annual Report that provides for the review of fire company and medic unit call volumes to evaluate the need for additional response unit. Typically, the Department will use the information as part of the city budget process to support any additional resources.</p>	●			

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
10	The City shall identify and designate transportation corridors for preemptive traffic signals. (SO) • Implements Which Policy(ies): PHS 2.1.9					●					●
11	The City shall prepare and adopt a fire protection development impact fee program to support the fire protection services needed for new development. (RDR/FB) • Implements Which Policy(ies): PHS 2.1.11		●				The program was postponed indefinitely.			●	
12	The City shall develop and implement a community program for educating city residents in fire prevention and emergency preparedness. (PI) • Implements Which Policy(ies): PHS 2.2.1		●				The Department continues to work with other departments and organizations to seek alternative approaches to providing education on fire prevention and emergency preparedness. In 2017, the department improved its capacity of supporting community requests to participate in community educational/informational/ recruitment events and the regional youth fire setter program. The division will add positions to continue to support these efforts and assist with the recruitment goals of the Regional Fire Diversity Committee.		●		
13	The City shall develop and maintain a list of older buildings that may be considered fire hazards, because they were constructed prior to requirements for fire-resistant construction materials, internal sprinklers, and other fire safety systems, and shall inform property-owners of identified buildings about improvements to improve fire safety. (PSR) • Implements Which Policy(ies): PHS 2.2.3	●				●				●	
14	The City shall maintain and update a list of hazardous sites, buildings, and uses in the city that violate building code standards. (RDR) • Implements Which Policy(ies): PHS 3.1.1; PHS 6.1.7					●	The County has the authority and provides updates quarterly of the hazardous sites and materials. The uses are being maintained by the Fire Prevention Division		●		
15	The City shall review and update its Multi Hazard Emergency Plan every 5 years. During the next update the City shall account for increased potential for black- outs in summertime. b (MPSP) • Implements Which Policy(ies): PHS 4.1.1	●		●			The Sacramento Local Hazard Mitigation Plan Update was completed in 2016.	●			

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
16	<p>The City shall conduct annual emergency response training for City staff. (SO)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): PHS 4.1.4 				●		Ongoing on a yearly basis.		●		
17	<p>The City shall develop and implement a program for training city residents in emergency response and disaster preparedness. (PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): PHS 4.1.6 	●				●				●	
18	<p>As part of the implementation of the Sacramento County Multi-Hazard Mitigation Plan, the City shall participate in the development of a seasonal multi-hazard public education campaign to enhance public awareness of the risk of natural hazards, disaster preparedness, climate change impacts, and how citizens can reduce exposure to hazard-related losses. (PI)</p> <ul style="list-style-type: none"> Implements Which Policy(ies): PHS 4.1.6 	●				●				●	
19	<p>The City shall develop an Interagency Adaptation Team to work with appropriate agencies (e.g., California Natural Resources Agency, State Lands Commission, California Energy Commission, Sacramento Area Flood Control Agency [SAFCA], UC Davis) and neighboring jurisdictions (e.g., Sacramento County) to:</p> <ul style="list-style-type: none"> Implements Which Policy(ies): PFS 5.1.7 Ensure that current information and data on climate change effects and impacts are considered and addressed as part of updates to infrastructure and utility plans, manuals, and specifications. Review existing infrastructure plans, policies, standards, and investments to ensure information about projected climate change impacts is included. Assess impacts of climate change effects when siting new infrastructure and maintaining or renovating existing infrastructure. Incorporate climate change impact information into the design, construction, operation, and maintenance of infrastructure. 	●				●	<ul style="list-style-type: none"> Adopted 200-year floodplain ordinance to implement SB 5, which mandated comprehensive planning for flood protection at the State and local level. Conducted an analysis of Miller Regional Park per request from State Lands Commission pursuant to AB 691. (CDD/Completed) Completed 72.9% of the the Accelerated Water Meter Program (DOU/In Progress). Completed the Groundwater Master Plan (DOU/Completed) Groundwater Rehabilitation Program (DOU/In Pending). Amended the Outdoor Water Conservation section of City Code, permanently limiting outdoor water use to 2 days per week. (DOU/Completed) Continued participation in the Capital Region Climate Readiness Collaborative. (CDD/In Progress) Continued monthly coordination meetings with SAFCA. (DOU & CDD/In Progress) 		●		

No.	Implementation Measures (Public Health and Safety)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
20	<p>The City shall work with Sacramento County to develop and maintain a database of health and human service facilities within the city and Sacramento County, and areas that are not served or under-served. (RDR/IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 5.1.1 	●				●				●	
21	<p>The City shall create a heat response plan, focusing on meeting the needs of vulnerable populations. p (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 5.1.1; PFS 5.1.13 	●				●				●	
22	<p>The City shall submit an annual report to the City Council that evaluates implementation of its Code Enforcement Master Plan. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): PHS 6.1.1 				●					●	

No.	Implementation Measures (Environmental Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	The City shall review and update its stormwater quality design standards when necessary and in accordance with the NPDES permit requirements, and incorporate the new requirements into the City's drainage design standards. (RDR/MPSP) • Implements Which Policy(ies): ER 1.1.3					●	The City continues to implement stormwater quality design standards for new development in accordance with the latest NPDES requirements. In 2017, the Stormwater Quality Design Manual for the Sacramento Region was updated to comply with the June 2016 NPDES Permit. The revised Design Manual is anticipated to be final in June 2018. As new NPDES requirements are adopted, the City will review and update current drainage design standards.		●		
2	The City shall review and amend, as necessary, the subdivision, grading, and other ordinances of the Sacramento City Code to ensure that biological resources are protected consistent with General Plan policies. (RDR) • Implements Which Policy(ies): ER 2.1.1–ER 2.1.10; ER 2.1.15					●	Activities requiring discretionary approvals are required to comply with the California Environmental Quality Act (CEQA). Through the CEQA process, mitigation measures are applied where applicable to protect biological resources consistent with the General Plan Policies.		●		
3	The City shall review and update its Urban Forest Management Plan every 10 years. p (MPSP) • Implements Which Policy(ies): ER 3.1.1	●		●			Consultants have been hired. Preliminary research and canopy analysis is being performed. Public outreach events are being scheduled.		●		
4	The City shall identify funding for the development and implementation of a street tree master planting plan for major transportation corridors. p (MPSP) • Implements Which Policy(ies): ER 3.1.1; ER 3.1.2; ER 3.1.4; ER 3.1.6; ER 3.1.7	●				●	May be considered as part of the Urban Forest Masterplan. Requires , DE, Transportation and CDD collaboration.			●	
5	The City shall continue to work with local and regional tree experts to review and update every 5 years a list of preferred tree species that are adapted to Sacramento's climate and cultural conditions, and are expected to survive in hotter, drier future climate conditions. p (PSR) [Source: 2012 CAP] • Implements Which Policy(ies): ER 3.1.2; ER 3.1.7	●		●				●			
6	The City shall prepare and continually update an inventory of trees within the city. p (PSR) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.3	●				●	This is and ongoing project. The inventory is constantly under revision as we plant and remove new trees.	●			
7	The City shall prepare and adopt an ordinance to require tree replacements for loss of heritage trees. p (RDR/MPSP) • Implements Which Policy(ies): ER 3.1.3	●					Sacramento City Code 12.56, the Tree Planting, Maintenance and Conservation ordinance was adopted in August 2016.	●			

No.	Implementation Measures (Environmental Resources)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
8	The City shall work with local organizations and residents to continue park and street tree planting and tree replacement programs with a goal of adding 1,000 new trees annually. p (SO) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.3; ER 3.1.7					●	We have ongoing partnerships with the Sacramento Tree Foundation through SMUD, as well as city efforts. The city consistently meets the goal of planting 1000 new trees annually.	●			
9	The City shall incorporate sustainable design into park development standards and shall coordinate with Urban Forest Services and Sacramento Tree Foundation to pursue grant funding to add trees to parks. p (RDR/PI) • Implements Which Policy(ies): ER 3.1.2; ER 3.1.9	●				●	Updated Park Development Guidelines for consistency with City's Water Conservation Ordinance. In 2017, City obtained Urban Greening Grants to plant trees in parks and streetscapes at Sac Northern Bikeway and Railyards. This policy shall be incorporated into the next update of the Parks and Recreation Master Plan, anticipated to follow completion of the Citywide Impact Fee Study.		●		
10	The City shall amend the Parks and Recreation Master Plan to promote community gardens in both new growth and infill development areas. p (RDR/PI) • Implements Which Policy(ies): ER 4.1.1; ER 4.1.2	●					The City currently exceeds its service level goal to provide 1 community garden for every 50,000 population; it currently has 15 community gardens containing 330 plots.		●		
11	The City shall work with local and regional partners to seek funding to develop and maintain a regional demonstration garden and training center and demonstration gardens in each City Council District for public education on community gardens and rooftop gardens. p (FB/IGC/JP) • Implements Which Policy(ies): ER 4.1.1; ER 4.1.2			●			Accomplished goal by having community garden demonstrations and trainings throughout city.	●			
12	The City shall work with SMUD, Sacramento County, SACOG, Sacramento Metropolitan Air Quality Management District, and others to develop and regularly update the city's Greenhouse Gas Emissions Inventory at least every five years. p (PSR) • Implements Which Policy(ies): ER 6.1.5; ER 6.1.6; ER 6.1.8					●	A GHG inventory for both community-wide and internal operations emissions will be completed as a part of the 2040 General Plan Update. Both of these inventories will be completed every 5 years.		●		
13	The City shall develop and adopt an ordinance to require new development be designed to reduce visual prominence through methods such as sensitive site design and building orientation, breaking up massing, hiding parking areas from view, landscaping that screens or softens the view of development, and limiting the impacts of new roadways and grading on natural settings. (RDR) • Implements Which Policy(ies): ER 7.1.2	●					We have reviewed the current policy under 17.332.080 and projects that might have an impact on ER7.1.2 and have not found a need for modification of the ordinance.			●	

No.	Implementation Measures (Environmental Constraints)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	<p>The City shall review and update its seismic and geologic safety standards when there are updates to the Uniform Building Code and California Building Code to ensure consistency with these codes and best management practices. (RDR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 1.1.1 					●	<p>City conducts this every three years as the State Building Code is updated tri-annually (completed in November 2016).</p>	●			
2	<p>The City shall review and update the General Plan as necessary to maintain consistency with the Central Valley Flood Protection Plan, which is updated by the California Department of Water Resources (DWR) every five years. (MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.8; EC 2.1.10; EC 1.2.11; EC 2.1.12 					●		●			
3	<p>The City shall conduct a study to identify ways it can improve the city's FEMA Community Rating System Score. Based on findings from the study, the City shall pursue cost effective actions that improve its Community Rating System Score. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.9 	●				●	<p>The Department of Utilities has reviewed the 2013 Community Rating System (CRS) manual and identified achievable activities that improve its CRS program. Based on the Department's findings, the City completed a Repetitive Loss Area Analysis, created informative flood risk brochures for home buyers and real estate agents, and updated the joint Watershed Management Plan with the County of Sacramento. On March 8, 2018, the City was informed that they have been awarded a Class 2 in the CRS. The City previously was a Class 5. City residents will now receive up to a 40% discount on flood insurance compared to the 25% at Class 5. The Class 2 will be effective on October 1, 2018.</p>	●			
4	<p>Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the Planning and Development Code to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (RDR/MPSP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.13; EC 2.1.14 	●				●		●			

No.	Implementation Measures (Environmental Constraints)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
5	<p>The City shall work with SAFCA and the CVFPB to develop and adopt by 2016 flood safety facility plans that detail funding strategies and improvements to achieve 200-year flood protection by 2025. (MPSP/IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.13; EC 2.1.14; EC 2.1.15; EC 2.1.16; EC 2.1.17 				●			●			
6	<p>In conjunction with the annual General Plan report, the City shall prepare and annually submit to the California Department of Water Resources and the Central Valley Flood Protection Board a flood management report on project or non-project levees that benefit land within protected by the levees. (PSR)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.18 				●				●		
7	<p>The City shall develop and adopt an ordinance to require new development adjacent to a levee to dedicate the levee footprint to the appropriate public flood control agency. (RDR/IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.17; EC 2.1.21 	●					The City is working with SAFCA on guidelines for obtaining property next to the levee toe. After the guidelines are complete, the City will develop and adopt an ordinance, as necessary.		●		
8	<p>Upon any update of the General Plan to address changes in the Central Valley Flood Protection Plan, the City shall review and update, as necessary, the local Comprehensive Flood Management Plan and the Emergency Operations Plan, which includes the local Evacuation Plan, to be consistent with the General Plan and California Department of Water Resources (DWR) Urban Level of Flood Protection Criteria. (MPSP/IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.23 	●				●	DOU has updated the CFMP and was adopted by Council in May 2016. DOU has completed the Utilities Emergency Action Plan in 2016, which meets the DWR requirements.	●			
9	<p>The City shall update the Comprehensive Flood Management Plan to include current evacuation plans for a Folsom, Nimbus, or Oroville dam failure. (MPSP/IGC/JP)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.23; EC 2.1.25 	●						●			

No.	Implementation Measures (Environmental Constraints)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
10	<p>The City shall work with the Sacramento Office of Emergency Services to annually review and update, as necessary, the local Evacuation Plan, which is part of the Emergency Operations Plan. (MPSP/IGC)</p> <ul style="list-style-type: none"> • Implements Which Policy(ies): EC 2.1.23; EC 2.1.25 				●				●		

No.	Implementation Measures (Administration)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
1	The City shall prepare an annual report to the City Council on the status of the General Plan and progress in its implementation, including the status of priority implementation programs and the progress in meeting the city's fair share of regional housing needs, and implementing policies and programs that reduce GHGs, and submit it to the California Office of Planning and Research.				●		This report is completed annually.		●		
2	The City shall review the General Plan every 5 years and update it as appropriate.	●		●					●		
3	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to update and adopt a Sphere of Influence consistent with the growth planned for in the General Plan.	●						●			
4	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a Municipal Service Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan.	●								●	
5	The City shall improve upon and expand the city's MATRIX program to include outside agencies and neighborhood and business groups.					●	Other efforts and programs have replaced this one.			●	
6	The City shall conduct an annual review of the Livability Index and report the findings to City Council.				●		This report is completed annually.	●			
7	The City shall work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding city operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis.				●		This report is completed annually.	●			

No.	Implementation Measures (Administration)	2014-2019	2014-2020	2020-2035	Annual	Ongoing	2017 Update	Completed	In Progress	Not Complete	Pending
8	The City shall prepare and implement a public outreach program to educate business and community groups on the General Plan and its role in guiding city operations, development review, master planning, and budgeting.	●				●			●		
9	The City shall create a priority list for how sections of the Sacramento Code and applicable guidelines will be updated consistent with the General Plan.	●				●			●		
10	The City shall identify and prioritize key areas (e.g., transit centers, mixed-use corridors), development sites, opportunity areas, and infill areas for rezoning to promote infill development and ensure consistency with the General Plan.					●			●		
11	The City shall review and update the Sacramento City Code consistent with the policies and diagrams of the General Plan.	●				●		●			
12	As part of its annual review and adoption of the Budget and Capital Improvement Program, the City shall review the policies and implementation programs of the General Plan to ensure consistency in the Budget and Capital Improvement Program.				●		This review is completed annually.		●		
13	The City shall prepare and implement internal guidelines for preparation and adoption of geographic and operational master plans and strategies that includes the types of master plans and strategies that will be prepared, updated, and adopted by city departments in the future.				●	●				●	

Community Development/Long Range Planning Work Program 2018/19

Programmed Tasks

Project	Start Date	End Date	Overview	Need/Impetus	Priority	FTE
Comprehensive Flooplain Management Plan Implementation	Jan 2018	Dec 2018	Regular meetings with Utilities and SAFCA staff to implement our Comprehensive Flood Management Plan and SB 5 200 year development standards.	Required per the adopted Comprehensive Flood Management Plan and SB 5.	H	0.1
Legislative Analysis	Jan 2018	Dec 2018	Review, analysis and recommendations for proposed state legislation.		H	0.1
Regional Planning/SACOG Coordination	Jan 2018	Dec 2018	Coordinate with SACOG to develop land use recommendations and demographic data	Implementation measure for the 2035 General Plan.	H	0.1
Planning Academy	Jan. 2018	May 2018	Citizen planning academy to educate the public about the costs and benefits of smart growth development.	Implementation measure for the 2035 General Plan.	H	0.25
Capital Region Climate Readiness Collaborative	Jan 2018	Dec 2018	Coordination with regional agencies to identify comprehensive climate adaptation policies and implementation measures	2035 General Plan Climate Action Plan	H	0.1
General Plan Annual Report	Jan 2018	April 2018	Annual report to Council regarding the status of implementation of the 2035 General Plan. Includes supporting data and survey results.	Implementation measure for the 2035 General Plan.	H	0.1
General Plan CIP Consistency Review	Jan 2018	May 2018	Annual review of the CIP program to ensure consistency with the 2035 General Plan.	Required by state law.	H	0.1

Community Development/Long Range Planning Work Program 2018/19

Programmed Tasks






Project	Start Date	End Date	Overview	Need/Impetus	Priority	FTE
General Plan Project and 65402 Consistency Review	Jan 2018	Dec 2018	Annual review of the CIP program to ensure consistency with the 2035 General Plan.	Required by state law.	H	0.1
Housing Element Annual Report/Periodic Reporting	Jan 2018	April 2018	Identification of status of implementation of housing element programs and measures.	Required by state law.	M	0.1
Fee determinations/administration	Jan 2017	Dec 2018	Application and administration of housing related fees (e.g., fee deferral, HTF, etc.)	Implementation of the Housing Element	H	0.1
Citywide Urban Design Guidelines (including energy efficiency and CPTED)	Jan 2017	May 2018	Creation of a citywide set of design guidelines to increase project consistency, streamline review time, incorporate water and energy efficiency standards and address "crime prevention through environmental design" (CPTED).	Implementation measure for the 2035 General Plan.	M	0.25
VMT CEQA metric change	Jan 2017	June 2018	Implement state legislation to use VMT as a metric to measure potential transportation impacts for CEQA purposes Citywide and in the Central City.	State law (SB743)	H	0.25
2040 General Scoping/Outreach	June 2017	April 2018	Outreach to gather input for 2040 General Plan scoping.	General Plan updated in 5 year cycles to keep current and relevant.	H	0.25

Community Development/Long Range Planning Work Program 2018/19

Programmed Tasks

Project	Start Date	End Date	Overview	Need/Impetus	Priority	FTE
2040 General Update	June 2017	March 2020	Update of 2035 General Plan with emphasis on outreach, neighborhoods and equity.	General Plan updated in 5 year cycles to keep current and relevant.	H	2
TOD Planning	Jan 2017	June 2018	Outreach and education regarding TOD goals, policies and ordinances	General Plan implementation	M	0.1
Counter Duty/Current Planning Support (All)	Jan 2018	Dec 2018	Counter duty and application processing as needed		M	0.25
Administrative Time (All)	Jan 2018	Dec 2018	Training, meetings, public inquiries, etc.		M	1.5
West Broadway Specific Plan	July 2017	July 2019	Adopt a specific plan (including land use, infrastructure and design) to facilitate affordable and market rate housing and mixed use development	Requested by Mayor/Council	H	1
Commercial Corridor Toolkit	Jan 2017	June 2018	Design manual for reprogramming of existing commercial corridors to accommodate mixed modes of transportation. (\$90k SG3 Grant through SACOG)	General Plan implementation	H	0.1

Total Long Range FTE	6
Total Programmed Tasks FTE	6.85
Total Long Range Tasks FTE	6.85

General Plan Maintenance Fund*	
Northwest Land Park Fund	
Downtown Housing Fund*	
FTA Grant	
SGC Grant	

* Incl. staff time

RESOLUTION NO. 2018-_____

Adopted by the Sacramento City Council

**APPROVING THE TRANSFER OF FUNDING FROM THE
COMMUNITY PLAN UPDATE PROGRAM (I22400100)
TO THE GENERAL PLAN UPDATE PROGRAM (I22000000) AND CLOSURE OF
I22400100**

BACKGROUND

- A. Resolution 2017-0265 directed staff to proceed with initiating the five-year update of the 2035 General Plan.
- B. Community plans have been incorporated into and are a priority implementation measure in the General Plan. Therefore, the Community Plan Update Program can be closed, and the remaining balance incorporated into the General Plan Update Program where the work will be accomplished. A key component of the upcoming General Plan Update Program will include outreach and updates for the City's 10 Community Plan Areas.
- C. The transfer of the remaining balance from the Community Plan Update Program will be used to offset staff labor costs associated with updating the Community Plans as part of the five-year General Plan Update Program.

**BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE CITY COUNCIL
RESOLVES AS FOLLOWS:**

- Section 1. The remaining expenditure budget, in the amounts of \$265,016 from the General Fund (Fund 1001) and \$1,855 from the Parking Fund (Fund 6004), in the Community Plan Update Program (I22400100) is transferred to the General Plan Update (I22000000).
- Section 2. I22400100 is closed.