

**Meeting Date:** 5/12/2015

**Report Type:** Consent

**Report ID:** 2015-00353

**Title:** 2030 General Plan Annual Report (Continued from April 23, 2015)

**Location:** Citywide

**Recommendation:** Receive and file.

**Contact:** Raymond Costantino, Associate Planner, (916) 808-1941, Community Development Department

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**Department:** Community Development Dept

**Division:** Long Range Planning

**Dept ID:** 21001222

**Attachments:**

- 1-Description/Analysis
- 2-Attachment 1 (General Plan Annual Report)
- 3-Attachment 2 (Survey Summary)
- 4-Attachment 3 (2014 Housing Element Annual Report)
- 5-Attachment 4 (Livability Index 2014)

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**City Attorney Review**

Approved as to Form  
Jeffrey Heeren  
4/1/2015 1:50:47 PM

**Approvals/Acknowledgements**

Department Director or Designee: Ryan Devore - 3/31/2015 5:29:06 PM

## Description/Analysis

**Issue Detail:** Every year staff compiles an annual report on the General Plan implementation progress. This is the final annual report on the 2030 General Plan before the 2035 General Plan, which was recently adopted by City Council, goes into effect on April 3, 2015. The 2030 General Plan (the Plan) was adopted by the City Council in March 2009. Part IV of the 2030 General Plan provides an action strategy for implementation of the Plan, including the development of an annual report. The annual report (Attachment 02) focuses on projects and programs that will lay the groundwork for the City's continued economic recovery including: infill development and Shovel Ready Sites Program, implementation of the Planning and Development Code, encouraging economic growth, promoting sustainability, creating healthy and safe communities, and making great places. A number of departments provided information regarding implementation of the General Plan for the annual report. The report is further informed by three sources: 1) the Annual Community Survey, 2) the Housing Element Annual Report, and 3) the Livability Index. These sources are summarized below.

- Annual Community Survey. This year there were 1,808 responses to the survey. The survey provides feedback on the community's perception of the livability of Sacramento by addressing issues such as public safety, satisfaction level with neighborhoods, and participation in civic activities. A summary of the survey can be found in Attachment 03.
- Housing Element Annual Report. The Housing Element Annual Report provides a summary of residential development in the city, including the number of affordable housing units produced in 2014, and an update on the City's progress towards meeting its Regional Housing Needs Allocation (RHNA). The report also includes updates on the status of the 47 housing programs of the Housing Element. The Housing Element Annual Report can be found in Attachment 04.
- Livability Index. The Livability Index consists of 14 indicators of a livable city. For each indicator there are data points that identify economic, cultural, and development trends. This year, the Livability Index shows trends for an improving economy including increased sales tax, low unemployment, new commercial and residential development, and an increase in median household and per capita income. The Livability Index is provided in Attachment 05.

In 2014, City departments were engaged in updating and drafting the goals, policies, and implementation programs for the 2035 General Plan Update. Therefore, this annual report does not include a detailed list of each Department's progress on implementing their goals and policies, because they were being updated. Now that the 2035 General Plan has been adopted, the revised implementation program will be included in next year's Annual Report as Departments start working on implementation measures.

**Policy Considerations:** The 2030 General Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. The recently adopted 2035 General Plan also includes this implementation measure into future years. This report implements these measures.

**Economic Impacts:** There are no economic impacts associated with this report.

**Environmental Considerations: California Environmental Quality Act (CEQA):** The General Plan Annual Report is covered under CEQA Section 15061 (b)(3): The activity is covered by the general rule that CEQA applies only to projects which have the potential for causing significant effect on the environment. Any actions that could result in a physical change in the environment would be identified as projects and would be subject to CEQA review.

**Sustainability:** The 2030 General Plan contains principles, goals, and policies that address sustainability. Examples include infill development, compact development, transit use, water conservation, water quality, alternative energy sources, and reuse of existing buildings.

**Commission/Committee Action:** Staff presented the General Plan Annual Report to the Planning and Design Commission on March 26, 2015. The Commission responded favorably to the annual report, asked clarification questions and suggested modifications to future community surveys. The Planning and Design Commission approved to forward Annual Report to the City Council.

**Rationale for Recommendation:** The 2030 General Plan was approved by Council on March 3, 2009. This is the final Annual Report on the 2030 General Plan before the 2035 General Plan, which was recently adopted by City Council, goes into effect on April 3, 2015. The General Plan calls for an annual report to the Planning Commission and City Council on the progress made towards achieving its vision and goals. In assessing this progress, staff and city leaders can highlight accomplishments, identify areas of underperformance, and develop an action plan for the upcoming year. The annual report ensures that the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long term priorities and values.

**Financial Considerations:** There are no financial considerations related to the General Plan Annual Report.

**Local Business Enterprise (LBE):** The purchase of goods and services is not associated with this report.

2014

# General Plan Annual Report



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# General Plan Annual Report

## Introduction to the General Plan Annual Report

To ensure that the City is moving forward to achieve the General Plan's vision, the Community Development Department provides a report to the Council on an annual basis. The objectives of the report are to highlight the City's accomplishments, report on current challenges, identify trends, and gauge the public's level of satisfaction and engagement with the City. The General Plan Annual Report is also intended to assist Council on developing policy, establishing priorities, and providing direction to staff.

Since the 2035 General Plan was recently approved by City Council, this is the final year that the Annual Report will focus on the 2030 General Plan. Future Annual Reports will focus on the 2035 General Plan.

The sources of information for this report include the following:

*Community Survey* – The survey is the community outreach component of the annual report. It is used to capture the perspective on the livability of the City from those who live and/or work in Sacramento.

*Livability Index* – The Livability Index consists of 14 indicators and several data points that will measure the General Plan's success over time in achieving the Plan's vision to become the most livable city in the nation.

*Implementation Program* – The annual report includes a “progress report” on the General Plan's Implementation Program. This provides the opportunity to highlight progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed.

*Development Activity and Infill* – A summary of the development that has occurred in the prior year, and whether or not it occurred in Shovel Ready Sites priority areas, is provided to help track the City's success in meeting the housing and job growth anticipated in the General Plan.

## Framework of the General Plan Annual Report

The six themes below guided the development of the General Plan. These themes provide the framework of the annual report.

- Making Great Places
- Growing Smarter
- Maintaining a Vibrant Economy
- Creating a Healthy City
- Living Lightly - Reducing our “Carbon Footprint”
- Developing a Sustainable Future

# General Plan Overview

## 2035 General Plan

The 2035 General Plan (a 5-year update to the 2030 General Plan), was recently adopted by the City Council on March 3, 2015. It includes policies, goals, development standards, and land use and urban form guidelines that will guide the development of Sacramento through 2035. The vision of the General Plan is that...

*Sacramento will be the most livable city in America*

## Master Environmental Impact Report

The City prepared a Master Environmental Impact Report (EIR) for the 2035 General Plan. The Master EIR is a comprehensive analysis of the cumulative impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to subsequent public and private development projects by providing the required environmental review at the time of adoption of the General Plan.

In the past City projects that have tiered off the Master EIR include the Planning and Development Code, Parking Code Update, Sacramento Center for Innovation, Florin Road Corridor Plan, Northeast Line Implementation Plan, Climate Action Plan, and citywide rezones for General Plan consistency. Additionally, the Master EIR will assist various public works projects that provide the backbone for the City's infrastructure, including street repaving, traffic light replacement, and pipeline upgrades.

## General Plan Update

The General Plan Implementation Program calls for an update of the Plan every five years. Accordingly a five-year update to the General Plan has just been completed. This ensures the policies, standards, and strategic implementation are aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends. Key changes to the general plan as part of this update included: incorporating and integrating the climate action plan, amending flood protection policies and maps, and adding urban agriculture polices.



**Adopted  
March 3, 2015**

*Prepared by*  
City of Sacramento

*City of*  
**SACRAMENTO**

*In consultation with*  
Mintier Harnish  
Ascent Environmental, Inc  
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# General Plan Themes

## 2035 General Plan Themes

The 2035 General Plan's goals, policies, and implementation programs define a roadmap to achieving Sacramento's vision to be the most livable city in America. Underlying the vision is a set of six themes that thread throughout the General Plan.

### **Making Great Places**

A great city must have wonderful places to live, work, congregate, and experience social, recreational, educational, and cultural enrichment. Sacramento is distinguished by its location at the confluence of the American and Sacramento Rivers, diverse residential neighborhoods, extensive tree canopy, role as the center of California's governance, and place in California's settlement history. These assets, and others that are emerging as the city grows and matures, contribute to the quality of life for residents while providing the opportunity for shaping development, conserving resources, and structuring the economy.

### **Growing Smarter**

The 2035 General Plan favors developing inward over expanding outward into "greenfields" on the edge of the city. The city's growth pattern will be more compact, include the "infill" and reuse of underutilized properties. The City will also intensify development near transit and mixed-use activity centers, and locate jobs closer to housing, which will lead to increased walking and reduced automobile use.

### **Maintaining a Vibrant Economy**

The 2035 General Plan contains strategies to accommodate a diversity of businesses, employment, housing, and entertainment opportunities for Sacramento's residents, while focusing on the retention of existing and attraction of new businesses offering high-paying jobs.

### **Creating a Healthy City**

The 2035 General Plan endorses land use patterns and densities that foster pedestrian and bicycle use and recreation through expanded parklands, sports and athletic programming, and open spaces. The General Plan supports incentives for the use of organic foods through public or commercial markets and in public facilities. Land use and development strategies, public awareness, and policing programs are promoted to protect residents from the risks of crime.

### **Living Lightly - Reducing Our "Carbon Footprint"**

The General Plan takes several steps to reduce carbon emissions that contribute to climate change. General Plan strategies include mixed-use development that encourages walking and biking, use of public transit, "green building" practices, use of solar energy systems, architectural design to reduce heat gain, recycled construction materials, and water conservation measures.

### **Developing a Sustainable Future**

Planning and developing a truly sustainable future depends on a healthy environment, strong economy, and the social well-being of Sacramento residents. Without a successful economy, financial resources will not be available to manage growth and protect resources.



# Growing Smarter

## BENEFITS OF INFILL DEVELOPMENT

- Alleviates demand for greenfield development
- Reduces vehicle trips
- Improves air quality
- Uses existing infrastructure
- Promotes complete neighborhoods

## CHALLENGES TO INFILL DEVELOPMENT

- Inadequate infrastructure
- Site contamination (Brownfields)
- Irregular lot sizes
- Higher land and construction costs
- Regulatory issues
- Environmental challenges
- Financial hurdles
- Neighborhood resistance



Sacramento Railyards

## Infill Development/Shovel Ready Sites Program

The General Plan envisions that most development in the city will be infill. The Shovel Ready Sites Program was established in Fiscal Year 2004/05 with the intent of encouraging economic development at key locations in the city, particularly in infill areas. In October 2009, the City Council adopted a resolution that identified priority shovel ready sites (Please see map on the following page). The priority Tier One Opportunity Areas are areas where development is either more likely to occur in the near-term, or have a greater potential for return on investment.

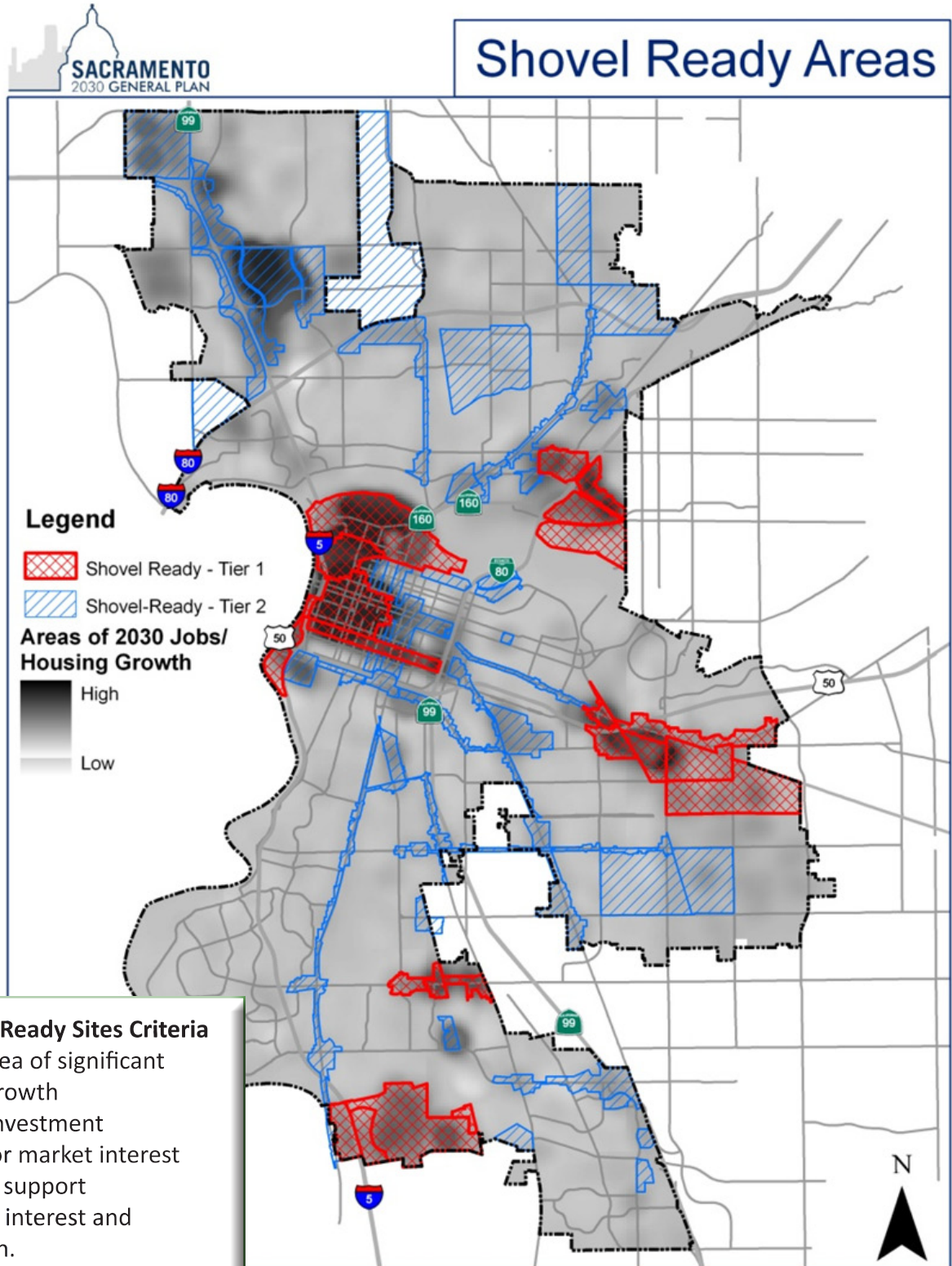
By identifying the priority shovel ready sites, the Council provided direction on where to invest and coordinate available resources to provide the infrastructure needed to encourage development that will have the largest impact on the City's economic health.

## 2014 Development in Shovel Ready Sites Priority Areas

Although development declined during the recession, the City has witnessed a steady increase in development connected to the uptick in the overall economy. The General Plan's infill goal is to locate approximately two-thirds of the growth anticipated in the General Plan in infill areas. Therefore, development within priority Shovel Ready Sites (both Tier One and Tier Two areas) is tracked to determine how much growth occurs as infill.

The chart below indicates that in the last five years, 74% of new residential units and 55% of new commercial, retail, office, and industrial development occurred in Shovel Ready Sites priority areas. Also worth noting, 2014 data confirms the steady increase in residential and non-residential development compared with the low point in 2011. In 2014, there was an 11% increase in Citywide residential development and 66% increase in Citywide non-residential development. Based on the figures below, a substantial share of development has occurred in Shovel Ready Sites priority areas.

| Calendar Year | Residential Units |                    | Non-Residential (sq. ft.) |                    |
|---------------|-------------------|--------------------|---------------------------|--------------------|
|               | Citywide          | Shovel Ready Areas | Citywide                  | Shovel Ready Areas |
| 2010          | 420               | 298                | 226,302                   | 89,825             |
| 2011          | 166               | 109                | 95,484                    | 70,866             |
| 2012          | 205               | 132                | 152,258                   | 65,523             |
| 2013          | 431               | 338                | 187,021                   | 184,967            |
| 2014          | 477               | 381                | 311,553                   | 125,623            |



### Priority Shovel Ready Sites Criteria

- Expected area of significant economic growth
- Return on investment
- Developer or market interest
- Community support
- Land owner interest and participation.

# Growing Smarter



Block of K Street



McKinley Village



Curtis Park Village



Tapestry Square

## Featured Infill Projects

### 700 Block of K Street

The redevelopment of the 700 Block of K Street turns a blighted corridor into an exciting mixed use project which will consist of 15 predominantly local businesses, including retail and restaurants, 137 rental units and garage parking below ground. 60 percent of the rental units will be designated affordable and 40 percent will be market rate. This project is located one block east of the Entertainment and Sports Complex (ESC) and will serve to further strengthen downtown's transformation as a residential and entertainment destination.

### McKinley Village

McKinley Village is a modern, environmentally-friendly, urban infill project of 336 single-family homes on 50 acres of undeveloped land in East Sacramento. Designed to complement Sacramento's redevelopment standards, the new neighborhood will be highly energy efficient with its homes pre-wired for solar and built with sustainable materials. Additionally, the new community has been designed with social integration in mind; the development is within a 15-minute walk from McKinley Park which offers a public library, swimming pool, playgrounds and running trails.

### Curtis Park Village

Curtis Park Village, a 72-acre infill development site near Sacramento City College, is surrounded by affluent neighborhoods. The mixed-use project will contain over 200,000 square feet of retail space, 550 units of single and multi-family homes and encourages an active community by having pedestrian-friendly streets. Curtis Park Village is a significant infill project and will serve an important economic role in the neighborhood which is currently underserved by retailers.

### Tapestry Square

Tapestry Square is a residential development of three-story homes that resemble brownstone or row houses. This project was originally entitled in 2006 for 58 residential units in the Central City. In the subsequent seven years, permits for only 10 units were pulled. In 2012 and 2013, however, permits for 16 additional units were finalized. In 2014, the final permits were pulled, and the last unit is being constructed now. This project confirms that there is a market for an alternative housing product type, which is important for infill.

# Growing Smarter

## The Warehouse Artist Lofts

This rehabilitation project converted an existing six-story historic warehouse into a mixed-use residential complex. Located in the R Street Corridor, the project includes 116 housing units and 13,000 square feet of commercial space. Density is 131 dwelling units per acre. Construction was complete in 2014.

## Hampton Station

Hampton Station is a transit-oriented community in the Meadowview neighborhood, south of downtown. The project includes 177 single-family houses and is located less than a half-mile walk from the Meadowview light rail station. This proximity to alternative transit has encouraged 20 percent of its residents to choose other commuting methods when compared to the typical sub-neighborhood in Sacramento. The last residential units of this subdivision are being completed.

## Broadway Triangle

Currently under the last stages of construction, the Broadway Triangle is a significant infill project in the Oak Park area. It is a mixed use development that includes the restoration and reuse of historic buildings, 29 residential units, and 9,000 square feet of retail space. The project is located at an active area of Broadway between 34th and 36th Streets.

## Delta Shores

Delta Shores, an 800-acre infill project south of the City, will include 1.3 million square feet of retail development, 250,000 square feet of hotel and commercial uses and 5,200 residences. It is one of the City's largest public works projects. I-5 runs through the planned development, so a large interchange improvement project was constructed to improve access to the site. The planned commercial activity includes a Walmart Supercenter and multiple restaurant spaces that will play an important economic role in the community.



The Warehouse Artists Lofts



Hampton Station



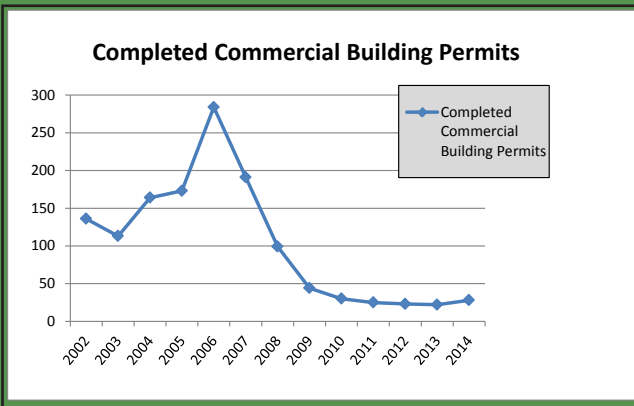
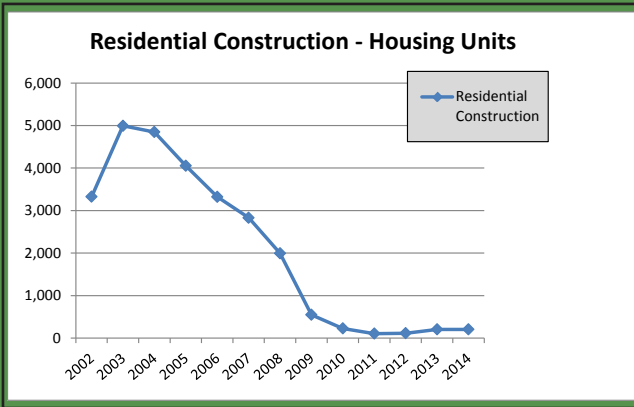
Broadway Triangle



Delta Shores

# Maintaining a Vibrant Economy

## Development Activity



## Affordable Housing Production (Issued Building Permits)

|                      | 2008        | 2009       | 2010       | 2011       | 2012       | 2013       | 2014       |
|----------------------|-------------|------------|------------|------------|------------|------------|------------|
| Extremely Low Income | 1           | 0          | 78         | 140        | 9          | 12         | 0          |
| Very Low Income      | 106         | 24         | 108        | 118        | 103        | 95         | 102        |
| Low Income           | 707         | 100        | 54         | 7          | 222        | 137        | 123        |
| Moderate Income      | 900         | 42         | 25         | 4          | 18         | 34         | 21         |
| <b>Total</b>         | <b>1714</b> | <b>166</b> | <b>265</b> | <b>269</b> | <b>352</b> | <b>278</b> | <b>246</b> |

## 2014 Economic Environment

### Development

In recent years, both residential and commercial development has slowed considerably (See development activity charts to the left). The decline in housing production has been primarily due to a weak housing market, lack of financing, and building restrictions in Natomas due to inadequate flood protection. In 2013, however, there was an increase in the development of new residential units, primarily multi-family units.

In contrast, new commercial development remained strong even while the residential sector was declining. However, this trend ended in 2006. A slight increase in new development in 2012 and 2013 may indicate that this downward trend is reversing. Although 2014 numbers are modest, economic indicators below suggest future growth.

### Economic Indicators

2014 figures have shown a positive economic outlook for Sacramento. Property tax has increased in 2014 for the first time in four years. Sales tax revenue, hotel (Transient Occupancy Tax) and utility user taxes have all steadily increased and have returned to pre-recession levels (see full figures in Livability Index).

Positive trends are also showing in personal income and economic stability. The unemployment rate in Sacramento fell from its highest of 14.9% in 2010 to 6.2% in 2014. Additionally, both median household income and per capita income have continued to climb and are now higher than pre-recession figures.

### Citywide Total Annual Revenue (In Millions of \$)

|                         | FY10  | FY11  | FY12  | FY13  | FY14  |
|-------------------------|-------|-------|-------|-------|-------|
| <b>Property Tax*</b>    | 124.2 | 116.0 | 115.6 | 112.6 | 117.5 |
| <b>Sales Tax</b>        | 56.3  | 58.1  | 60.4  | 63.8  | 68.6  |
| <b>Hotel Tax (TOT)</b>  | 2.8   | 3.1   | 3.1   | 3.3   | 3.6   |
| <b>Utility User Tax</b> | 58.6  | 58.9  | 58.7  | 59    | 59.6  |

\*Consists of current secured, current unsecured and property tax in-lieu of VLF.

## Snapshot of Sacramento's Economy

|                                 | 2006     | 2007     | 2008     | 2009     | 2010     | 2011     | 2012     | 2013     | 2014 |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|------|
| <b>Unemployment Rate</b>        | 5.6%     | 6.4%     | 8.5%     | 13.2%    | 14.9%    | 14.1%    | 9.5%     | 8.9%     | 6.2% |
| <b>Median Household Income</b>  | \$46,055 | \$49,849 | \$50,958 | \$47,107 | \$46,731 | \$47,908 | \$48,546 | \$55,846 | N/A  |
| <b>Median Income per Capita</b> | \$23,886 | \$25,536 | \$25,313 | \$24,471 | \$24,142 | \$23,585 | \$24,882 | \$25,645 | N/A  |

# Maintaining a Vibrant Economy

## Making Development Easier

Staff has initiated several projects to alleviate the cost, time, and uncertainty of development. These projects provide the incentives necessary to encourage construction, which will result in the creation of jobs, businesses, services, housing diversity, and entertainment and cultural venues.

### Site Plan and Design Review

In 2014 staff finalized the implementing of the newly adopted Planning and Development Code and streamlining the citywide Site Plan and Design Review (SPDR). To administer SPDR, staff developed numerous exemption forms that expedite site plan and design review of minor projects, if an applicant meets development standards and design guidelines. The exemption forms allow projects to be exempted from formal review and can proceed directly for submittal of a building permit. Examples of exemption forms include replacement of windows, siding, roofing as well as additions that do not significantly alter the existing design of a project. Staff continues to refine the SPDR process to further streamline the review of projects with exemptions and expedite review for projects in substantial compliance.

### 2035 General Plan

In 2014, staff worked on the five-year update of the General Plan, which was recently adopted in 2015. The General Plan update also included the Master Environmental Impact Report (EIR). The Master EIR is key to revitalizing the economy, because it accomplishes the following:

- Updates the Housing Element;
- Provides basic environmental clearance;
- Eliminates or reduces need for costly environmental impact reports; and
- Results in faster project processing.

The 2035 General Plan takes effect on April 3, 2015.

## 2014 Accomplishments

- Construction of the I-5 interchange at Delta Shores is on target to be completed in fall of 2015. The interchange will advance the Delta Shores project, which is estimated to generate \$3.8 million in sales tax and \$5.3 million in property tax annually.
- The City completed retrofit of historic Sacramento Valley Station's structural system, broke ground on the next phase of a project to fully rehabilitate the historic building, completed construction of 6th Street and began construction of 5th Street and Railyards Boulevard to connect the Railyards to downtown.
- Community Development Department presented the newly adopted Planning and Development Code at the American Planning Association, California Chapter Conference.
- The City awarded 865 Sewer Credits assisting in the creation of 975 jobs. The companies assisted included the Warren Apartments, Campus Crest and the 700 K Street Project.
- For the seventh year in a row, the City hosted a trade booth at the International Conference of Shopping Centers, the nation's largest retail real estate convention. Met with more than 40 retailers, developers and consultants to tell the Sacramento story.
- The City constructed the first-ever bicycle corrals to provide substantial bike parking in the street right-of-way adjacent to businesses.
- City created the first Mello-Roos district in seven years for the Curtis Park development.



**Sacramento Valley Station Depot Rehab**

# Sustainability Highlights



The Climate Action Plan has been incorporated into the 2035 General Plan in order to assure that greenhouse gas reduction measures for public and private development are implemented and monitored.

Climate Action Plan policies and programs that reduce greenhouse gas emissions and/or improve resiliency and adaptation to climate change impacts have been identified in the text of the 2035 General Plan by a globe icon. Greenhouse gas emissions-reductions associated with specific policies and programs are identified in the General Plan Appendix B.

## 2014 Highlights



Hurley Farm



Urban Agriculture

New goals and policies to promote urban agriculture were adopted on March 3, 2015 as a part of the 2035 General Plan in order to support the production and sale of locally grown foods, as well as improve public health and well-being, increase public awareness, and community-building, particularly in areas that have vacant or underutilized land.

An Urban Agriculture Ordinance is in progress that would amend the Sacramento City Code to allow urban agriculture as a primary land use on vacant land in residential, commercial, industrial and manufacturing zones throughout the city. It would also allow urban agriculture stands and structures to support urban agriculture.

The proposed Urban Agriculture Incentive Zone Ordinance provides tax incentives for urban farming by allowing property owners to enter into contract with the City to reduce their property taxes in exchange for enforceably restricting the use of vacant, unimproved, or otherwise blighted lands for small-scale agricultural production.

# Developing a Sustainable Future



## Adaptation and Resiliency

The City has joined the Capital Region Climate Readiness Collaborative to improve adaptation and resilience activities and funding, and has taken some key adaptive measures:

- Adapting to reduced water supply: Acceleration of the water meter installation program will improve water conservation efforts within the City. The accelerated meter installation program would enable the City to be 93% metered by the end of 2018 and 100% metered by the end of 2020, four years earlier than the current installation schedule.
- Responding to increased flood risk: The 2035 General Plan, in compliance with state law, has been amended to include policies and maps to address flood risks and higher standards for flood protection. Policies proposed include levee requirements, new development evaluations, and flood management planning efforts, all resulting in a minimum flood protection standard of a 200-year event.



**Freemont Community Garden**



## Awards

- The Institute for Local Government and the California League of Cities recognized the City with three Beacon Spotlight Awards for leadership in promoting sustainable practices that address climate change, including: the Silver Spotlight Award for 6% in Energy Savings; the Silver Spotlight Award for 5% Community Greenhouse Gas Reduction; and the Platinum Spotlight Award for Sustainability Best Practice Activities.
- The City was recognized as the #2 Government Fleet in the nation by 100 Best Fleets and "Governing" magazine.
- The \$12 million Oak Park Combined Sewer System Storage Project won awards for Engineering Achievement by the California Water Environment Association (CWEA) and Project of the Year by the American Public Works Association (APWA). This system can store 3.5 million gallons of sewer water.
- The City received a National Award of Excellence from The City/County Communication and Marketing Association (3CMA) for the "New Ways New Days" campaign as part of the City's 2013 Recycling and Solid Waste Service Changes.



# Creating a Healthy Environment



80th Anniversary of Sacramento's Oldest Active Firehouse



Fire Department - Community Outreach

Fire Department Average Response Times (in minutes)

| 2009 | 2010 | 2011 | 2012 | 2013 | 2014 |
|------|------|------|------|------|------|
| 5:08 | 5:11 | 5:14 | 5:37 | 5:32 | 5:38 |

Police Department Average Response Times (in minutes)

| Call Type  | 2010 | 2011 | 2012 | 2013  | 2014  |
|------------|------|------|------|-------|-------|
| Priority 1 | 2:07 | 1:52 | 3:24 | 3:31  | N/a   |
| Priority 2 | 8:16 | 9:48 | 8:34 | 8:44  | 9:33  |
| Priority 3 | 9:39 | 9:25 | 9:51 | 10:15 | 10:44 |

Crimes Reported Under FBI Uniform Crime Report

|                | 2010   | 2011   | 2012   | 2013   | 2014   |
|----------------|--------|--------|--------|--------|--------|
| Violent Crime  | 4,110  | 3,354  | 3,522  | 3,137  | 2,966  |
| Property Crime | 20,148 | 18,563 | 19,964 | 17,980 | 15,208 |

## Creating a Healthy and Safe City

There are several examples of how City services contribute to the health of the community. Parks provide a place where children play, adults participate in sports, and neighbors meet. Recreation programming offers a diversity of experiences that support families, provides healthy and educational activities to children, and keeps seniors active and engaged in their communities. In addition to responding to emergencies, the Police and Fire Departments and Office of Emergency Services provide public education on fire prevention, personal safety, and emergency preparedness.

During the downturn, City departments faced severe budget reductions. Despite budget constraints, the Fire Department's emergency response time remained roughly consistent. Additionally, the Police Department has reported that crime rates have continued to decrease again in 2014, following a multiyear trend since 2004. This is quite notable given that Sacramento's population has increased.

Although the crime rate has decreased, the results of the community survey conducted for the Annual Report indicate that crime is still a major concern for the public.

In 2013, voters passed Measure U to establish a one-half cent sales tax to provide a revenue source for additional staff to the Police and Fire Departments. The funding also allowed the Parks and Recreation Department to expand its services including park maintenance.



Christiana Quick-Cleveland, choral director for the new Hart Choral Initiative program, leads everyone in song during the Hart Senior Center's Grand Reopening Celebration held January 16, 2014

# Creating a Healthy Environment

## Highlights of How Measure U Funds Have Been Used

- Measure U helped Sacramento Fire Department restore service to all rotating fire companies that were browned out during the downturn in the economy. Each browned out company is made up of 12 firefighting positions. Measure U also continued to fund 27 firefighting positions that were previously funded by grants.
- 11 of the 12 city-owned swimming pools and five wading pools were opened during the swimming season. Repair of the 12th swimming pool at Cabrillo is underway.
- Park Operations was able to restore some services that were lost during the downturn. 21 park maintenance workers were hired to increase the frequency of restroom cleaning, trash pickup, weeding, and mowing. Increased maintenance staff also resulted in lower response times for irrigation repair.
- There has been an increase in teen services at Community Centers, including safe activities for youth, such as Hot Spots and Prime Time Teen programs, operating at Oak Park, Mims Hagginwood, George Sims, Pannell Meadowview and South Natomas centers.
- There has been an increase in senior programs that support the safety and independence of older adults, including extended senior center hours, and the assistance and referral program at Hart Senior Center, which reopened in 2014.
- Staff position focusing on gang prevention has been filled to provide administrative and fiscal support for gang violence prevention programs.



Dogwood Park - a new 3 acre park in North Natomas was completed in 2014. The early Native American themed park includes a coyote and river beaver on a log, playground equipment, Pony Express theme tike track, basketball courts, horseshoe courts, and group picnic area.

## New and Renovated Parks



Cannery Plaza - This urban park in the Township 9 development serves as a social gathering place for the nearby Cannery Apartments, providing a small green turf area with benches and seatwalls.



Artivo Guerrero Park - Formerly a dilapidated private swim club, the property was redeveloped as a neighborhood park with several pools and a clubhouse. The park was developed with a \$2.8 million Proposition 84 grant and reopened in November 2014.



McClatchy Park - Development of a children's theme playground to honor the park's 125-year history as the former 'Joyland' amusement park. The playground theme is captured with a 'zoo' of climbable concrete animals. The renovation included a concrete skate park, tennis courts, basketball courts and a large picnic pavilion.

# Making Great Places

## COMMUNITY SURVEY

Top four images that survey participants would send a postcard of:



The Capitol



The Tower Bridge



Midtown



Old Sacramento

## Community Survey

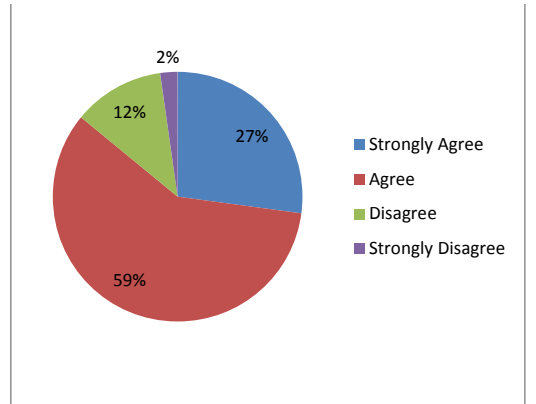
As part of the General Plan Annual Report, staff conducts an annual community survey. The survey is the tool that best measures the community's perception of the "livability" of Sacramento.

The survey responses for the 2014 annual report reflect a stronger positive outlook compared to the survey results from the previous year. In general, survey participants feel even more positive than last year about the current and future livability

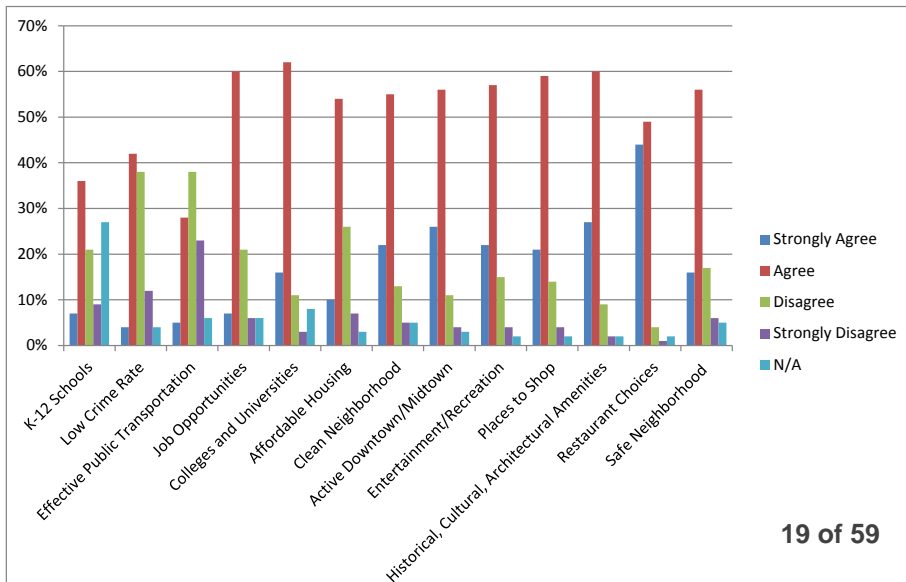
of Sacramento. In fact, 88% of Sacramento residents agree or strongly agree that Sacramento is a great city. They cited the job opportunities, affordable housing choices, safe and clean neighborhoods, good colleges and universities, active downtown and midtown areas, entertainment/recreation, shopping, restaurants, and historical, cultural, architectural amenities as top indicators to the City's livability.

Concerns that persist are the City's crime rate and improving public transportation.

88% of survey participants either strongly agree or agree that Sacramento is a great city



### Results to the survey question: "I believe Sacramento is a great City because..."



# Making Great Places



The R. King Lewis House, 1209 "T" Street (Midtown)

**Recovering Our History**  
City designated six landmarks for 2014, four of them are shown here.



Kyles Temple African Methodist Episcopal Zion Church, 2940 – 42nd Street (Oak Park)



The Meyer/Jacques-Wilcox House, 1414 26th Street (Midtown)



The Rooney/Wood House, 1224 – 44th Street (East Sacramento)

## The Sacramento Entertainment and Sports Center



In 2014, the City Council approved the Entertainment and Sports Center (ESC) development, and construction has proceeded with a fervor unseen in the Central City. The permitting process for this massive project was divided into seven distinct phases of which six have been permitted. The ESC project includes an open space plaza to act as a vibrant central hub. The complex will include the Downtown Plaza Tower, a 16 story mixed-use high-rise (left image) with a 250 room hotel, 2 floors of retail, and 69 residential units. The Downtown Plaza Tower has recently submitted for building permits and is proposing a concurrent opening with the ESC in October 2016.

# General Plan Annual Report

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& Leisure

### Agencies

Sacramento Area Council of  
Governments

Capitol Area Development Agency

City of Sacramento

March 2015

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## **2030 General Plan Annual Report for 2014 COMMUNITY SURVEY RESULTS**

The Community Development Department conducted its sixth quality-of-life survey the month of February 2015 as part of the General Plan Annual Report. This is the final survey of the 2030 General Plan, prior to the adoption of the 2035 General Plan. This document reflects the feedback gathered from residents and employees about living and working in the city. The results of the survey are used to gauge the General Plan's success in identifying issues that are important to the community.

### **Survey Distribution**

A total of 1,808 people responded to the 2014 survey, which is approximately the same response rate as last year. The survey was distributed by the following methods:

- An e-mail announcing the survey was distributed to the following:
  - General Plan Outreach List
  - Neighborhood and Business Associations
  - Property and Business Improvement Districts
  - Area Businesses
  - Council Members
- The City's Social Media Sources were also utilized:
  - City of Sacramento website, Facebook and Twitter
  - Next Door (reaches 11,000 households)
  - City's Digest (reaches 28,000 readers)
- A flyer was sent to the City's community centers and community groups such as Ubuntu Green and La Familia. Neighborhood Services also distributed the flyer at community events and announced the survey in its TidBits newsletter.

### **Overview of Responses**

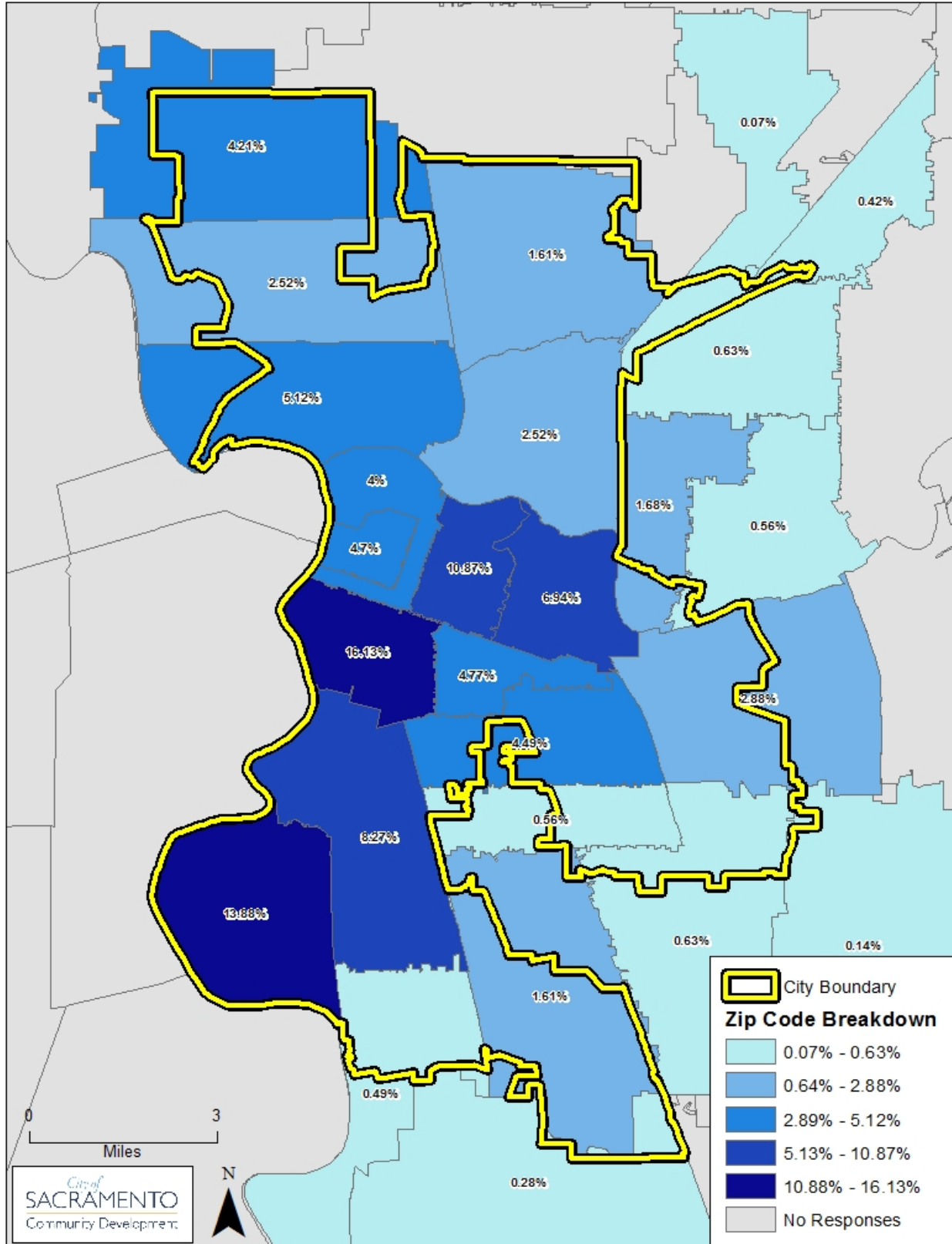
A summary of the responses are provided below:

- 86% of survey respondents believe Sacramento is a great city, which is approximately the same result as last year.
- 86% of Sacramento residents rate their neighborhoods as "Excellent" to "Very Good". This is a 25% increase from last year's survey results. Improved walkability, safety and neighborhood coalitions continue to be positive characteristics of these neighborhoods.

- 73% of Sacramento residents stay in Sacramento for their services and activities instead of traveling to other cities.
- Residents would like to see increased recreation, downtown/waterfront development, and retail shopping.
- 77% of Sacramento residents believe their neighborhood has become “Much Better”, “Somewhat Better”, and “About the same” in 2014.
- 65% of Sacramento residents “strongly agree” or “agree” that the quality of life in Sacramento will improve over the next few years

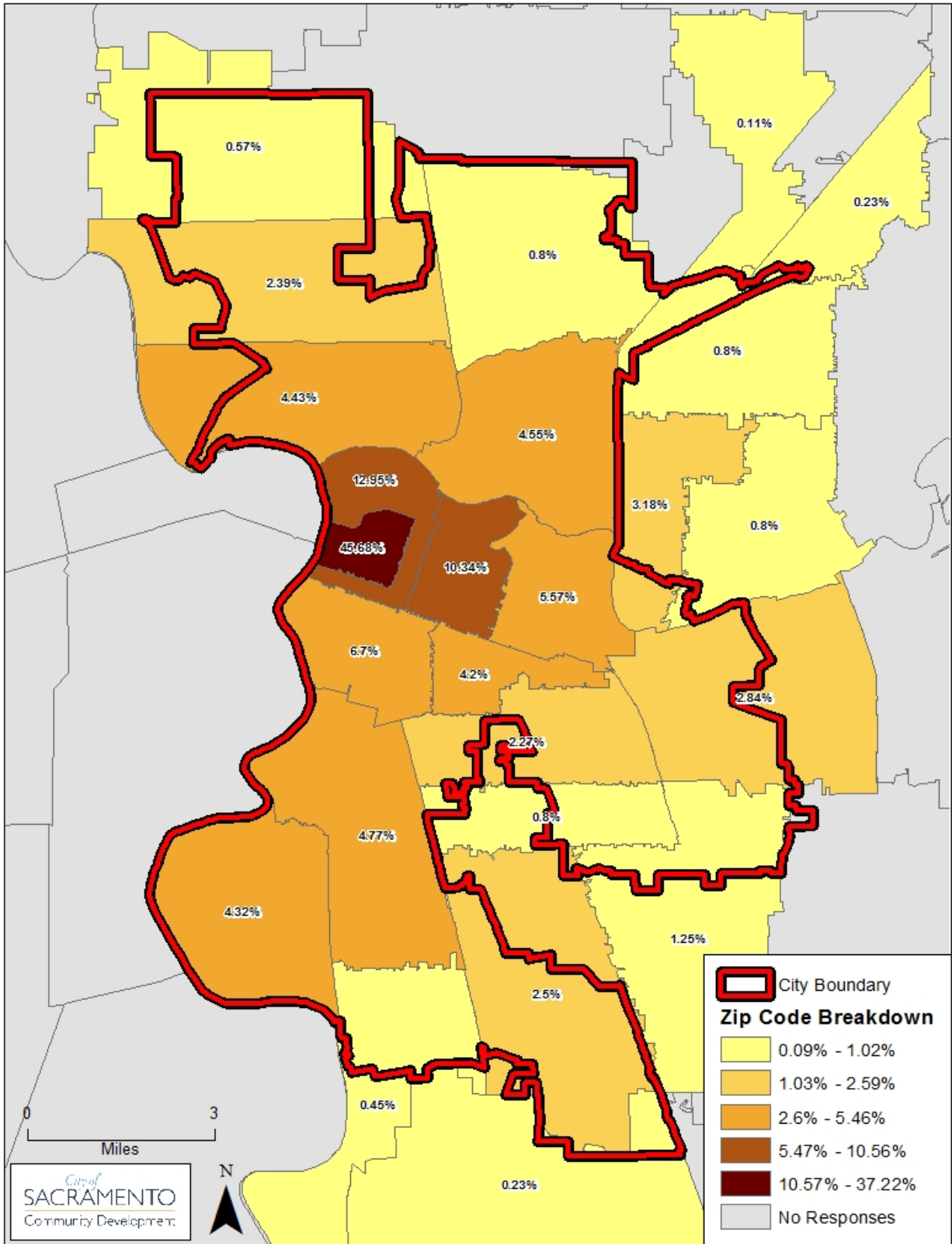
The maps on the following pages show the level of participation by the zip codes provided by participants who responded to the survey. The maps are followed by graphs and summaries of the responses to each survey question.

## Survey Participation: Percent of Total by Home Zip Code



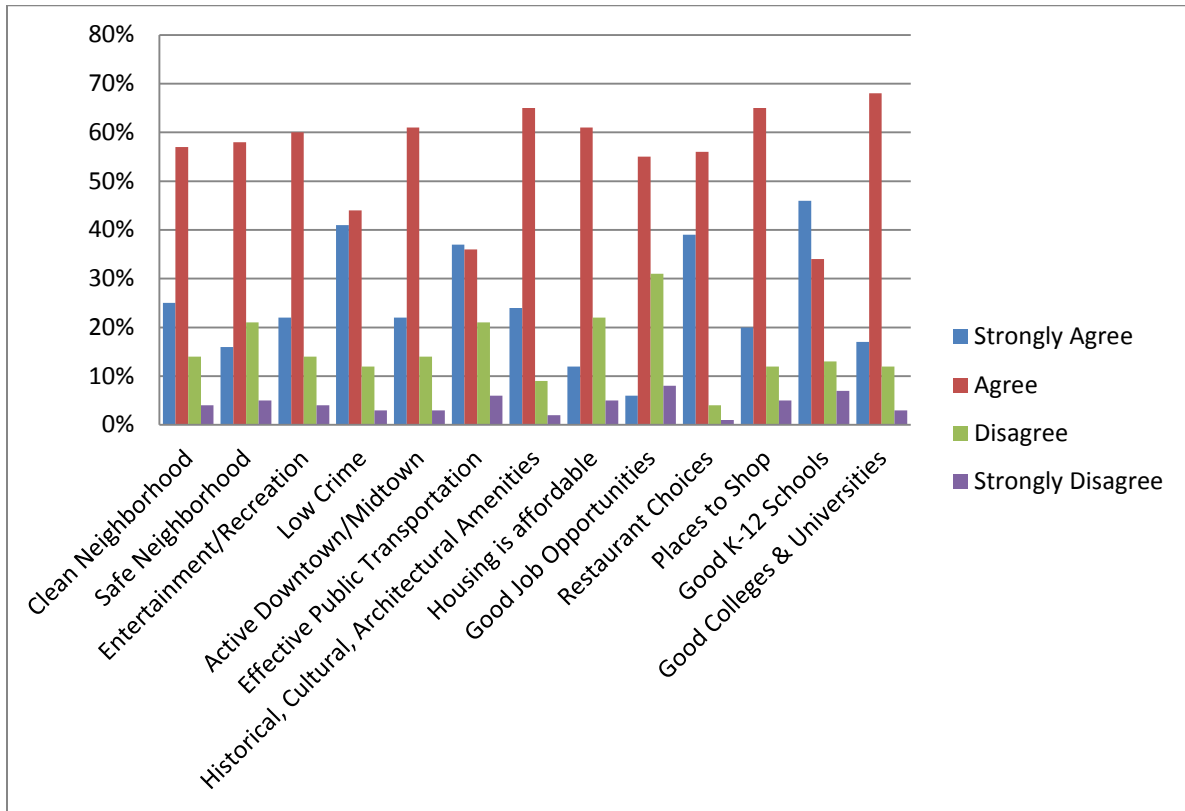


## Survey Participation: Percent of Total by Work Zip Code



## Survey Questions

I believe Sacramento is a great place to live because...

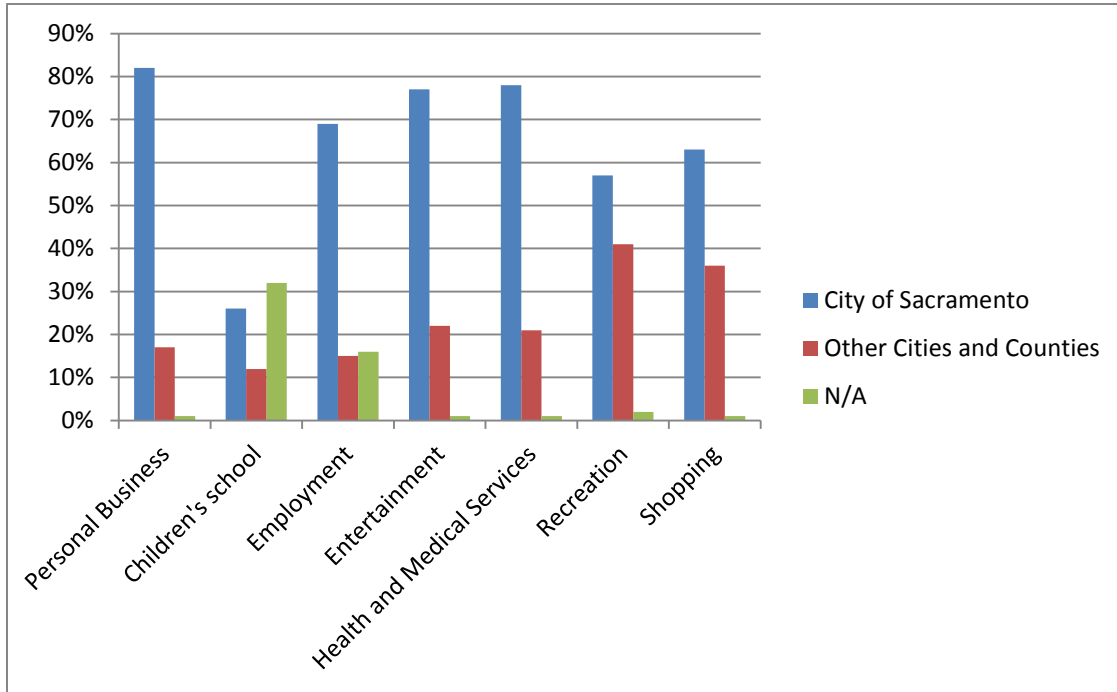


Those who took the survey described Sacramento as a desirable place to live, largely in part due to its good colleges and universities, shopping, and historical, cultural, architectural amenities, active downtown and midtown areas, and entertainment/recreation.

Less enthusiastic responses were reserved for employment opportunities, affordable housing choices, public transportation and safe neighborhoods.

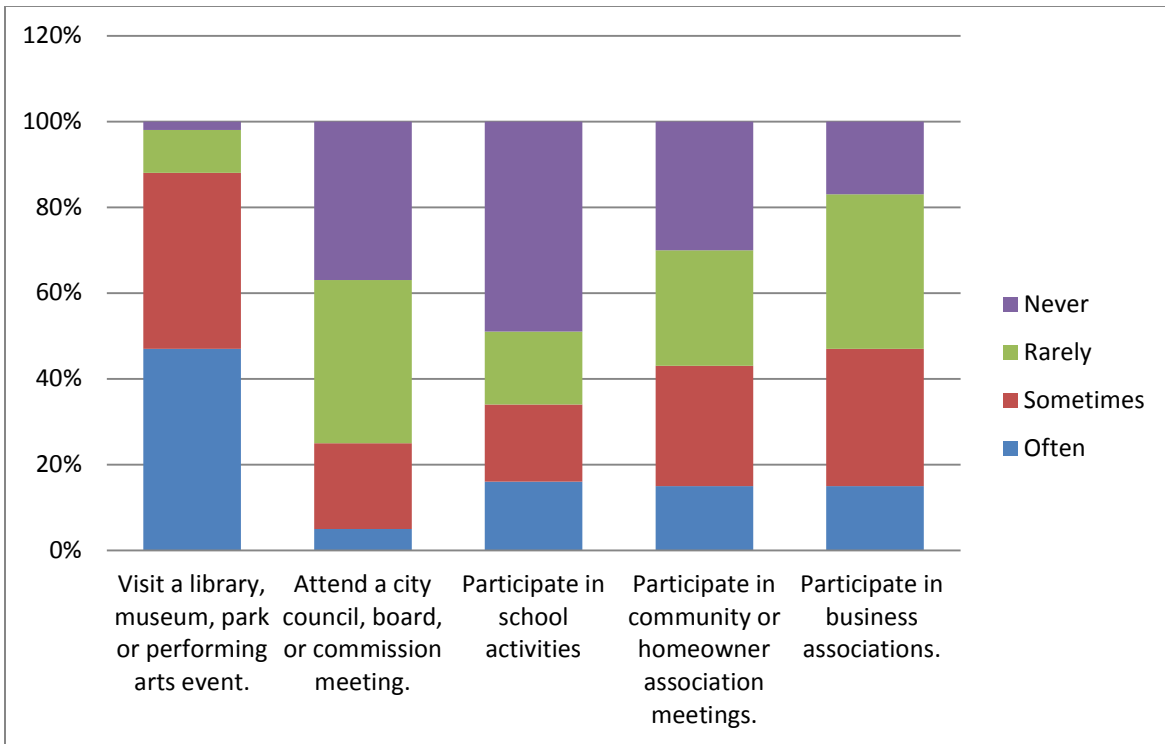
About 72% of respondents “strongly agree” or “agree” that their neighborhood is safe and 80% of respondents “strongly agree” or “agree” that the crime rate is low.

### Where do you go for the following services and activities?



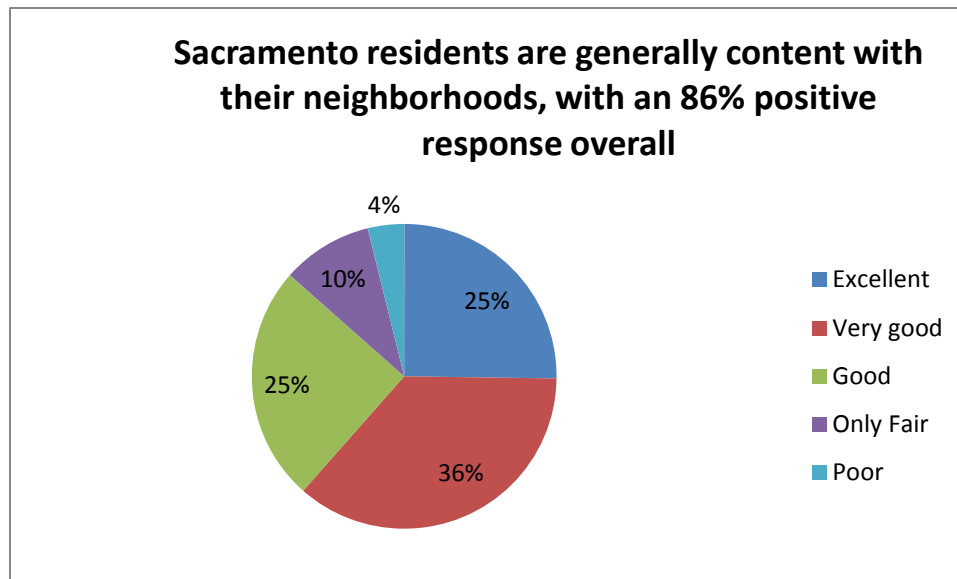
Participants were asked to provide additional information about why they seek services outside of Sacramento. When asked to elaborate, participants stated that they venture out of the City for: better shopping and recreation, and to a lesser extent entertainment, and health and medical services. These results are similar to last year's responses and underscores Sacramento's proximity to great shopping and recreation.

## How often do you participate in the following activities?



Community participation is important in planning for the future of the city. The purpose of this question is to gauge the citizenry's participation in civic activities. Similar to last year's survey results, participants were more likely to visit a library, museum, park or performing arts event. Approximately 25% of respondents indicated they either "often" or "sometimes" attended at city council, board or commission meeting, while 34% have participated in school activities and 43% in community or homeowner association meetings. Unlike last year, 47% indicated that they have participated in business association meeting, which is a 14% increase since last year and can be associated with the general uptick in the economy.

## Overall, how would you rate your neighborhood?



Participants provided additional feedback about their perception of their neighborhoods:

*Positive aspects of neighborhoods include:*

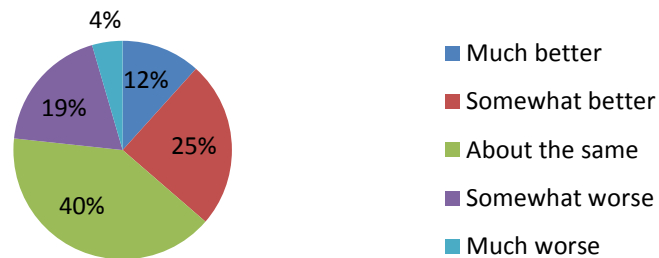
1. Recreation
2. Safety
3. Attractive/well maintained

*Areas of concern include:*

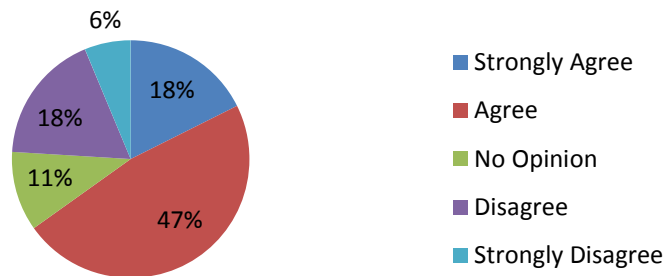
1. Crime
2. Poorly maintained or vacant homes
3. Transient population

**Looking back a few years, would you say your neighborhood has gotten...**

**77% of respondents saw positive changes in their neighborhoods, while a large majority saw their neighborhoods as the same**



**65% of respondents believe that quality of life in Sacramento will improve over the next few years**



Participants provided additional feedback about why they believe quality of life in Sacramento will or will not improve over the next few years:

*Why will the quality of life in Sacramento improve?*

1. Arena/downtown improvements
2. Neighborhood involvement/sense of community
3. Improving economy

*Why won't the quality of life in Sacramento improve?*

1. Traffic and parking related to new arena
2. Poor leadership
3. Crime

## ANNUAL ELEMENT PROGRESS REPORT Housing Element Implementation (CCR Title 25 §6202 )

**Jurisdiction**                      The City of Sacramento  
**Reporting Period**                January 1, 2014    -    December 31, 2014

**Table A**

### Annual Building Activity Report Summary - New Construction Very Low-, Low-, and Mixed-Income Multifamily Projects

| Housing Development Information                                 |               |                               |                                    |            |                 |                       |                         | Housing with Financial Assistance and/or Deed Restrictions |  | Housing without Financial Assistance or Deed Restrictions |   |
|---|---------------|-------------------------------|------------------------------------|------------|-----------------|-----------------------|-------------------------|--|--|---|---|
| 1   | 2             | 3                             | 4                                  |            |                 |                       | 5                       | 5a   | 6  | 7   | 8   |
| Project Identifier<br>(may be APN No., project name or address) | Unit Category | Tenure<br>R=Renter<br>O=Owner | Affordability by Household Incomes |            |                 |                       | Total Units per Project | Est. # Infill Units*                                       | Assistance Programs for Each Development<br><br>See Instructions | Deed Restricted Units<br><br>See Instructions             | Note below the number of units determined to be affordable without financial or deed restrictions and attach an explanation how the jurisdiction determined the units were affordable. Refer to instructions. |
|   |               |                               | Very Low-Income                    | Low-Income | Moderate-Income | Above Moderate-Income |                         |  |  |   |   |
| 700 Block of K  | 5+            | R                             | 11                                 | 72         | 0               | 54                    | 137                     | 137  | Bonds, Tax Increment   |   |   |
| Curtis Park Courts Senior                                       | 5+            | R                             | 67                                 | 23         | 0               | 1                     | 91                      | 91   | HOME   |   |   |
| Single Family   | SF            | O                             | 23                                 | 27         |                 |                       | 50                      | 50   |  |   | **Note  |
| Second Unit   | SF            | R                             | 1                                  | 1          |                 |                       | 2                       | 2  |  |   | **Note  |
| (9) Total of <b>Moderate and Above Moderate</b> from Table A3   |               |                               | ▶                                  | ▶          | ▶               | 21                    | 40                      | 61   |  |   |   |
| (10) Total by income Table A/A3                                 |               |                               | ▶                                  | ▶          |                 | 102                   | 123                     | 21   | 95   | 341   | 280   |
| (11) Total <b>Extremely Low-Income</b> Units*                   |               |                               |                                    |            |                 |                       |                         |  |  |   |   |

\* Note: These fields are voluntary

\*\*Note: Affordability of unit determined by using average rents and median sales prices per square foot by zip code as well as household income (using no more than 30% of gross household income).

**ANNUAL ELEMENT PROGRESS REPORT**  
**Housing Element Implementation**  
 (CCR Title 25 §6202 )

**Jurisdiction**                    The City of Sacramento  
**Reporting Period**            January 1, 2014    -    December 31, 2014

**Table A2**  
**Annual Building Activity Report Summary - Units Rehabilitated, Preserved and Acquired pursuant to GC Section 65583.1(c)(1)**

Please note: Units may only be credited to the table below when a jurisdiction has included a program in its housing element to rehabilitate, preserve or acquire units to accommodate a portion of its RHNA which meet the specific criteria as outlined in GC Section 65583.1(c)(1)

| Activity Type                     | Affordability by Household Incomes |                 |            |             | (4) The Description should adequately document how each unit complies with subsection (c)(7) of Government Code Section 65583.1 |
|-----------------------------------|------------------------------------|-----------------|------------|-------------|---|
|                                   | Extremely Low-Income*              | Very Low-Income | Low-Income | TOTAL UNITS |   |
| (1) Rehabilitation Activity       |                                    |                 |            |             |   |
| (2) Preservation of Units At-Risk |                                    |                 |            |             |   |
| (3) Acquisition of Units          |                                    |                 |            |             |   |
| (5) Total Units by Income         | 0                                  | 0               | 0          | 0           |   |

\* Note: This field is voluntary

**Table A3**  
**Annual building Activity Report Summary for Above Moderate-Income Units (not including those units reported on Table A)**

|  | 1. Single Family | 2. 2 - 4 Units | 3. 5+ Units | 4. Second Unit | 5. Mobile Homes | 6. Total | 7. Number of infill units* |
|--|------------------|----------------|-------------|----------------|-----------------|----------|----------------------------|
| No. of Units Permitted for <b>Moderate</b>       | 21               |                |             |                |                 | 21       |                            |
| No. of Units Permitted for <b>Above Moderate</b> | 40               |                |             |                |                 | 40       |                            |

\* Note: This field is voluntary



**ANNUAL ELEMENT PROGRESS REPORT**  
**Housing Element Implementation**  
 (CCR Title 25 §6202 )

**Jurisdiction**                    The City of Sacramento  
**Reporting Period**            January 1, 2014    -    December 31, 2014

**Table B**  
**Regional Housing Needs Allocation Progress**  
**Permitted Units Issued by Affordability**

| Enter Calendar Year starting with the first year of the RHNA allocation period. See Example. |                                 | 2013   | 2014   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | Total Units to Date (all years) | Total Remaining RHNA by Income Level |
|--|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------------------------|--------------------------------------|
| <b>Income Level</b>  | RHNA Allocation by Income Level | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 |                                 |                                      |
| Very Low   | Deed Restricted                 | 4,944  | 83     | 78     |        |        |        |        |        |        | 161                             | 4,726                                |
|  | Non-deed restricted             |        | 33     | 24     |        |        |        |        |        |        | 57                              |                                      |
| Low  | Deed Restricted                 | 3,467  | 25     | 95     |        |        |        |        |        |        | 120                             | 3,196                                |
|  | Non-deed restricted             |        | 123    | 28     |        |        |        |        |        |        | 151                             |                                      |
| Moderate   | Deed Restricted                 | 4,482  | 0      | 0      |        |        |        |        |        |        |                                 | 4,427                                |
|  | Non-deed restricted             |        | 34     | 21     |        |        |        |        |        |        | 55                              |                                      |
| Above Moderate   |                                 | 11,208 | 124    | 95     |        |        |        |        |        |        | 219                             | 10,989                               |
| Total RHNA by COG.<br>Enter allocation number:   |                                 | 24,101 | 422    | 341    |        |        |        |        |        |        | 763                             | 23,338                               |
| Total Units    ▶ ▶ ▶   |                                 |        |        |        |        |        |        |        |        |        |                                 |                                      |
| Remaining Need for RHNA Period   ▶ ▶ ▶ ▶ ▶   |                                 |        |        |        |        |        |        |        |        |        |                                 |                                      |

Note: units serving extremely low-income households are included in the very low-income permitted units totals.

| Table H 9-2 Housing Element 2013-2021 Programs   |             |             |             |             |          |   |
|--|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs   | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>1. The City shall revise its Mixed-Income Housing Ordinance to promote affordable housing citywide and will require: 1) an affordable housing impact fee for all new housing units, and 2) large, single-family subdivisions to provide housing for a variety of incomes and family types.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.3.5, H-2.2.4, H-2.2.6</li> <li>▪ <b>Responsible Department:</b> Community Development; SHRA</li> <li>▪ <b>Objective:</b> Adapt the current Mixed Income Ordinance to create new affordable housing opportunities and mixed income communities while being flexible, market sensitive, and responsive to the challenges of infill development.</li> </ul> |             | X           |             |             |          | Staff began a new round of outreach for the update of the ordinance in December 2013 and completed the first round of community workshops in the North, Central and South areas of the City. A second phase of outreach will begin in the Spring of 2015 to receive public comments on the draft ordinance. The ordinance is anticipated to be adopted in early Summer of 2015.   |
| <p>2. The City shall update its residential design guidelines to include Crime Prevention through Environmental Design (CPTED) strategies.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.2.3; H-1.2.7</li> <li>▪ <b>Responsible Department:</b> Community Development (primary) and Police.</li> <li>▪ <b>Objective:</b> Ensure CPTED principles are incorporated into and consistent with the City's residential design guidelines.</li> </ul>  |             | X           |             |             |          | The City anticipates completing this program by 2016.   |
| <p>3. To ensure on-going safety and security, the City through SHRA will annually inspect SHRA financed multifamily projects for compliance with security, maintenance, and social service requirements.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.2.3</li> <li>▪ <b>Responsible Department:</b> SHRA; Police; Community Development</li> <li>▪ <b>Objective:</b> Ensure that SHRA-financed multifamily projects are safe, viable and attractive assets to the community and for the residents living in them.</li> </ul>  |             |             |             |             | X        | SHRA's Portfolio Management Department is responsible for ensuring on-going compliance with funding requirements, security, maintenance and resident services in all SHRA funded projects. Prior to project approval, developers must have SHRA approval of a management company and management plan, appropriate security measures and financing plan to ensure on-going operations. In addition, all projects must submit a resident services plan prior to funding approval with appropriate on-site services provided at least 15 hours a week. Annually, the portfolio management department physically inspects each property to ensure that Housing Quality Standards (HQS) are met, that resident services are being provided and that all required record-keeping is up to date. At SHRA's sole discretion, additional compliance audits can be performed. |
| <p>4. The City shall provide Housing Choice Vouchers to very low- and extremely low-income Sacramento households in the City and County in order to continue to provide housing options to those most in need.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.2.8</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Provide approximately 12,400 vouchers.</li> </ul>   |             |             |             |             | X        | SHRA, in its role as the Housing Authority for both the City and County of Sacramento, administers approximately 12,000 Housing Choice Vouchers. Housing Choice Vouchers cover the portion of fair market rent above the tenant's share which is set at approximately 30% of their income. The average annual household income for the Housing Choice Vouchers is \$13,992.   |
| <p>5. Prepare a new Analysis of Impediments to Fair Housing Choice (AI) in order to assess the City's efforts at reducing housing discrimination and enforcing fair housing laws.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.3.1</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Prepare a new Analysis of Impediments to Fair Housing Choice (AI).</li> </ul>  |             |             | X           |             |          | SHRA, in its role as the administrator of federal community planning and development funds on behalf of the City and County updates the Analysis of Impediments (AI) every five years, prior to the adoption of a new Consolidated Plan. SHRA will begin the process to update the AI in 2015 with the goal of adopting a new one in 2016.  |

| Table H 9-2 Housing Element 2013-2021 Programs   |             |             |             |             |          |   |
|--|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs   | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>6. The City shall disseminate fair-housing information by making the information available in appropriate public locations and events, such as the public counter at the Community Development Department, community centers, City-sponsored events, and on SHRA's website. The Community Development Department shall work with other departments, such as Neighborhood Services and Parks and Recreation, and with services providers to disseminate fair housing information.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.3.1</li> <li>▪ <b>Responsible Department:</b> Community Development; SHRA</li> <li>▪ <b>Objective:</b> Educate the public and developers about fair housing requirements and reduce housing discrimination.</li> </ul> |             |             |             |             | X        | The City will begin disseminating fair-housing information in the Spring of 2015.   |
| <p>7. The City shall engage the Sacramento Area Council of Governments and other regional entities to develop a regional plan to pool local funding and staff capacity together in order to develop affordable, transit-oriented development in key locations in the region.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.1.2</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Community Development</li> <li>▪ <b>Objective:</b> Work with cities, counties, and regional agencies in the SACOG region to increase the development of affordable housing throughout the region.</li> </ul>  | X           |             |             |             |          | SHRA and the City continue to coordinate with SACOG and other regional entities to develop a regional plan to pool local funding and staff capacity together in order to develop affordable, transit-oriented development in key locations in the region. |
| <p>8. Consistent with Government Code § 65863, the City shall consider the impacts of rezones and general plan amendments of residential sites on the City's ability to meet its share of the regional housing need.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.1.1</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Ensure that rezoning does not reduce the City's ability and capacity to meet its share of the regional housing needs.</li> </ul>   |             |             |             |             | X        | All applications for rezones or general plan amendments continue to be evaluated in light of the City's ability to meet its share of the regional housing need.   |
| <p>9. The City shall maintain a land inventory for housing production which identifies infill and greenfield sites.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.1.1</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Update land inventory regularly to ensure the City's ongoing ability to meet its share of regional housing needs.</li> </ul>  |             |             |             |             | X        | The City, on a quarterly basis, determines if any land has been rezoned and updates the land inventory accordingly.   |
| <p>10. The City shall amend financing plans as needed to ensure that adequate funding is available to provide infrastructure improvements for new development. To ensure funding for large new developments, the City shall complete Mitigation Fee Act compliant finance plans for the 65<sup>th</sup> Street area.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.3.6</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Ensure adequate infrastructure to support for new development.</li> </ul>  | X           |             |             |             |          | The Panhandle, Greenbriar, Delta Shores, Railyards and River District Finance Plans are complete. The 65th Street Finance Plan is underway and is expected to be completed in late 2015.  |

| Table H 9-2 Housing Element 2013-2021 Programs  |             |             |             |             |          |   |
|---|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs  | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>11. The City shall develop a strategic investment plan to prioritize infrastructure financing consistent with the General Plan and focus funding in key infill areas.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.2.4; H-1.3.1; H-2.3.6</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Ensure adequate infrastructure to support infill development.</li> </ul>  | X           |             | X           |             |          | Staff has drafted a Strategic Investment Plan that identifies and ranks priority infrastructure projects that would serve as catalyst projects for development in Priority Investment Areas (PIAs). The PIAs are generally in the Central City, 65th Street Area, and the Cal Expo/Arden Arcade Area. No funding is currently identified for these infrastructure projects. |
| <p>12. The City shall review and update the City's Emergency Shelter Site inventory every three years to determine if the sites are adequate, accessible, appropriate, and developable. New shelters, land uses, and rezones shall be considered when updating the inventory. The new inventory shall be posted on the 2013-2021 Housing Element website.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.3.5</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Ensure the availability of accessible, appropriate, and developable sites for emergency shelters.</li> </ul> |             | X           |             | X           |          | The City is on track to complete this program by 2017.  |
| <p>13. The City shall prepare an annual report to the City Council on implementation of City housing programs and recommend revisions to the implementation strategies as appropriate.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.1.3</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> To increase the effectiveness of the City's housing programs through an annual evaluation of program achievements and appropriate revisions to those programs.</li> </ul>   |             |             |             |             | X        | The City will report to the City Council on the implementation of Housing Element and other General Plan programs in the Spring of 2015.  |
| <p>14. The City may assist non-profit organizations with predevelopment loans in conjunction with applications for permanent supportive housing.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.1.4</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> At least one loan during the planning period for permanent supportive housing projects.</li> </ul>   |             |             |             |             | X        | SHRA continues to offer, in limited circumstances, predevelopment loans to non-profit organizations.  |
| <p>15. The City shall submit an annual report to the City Council that evaluates implementation of the General Plan and recommends appropriate revisions.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.1.3</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Increase the success of the City's strategy of encouraging infill through ongoing monitoring and appropriate modifications to the General Plan and related implementation efforts.</li> </ul>  |             |             |             |             | X        | The City will report to the City Council on the implementation of Housing Element and other General Plan programs in the Spring of 2015.  |

| Table H 9-2 Housing Element 2013-2021 Programs   |             |             |             |             |          |  |
|--|-------------|-------------|-------------|-------------|----------|--|
| Administration Implementation Programs   | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program  |
| <p>16. The City shall encourage and facilitate transit-oriented affordable housing development in key locations by maintaining a webpage with a map of sites in transit priority areas, near services/amenities for TCAC scoring, and/or sites owned by the former redevelopment agency. City Staff shall also conduct a seminar with affordable housing developers to discuss these priority sites as well as promote new development standards and programs that help facilitate affordable housing.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.1.1; H-1.2.4</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Promote affordable housing near transit facilities by increasing awareness of available sites and regulatory incentives.</li> </ul> |             | X           |             |             |          | The City is on track to complete this program by 2017.   |
| <p>17. The City shall encourage infill development by reducing barriers through infrastructure improvements and assistance to ensure that adequate infrastructure is in place to serve higher density and mixed use development in key opportunity areas.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.1</li> <li>▪ <b>Responsible Department:</b> Community Development (primary); SHRA; Economic Development</li> <li>▪ <b>Objective:</b> Encourage the production of infill units.</li> </ul>  |             |             |             |             | X        | Community Development staff continues to work with other city departments to coordinate CIP funding in priority infill areas. This includes an annual review of the capital improvement program for consistency with the general plan. This consistency review is presented to the Planning and Design Commission. The Commission's findings of general pan consistency are then reported to the Council during the adoption of the capital improvement program. More recently, staff has been working with the Department of Utilities, Public Works, and Economic Development to establish a process for identifying and prioritizing projects that will remove barriers to development. |
| <p>18. The City shall pursue grant funding, including the State Department of Housing and Community Development Housing-Related Parks Program, Community Design Grant Program, and other revenue sources to provide critical amenities/services in infill areas to promote complete neighborhoods. Examples include:</p> <ul style="list-style-type: none"> <li>▪ Park Improvements;</li> <li>▪ Sidewalk widening, streetscape improvements and street lighting; and</li> <li>▪ Other infrastructure improvements.</li> <li>▪ <b>Implements Which Policy(ies):</b> H-2.3.6</li> <li>▪ <b>Responsible Department:</b> Community Development; Parks and Recreation</li> <li>▪ <b>Objective:</b> Obtain grant funding to assist with infill development including amenities and services in infill areas.</li> </ul>                          |             |             |             |             | X        | In 2014, the City received \$1.6 million in grant funding from the Housing-Related Parks Program.  |
| <p>19. The City shall issue waivers for sewer and sanitation development fees for projects in which at least 10 percent are affordable to very low-income households.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.3</li> <li>▪ <b>Responsible Department:</b> Utilities</li> <li>▪ <b>Objective:</b> Provide fee waivers for residential units annually.</li> </ul>  |             |             |             |             | X        | In 2014, none of the SHRA financed projects received waivers for sewer and sanitation development fees.  |
| <p>20. The City shall use sewer credits to assist with infill and affordable housing.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.3</li> <li>▪ <b>Responsible Department:</b> Economic Development; Sacramento Area Sanitation District</li> <li>▪ <b>Objective:</b> Provide sewer credits annually.</li> </ul>  |             |             |             |             | X        | In 2014, the City issued 862.9 credits and created approximately 965 jobs.   |

| Table H 9-2 Housing Element 2013-2021 Programs  |             |             |             |             |          |  |
|---|-------------|-------------|-------------|-------------|----------|--|
| Administration Implementation Programs  | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program  |
| <p>21. The City shall provide water development fee waivers to residential infill projects.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.3</li> <li>▪ <b>Responsible Department:</b> Community Development, Utilities</li> <li>▪ <b>Objective:</b> Provide water development fee waivers annually.</li> </ul>  |             |             |             |             | X        | In 2014 the City issued three water development fee waivers.   |
| <p>22. Through the Transit Oriented Development (TOD) Collaborative, the City shall coordinate with the Sacramento Area Council of Governments, Sacramento County, SHRA and other Agencies to develop funding sources and strategies to develop housing near transit.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.1.1; H-1.2.4; H-2.2.4</li> <li>▪ <b>Responsible Department:</b> Community Development, SHRA</li> <li>▪ <b>Objective:</b> Facilitate housing development near transit facilities.</li> </ul>   | X           |             |             |             |          | SHRA was the recipient of a Sustainable Communities Initiative Challenge Grant that focused on the development of a business plan to support Equitable Transit Oriented Development (eTOD). As part of the grant, SHRA convened an Equitable Transit Oriented Development (eTOD) Collaborative made up of regional partners (SACOG, RT, nonprofits, philanthropic organizations, lenders, and higher education) that meet as needed. The business plan was created in 2014 and SHRA and its partners have been transitioning to implementation. The Collaborative developed the parameters for new funding sources and strategies to develop housing near transit and is moving towards the development of an implementation plan.   |
| <p>23. The City shall apply for new and existing Federal, State and local funding sources, such as Proposition 1C funds, HELP, BEGIN, and MHSA.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.4</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Community Development ; Economic Development</li> <li>▪ <b>Objective:</b> Seek a variety of funding to increase the supply of affordable housing.</li> </ul>  |             |             |             |             | X        | In 2014, SHRA funded new construction or rehabilitation of 700 Block of K (137 units), Curtis Park Village Senior (91 units), Sierra Vista Senior (78 units), Sutterview Senior (77 units) and Woodhaven Senior Apartments (104 units). These projects collectively leveraged bonds, tax credits, and other financial assistance. The Curtis Park Village Senior development also received Proposition 1C funds. SHRA has no active BEGIN award for the City of Sacramento. The State of California did not publish a Notice of Funding Availability for the BEGIN Program in 2014. SHRA received an allocation of \$11.3 million in Mortgage Credit Certificates for the County of Sacramento, which will result in approximately 45 additional homeowners throughout the City of Sacramento. |
| <p>24. The City shall convene a working group made up of building industry and affordable housing experts to explore new funding sources for affordable housing, such as former redevelopment (boomerang) funds. City staff shall make recommendations to the City Council based on the working group meetings.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.4</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Community Development</li> <li>▪ <b>Objective:</b> Identify potential new funding sources to support the development of affordable housing.</li> </ul>  |             | X           |             |             |          | The City anticipates completing this program by 2016.  |
| <p>25. The City shall support applications for Tax Exempt Mortgage Revenue Bonds, Low Income Housing Tax Credits, State of California Multifamily Housing Program, other federal and state programs and local funding sources to assist affordable housing programs and projects. The SHRA website and Multifamily Lending guidelines include an inventory of available funding sources.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.4</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Community Development ; Economic Development</li> <li>▪ <b>Objective:</b> Seek a variety of funding to increase the supply of affordable housing.</li> </ul> |             |             |             |             | X        | In 2014, SHRA supported two projects that submitted applications for 9 percent Low Income Housing Tax Credit (LIHTC): Curtis Park Village Senior (91 units) and Sutterview Senior (77 units) Apartments. Additionally SHRA supported three projects that submitted applications for 4 percent LIHTCs: 700 Block of K (137 units), Sierra Vista Senior (78 units) and Woodhaven Senior (104 units) Apartments.  |

| Table H 9-2 Housing Element 2013-2021 Programs   |                        |                        |                        |                        |                      |   |
|--|------------------------|------------------------|------------------------|------------------------|----------------------|---|
| <i>Administration<br/>Implementation Programs</i>  | <i>2013 -<br/>2015</i> | <i>2016 -<br/>2017</i> | <i>2018 -<br/>2019</i> | <i>2020 -<br/>2021</i> | <i>On-<br/>going</i> | <i>Status of Program</i>  |
| <p>26. The City shall streamline the Housing Trust Fund Ordinance to apply the fees equally throughout the City and modify aspects of the ordinance that have proven to be ineffective over the years.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy:</b> H-2.2.2; H-2.2.4</li> <li>▪ <b>Responsible Department:</b> Community Development; SHRA</li> <li>▪ <b>Objective:</b> Amend the City Zoning Code to improve and clarify the implementation of the Housing Trust Fund and ensure economic competitiveness with surrounding jurisdictions.</li> </ul>  | X                      |                        |                        |                        |                      | The City is on track to complete this program by the end of 2015. Initial outreach will begin in the Summer of 2015.  |
| <p>27. Each year the City shall evaluate the effectiveness of its development process streamlining efforts in order to ensure a high level of customer service.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.3.1, H-2.3.2</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Remain in the top 5 of Business Journal rankings for jurisdictions in the Sacramento Region that are considered the most development friendly.</li> </ul>  |                        |                        |                        |                        | X                    | The Business Journal no longer ranks jurisdictions in the Sacramento Region to determine who is most development friendly. However, for each staff report to the Council, the author must describe the project's contribution to the City's economic development. |
| <p>28. The City shall continue to implement the preliminary review process whereby City staff and neighborhood groups provide comments and advise the applicant of policy and technical areas that need to be addressed prior to the formal application review. This is an existing program that helps to identify planning and community issues early in the process so that problems can be identified and addressed and processing time is shortened.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.2.5; H-2.3.3</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Streamline the development approval process through early identification of City and neighborhood concerns and feasible methods to address those concerns.</li> </ul> |                        |                        |                        |                        | X                    | The Community Development Department continued to implement the preliminary review process in 2014.   |

**Table H 9-2 Housing Element 2013-2021 Programs**

| Administration<br>Implementation Programs   | 2013 -<br>2015 | 2016 -<br>2017 | 2018 -<br>2019 | 2020 -<br>2021 | On-<br>going | Status of Program   |
|---|----------------|----------------|----------------|----------------|--------------|---|
| <p>29. The City shall work with SAFCA and other responsible agencies to achieve increases in flood protection to the City and surrounding areas so that City and other land use agencies can proceed with development plans and meet Federal Emergency Management Agency (FEMA) and State requirements for flood protection in 100-year and 200-year flood plains, respectively. Actions include: (1) finishing Folsom Dam spillway modifications, and supporting and implementing subsequent raising of Folsom Dam; (2) finishing construction of improvements along the perimeter levee system protecting Natomas; (3) accomplishing improvements needed to meet FEMA levee accreditation requirements for lands in the Sacramento area protected by levees; and (4) supporting development and implementation of plans for progressively improving the level of flood protection in Sacramento area to 200-year urban level of protection. The City shall monitor flood risk in the city and, in 2017, shall analyze the impact of flooding on the City's ability to accommodate its share of the regional housing needs. If flooding is found to impact the City's ability to accommodate the remaining RHNA, the City shall strive to identify additional sites with residential development capacity that are not impacted by flood risk. The City shall report the findings of analysis to HCD in the 2017 Housing Element Annual Progress Report.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.3.4</li> <li>▪ <b>Responsible Department:</b> SAFCA (primary); Utilities</li> <li>▪ <b>Objective:</b> Expedite the completion of improvements that will increase flood protection in the City and allow Sacramento to accommodate its share of regional housing needs.</li> </ul> |                | X              |                |                | X            | <p>Sacramento Area Flood Control Agency (SAFCA), with the support of the City of Sacramento, Sacramento County, American River Flood Control District and Reclamation District 1000, and in cooperation with the U.S. Army Corps of Engineers (USACE), U.S. Bureau of Reclamation (USBR), the Central Valley Flood Protection Board (CVFPB) and State Department of Water Resources (DWR), is working toward progressively increasing the level of flood protection in the Sacramento area to at least 200-year urban level of flood protection from major rivers and streams.</p> <p>A new auxiliary spillway on Folsom Dam by USBR and USACE, in cooperation with CVFPB and SAFCA, is scheduled to be complete in 2017. The new auxiliary spillway will improve the ability to manage large flood events by allowing more water to be safely released earlier in a storm event and leaving more storage capacity in the reservoir to hold back the peak inflow when it arrives, thus providing increased flood protection for properties in the American River floodplain. Construction of up to a 3.5-foot raise of Folsom Dam also is being planned to increase flood storage capacity and further improve the ability to manage large flood events. Current planning activities call for starting the dam raise in 2018 with completion in 2022.</p> <p>Substantial improvements to Natomas levees have been constructed by SAFCA in cooperation with the State under DWR's Early Implementation Program. Further improvements to achieve 100-year and subsequently 200-year levels of flood protection for Natomas area were authorized in the Water Resources Reform and Development Act (WRRDA) of 2014 (Public Law 113-121, June 2014). With passage of WRRDA, Natomas is eligible for an A99 Zone designation. A report documenting compliance with A99 Zone requirements was submitted to FEMA in July 2014. The City of Sacramento and the Counties of Sacramento and Sutter have submitted formal application to FEMA. The public review and notice period for FEMA's draft revised Flood Insurance Rate Maps panel has closed. With WRRDA, USACE is taking the lead on completion of remaining components of Natomas levee improvement work. Congress has appropriated funds for design work; appropriation of construction funds is necessary for USACE to proceed with construction work.</p> <p>USACE actions resulted in the expiration of its levee certifications for FEMA's flood insurance program in the Sacramento area. SAFCA has evaluated the levee systems protecting portions of northern and southern Sacramento and determine that some further improvements to the levees are required to meet criteria established by FEMA for levee accreditation for the National Flood Insurance Program. SAFCA's schedule is for certification of various reaches of the levee systems surrounding Sacramento in 2015, 2016 and 2019 after accomplishment of needed improvement work in various reaches of levee. FEMA flood zones remain unchanged and currently there is no schedule for FEMA to remap the flood zones in the Sacramento area.</p> <p>Plans for further improvements to levee systems protecting portions of northern and southern Sacramento to progressively increase the level of flood protection to the 200-year level for urban flood protection are being developed by USACE in cooperation with CVFPB and SAFCA. These plans are tentatively scheduled to be completed in 2015 and are expected to be presented in a General Reevaluation Report for consideration of authorization by Congress.</p> <p>State law requires urban areas to have 200-year level of protection by July 2016 or adequate progress on construction of facilities that would achieve this level of protection by 2025. SAFCA is working with other agencies and the City and counties to develop plans by 2016 for progressively increasing the level of flood protection in the Sacramento area to 200-year level for urban flood protection by 2025. Improvements for levee certification, improvements proposed in the General Reevaluation Report, and other system-wide improvements will be incorporated into this plan.</p> <p>The South Sacramento Streams project addresses flood protection for the south part of the City. USACE construction of the last reach of improvements along the creeks west of Franklin Blvd was completed in 2013. SAFCA in partnership with the City constructed improvements to Unionhouse Creek east of Franklin Blvd to Hwy 99 in 2012 without federal participation to provide 100-year level of protection in that local area. USACE, CVFPB and SAFCA, in cooperation with the City of Sacramento and Sacramento County, are developing plans for flood control improvements on Florin Creek from Franklin Blvd east to Hwy 99, with construction of channel improvements and a detention basin scheduled for 2015 and 2016.</p> |



| Table H 9-2 Housing Element 2013-2021 Programs   |             |             |             |             |          |   |
|--|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs   | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>30. The City shall prepare a study recommending new financing options to provide for infrastructure in infill areas. New sources of financing could include state and federal grants, the General Fund, the use of impact fees, bond measures, and financing sources.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.3.6</li> <li>▪ <b>Responsible Department:</b> Community Development (primary), SHRA</li> <li>▪ <b>Objective:</b> Address infrastructure improvement needs in advance of, or concurrent with, new development in key opportunity areas.</li> </ul>   |             |             | X           |             |          | The City is on track to complete this program by 2019.  |
| <p>31. The City shall implement the Asset Repositioning of the City's public housing units through acquisition and rehabilitating Housing Authority properties. These activities will be implemented through a joint venture between the nonprofit organization established by the Housing Authority and an established non-profit developer. Projects will utilize a combination of mortgage revenue bonds, low income housing tax credits, and gap financing from SHRA's funding resources to ensure no net loss of ELI units.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.1.1; H-3.2.9</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Ensure the on-going viability of the City's public housing through strategic investment and rehabilitation, increasing the supply of affordable and mixed-income housing with no net loss of ELI.</li> </ul> |             |             |             |             | X        | As a result of on-going reductions in capital and operating funding from the US Department of Housing and Urban Development (HUD), the City adopted the Asset Repositioning Study in July 2007. This study set the stage for the implementation of a proactive strategy to "reposition" SHRA's public housing units to reduce dependence on HUD and eliminate capital and operating deficits. One of the guiding principles of this strategy was a "no net loss" policy. In 2014, Washington Plaza Senior (76 units), Sierra Vista (78 units) and Sutterview (77 units) Senior Apartments are undergoing renovation. These projects utilized mortgage revenue bonds, low income housing tax credits and other financing resources to ensure no net loss of ELI units. |
| <p>32. The City shall continue to implement the Single Room Occupancy (SRO) ordinance, ensuring no net loss of Downtown SRO units and providing funding and other resources for the rehabilitation of existing SRO units and the construction of new SRO units in the City.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.1.1</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Community Development</li> <li>▪ <b>Objective:</b> Construct and rehabilitate SROs and ensure no net loss of existing SRO units downtown.</li> </ul>   |             |             |             |             | X        | In 2014, Marshall Hotel (95 SRO units) closed in compliance with the SRO Ordinance. The units were replaced at 7 <sup>th</sup> & H Street Housing Community. Also in 2014, the renovations of 22 units were completed at Ridgeway Studios (formerly Ridgeway Hotel).  |
| <p>33. The City shall use available housing resources, including project based rental subsidies, such as local Housing Choice Vouchers, federal Housing Assistance Payment vouchers, and state Mental Health Services Act Vouchers for the provision of housing for extremely low-income households.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.1.1</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Ensure the availability and choice of housing for extremely low-income households.</li> </ul>   |             |             |             |             | X        | SHRA continues to be committed to assisting extremely low-income households with vouchers as they become available.   |
| <p>34. The City shall continue to provide assistance to senior affordable housing projects.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.2.1</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Use housing resources to construct new affordable senior units and rehabilitate/preserve additional affordable senior units.</li> </ul>  |             |             |             |             | X        | SHRA continues to support new construction and rehabilitation of senior apartments throughout the City. In 2014, the Agency approved funding for Curtis Park Village Senior (91 units) a new construction project in the former Curtis Park Railyards, and the rehabilitation of Sierra Vista (78 units) and Sutterview (77 units) Senior Apartments located in Central City.   |

| Table H 9-2 Housing Element 2013-2021 Programs  |             |             |             |             |          |   |
|---|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs  | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>35. Over the next five years, the City shall work with service providers to improve linkages between emergency shelters, transitional housing and supportive services.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.2.6</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Sacramento Steps Forward; DHA; and Community Development</li> <li>▪ <b>Objective:</b> Increase numbers of referrals of homeless and formerly homeless to service providers.</li> </ul>  |             |             |             |             | X        | Through Sacramento Steps Forward, SHRA, the City, and the County all work together to provide a range of services for homeless families and individuals. The County "continuum of care" (CoC) model covers an array of services from prevention and services to housing. In 2014, the final grant transition of the CoC from the County Department of Human Assistance to the Sacramento Steps Forward Nonprofit Corporation (SSF) was successful. As of 2015, SSF services as the lead agency for all Continuum of Care competitive grants.  |
| <p>36. The City shall provide funding and other resources for permanent supportive housing located both in leased units and affordable housing developments.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.2.3</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Provide funding for permanent supportive housing, developing new units.</li> </ul>   |             |             |             |             | X        | <p>In 2014, SHRA contracted with Volunteers of America (VOA) for the ESG funded Rapid Re-Housing Program and its emergency shelter. In 2014, through ESG-funding, 222 persons received emergency shelter assistance and 182 persons were rapidly re-housed.</p> <p>SHRA provides rental subsidy funding for 93 permanent supportive housing units served by Lutheran Social Services (LSS), Transitional Living and Community Support (TLCS) and Volunteers of America (VOA) service providers.</p>   |
| <p>37. The City shall implement the Ten Year Plan to End Chronic Homelessness, including the "Housing First" strategy. Focuses of the "Housing First" strategy include:</p> <ul style="list-style-type: none"> <li>▪ Providing support for permanent housing that offers disabled homeless individuals a home without expecting them to have resolved their addictions or mental health problems.</li> <li>▪ Providing supportive services and treatment in such housing to assist tenants return to health and ability to stay housed.</li> <li>▪ <b>Implements Which Policy(ies):</b> H-3.2.3</li> <li>▪ <b>Responsible Department:</b> Sacramento Steps Forward (primary), SHRA; Community Development</li> <li>▪ <b>Objective:</b> Provide support for permanent supportive housing and services related to the development of new permanent supportive housing units and units through leasing.</li> </ul> |             |             |             |             | X        | Sacramento's City Council and County Board of Supervisors adopted the Ten Year Plan in fall of 2006, calling for providing permanent supportive housing for all of Sacramento's chronically homeless population. In 2010, the City, County, and SHRA began the transition of the CoC to SSF. There are currently 1,135 units of permanent supportive housing for single, disabled adults in Sacramento and approximately half of these units are dedicated to serving the chronically homeless. In the FY2014 HUD NOFA competition, two new projects for the chronically homeless were approved for funding and will begin operations in 2015: Friendship Housing Community will provide 30 units of permanent supportive housing for chronically homeless individuals and Step Up Sacramento will provide 95 units of the same, as well as 35 units for chronically homeless households with children. |
| <p>38. Through the McGeorge School of Law Mediation Center, the City shall provide fair housing assistance and dispute resolution services in order to resolve tenant and neighborhood conflicts.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.2.7</li> <li>▪ <b>Responsible Department:</b> McGeorge School of Law Mediation Center; SHRA; Code Enforcement</li> <li>▪ <b>Objective:</b> Provide fair housing assistance and dispute resolution services to residents.</li> </ul>   |             |             |             |             | X        | In the Summer of 2014 the Sacramento Human Rights and Fair Housing Commission ceased operations and funding for the Dispute Resolution program at the McGeorge School of Law Mediation Center (Mediation Center) was not renewed. In the Spring of 2015 the Mediation Center will either cease operations or dramatically alter its service levels. SHRA in partnership with the City of Sacramento, County of Sacramento, and the Cities of Elk Grove, Citrus Heights, and Rancho Cordova will work to develop a new system to respond to resident concerns pertaining to fair housing assistance by seeking to identify the most appropriate resources to handle identified concerns.   |

| Table H 9-2 Housing Element 2013-2021 Programs  |             |             |             |             |          |   |
|---|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs  | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>39. The City shall encourage the preservation of regulated affordable rental developments that are converting to market rate. The City will continue to implement the City's Preservation Ordinance, which requires notification to SHRA of proposed conversion of affordable units, and allows SHRA priority to work with affordable developers to preserve such projects. SHRA shall continue to provide financial assistance, as available, and technical assistance, as needed to aid in the preservation of at-risk units, and shall reach out to non-profit and other affordable housing developers that have the capacity to preserve at-risk units. In addition, the City will ensure compliance with the "no net loss" provisions of the adopted Housing Authority Repositioning Strategy, ensuring that, during rehabilitation and revitalization of public housing properties, there is no net loss of units affordable to extremely low income families.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-4.3</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Assist in the preservation of privately owned affordable housing units and public housing units.</li> </ul> |             |             |             |             | X        | SHRA has provided financing to preserve a number of at-risk projects but financed no preservation projects in 2014.   |
| <p>40. The City and SHRA shall seek to preserve, convert, and/or rehabilitate privately owned multifamily rental housing to assure its ongoing affordability for lower-income residents.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-4.2</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Assist in the preservation, conversion, and/rehabilitation of multifamily rental housing.</li> </ul>   |             |             |             |             | X        | In 2014, the Agency provided financing and rehabilitation began on the Woodhaven (104 units), Sierra Vista (78 units) and Sutterview (77 units) Senior Apartments, the completed units will be affordable to very low and low income tenants.   |
| <p>41. The City shall continue to implement the citywide Rental Housing Inspection Program (RHIP) where building inspectors inspect rental properties for interior and exterior code violations and issue corrective notices.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-4.1; H-1.2.3</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Improve the quality of rental housing in the city.</li> </ul>   |             |             |             |             | X        | <p>The Rental Housing Inspection Program, now in its seventh year, continues to inspect newly registered rental properties and perform random audit inspections of existing, self-certified rental properties. A total of 2,149 initial inspections were performed on newly registered properties; 1,284 inspections were performed on self-certified rental properties chosen at random for audit:</p> <ul style="list-style-type: none"> <li>• Batched billing and payment update processes are up and running.</li> <li>• Batch scanning process as part of City's Content Management Project has allowed inspectors to develop paperless case files, start and finish job duties in the field.</li> <li>• Inspectors use a mobile web-based inspection application with performance reporting capability.</li> <li>• 7th year Top-3-corrections were: 410 missing or inoperable smoke detectors, 398 unsafe/faulty front entry doors, 391 Faulty or Improperly Installed Water Heaters.</li> <li>• 76% of the identified rental property is registered; staff send a reminder notice, warning notice, and if necessary, send administrative penalties to owners of rental properties that are occupied and not registered.</li> </ul> |
| <p>42. The City shall modify the Condominium Conversion Ordinance to make the process and regulations clearer to staff, applicants, and affected tenants, while maintaining a similar level of oversight in order to avoid adverse impacts to the rental stock and tenants.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-4.6</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Encourage the development of a variety of housing types by making the Condominium Conversion Ordinance easier to understand, administer, and use by developers.</li> </ul>   |             |             | X           |             |          | The City is on track to complete this program by 2019.  |

| Table H 9-2 Housing Element 2013-2021 Programs   |             |             |             |             |          |   |
|--|-------------|-------------|-------------|-------------|----------|---|
| Administration Implementation Programs   | 2013 - 2015 | 2016 - 2017 | 2018 - 2019 | 2020 - 2021 | On-going | Status of Program   |
| <p>43. The City shall continue to apply for homebuyer assistance programs from the State's Housing and Community Development Department, the California Housing Finance Agency and the California Debt Limit Allocation Committee. These programs currently include the following: CalHome First-time Homebuyer Mortgage Assistance Program (CalHome), Building Equity and Growth in Neighborhoods Program (BEGIN), and Mortgage Credit Certificate Program (MCC).</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-6.2</li> <li>▪ <b>Responsible Department:</b> SHRA (primary); Community Development</li> <li>▪ <b>Objective:</b> Promote the development of single-family units in infill areas.</li> </ul> |             |             |             |             | X        | SHRA continues to provide homeownership assistance programs within targeted areas of the City to low- and moderate-income households. In 2014, SHRA provided down payment assistance in the City to 27 households using the BEGIN and CalHome First-Time Homebuyer programs, and additionally provided MCCs to 4 homebuyers in the City. SHRA received an allocation of \$11.3 million in Mortgage Credit Certificates for the County of Sacramento, which will result in approximately 45 additional homeowners throughout the City of Sacramento. |
| <p>44. The City shall provide grants for low and very low income residents with grants for emergency repairs and/or accessibility modifications to their homes.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-4.1; H-6.2</li> <li>▪ <b>Responsible Department:</b> SHRA</li> <li>▪ <b>Objective:</b> Assist in the rehabilitation of low- and very low-income single-family homes.</li> </ul>  |             |             |             |             | X        | In 2014, SHRA assisted 249 low- and very low-income City residents with grants for emergency repairs and/or accessibility modifications to their homes under the Rebuilding Together program.   |
| <p>45. The City shall establish a fee deferral program for affordable housing to defer fees to certificate of occupancy, recognizing the complexities and time needed to complete an affordable housing development.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-2.2.3</li> <li>▪ <b>Responsible Department:</b> Community Development</li> <li>▪ <b>Objective:</b> Extend fee deferral period for affordable housing development.</li> </ul>  | X           |             |             |             |          | The City is on track to complete this program by 2015.  |
| <p>46. The City shall establish a Responsible Banking Ordinance that would require banks that receive City deposits to report mortgage lending practices, small business lending, and other investments in the community. The ordinance shall in no way restrict the investment activities of the City Treasurer or the Administration, Investment and Fiscal Management Board.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-1.3.7</li> <li>▪ <b>Responsible Department:</b> City Treasurer (Primary), Community Development, Economic Development, SHRA</li> <li>▪ <b>Objective:</b> Promote responsible lending and investment in the City.</li> </ul>  |             | X           |             |             |          | The City is on track to complete this program by 2017.  |
| <p>47. The City shall work with the Alta Regional Center to implement an outreach program that informs families within the City on housing and services available for persons with developmental disabilities. The program could include the development of an informational brochure, including information on services on the City's website, and providing housing-related training for individuals/families through workshops.</p> <ul style="list-style-type: none"> <li>▪ <b>Implements Which Policy(ies):</b> H-3.2.2</li> <li>▪ <b>Responsible Department:</b> SHRA, Community Development</li> <li>▪ <b>Objective:</b> Inform families of housing and services available for persons with developmental disabilities.</li> </ul>          |             |             | X           |             |          | The City is on track to complete this program by 2019.  |

# City Profile

|   | 2005     |        | 2006     |        | 2007     |        | 2008     |        | 2009     |        | 2010     |        | 2011     |        | 2012     |       | 2013     |        | 2014    |     |
|---|----------|--------|----------|--------|----------|--------|----------|--------|----------|--------|----------|--------|----------|--------|----------|-------|----------|--------|---------|-----|
| <b>1. Total Population</b>                                |          |        |          |        |          |        |          |        |          |        |          |        |          |        |          |       |          |        |         |     |
| U.S. Census - American Community                          | 445,287  |        | 438,246  |        | 451,404  |        | 457,849  |        | 466,685  |        | 467,503  |        | 472,169  |        | 475,367  |       | 469,864  |        | 479,686 |     |
| <b>2. Diversity: Percent population by ethnicity/race</b> |          |        |          |        |          |        |          |        |          |        |          |        |          |        |          |       |          |        |         |     |
|   | Total    | %      | Total    | %      | Total    | %      | Total    | %      | Total    | %      | Total    | %      | Total    | %      | Total    | %     | Total    | %      | Total   | %   |
| a. Hispanic or Latino                                     | 111,559  | 25.05% | 104,641  | 23.88% | 110,669  | 24.52% | 109,787  | 23.98% | 117,035  | 25.1%  | 124,461  | 26.9%  | 127,590  | 27.0%  | 132,097  | 27.8% | 128,472  | 26.8%  | N/A     | N/A |
| b. White  | 160,599  | 36.07% | 172,653  | 39.40% | 169,053  | 37.45% | 174,667  | 38.15% | 176,586  | 37.8%  | 165,610  | 35.4%  | 150,748  | 31.9%  | 160,464  | 33.7% | 167,857  | 35.0%  | N/A     | N/A |
| c. Black or African American                              | 71,452   | 16.05% | 60,002   | 13.69% | 61,141   | 13.54% | 63,068   | 13.77% | 61,696   | 13.2%  | 61,976   | 13.3%  | 60,288   | 12.8%  | 66,589   | 14.0% | 61,957   | 12.9%  | N/A     | N/A |
| d. American Indian/Alaska Native                          | 3,871    | 0.87%  | 4,015    | 0.92%  | 2,795    | 0.62%  | 2,964    | 0.65%  | 2,521    | 0.5%   | 3,432    | 0.7%   | 3,232    | 0.7%   | 988      | 0.2%  | 1,257    | 0.3%   | N/A     | N/A |
| e. Asian  | 80,307   | 18.03% | 74,301   | 16.95% | 83,300   | 18.45% | 84,304   | 18.41% | 84,092   | 18.0%  | 84,556   | 18.1%  | 98,599   | 20.9%  | 85,693   | 18.0% | 87,009   | 18.1%  | N/A     | N/A |
| f. Hawaiian/Pacific Islander                              | 3,867    | 0.87%  | 6,083    | 1.39%  | 5,841    | 1.29%  | 4,873    | 1.06%  | 5,695    | 1.2%   | 4,177    | 0.9%   | 5,451    | 1.2%   | 6,729    | 1.4%  | 7,681    | 1.6%   | N/A     | N/A |
| g. Some Other Race Alone                                  | 1,236    | 0.28%  | 2,179    | 0.50%  | 2,082    | 0.46%  | 1,988    | 0.43%  | 2,514    | 0.5%   | 731      | 0.2%   | 942      | 0.2%   | 1,020    | 0.2%  | 1,244    | 0.3%   | N/A     | N/A |
| h. Two or more races/Other                                | 12,396   | 2.78%  | 14,372   | 3.28%  | 16,523   | 3.66%  | 15,742   | 3.44%  | 16,546   | 3.5%   | 22,560   | 4.8%   | 25,319   | 5.4%   | 21,944   | 4.6%  | 24,194   | 5.0%   | N/A     | N/A |
|   |          |        |          |        |          |        |          |        |          | 100.0% | 467,503  | 100.3% | 472,169  | 100.1% | 475,524  | 99.9% | 479,671  | 100.0% | N/A     | N/A |
| <b>3. Median Household Income</b>                         |          |        |          |        |          |        |          |        |          |        |          |        |          |        |          |       |          |        |         |     |
| Actual  | \$44,867 |        | \$46,055 |        | \$49,849 |        | \$50,958 |        | \$47,107 |        | \$46,731 |        | \$47,908 |        | \$48,546 |       | \$55,846 |        | N/A     |     |
| Per Capita  | \$22,841 |        | \$23,886 |        | \$25,536 |        | \$25,313 |        | \$24,471 |        | \$24,142 |        | \$23,585 |        | \$24,882 |       | \$25,645 |        | N/A     |     |

# Citywide Economy

|  |  | FY2008           | FY2009           | FY2010           | FY2011           | FY2012           | FY2013           | FY2014           |
|--|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>1. Total Annual Revenue (In Millions)</b>   |  |                  |                  |                  |                  |                  |                  |                  |
| Property Tax*  |  | 126              | 129.3            | 124.2            | 116              | 115.6            | 112.6            | 117.5            |
| Sales Tax  |  | 66.3             | 60.6             | 56.3             | 58.1             | 60.4             | 63.8             | 68.6             |
| Hotel tax (TOT)  |  | 3.5              | 3.2              | 2.8              | 3.1              | 3.1              | 3.3              | 3.6              |
| Utility User Tax   |  | 57.4             | 57.8             | 58.6             | 58.9             | 58.7             | 59               | 59.6             |
| *The Property Tax number consists of Current Secured, Current Unsecured and Property Tax in-lieu of VLF. |  |                  |                  |                  |                  |                  |                  |                  |
|  |  | <b>3Q07-2Q08</b> | <b>3Q08-2Q09</b> | <b>3Q09-2Q10</b> | <b>3Q10-2Q11</b> | <b>3Q11-2Q12</b> | <b>3Q12-2Q13</b> | <b>3Q13-2Q14</b> |
| <b>2. Sales Tax - Restaurants and Bars** (In Millions)</b>   |  |                  |                  |                  |                  |                  |                  |                  |
|  |  | 7.9              | 7.8              | 7.4              | 7.7              | 8.1              | 8.4              | 8.7              |
| ** The Sales Tax number for "Restaurants" consists of the following:                                     |  |                  |                  |                  |                  |                  |                  |                  |
| Fast Food Restaurants  |  |                  |                  |                  |                  |                  |                  |                  |
| Restaurants including alcohol sales  |  |                  |                  |                  |                  |                  |                  |                  |
| Restaurants with on-line sales   |  |                  |                  |                  |                  |                  |                  |                  |
| Hotel Food Sales   |  |                  |                  |                  |                  |                  |                  |                  |
| Hotel Food/Bar Sales   |  |                  |                  |                  |                  |                  |                  |                  |
| Club Food/Bar Sales  |  |                  |                  |                  |                  |                  |                  |                  |

# Economic Diversity

|  | 2005    | 2006    | 2007    | 2008    | 2009    | 2010    | 2011    | 2012    | 2013    | 2014 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|------|
| <b>3. Growth in selected industry sectors (County)</b>   |         |         |         |         |         |         |         |         |         |      |
| Health Care & Social Assistance                          | 53,700  | 56,400  | 58,800  | 60,200  | 44,333  | 134,284 | 137,557 | 136,710 | 131,603 | N/A  |
| Manufacturing  | 30,900  | 25,000  | 24,000  | 22,700  | 20,600  | 35,357  | 32,779  | 34,948  | 34,630  | N/A  |
| Financial services                                       | 45,300  | 45,900  | 42,800  | 39,900  | 37,000  | 41,920  | 41,169  | 46,704  | 48,864  | N/A  |
| Information technology                                   | 15,500  | 15,300  | 15,500  | 15,000  | 14,100  | 12,303  | 13,937  | 10,880  | 15,390  | N/A  |
| Construction   | 45,700  | 43,700  | 41,000  | 34,400  | 26,600  | 36,186  | 35,683  | 38,014  | 43,088  | N/A  |
| Government (Federal, State and Local)                    | 158,400 | 163,100 | 169,100 | 171,700 | 172,000 | 71,394  | 69,656  | 63,727  | 63,745  | N/A  |
| <b>4. Growth in selected industry sectors (City)</b>     |         |         |         |         |         |         |         |         |         |      |
| Educational Services, health care, and social assistance | 35,954  | 36,196  | 42,636  | 46,627  | 44,333  | 41,228  | 45,225  | 49,748  | 42,195  | N/A  |
| Manufacturing  | 10,545  | 11,715  | 9,219   | 13,416  | 9,828   | 9,766   | 9,514   | 10,507  | 10,638  | N/A  |
| Financial, insurance, real estate, rental, leasing       | 15,301  | 15,426  | 16,007  | 14,361  | 14,317  | 11,795  | 10,433  | 12,799  | 15,703  | N/A  |
| Information technology                                   | 5,300   | 6,405   | 6,605   | 6,335   | 6,182   | 3,885   | 5,533   | 4,479   | 6,105   | N/A  |
| Construction   | 15,915  | 15,938  | 14,729  | 14,827  | 10,548  | 9,321   | 10,628  | 9,997   | 12,534  | N/A  |
| Public Administration                                    | 24,493  | 22,971  | 23,009  | 24,485  | 27,302  | 25,537  | 24,582  | 23,763  | 25,741  | N/A  |

# Vibrant Central City

|   | 2005    | 2006    | 2007    | 2008    | 2009                 | 2010    | 2011                    | 2012                    | 2013                    | 2014                    |
|---|---------|---------|---------|---------|----------------------|---------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>1. Number of New Housing Units in Central City</b>   |         |         |         |         |                      |         |                         |                         |                         |                         |
| New Housing   | 17      | 315     | 58      | 461     | 33                   | 413     | 124                     | 199                     | 212                     | 316                     |
| <b>2. Asking Rents for Central City</b>   | \$954   | \$1,096 | \$1,143 | \$1,101 | \$1,124              |         | \$1,057                 | \$1,069                 | \$1,104                 | \$1,158                 |
| <b>3. Total annual attendance at major arts and cultural venues</b>                               |         |         |         |         |                      |         |                         |                         |                         |                         |
| Crocker Art Museum (Fiscal Year)  |         |         |         | 103,383 | 132,271              | 92,442  | 250,021                 | 286,573                 | 218,649                 | N/A                     |
| Sacramento Theater Company (Season: October through May)  | 34,398  | 34,704  | 32,817  | 32,848  | 31,517               | 27,051  | 28,196                  | 29,623                  | 23,704                  | 34,080                  |
| Convention Center Complex = Memorial Auditorium, Convention Center, Community Center Theater (FY) |         |         |         | 863,759 | 863,770              | 779,388 | 917,771<br>(428 Events) | 797,216<br>(391 Events) | 645,217<br>(369 Events) | 881,368<br>(382 Events) |
| California Music Theatre - Music Circus   | 143,196 | 132,586 | 136,936 | 137,515 | 107,973              | 99,167  | 90,278                  | 95,405                  | 109,000                 | N/A                     |
| California Music Theatre - Broadway Sacramento  |         |         |         |         |                      | 149,907 | 126,860                 | 163,860                 | 150,000                 | N/A                     |
| Farmers Market at Cesar Chavez Park   |         |         |         | 4,000   | 3,000 -3,500<br>week | N/A     | N/A                     | 3,500-4000              | 3,500-4000              | 224,000                 |
| Friday Night Concerts in the park   |         |         |         | 67,003  | 68,948               | 60,148  | 49,924                  | 65,506                  | 67,219                  | 70,300                  |
| <b>4. Central City Office Vacancy Rate</b>  | 12.90%  | 11.60%  | 10.50%  | 11.80%  | 13.70%               | 15.10%  | 16.30%                  | 17.80%                  | 18.4% (3Q 13)           | 18.9%(3Q14)             |



# Infill Development Redevelopment

|   | 2009    | 2010    | 2011   | 2012    | 2013    | 2013    |
|---|---------|---------|--------|---------|---------|---------|
| <b>1. New Development</b>   |         |         |        |         |         |         |
| Total New Housing Units   | 555     | 420     | 166    | 205     | 431     | 477     |
| New Housing Units in Shovel Ready Priority Areas (Tier 1 and 2)               | 104     | 298     | 109    | 132     | 338     | 381     |
| Total Non Residential (sq. ft)  | 910,656 | 226,302 | 95,484 | 152,258 | 187,021 | 170,063 |
| New non-residential development in Shovel Ready Priority Areas (Tier 1 and 2) | 704,606 | 89,825  | 70,866 | 65,523  | 184,967 | 125,623 |

# Complete Neighborhoods

|  | 2005  | 2006  | 2007  | 2008    | 2009         | 2010     | 2011      | 2012       | 2013    | 2014    |
|--|-------|-------|-------|---------|--------------|----------|-----------|------------|---------|---------|
| <b>1. Percentage owner-occupied single family units</b>                                    | 52.8% | 52.0% | 52.4% | 50.1%   | 48.0%        | 49.4%    | 48.2%     | 47.6%      | 65%     | 66%     |
|  |       |       |       |         | FY 2009/2010 |          |           |            |         |         |
| <b>2. Overall residential density within 1/2 mile of LRT stations (residents/acre)</b>     |       |       |       |         | 7.58         |          |           |            | 8.17    | 8.44    |
| <b>3. Number of acres of parkland per 1,000 population</b>                                 |       |       |       |         |              |          |           |            |         |         |
| Total acres  |       |       |       | 2,261.3 | 2,266.8      | 2,277.80 | 2278.8    | 2288.9     | 2288.9  | 2289.4  |
| Total population   |       |       |       | 457,849 | 466,685      | 466,488  | 472,169   | 475,524    | 472,511 | 475,122 |
| Acres per 1,000 population   |       |       |       | 4.94    | 4.86         | 4.88     | 4.82      | 4.81       | 4.84    | 4.82    |
| <b>4. Total acres of parkland added</b>  |       |       |       |         | 5.5 acres    | 11 acres | 1.3 acres | 10.1 acres | 0       | 0.46    |
|  |       |       |       |         | FY 2009/2010 |          |           |            |         |         |
| <b>5. Number of neighborhoods with 6 or more amenities</b>                                 |       |       |       |         | 51.64%       |          |           |            | 43.41%  | 53.49%  |
| <b>6. Child care: number of licensed child care facilities in a CP per 1,000 residents</b> |       |       |       |         |              |          |           |            |         |         |
| Family Child Care  |       |       |       | 2,342   |              | 2222     |           | 1802       |         | 1380    |
| Per 1,000 population   |       |       |       | 0.51    |              | 0.5      |           | 0.4        |         | 0.3     |
| Child Care Center  |       |       |       | 481     |              | 501      |           | 472        |         | 461     |
| Per 1,000 population   |       |       |       | 1.05    |              | 1.1      |           | 1.0        |         | 1.0     |
| <b>7. Number of certified farmers markets</b>  |       |       |       | 9       | 9            | 10       | 10        | 11         | 11      | 13      |

# Historic Preservation

|   | 2009 | 2010 | 2011 | 2012 | 2013  | 2014  | 2015 | 2016 |
|---|------|------|------|------|-------|-------|------|------|
| <b>1. Building Permits located in:</b>              |      |      |      |      |       |       |      |      |
| Historic Districts                                  |      |      |      |      | 50    | 6     |      |      |
| Non Historic Districts                              |      |      |      |      | 1,081 | 312   |      |      |
| <b>2. Percentage of City Acreage Surveyed</b>       |      |      |      |      | 8.42% | 8.42% |      |      |
| Total Acreage with a Completed City Historic Survey |      |      |      |      | 5,370 | 5,370 |      |      |

# Housing Affordability and Diversity

|   | 2005         | 2006         | 2007         | 2008         | 2009       | 2010       | 2011       | 2012       | 2013       | 2014       |
|---|--------------|--------------|--------------|--------------|------------|------------|------------|------------|------------|------------|
| <b>1. Percentage of homes that are affordable to median income families</b>                             |              |              |              |              |            |            |            |            |            |            |
| Median Houshold Income  | \$44,867     | \$46,055     | \$49,849     | \$50,958     | \$47,107   | \$46,731   | \$47,908   | \$48,546   | \$55,846   | N/A        |
| Median Price of Home  | \$341,400    | \$339,500    | \$300,000    | \$291,400    | \$250,300  | \$236,100  | \$208,500  | 210,200    | \$234,900  | N/A        |
| <i>Price/Income Ratio</i>   | 7.61         | 7.37         | 6.02         | 5.72         | 5.31       | 4.54       | 3.92       | 3.71       | 4.21       | N/A        |
| <b>2. Number of households that spend more than 30 percent of income on rent</b>                        |              |              |              |              |            |            |            |            |            |            |
|   | 35,162       | 32,082       | 38,499       | 40,888       | 50,846     | 48,328     | 47,423     | 51,392     | 48,781     | N/A        |
| <b>3. Production of affordable housing units by type</b>  |              |              |              |              |            |            |            |            |            |            |
| Extremely Low Income (ELI)  | 0            | 0            | 53           | 1            | 0          | 78         | 140        | 9          | 12         | 0          |
| Very Low Income (VLI)   | 578          | 410          | 125          | 106          | 24         | 108        | 118        | 103        | 104        | 102        |
| Low Income (LI)   | 431          | 345          | 346          | 707          | 100        | 54         | 7          | 222        | 148        | 123        |
| Moderate Income (MOD)   | 473          | 684          | 920          | 900          | 42         | 25         | 4          | 18         | 34         | 21         |
| <i>Total</i>  | <i>1,482</i> | <i>1,439</i> | <i>1,444</i> | <i>1,714</i> | <i>166</i> | <i>265</i> | <i>269</i> | <i>352</i> | <i>298</i> | <i>246</i> |
| <b>4. Number of foreclosures*</b>   |              |              |              |              |            |            |            |            |            |            |
|   |              | 2,479        | 8,153        | 16,049       | 12,739     | 11,545     | 8,111      | 3,409      | N/A        | N/A        |
| *Source: SACOG, Foreclosure Radar for the City of Sacramento. SACOG stopped their subscription in 2012. |              |              |              |              |            |            |            |            |            |            |

# Mobility and Transportation Choices

|   | 2005      | 2006      | 2007      | 2008      | 2009      | 2010      | 2011      | 2012      | 2013      | 2014 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------|
| <b>1. Mode split for trips</b>  |           |           |           |           |           |           |           |           |           |      |
| Auto  | 89.9%     | 89.9%     | 89.9%     | 89.5%     | 89.6%     | 89.3%     | 88.7%     | 89.1%     | 88.5%     | N/A  |
| Transit   | 3.9%      | 3.9%      | 3.9%      | 3.9%      | 3.7%      | 3.9%      | 4.1%      | 3.9%      | 4.3%      | N/A  |
| Bike/Walk   | 5.2%      | 5.3%      | 5.3%      | 5.6%      | 5.7%      | 5.7%      | 5.5%      | 5.8%      | 6.0%      | N/A  |
| Source: SACOG, March 2015.<br>Based on US Census Bureau "American Community Survey" (ACS) 3-year sample for City of Sacramento, excluding "Work at Home"        |           |           |           |           |           |           |           |           |           |      |
| <b>2. Vehicle Miles Traveled</b>  |           |           |           |           |           |           |           |           |           |      |
| Household-generated weekday VMT   | 6,837,461 | 6,781,546 | 6,818,583 | 6,937,112 | 6,897,288 | 6,780,975 | 6,961,719 | 7,023,540 | 7,242,503 | N/A  |
| Weekday VMT per capita  | 15.4      | 15.1      | 14.9      | 14.9      | 14.8      | 14.8      | 15.1      | 15.2      | 15.6      | N/A  |
| Source: SACOG, March 2015.<br>Based on SACSIM regional travel demand model estimates for 2012, and projected for other years based on HPMS and employment data. |           |           |           |           |           |           |           |           |           |      |

# Public Safety

|  | 2007   | 2008   | 2009   | 2010   | 2011   | 2012   | 2013   | 2014   |
|--|--------|--------|--------|--------|--------|--------|--------|--------|
| <b>1. Number of crimes reported under FBI Uniform Crime Report (UCR) by type</b>                           |        |        |        |        |        |        |        |        |
| Violent Crime  | 5,128  | 4,660  | 4,165  | 4,110  | 3,354  | 3,522  | 3,137  | 2,966  |
| Property Crime   | 24,399 | 22,499 | 21,001 | 20,148 | 18,563 | 19,964 | 17,980 | 15,208 |
| <b>2. Average response times for police</b>  |        |        |        |        |        |        |        |        |
| Priority 1   |        | 4:07   | 3:17   | 2:07   | 1:52   | 3:24   | 3:31   | N/A    |
| Priority 2   |        | 6:50   | 7:15   | 8:16   | 9:48   | 8:34   | 8:44   | 9:33   |
| Priority 3   |        | 8:51   | 8:50   | 9:39   | 9:25   | 9:51   | 10:15  | 10:44  |
| <b>3. Average response times for fire</b>  |        | 5:09   | 5:08   | 5:11   | 5:14   | 5:37   | 5:32   | 5:38   |
| <b>4. Total number of citizens who have participated in city sponsored disaster preparedness education</b> | 3948   | 4644   | 4403   | 7103   | 4163   | 4644   | 5490   | N/A    |
| <b>5. Percentage of city with at least 100-year protection</b>   | 96.2%  | 96.2%  | 70.0%  | 72.10% | 72.10% | 72.10% | 73.3%  | N/A    |

# Energy, Water, and Waste

|   | 2005          | 2006                  | 2007                  | 2008                  | 2009                  | 2010                  | 2011                  | 2012                  | 2013                | 2014  |
|---|---------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|---|
| <b>1. Residential electricity and natural gas consumption</b>                         |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| <i>Electricity (kWh)</i>  |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Citywide  | 1,307,297,646 | 1,356,424,402         | 1,330,221,618         | 1,349,787,559         | 1,362,496,399         | 1,305,190,938         | 1,343,895,669         | 1,358,478,558         | 1,366,613,213       | 1,388,331,978   |
| Per Capita  | 2,748         | 2,961                 | 2,851                 | 2,845                 | 2,832                 |                       |                       |                       |                     |   |
| Per Household   | 7,745         | 8,016                 | 7,808                 | 7,731                 | 7,689                 |                       |                       |                       |                     |   |
| <i>Natural Gas (Therms)</i>   |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Citywide  | 65,698,581    | 68,259,079            | 67,943,491            | 67,186,096            | 69,892,661            | 69,351,154            | 74,085,977            | 67,746,362            | 68,324,382          | Not available yet   |
| Per Capita  | 138           | 149                   | 146                   | 142                   | 145                   |                       |                       |                       |                     |   |
| Per Household   | 389           | 403                   | 399                   | 385                   | 394                   |                       |                       |                       |                     |   |
| <b>2. Non-residential electricity and natural gas consumption</b>                     |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| <i>Electricity (kwh)</i>  |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Citywide  | 2,319,281,156 | 2,471,710,797         | 2,478,886,777         | 2,480,335,739         | 2,411,768,200         | 2,350,426,391         | 2,345,773,832         | 2,329,432,563         | 2,304,806,332       | 2,306,479,089   |
| <i>Natural Gas (Therms)</i>   |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Citywide  | 61,998,270    | 66,372,188            | 66,976,990            | 68,521,938            | 65,559,751            | 69,024,231            | 63,103,848            | 62,327,360            | 63,045,534          | N/A   |
| <b>3. PV installations and installed capacity (rooftop and ground mounted)</b>        |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Cumulative Number of Photovoltaic Installations                                       | 176           | 201                   | 252                   | 343                   | 414                   | 489                   | 624                   | 219                   | 272                 | (580 from SMUD rebate data)<br>(341* from number of building permits finalized)         |
| New PV installations  |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Cumulative Installed capacity (kW)  | 2,426         | 2,497                 | 2,736                 | 3,181                 | 3,842                 | 7,072                 | 7,814                 | 2,980                 | 4,286               | (6,008 kW from SMUD rebate data)<br>(7,691 kW* from data on building permits finalized) |
| <b>4. Percentage of electricity use from renewable sources in SMUD's service area</b> | 13%           | 15%                   | 16%                   | 20%                   | 20%                   | 22%                   | 22%                   | 25%                   | 26.38%              | 20% (projected)   |
| <b>5. Water usage</b>   |               |                       |                       |                       |                       |                       |                       |                       |                     |   |
| Per capita  |               | 283 gal/day (FY05/06) | 295 gal/day (FY06/07) | 290 gal/day (FY07/08) | 239 gal/day (FY08/09) | 207 gal/day (FY09/10) | 207 gal/day (FY10/11) | 217 gal/day (FY10/11) | 218 GPCD (FY 12/13) | 205 (FY 13/14)  |

# Energy, Water, and Waste

|  |         |         |         |         |         |            |            |  |   |                               |
|--|---------|---------|---------|---------|---------|------------|------------|--|---|-------------------------------|
| Number of meters installed   |         | 638     | 2,001   | 2,221   | 1,982   | 20,800     |            |  |   |                               |
| % completed to date  | 2%      | 2%      | 4%      | 6%      | 25%     | 29%        | 34%        | 47%  | 51%                                     | 55%                           |
| <b>6. Tons of solid waste</b>  |         |         |         |         |         |            |            |  |   |                               |
| Reporting-Year Disposal Amount (tons)                                  | 666,799 | 574,711 | 515,079 | 477,253 | 423,325 | 429,462.00 | 427,980.13 | 401,445.54   | 439,275.39                              | Not available until June 2015 |
| Calculated Disposal Rate (CDR) lbs/capita/day (Note: Target is 6.9)    | unknown | unknown | 6       | 5.5     | 4.8     | 5          | 5          | 4.7  | 5.1                                     | Not available until June 2015 |
| Calculated Disposal Rate (CDR) lbs/employee/day (Note: Target is 10.8) | unknown | unknown | 9.3     | 8.5     | 7.7     | 9          | 8.1        | 7.6  | 8.3                                     | Not available until June 2015 |
| <b>7. Recycling Volume (tons diverted)</b>                             |         |         |         |         |         |            |            |  |   |                               |
| <i>Type</i>  |         |         |         |         |         |            |            |  |   |                               |
| Residential Curbside Green Greenwaste                                  | 86,449  | 80,259  | 71,199  | 78,265  | 73,751  | 78,544     | 68,388     | 72,213   | Collecting data in new format (see 7a.) |                               |
| Hazardous  | unknown | unknown | 381     | 371     | 384     | 383        | 456        | N/A  | Collecting data in new format (see 7a.) |                               |
| Electronic   | unknown | unknown | unknown | 128     | 136     | 152        | 143        | N/A  | Collecting data in new format (see 7a.) |                               |
| User   |         |         |         |         |         | 50         |            |  | Collecting data in new format (see 7a.) |                               |
| Residential Recycling  | 36,978  | 37,265  | 40,665  | 39,662  | 37,502  | 36,916     | 35,258     | 35,088   | Collecting data in new format (see 7a.) |                               |
| Commercial Recycling   | 2,827   | 2,273   | 2,564   | 2,591   | 2,375   | 1,944      | 1,198      | No Data (Sac City getting out of commercial recycling) | Collecting data in new format (see 7a.) |                               |
| <b>7a. Recycling Volume (tons diverted)</b>                            |         |         |         |         |         |            |            |  |   |                               |
| Reporting-Year Disposal Amount (tons)                                  |         |         |         |         |         |            |            |  | 439275                                  |                               |
| Calculated Disposal Rate (lbs/capita/day)                              |         |         |         |         |         |            |            |  | 5.1                                     |                               |
| Calculated Disposal Rate (lbs/employee/day)                            |         |         |         |         |         |            |            |  | 8.3                                     |                               |



# Carbon Footprint Air Quality

|   | 2005  | 2006   | 2007   | 2008   | 2009   | 2010    | 2011  | 2012    | 2013                  | 2014                  |
|---|---|--|--|--|--|---------|---|---------|-----------------------|-----------------------|
| <b>1. Carbon dioxide emissions (in metric tons carbon dioxide equivalents)</b>  | 78,584 MTCO <sub>2</sub> e<br>(Source 2005 GHG Inventory)   |  |  |  |  |         |   |         |                       |                       |
| <b>2. City operations (Includes fugitive landfill gas emissions)</b>  | 78,584 MTCO <sub>2</sub> e (Source: 2005 GHG Inventory)   | See below  | 79,160 MTCO <sub>2</sub> e<br>(Source: California Climate Action Registry) | 75,826 MTCO <sub>2</sub> e<br>(Source: California Climate Action Registry) | 69,213 MTCO <sub>2</sub> e<br>(Source: California Climate Action Registry) | unknown | unknown   | unknown | unknown               | unknown               |
| <b>3. City operations (Does not include fugitive landfill gas emissions)"</b>   | 60,980 MTCO <sub>2</sub> e<br>(Source: California Climate Action Registry)  | 58,331 MTCO <sub>2</sub> e<br>(Source: California Climate Action Registry) | See above  | See above  | See above  | unknown | unknown   | unknown | unknown               | unknown               |
| <b>4. City of Sacramento (MT CO<sub>2</sub>e)</b>   | 4,553,051 MTCO <sub>2</sub> e<br>(Source 2005 GHG Inventory)<br><br>4,083,239 MTCO <sub>2</sub> e<br>(Revised per GHG Inventory Update for 2030 General Plan) | unknown  | unknown  | unknown  | unknown  | unknown | 3,893,213 MTCO <sub>2</sub> e<br>(Source: GHG Inventory Update for 2035 General Plan) | unknown | Tracking next in 2016 | Tracking next in 2016 |
| <b>5. City of Sacramento per capita (MT CO<sub>2</sub>e)</b>  | 9.9   | unknown  | unknown  | unknown  | unknown  | unknown | unknown   | unknown | unknown               | unknown               |
| <b>6. Peaked Number of days Sacramento County exceeds Federal and State 8-hour air-quality standards</b>                | 36  | 43   | 18   | 56   | 40   | 23      | 44  | 49      | N/A                   | N/A                   |
| <b>7. Peaked Number of Days the Sacramento Metropolitan area exceeds Federal and State 8-hour air-quality standards</b> | 53  | 74   | 38   | 56   | 42   | 23      | 45  | 49      | N/A                   | N/A                   |

# Equity

|  | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | 2012       | 2013       | 2014       |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| <b>1. Percentage of residents below poverty level</b>  | 15.4%      | 14.3%      | 16.1%      | 19.2%      | 21.5%      | 23%        | 23.4%      | 23.4%      | N/A        |
| <b>2. Sacramento County High school dropout rates</b>  | 12.7%      | 23.5%      | 21.4%      | 23.3%      | 17.5%      | 20.2%      | 13.9%      | 11.3%      | N/A        |
|  | FY 05/06   | FY 06/07   | FY 07/08   | FY 08/09   | FY 09/10   | FY 10/11   | FY 11/12   | FY 12/13   | FY 13/14   |
| <b>3. Percentage of local high school graduates who completed all courses required for admission to UC and CSU systems</b> | 34.6%      | 31.3%      | 31.5%      | 29.4%      | 32.4%      | 33.8%      | 37.4%      | 38.8%      | N/A        |
| <b>4. Percentage of homeless persons of total county population</b>  |            | 0%         | 19%        | 20%        |            | 16%        |            | 17%        | N/A        |
| <b>5. Number of subsidized school lunches (Cntywide)</b>   | 16,044,663 | 16,427,998 | 16,660,117 | 17,108,340 | 17,605,971 | 17,746,246 | 18,147,187 | 18,129,754 | 18,306,941 |

# Civic Engagement and Government Services

|  | 2006    | 2007    | 2008    | 2009    | 2010    | 2011    | 2012    | 2013    | 2014    |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>1. Voter turnout (Local Election)</b>     |         |         |         |         |         |         |         |         |         |
| Total registered city voters                 | 193,770 |         | 216,220 |         |         |         |         |         | 220,263 |
| Total ballots cast                           | 110,535 |         | 169,488 |         |         |         |         |         | 106,607 |
| Turnout percentage                           | 57.04%  |         | 78.39%  |         |         |         |         |         | 48.39%  |
| <b>2. Number of volunteer hours per year</b> | 303,158 | 325,111 | 322,281 | 358,362 | 390,533 | 353,641 | 319,420 | 344,162 | 363,084 |