

## City of Sacramento City Council

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915 I Street, Sacramento, CA, 95814 www.CityofSacramento.org

Meeting Date: 4/26/2012

Report Type: Staff/Discussion

**Title: General Plan Annual Report** 

Report ID: 2012-00070

Location: Citywide

**Recommendation:** Pass a Resolution 1) initiating the 5-year update of the General Plan; and 2) initiating the update of the Housing Element.

**Contact:** Tom Pace, Long Range Planning Manager, (916) 808-6848, Community Development Department

**Presenter:** Tom Pace, Long Range Planning Manager, (916) 808-6848, Community Development Department

**Department:** Community Development Dept **Division:** Long Range Planning **Dept ID:** 21001222

### Attachments:

1-Description/Analysis
2-General Plan Annual Report.
3-Community Survey Summary
4-General Plan Implementation Matrix
5-General Plan Update Scope
6-Resolution

## City Attorney Review

Approved as to Form Sabina D. Gilbert 4/17/2012 2:05:52 PM

### **City Treasurer Review**

Reviewed for Impact on Cash and Debt Russell Fehr 4/16/2012 12:40:16 PM

### Approvals/Acknowledgements

Department Director or Designee: Max Fernandez - 4/17/2012 10:43:01 AM

Shirley Concolino, City Clerk John F. Shirey, City Manager



### **Description/Analysis**

**Issue:** The 2030 General Plan was adopted by the City Council in March 2009 and set a new direction for the future of Sacramento. Part IV of the General Plan provides an action strategy for implementation of the Plan, how to measure its success, and calls for the development of an annual report on the Plan's progress. This year's report focuses on projects and programs that will lay the groundwork for the City's economic recovery, including:

- Shovel Ready Sites Program. In 2009, the Council adopted a resolution that identified priority shovel ready sites. In identifying priority sites, the Council provided direction on where to invest and coordinate resources to provide the infrastructure needed to encourage development at key locations.
- *Green Development Code*. The intent of the Green Development Code project is to update the zoning code to encourage new growth and development. Changes include reorganizing the code for ease of use, providing flexibility in development standards, creating new zoning designations to allow for urban densities, and incorporating implementation measures from the recently adopted Climate Action Plan.
- *Parking Code Update*. Parking standards are being updated to be consistent with urban form types (i.e., Central Business District, Urban, Traditional, and Suburban), and to allow for alternative parking solutions to facilitate economic development and reinvestment in older commercial and mixed-use districts.
- *Climate Action Plan*. Adopted by Council in February 2012, the Climate Action Plan sets forth a series of implementation measures to ensure the City meets its sustainability goals while providing a clear, predictable path for development projects to comply with state environment requirements.
- General Plan Master Environmental Impact Report (EIR). The Master EIR is a comprehensive analysis of the impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to all subsequent development projects by providing the required environmental review at the time of the adoption of the General Plan.

This year's General Plan Annual Report is organized by the six themes of the 2030 General Plan:

- Growing Smarter
- Maintaining a Vibrant Economy
- Developing a Sustainable Future
- Living Lightly Reducing our "Carbon Footprint"
- Creating a Healthy City
- Making Great Places

<u>General Plan Five-Year Update</u>. The General Plan Implementation Program calls for an update of the Plan every five years. This ensures that the General Plan's policies, standards and strategic implementation program continue to be aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends. The scope of the next General Plan Update will include the following:

- Update the Housing Element
- Update the Master Environmental Impact Report
- Provide additional traffic analysis
- Incorporate state mandates from the Central Valley Flood Protection Plan
- Incorporate amendments to date
- Update the Technical Background Report

With this report, staff is requesting Council to direct staff to initiate the General Plan update and the Housing Element update. A proposed scope of work for the General Plan and Housing Element update is attached to this report.

**Policy Considerations:** The 2030 General Plan includes an implementation measure to develop an annual report to monitor the implementation of the goals and policies of the General Plan. This report implements that measure.

**Environmental Considerations: California Environmental Quality Act (CEQA):** The annual report for the 2030 General Plan is an administrative activity that will not result in any physical change to the environment, and is not considered a project under the California Environmental Quality Act (CEQA). CEQA Guidelines section 15378. No CEQA review is required.

**Sustainability:** The 2030 General Plan contains principles, goals, and policies that address sustainability. Examples include infill development, compact development, transit use, water conservation, water quality, alternative energy sources, and reuse of existing buildings. The annual report monitors the implementation of the sustainability goals and policies.

**Commission/Committee Action:** The Planning Commission reviewed the General Plan Annual Report on April 12, 2012. Staff will report on the Planning Commission discussion at the Council meeting

**Rationale for Recommendation:** The 2030 General Plan was approved by Council on March 3, 2009. The new General Plan calls for an annual report to the Planning Commission and Council on the progress made towards achieving its vision and goals (Implementation Measure *Administration 1.0*). In assessing this progress, staff and city leaders can highlight accomplishments, identify areas of underperformance, and develop an action plan for the upcoming year. The annual reports will ensure the General Plan continues to be a living document that is responsive to the City's short-term interests and needs while addressing its long term priorities and values.

Financial Considerations: There are no direct financial considerations associated with this report.

**Emerging Small Business Development (ESBD):** The purchase of goods or services is not associated with this report.



# 2012

# General Plan Annual Report DRAFT





Community Development Department City of Sacramento

April 1, 2012

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## Introduction

### 2030 General Plan

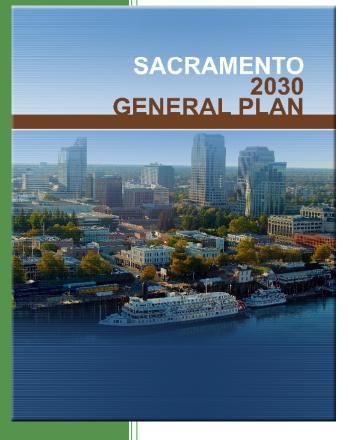
The 2030 General Plan, adopted by the City Council on March 2009, sets a new direction for the future of Sacramento. It includes policies, goals, development standards, and land use and urban form guidelines that guide the development of Sacramento through 2030. The vision of the General Plan is that...

### SACRAMENTO WILL BE THE MOST LIVABLE CITY IN AMERICA

### **Master Environmental Impact Report**

The City prepared a Master Environmental Impact Report (EIR) for the 2030 General Plan. The Master EIR is a comprehensive analysis of the impacts of growth anticipated in the General Plan. The Master EIR provides a benefit to all subsequent development projects by providing the required environmental review at the time of adoption of the general plan.

City projects that have used the Master EIR for city-intiated projects include the Florin Road Corridor Plan, Northeast Line Implementation Plan, Climate Action Plan, and citywide rezones for General Plan consistency. Additionally, the Master EIR has assisted various public works projects that provide the backbone for the



City's infrastructure, including street repaving, traffic light replacement, and pipeline upgrades.

### **General Plan Update**

The General Plan Implementation Program calls for an update of the Plan every five years. This ensures the policies, standards and strategic implementation are aligned with the Plan's vision and goals, and are responsive to current economic, social, and technological trends.

The update also includes a Master EIR "refresh" so that development can continue to benefit from the Report's environmental analysis.

## General Plan Annual Report

### **Annual Report Overview**

To ensure that the City is moving forward to achieve the General Plan's vision, the Community Development Department provides a report to the Council on an annual basis. The objectives of the report are to highlight the City's accomplishments, report on current challenges, identify trends, and gauge the public's level of satisfaction and engagement with the City. The 2030 General Plan Annual Report is also intended to assist Council on developing policy, establishing priorities, and providing direction to staff.

The sources of information for this report include the following:

*Community Survey* – The survey is the community outreach component of the annual report. It is used to capture the perspective on the livability of the City from those who live and/or work in Sacramento.

*Livability Index* – The Livability Index consists of 14 indicators and several data points that will measure the General Plan's success over time in achieving the Plan's vision to become the most livable city in the nation.

*Implementation Program* – The annual report includes a "progress report" on the General Plan's Implementation Program. This provides the opportunity to highlight progress made by all the departments and partnering agencies. Also, barriers to progress are identified and addressed.

Development Activity and Infill – A summary of the development that has occurred in the prior year, and whether or not it occurred in Shovel Ready Sites priority areas, is provided to help track the City's success in meeting the housing and job growth anticipated in the General Plan.

### Framework of the General Plan Annual Report

The six themes below guided the development of the General Plan. These themes provide the framework of the annual report.

- Growing Smarter
- Maintaining a Vibrant Economy
- Developing a Sustainable Future
- Living Lightly Reducing our "Carbon Footprint"
- Creating a Healthy City
- Making Great Places

## General Plan Annual Report

### **2030 General Plan Themes**

The 2030 General Plan's goals, policies, and implementation programs define a roadmap to achieving Sacramento's vision to be the most livable city in America. Underlying the vision is a set of six themes that thread throughout the General Plan:

### **Growing Smarter**

The 2030 General Plan favors developing inward over expanding outward into "greenfields" on the edge of the city. The City's growth pattern will be more compact, "infill" and reuse underutilized properties, intensify development near transit and mixed-use activity centers, and locate jobs closer to housing, which will lead to increased walking and and bicycling reduced automobile use.

### **Maintaining a Vibrant Economy**

The 2030 General Plan contains strategies to accommodate a diversity of businesses, employment, housing, and entertainment opportunities for Sacramento's residents, while focusing on the retention of existing and attraction of new businesses offering high-paying jobs.

#### **Developing a Sustainable Future**

Planning and developing a truly sustainable future depends on a healthy environment, strong economy, and the social well-being of Sacramento residents. Without a successful economy, financial resources will not be available to manage growth and protect resources.

### Living Lightly - Reducing Our "Carbon Footprint"

The General Plan takes several steps to reduce carbon emissions that contribute to climate change. General Plan strategies include mixed-use development that encourages walking and biking, use of public transit, "green building" practices, use of solar energy systems, architectural design to reduce heat gain, recycled construction materials, and water conservation measures.

### **Creating a Healthy City**

The 2030 General Plan endorses land use patterns and densities that foster pedestrian and bicycle use and recreation through expanded parklands, sports and athletic programming, and open spaces. Land use and development strategies, emergency response plans, public awareness, and policing programs are promoted to protect residents from the risks of crime.

#### **Making Great Places**

Sacramento is distinguished by its location at the confluence of the American and Sacramento Rivers, diverse residential neighborhoods, cultural centers, parks and recreation areas, extensive tree canopy, role as the center of California's governance, and place in California's settlement history. These assets contribute to the quality of life for residents while providing the opportunity for shaping development, conserving resources, and structuring the economy.

### PROJECTS IN PRIORITY SHOVEL READY AREAS



Sacramento Railyards 5th and 6th Streets Overcrossings



7th Street Block - K Street Entitlements Approved



La Valentina - 12th and E Streets Under Construction

### Infill Development/Shovel-Ready Sites Program

The General Plan envisions that most development in the City will be infill. The Shovel-Ready Sites Program was established in FY2004/05 with the intent of encouraging economic development at key locations in the City, particularly in infill areas. In October, 2009, the City Council adopted a resolution that identified priority shovel ready sites. (Please see map on the following page.) The priority Tier One opportunity areas are areas where development is either more likely to occur in the near-term, or had a greater potential for return on investment.

By identifying the priority shovel ready sites, the Council provided direction on where to invest and coordinate available resources to provide the infrastructure needed to encourage development that will have the largest impact on the City's economic health.

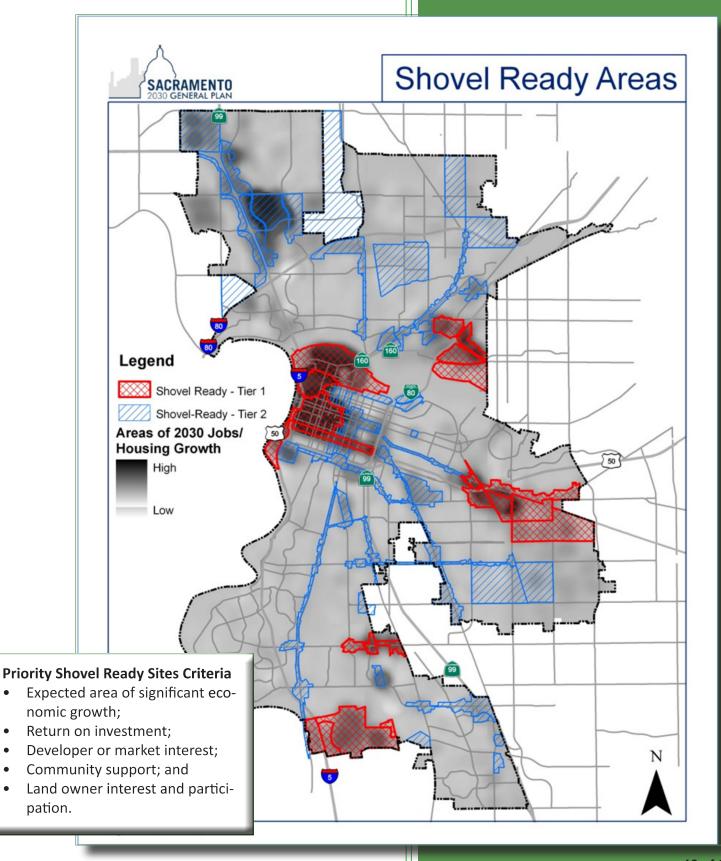
### 2011 Development in Shovel Ready Sites Priority Areas

Although development has declined in recent years, the City continues to prepare for anticipated economic revitalization. The General Plan's infill goal is to locate approximately twothirds of the growth anticipated in the General Plan in infill areas. Therefore, development within priority Shovel Ready Sites (both Tier I and II areas) is tracked to determine where growth occurs.

The chart below indicates that in the last three years, 45% of new residential units and 70% of commercial, retail, office, and industrial development occurred in Shovel Ready Sites priority areas. A large portion of non-residential development in a Shovel Ready priority site (Tiers 1 and 2) in the last three years is attributed to the 27-story building at 500 Capitol Mall which was completed in 2009. Also, multi-family units are concentrated in Shovel-Ready areas and located in established neighborhoods.

### **Development - Finaled Permits Issued**

	Reside	ntial (units)	Non-Residential (sf)	
	Citywide Shovel-Ready Areas		Citywide	Shovel-Ready Areas
2009	555	104	910,656	704,606
2010	420	298	226,302	89,825
2011	166	109	95,484	70,866



### **BENEFITS OF INFILL DEVELOPMENT**

- Alleviates demand for greenfield development
- Reduces vehicle trips
- Improves air quality
- Uses existing infrastructure
- Promotes complete neighborhoods

### CHALLENGES TO INFILL DEVELOPMENT

- Inadequate infrastructure
- Site contamination (Brownfields)
- Irregular lot sizes
- Higher land and construction costs
- Regulatory issues
- Environmental challenges
- Financial hurdles
- Neighborhood resistance



R Street Corridor Archway at 10th and R Streets



**Sacramento Center for Innovation** 

### Shovel-Ready Sites Program - Features Projects

While development is at its lowest point in recent memory, the ongoing implementation of the 2030 General Plan is providing a tremendous amount of capacity for responding to the next upturn in economy.

### Downtown Infrastructure Planning

The Downtown Infrastructure Study covers 54 city blocks, encompassing 12 proposed projects and 19 opportunity sites having development or redevelopment potential totaling 3.3 million square feet and over 1,100 residential units. The study was completed in September, 2011. The study will help promote development by removing the unknowns about the condition of infrastructure and any existing utility capacity to support anticipated growth in the Downtown.

### R Street Corridor

In past years, the City completed an infrastructure assessment of the R Street Corridor and directly funded improvements to the combined sewer system through grant funds to support additional development. In 2011, improvements were installed along R Street, including safer walkways for pedestrians, a newly paved roadway, preservation of historic rail lines, public art and an archway.

### Sacramento Center for Innovation

A comprehensive development and finance plan for the area south of Highway 50 near Power Inn Road and east of the railroad tracks is being developed. Working in conjunction with the Power Inn Alliance, property owners, Sacramento Municipal Utility District (SMUD), and California State University, Sacramento (CSUS), this effort is focused on preparing a large under-utilized infill area for future development to serve as a center for green and bio-technology as well as other research and development related businesses.

### Florin Road Corridor Plan

City staff worked with property oweners to prepare a 43-acre area for redevelopment. City staff conducted a number of critical studies and actions necessary to spur the redevelopment of the area including: utility infrastructure studies; traffic analysis; Phase 1 environmental site assessment; a market study and strategy report; and rezones to address zoning inconsistencies. 11 of 6

### **River District Specific Plan**

A comprehensive development and finance plan was developed for the 750-acre River District - an aging industrial area north of Downtown adjacent to the American River. The purpose of the Specific Plan is to establish policy direction and guidance on how the River District will develop in the future. The River District Specific Plan was approved by Council in February 2011. Additional activity in the River District includes the following:

- Greyhound was opened for business in the River District in August 2011.
- The Green Line extension and Township 9 station will be open in the Spring 2012.
- Richards I-5 Interchange Interim Project will be completed by June 2012.
- Township 9 Apartment Project will begin construction in Fall 2012.

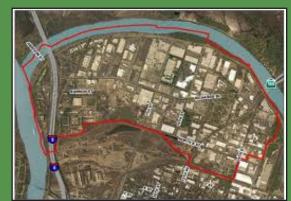
### Sacramento Railyards

The planning entitlements and environmental review of the 240-acre Railyards site were approved in December 2007. Several accomplishments have since taken place:

- The Track relocation project commenced in April, 2011.
- Portions of the 5th and 6th Street bridges were completed.
- The Richards I-5 Interchange Interim Project will be completed by June 2012; this project widens off-ramps and Richards Blvd. underpass and extends Bercut Drive to the northern portion of the Railyards site.

### Northeast Line Implementation Plan

This planning effort promotes reinvestment, redevelopment, and revitalization along the light rail corridor that includes the Globe, Arden/Del Paso, and Royal Oaks Stations. The Plan includes land use changes to better streamline uses that support an active and safe commercial corridor such as mixed use and mixed density housing as well as office and general commercial uses. Additionally, the Plan (adopted on March 15, 2011) has recommended infrastructure improvements that focus on key areas along the light rail corridor to encourage catalyst and near term development in the area.



River District Special Planning District



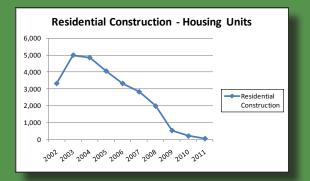
**Downtown Sacramento Railyards Shops** 



**Florin Road Corridor** 

## Maintaining a Vibrant Economy

### **DEVELOPMENT ACTIVITY**





### **Affordable Housing Production**

2007	2008	2009	2010
53	1	0	78
125	106	24	108
346	707	100	54
920	900	42	25
1,444	1,714	166	265
	53 125 346 920	53     1       125     106       346     707       920     900	53101251062434670710092090042

### 2011 Economic Environment

In recent years, new growth and development has slowed considerably (See Development Activity Chart – Residential Construction.)

During the last three years, the decline in housing production has been primarily due to:

- A weak housing market;
- High foreclosure rates;
- Lack of financing; and
- Building restrictions in Natomas due to inadequate flood protection.

Commercial development initially remained strong, even while the residential sector was declining. However, this trend ended in 2006. The Development Activity Chart to the left shows this trend. The decline in commercial development in Sacramento is largely due to:

- A retail sector impacted by job losses and a decline in consumer confidence;
- An office market that is oversaturated while companies are downsizing; and
- A industrial sector facing reduced demand from the contracting construction and other commercial sectors.

The General Plan has a number of goals that focus on economic stability and diversity. To implement these goals, the City has initiated projects that will stimulate development, including: the Sacramento Center for Innovation, the Downtown Infrastructure Study, and the Railyards. Staff has also initiated an update of the zoning code which will improve the planning entitlement process while ensuring good design and providing certainty for development consistent with the General Plan Policies.

Snapshot of the Economy							
2005 2006 2007 2008 2009 2010 2011							2011
Unemployment Rate	5.9	5.6	6.4	8.4	13.3	14.8	14.1
Median Household Income	\$44,867	\$46,055	\$49,849	\$50,958	\$47,107	46,731	Not Available
Median Income per Capita	\$22,841	\$23,886	\$25,536	\$25,313	\$24,471	\$24,142	Not Available
Median Price of Home	\$339,500	\$339,500	\$354,200	\$291,400	\$250,300	\$236,100	Not Available

# Maintaining a Vibrant Economy

### **Redevelopment Areas Total Dollars of Investment**

	2009	2010	2011			
City-Only RDA's						
65th Street \$3,067,5		\$1,996,888	\$1,187,882			
Alkali Flat	\$869,367	\$4,472,932	\$2,564,059			
Army Depot	\$2,802,014	\$2,421,208	\$1,709,798			
Del Paso	\$3,394,776	\$5,426,679	\$7,936,155			
Heights						
Downtown	\$47,108,691	\$61,337,084	\$41,589,332			
North Sacra-	\$5,063,205	\$4,027,483	\$3,295,875			
mento						
Joint City/Cour	nty RDA's					
Franklin	\$1,509,787	\$4,226,758	\$2,460,894			
Boulevard						
Stockton	\$10,080,785	\$3,129,477	\$2,016,461			
Boulevard						

### Citywide Total Annual Revenue (In Millions of \$)

	FY2008	FY2009	FY2010	FY2011
Property Tax*	\$126.0	\$129.3	\$124.2	\$116.0
Sales Tax	\$66.3	\$60.6	\$56.3	\$58.1
Hotel tax (TOT)	\$3.5	\$3.2	\$2.8	\$3.1
Utility User Tax	\$57.4	\$57.8	\$58.6	\$58.9

\*The Property Tax number consists of Current Secured, Current Unsecured and Property Tax in-lieu of VLF.

### Citywide Sales Tax - Restaurants and Bars\* (In Millions of \$)

4Q07-3Q08	4Q08-3Q09	4Q09-3Q10	4Q10-3Q11
\$8.0	\$7.7	\$7.5	\$7.6

\* Includes the following: Fast food restaurants, restaurants with alcohol sales, restaurants with on-line sales, hotel food sales, hotel food/bar sales, club food/bar sales.

2011 ACCOMPLISHMENTS

- Planning Entitlements for the 700 and 800 blocks of K Street were approved.
- Staff conducted five business walks, reaching out to nearly 800 businesses throughout the City.
- The Enterprise Zone areas were expanded.
- A new auto dealership was completed in the Haggin Oaks area.
- The City conducted a design competition for Capitol Mall.
- Commercial plan sets can now be submitted on line.
- Entitlements for the Powerhouse Science Center were approved.
- After a 42-year absence, cars are now allowed back on portions of the K Street Mall.
- The Greyhound Station relocated from downtown to the River District.
- Staff was awarded a SACOG award and the American Planning Association California Chapter 2011 Award of Excellence for Comprehensive Planning for the River District Specific Plan.



# Maintaining a Vibrant Economy

### **Making Development Easier**

Staff has initiated several projects to alleviate the cost, time, and uncertainty of development. These projects will provide the incentives necessary to encourage construction which will result in the creation of jobs, businesses, services, housing diversity, and entertainment and cultural venues.

### Green Development Code

The Green Development Code project - the update of the zoning code - will remove barriers to development, and incorporate the City's commitment to sustainable principles. Proposed actions of the Green Development Code include the following:

- Reorganizing the Code for ease of use;
- Developing Citywide plan/design review requirements;
- Providing flexibility in development standards to facilitate development of smaller urban infill lots; and
- Updating development standards to recognize urban and traditional development patterns identified in the General Plan.

### Parking Code Update

The Green Development Code Update includes updating parking standards and identifying alternative parking compliance to facilitate urban infill. The parking code update addresses:

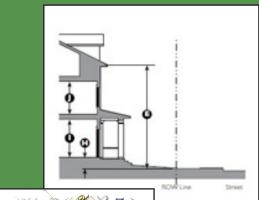
- Context Appropriate Parking Requirements Recognizing the need for reduced parking requirements for urban areas; and
- Alternative Parking Compliance Option of ministerial compliance with parking requirements instead of parking waivers.

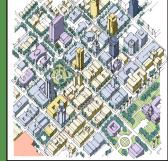
### General Plan 5-Year Update

The 5-year update of the General Plan will include updating the Master Environmental Impact Report (EIR). The Master EIR is key to revitalizing the economy, because it accomplishes the following:

- Provides basic environmental clearance
- Eliminates or reduces need for costly environmental impact reports
- Results in faster project processing

### SAMPLE TOOLS FOR DESIGN AND DEVELOPMETN STANDARDS



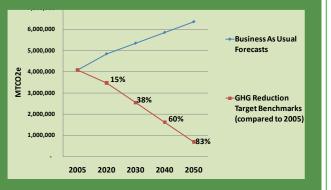




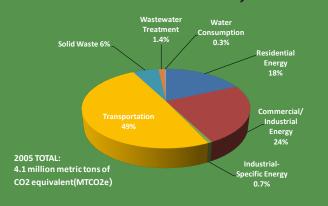
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# Living Lightly Reducing our Carbon Footprint

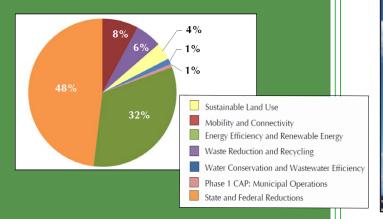
### Greenhouse Gas Forecast And Reduction Targets Sectors



### City of Sacramento Communitywide Greenhouse Gas Inventory

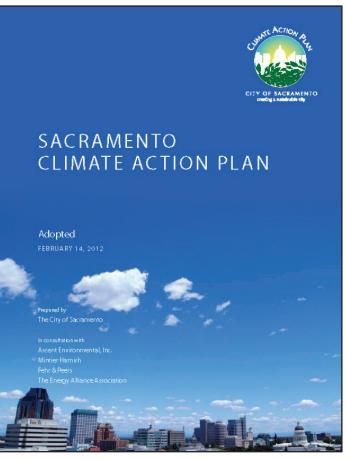


### 2020 Greenhouse Gas Reduction by Sector



### **Climate Action Plan**

In February 2012, the City Council adopted a Climate Action Plan, which identifies strategies to both reduce our community-wide greenhouse gas emissions, as well as prepare our community to adapt to the impacts of climate change. The Plan includes a number of strategies to achieve a greenhouse gas emissions target of 15% below 2005 levels by the year 2020. The Climate Action Plan will implement the 2030 General Plan's vision of becoming the most livable city in America, and will help Sacramento become a model of sustainable development and a leader in the conservation of energy, water, and natural resources.



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# Living Lightly Reducing our Carbon Footprint

### **Improving Air Quality**

The General Plan contains goals and policies that promote clean air and reductions in greenhouse gas emmissions. These include policies that support:

- the creation of a well connected transportation network,
- increased densities and a mix of uses in multi-modal districts,
- walking for short trips,
- bicycling for both short- and long-distance trips,
- improved transit to serve highly frequented destinations,
- conservation of energy resources, and
- reduced greenhouse gas emissions and air pollution.

Several indicators are used to track the City's progress towards meeting greenhouse gas emissions targets. The charts below are examples of such indicators. A variety of variables contribute to the outcome of the data, including weather, availability of transit, and cost of fuel. Therefore, the indicators must be tracked throughout several years and economic cycles. In recent years, data on mode split for trips have shown a decrease in auto use, and a slight increase in biking or walking. Air quality in the region has somewhat improved over the last four years.

### **Mode Split for Trips**

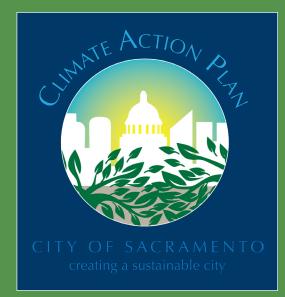
	2005	2006	2007	2008	2009	2010
Auto	89.9%	89.9%	89.9%	89.5%	89.6%	89.3%
Transit	3.9%	3.9%	3.9%	3.9%	3.7%	3.9%
Bike/Walk	5.2%	5.3%	5.3%	5.6%	5.7%	5.7%

### Vehicles Miles Traveled

	2005	2006	2007	2008	2009	2010
Weekday VMT per capita	14.5	14.40	14.2	14	13.8	13.5

Number of days in "Unhealthy" or "Very Unhealty" Air Quality Index Categories (May - October)

2008	08 2009 2010		2011
17	5	4	2



## The Climate Action Plan's 7 key strategies are focused on the following areas:

- Sustainable Land Use
- Mobility and Connectivity
- Energy Efficiency and Renewable
   Energy
- Waste Reduction and Recycling
- Water Conservation and Wastewater
   Efficiency
- Climate Change Adaptation
- Community Involvement & Empowerment



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# Developing a Sustainable Future

### **2011 HIGHLIGHTS**

### **Urban Farming**

- In 2011, the City Council adopted an ordinance to allow the development of community gardens on private property of less than one-half acre.
- Three new community gardens were established in 2011 (Martin Luther King Jr., Valley Hi Park, and Camellia Park Community Gardens), bringing the number of city-owned community gardens to eleven.
- The City changed the code to allow for egg-laying chickens on residential property.

### **Solar Projects**

In 2011, the City implemented significant projects and code changes to increase the adoption of solar technology

- Established a flat fee for residential and commercial solar projects, thus reducing cost and time invested in solar projects.
- Approved the installation of solar PV on 4 existing City facilities, including City Hall, 300 Richards Boulevard, the 24th Street Corporation Yard, and the Meadowview Community Center.
- Approved ordinances amending the Zoning Code to facilitate the location of stand-alone solar energy systems on private property, subject to a Zoning Administrator special permit review and approval.

### **Green Facilities Program**

- The City made energy retrofits to all eight of its parking garages, the Central Library, and the Pannell Meadowview Community Center.
- Fire Station 43 received a LEED Silver Certification from the US Green Building Council.

### A Sustainable City

The issue of sustainability is addressed throughout the General Plan, including the goals and policies of the Plan's elements. For example:

- The Land Use and Urban Design Element encourages compact development and transit use.
- The Environmental Resources Element has key policies addressing restoration of natural resources.
- The Utilities Element addresses water conservation, water quality, solid waste disposal, and alternative energy sources.
- The Historic and Cultural Resources Element addresses reuse of existing buildings.

The charts provided below and on the next page identify a few indicators used to gauge the City's to sustainability. While the data is influenced by many factors, e.g., weather and cost of materials, the Sacramento

### Water Usage Per Capita (gallons/day)

FY05/06	283
FY06/07	295
FY07/08	290
FY08/09	239
FY09/10	207
FY10/11	207

### Solid Waste Year Disposal Amount (in tons)

FY05/06	574,711			
FY06/07	515,079			
FY07/08	477,253			
FY08/09	423,358			
FY09/10	429,462			

# Developing a Sustainable Future

Resie	Residential Electricity consumption (knowate noar)					
	Total	per capita	per household			
2007	1,330,221,618	2,851	7,808			
2008	1,379,787,559	2,845	7,731			
2009	1,362,496,399	2,832	7,689			
2010	1,305,190,938	2,713	7,366			
2011	1,343,895,669	2,793	7,584			

Residential Electricity Consumption (kilowatt hour)

mar and

### **Residential Natural Gas Consumption (therms)**

	Total	per capita	per household
2007	67,943,491	146	399
2008	67,186,096	142	385
2009	69,892,661	145	394
2010	69,351,154	144	391

### PV Installations and Installed capacity (Rooftop and Mounted)

	New	Cumulative	Cumulative Ca- pacity
2007	51	252	2,736
2008	91	343	3,181
2009	71	414	3,842
2010	75	489	7,072
2011	135	624	7,814

### THE COOL CALIFORNIA CHALLENGE

The CoolCalifornia Challenge is a yearlong competition between cities to reduce the carbon footprints of residents and to build more vibrant and sustainable communities. It involves the following:

- Community engagement
- Fun and informational events
- Continual personalized and public feedback via web
- Social marketing campaign
- Rewards for winning households, groups, and cities.

The City of Sacramento has committed to participate in the CoolCalifornia Challenge and is currently working on an outreach strategy to engage the community.



## Creating a Healthy Environment

### **NEW AMENITIES AT ROSEBUD PARK**



### SACRAMENTO POLICE OUTREACH





### **Creating a Healthy and Safe City**

The City of Sacramento is committed to sustaining the health and safety of its residents, labor force, and visitors. Protection from the risks of natural and man-made hazards, crime, and disease are essential in establishing a sense of well-being for residents and important considerations in attracting new businesses to the City that will provide quality jobs.

There are several examples of how City services contribute to the health of the community. Parks provide a place where children play, adults participate in sports, and neighbors meet. Recreation programming offers a diversity of experiences that support families, provides healthy and educational activities to children, and keeps seniors active and engaged in their communities. In addition to responding to emergencies, the Police and Fire Departments provide public education on fire prevention, personal safety and emergency preparedness.

Despite budget constraints, departments are committed to continue their community outreach and education efforts, and look for new ways to address safety and health effectively and efficiently. Success of such efforts is demonstrated by the decreasing crime rate and the Police Department's improved response time to Priority 1 calls. Nevertheless, the community survey results indicate that crime continues to be a concern of citizens and employees.

### **Crimes Reported Under FBI Uniform Crime Report**

	2007	2008	2009	2010	2011
Violent Crimes	5,128	4,660	4,165	4,110	3,356
Property Crimes	24,399	22,499	21,001	20,148	18,702

# Creating a Healthy Environment

### **Community Outreach**

- The Police Department and the Sacramento Police Activities League (PAL) host an annual six week summer Fitness Boot Camp.
- Sacramento PAL provides healthy activities for children, building self esteem and promoting teamwork with police officers.
- Police and Fire attend community meetings to discuss neighborhood concerns.
- The Police Department works with community based organizations for gang prevention activities.
- The Office of Emergency Services provides training, attends community events, and distributes information packets.
- The Parks and Recreation Department continues to work with the community in planning future parks or improving existing parks.
- The Park and Recreation Department has several programs that have a positive impact on all age ranges and abilities.
- New amenities at Rosebud Park.
- Parks and Recreation is updating the City Ordinance on special events, allowing for a clearer, easier process while still being sensitive to residents.

### Average Reponse Times for Police (in minutes)

	2008	2009	2010	2011
Priority 1	4:07	3:17	2:07	1:52
Priority 2	6:50	7:15	8:16	9:48
Priority 3	8:51	8:50	9:39	9:25

### Average Reponse Times for Fire Department (in minutes)

2008	2009	2010	2011
5:09	5:08	5:11	5:14

### Number of Citizens Who Have Participated in Disaster Preparedness Training

2007	2008	2009	2010	2011
3,948	4,644	4,403	7,103	4,163

### PARKS AND RECREATION PROGRAMS



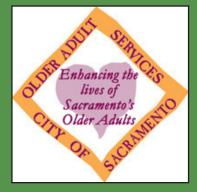




Triple-R Adult Day Program

Heart and soul in dementia care.

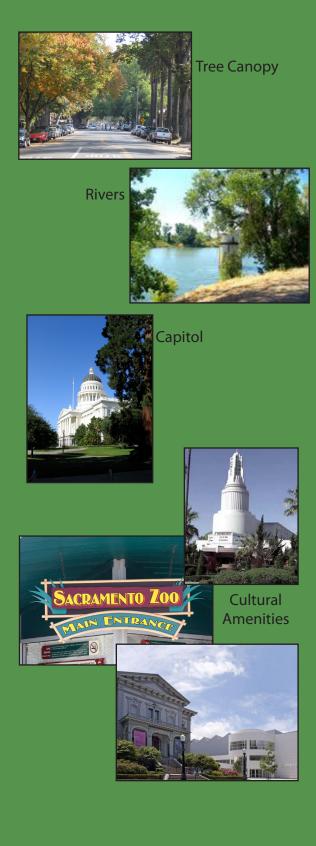




# Making Great Places

### **COMMUNITY SURVEY**

## Top images that survey participants would send a postcard of:

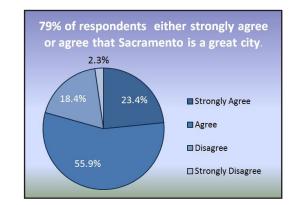


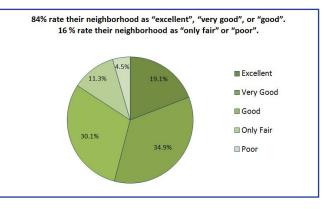
### **Community Survey**

The community survey is the Annual Report tool that best measures the community's perception of the "livability" of Sacramento.

Survey results indicate that participants generally feel positive about the current and future livability of Sacramento. The diversity of restaurant choices, interesting historic, cultural, and architectural amenities, and good colleges and universities were listed as the top indicators of livability. Additionally, respondents who reside in the City continue to be largely satisfied with their neighborhoods.

Concerns that persist are a lack of job opportunities, the crime rate, and the lack of an efficient public transit system. Recreation and shopping continue to be services that citizens often seek outside of the City. In 2011, however, for the first time in conducting this survey, respondents stated that their children's school is one of the top three services sought outside of the City.





# Making Great Places

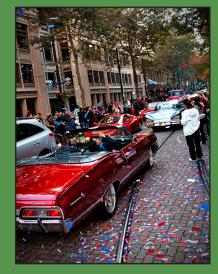
### **RECOVERING OUR HISTORY**





Maydestone Apartments

### **COMMUNITY EVENTS**



**Cars On K Street Event** 



**Veteran's Parade** 

## **Powerhouse Science Center**





## General Plan Annual Report

### **Community Development Department** Max Fernandez, Department Director David Kwong, Planning Director

### **PROJECT STAFF**

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<u>City Departments</u> Melissa Anguiano, Economic Development Robert Armijo, Utilities Jason Bader, Finance Michelle Basurto, Fire Department Mary de Beauvieres, Parks and Recreation Ed Cox, Transportation Sparky Harris, Transportation Pat Keller, Police Department

Agencies Sac. Housing and Redevelopment Agency Sacramento Area Council of Governments Sacramento Regional Transit Office of Emergency Services Capitol Area Development Agency



## 



### 2030 General Plan Annual Report COMMUNITY SURVEY RESULTS

The Community Development Department conducted the third annual quality of life survey in January 2012 as part of the General Plan Annual Report. This is the component of the annual report that asks residents and employees for feedback on the livability of Sacramento. The survey serves as an informal outreach effort, and its results are used to gauge the General Plan's success in identifying issues that are important to the community.

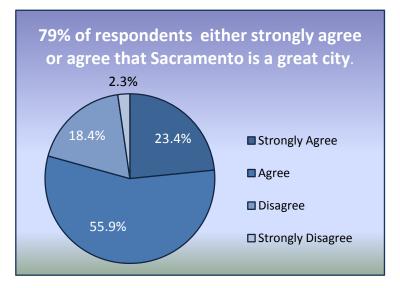
### Comparison to 2010 Survey

In general, the survey responses were similar to those of 2010. For example, survey participants generally feel positive about the current and future livability of Sacramento. The diversity of restaurant choices is cited as a high indicator of such livability. Additionally, respondents who reside in the city continue to be largely satisfied with their neighborhoods.

Concerns that persist are a lack of job opportunities, the crime rate, and the lack of an efficient public transit system. Recreation and shopping continue to be services that citizens often seek outside of the city. In 2011, however, for the first time in the history of this survey, respondents stated that their children's school is one of the top three services sought outside of the city.

The one area of significant change from last year's responses is for the question, "What makes Sacramento a livable city?" As mentioned above, diversity of restaurant choices was identified as a top indictor of livability in 2011, as it was in 2010. However,

"interesting historical, cultural, and architectural amenities" and "good colleges and universities" replaced last year's top livability standards of "downtown/midtown" and "my neighborhood is clean". A contributing factor to this change is that the survey tool was modified to add colleges and universities to the list. Also, historical and cultural amenities were rated slightly below clean neighborhoods last year. Its elevated placement may be caused by the attention of recent projects, such as the Crocker Art Museum and the Maystone Apartments.



### **Distribution of Survey**

A total of 758 people responded to the 2012 survey. The survey was distributed electronically by the following methods:

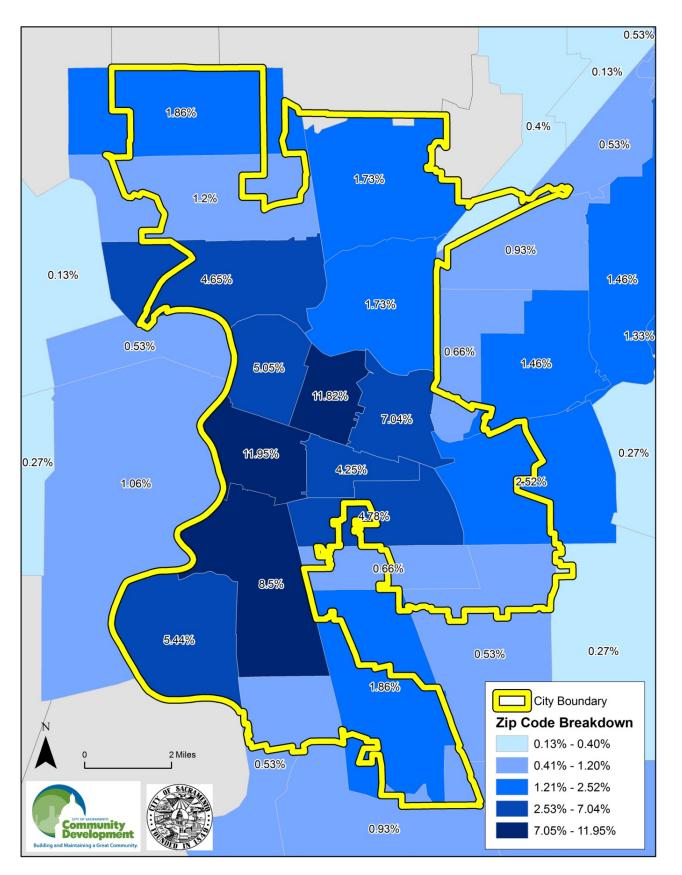
- An e-mail "blast" to more than 2000 contacts that includes the following contacts:
  - Neighborhood Services
  - o Neighborhood and Business Associations
  - o Area Businesses
  - Community Groups
  - o General Plan Outreach List
  - o Councimembers
- Neighborhood Services included a link to the survey in their "Tidbits" publication.
- The citywide e-letter featured the survey.
- Links to the survey were posted on the City of Sacramento, Community Development Department, and General Plan websites.
- The survey link was posted on social media sites including the City Facebook and Twitter pages, as well as numerous stakeholder groups' social media sites.
- Media outreach was conducted to engage the community, which resulted in radio coverage on KFBK and exposure on Sacramento Press.

Maps provided on the following pages show the level of participation by the zip codes provided by survey participants. The zip code maps are followed by graphs and summaries of the responses to each survey questions.



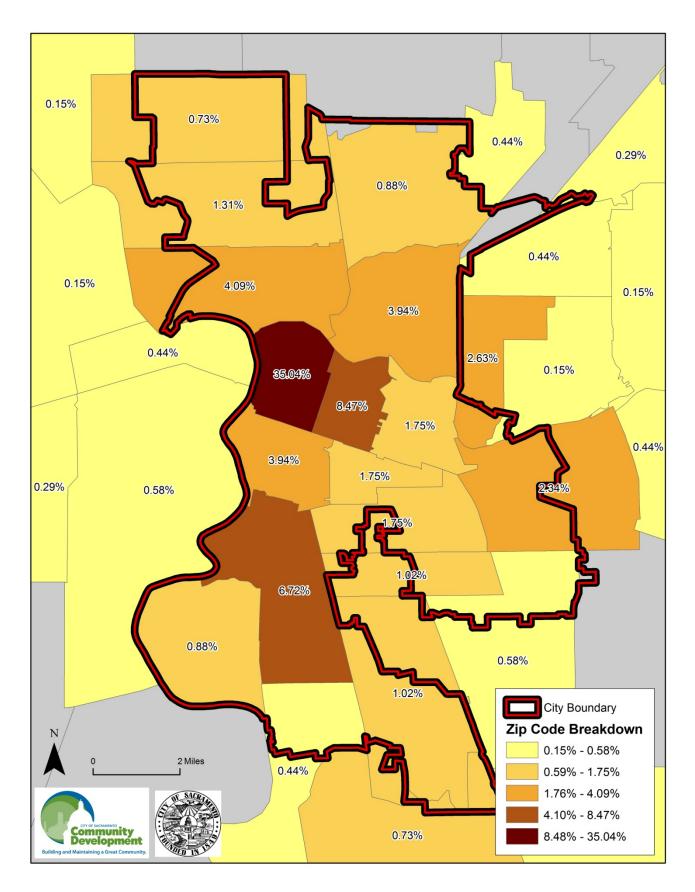
## **Survey Participation – Home Zip Codes**

(Based on 753 Responses)



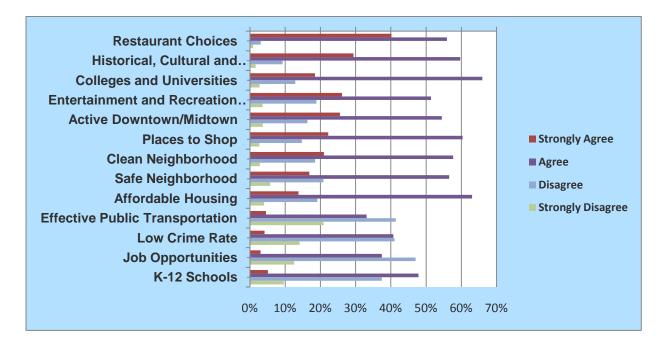
## **Survey Participation – Work Zip Codes**

(Based on 685 Responses)

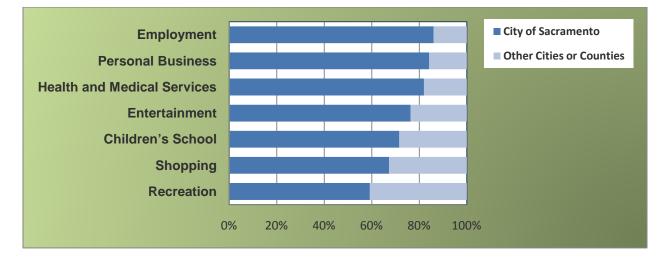


## **Survey Questions**

### I believe the City of Sacramento is a great place to live because... (Agree/Disagree)



### Where do you go for the following services and activities?

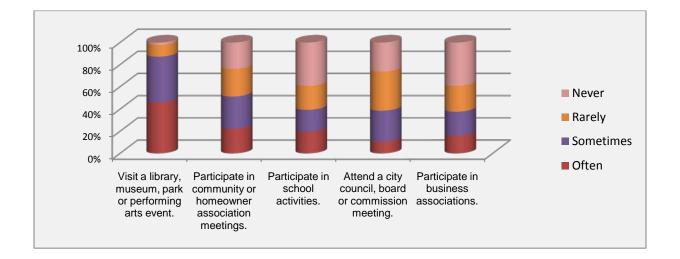


Participants were asked to provide information about why they seek services outside of Sacramento. The most frequent responses follow:

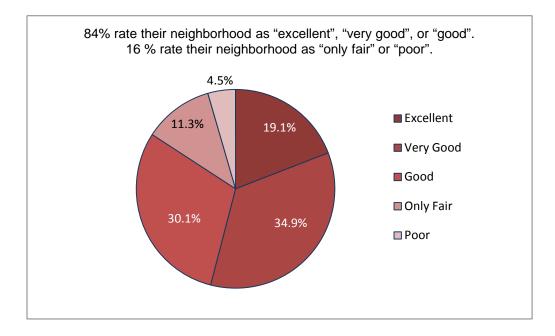
- 1. Shopping
- 2. Entertainment/Cultural Venues
- 3. Outdoor Recreation

### How often do you participate in the following activities?

(The purpose of this question was to gauge the level of civic activity of Sacramentans.)



## Overall, how would you rate your neighborhood?



Participants provided additional feedback about their perception of their neighborhoods:

Positive aspects of neighborhoods:

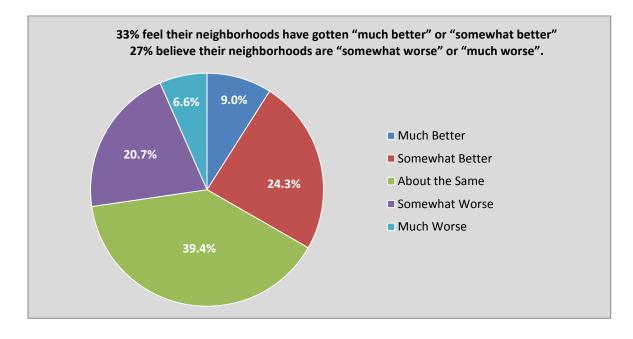
- 1. Sense of Community
- 2. Walkable neighborhoods
- 3. Tree Lined Streets

Areas of concern:

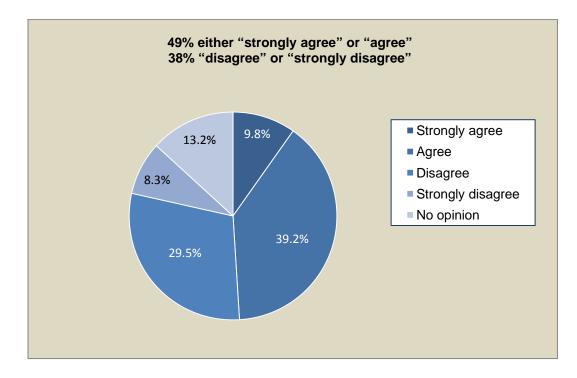
- 1. Crime
- 2. Blight / Trash
- 3. Lack of Services

Looking back a few years, would you say your neighborhood has gotten...





The quality of life in Sacramento will improve over the next few years (Agree/Disagree)



Participants provided additional feedback about why they believe the quality of life in Sacramento will/will not improve over the next few years?

Why will the quality of life in Sacramento improve?

- 1. Potential / Assets / Increased Citizen Participation
- 2. New Forward Thinking Leadership
- 3. Improving Economy / Revitalization

Why won't the quality of life in Sacramento improve?

- 1. Poor Leadership
- 2. Economic Downturn
- 3. Not Enough Jobs



Ł	ENTATION AREA: ADMINISTRATION	
No.*	Implementation Measure	2011 Update
1	The City shall prepare an annual report to the City Council on the status of the General Plan and progress in its implementation, including the status of priority implementation programs and the progress in meeting the city's fair share of regional housing needs, and submit it to the California Office of Planning and Research.	Staff has taken the annual report to the Planning Commission and the City Council for the past two years. The next annual report is scheduled for March of 2012.
3	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to update and adopt a Sphere of Influence consistent with the growth planned for in the General Plan.	The City's focus has been re-oriented toward infill development. The Sphere of Influence was amended to add 28 acres (Aspen 1) in April 2009. The County (February 2012) initiated a process to amend the Urban Services Boundary to include the Natomas Join Vision area.
4	The City shall work with Sacramento Local Agency Formation Commission (LAFCo) to prepare and adopt a Municipal Service Review (MSR) to identify the existing capacity and means of financing the probable demand for services based on the build out of the General Plan.	City staff has prepared MSR's for specific projects. No comprehensive MSR is being undertaken due to a lack of resources. However, SB244 (2011, Wolk) requires amendments to the Land Use Element of the General Plan (by mid-2013).
5	The City shall improve upon and expand the city's MATRIX program to include outside agencies and neighborhood and business groups.	Development projects are routed to neighborhood groups, outside agencies, schoo districts, and business groups.
6	The City shall develop a Livability Index program (i.e., Indicators Program) that monitors the success of the City in achieving the goals of the General Plan.	Staff has developed a Livability Index consisting of 14 indicators and several data points for each indicator that are identified in the General Plan Annual Report.
7	The City shall conduct an annual review of the Livability Index and report the findings to City Council.	Data and analysis of the Livability Index is included in the annual report, scheduled to be presented to the Planning Commission and Cit Council in April 2012.
8	The City shall work with department managers and directors in evaluating the effectiveness of the General Plan in its role in guiding city operations, development review, master planning, and budgeting. A summary of this discussion and evaluation shall be reported to the City Council on an annual basis.	Staff works with the other departments to identify the status of the implementation measures identified in the Part IV of the 2030 General Plan. This status is included in the annual report.

MPLEM	ENTATION AREA: ADMINISTRATION	
No. *	Implementation Measure	2011 Update
9	The City shall prepare and implement a public outreach program to educate business and community groups on the General Plan and its role in guiding city operations, development review, master planning, and budgeting.	Outreach for the General Plan is also provided as it relates to specific implementation project such as the Marconi Station Technical Background report, the Climate Action Plan, and the Green Development Code.
10	The City shall create a priority list for how sections of the Sacramento Code and applicable guidelines will be updated consistent with the General Plan in areas including, but not limited to, the following: Streamlining infill development Building heights Densities/intensities Transit-oriented development regulations Mixed-use development Urban design and transitions between uses Green/sustainable development practices Transportation/streetscape standards Parking standards Neighborhood/building preservation Protection of Historic Resources Parks and open space standards Site Planning	The Community Development Department has initiated an update of the zoning code. Priority amendments are based on the General Plan implementation program.
11	The City shall identify and prioritize key areas (e.g., transit centers, mixed-use corridors), development sites, opportunity areas, and infill areas for rezoning to promote infill development and ensure consistency with the General Plan.	The City Council confirmed the location of Tier One and Tier Two Priority Shovel Ready Sites in October 2009.
12	The City shall review master plans and service level goals and standards to ensure they achieve the highest level of services the City can reasonably afford, using the tools and methods described in the Citywide Financing Strategy.	Staff continues to participate in the review of the Transportation Programming Guide and is currently working with the Department of Utilities to prepare their master plans and prioritization of capital improvement projects.
13	The City shall review and update the Sacramento Code, Zoning Ordinance, and applicable guidelines, consistent with the policies and diagrams of the General Plan.	The Community Development Department initiated an update of the zoning code that will be more aligned with the General Plan. The update will be accomplished in phases. The first phase is estimated to be completed in 2012.

IMPLEME	ENTATION AREA: ADMINISTRATION	
No.*	Implementation Measure	2011 Update
14	As part of its annual review and adoption of the Budget and Capital Improvement Program, the City shall review the policies and implementation programs of the General Plan to ensure consistency in the Budget and Capital Improvement Program.	General Plan consistency review to the Planning Commission. The next review will be completed in May of 2012.
15	The City shall prepare and implement internal guidelines for preparation and adoption of geographic and operational master plans and strategies that includes the types of master plans and strategies that will be prepared, updated, and adopted by city departments in the future.	This assignment was completed as part of the development of the Planning Division procedural manual.

MPLEM	ENTATION AREA: LAND USE	
No.*	Implementation Measure	2011 Update
1	The City shall develop and maintain a citywide database of vacant and underutilized sites to monitor the city's growth and change. The City shall prepare an annual report on the number of vacant sites and underutilized sites that were developed during the previous year.	Due to lack of resources, this effort has been delayed indefinitely.
2	The City shall prepare a comprehensive update of the Infill Strategy, including integration of the city's Commercial Corridor Revitalization Strategy into the Infill Strategy, to address obstacles to development in target infill areas, commercial corridors, and key opportunity sites.	Due to lack of resources, no comprehensive update is being prepared; limited resources are focused on specific opportunity areas.
3	The City shall submit an annual report to the City Council that evaluates implementation of the Infill Strategy.	TheInfill Strategy report is incorporated into the General Plan Annual Report
5	In conjunction with the Shovel Ready Program, the City shall work with the Sacramento Housing and Redevelopment Agency to identify key infill sites in opportunity areas and established infill areas and ensure that major entitlements and incentives (e.g., rezone, CIP investment, environmental review, and economic development assistance) are in place to facilitate development.	In collaboration with SHRA, the City has been working to encourage infill development in several shovel-ready areas including Florin Road, the River District, Railyards, Curtis Park Village, Northeast Line stations, Marconi Station, and the Sacramento Center for Innovation Area (65th Street).
6	The City shall work with Sacramento County to develop a Master Property Tax sharing agreement for annexation areas.	City staff researched the previous master property tax sharing agreement as well as more recent individual project annexation agreements. Rather than developing a new master agreement, staff has identified considerations (e.g., existing tax base and municipal service loads) for future tax sharing agreements to be negotiated on a case-by-case basis.
7	The City shall update the zoning code to identify a process to allow a development project to exceed maximum allowed FAR, based on the project's "significant benefits" to the public. "Significant benefits" shall also be defined through the zoning code update.	Staff is currently updating the zoning code, which will include identifying features of a development project that can be defined as a "significant benefit".

IMPLEMENTATION AREA: LAND USE		
No. *	Implementation Measure	2011 Update
8	The City shall prepare guidelines that describe the City's process for qualifying for CEQA streamlining for residential mixed-use projects and "Transportation Priority Projects" as provided under State law.	The City is providing data/research to SACOG for the completion of the Sustainable Community Strategy and completion of MTP update. Two transit priority projects have been identified in the City.
9	The City shall develop and implement a green neighborhood design checklist to evaluate large- scale residential development in new growth areas. The checklist will incorporate principles that support healthy sustainable neighborhoods (e.g., Healthy Development Checklist and green rating programs such as LEED for Neighborhood Development). Compliance with the checklist would qualify the development for incentives such as reduced fees, expedited entitlement and permit processing, and density bonuses for new construction.	Staff applied for the state's Sustainable Communities Planning grant. Pending grant award, this program will be completed by 2014.
10	The City shall develop and implement a program to promote sustainable development through regular regional coordination meetings that include local government representatives and other applicable agencies.	Community Development and General Services staff continue to meet regularly with the Sacramento Area Green Partnership, and other alliances/partnerships with the County of Sacramento, SMUD, and other jurisdictions in the region to foster and promote sustainable development.
12	The City shall work with the Sacramento Housing and Redevelopment Agency to prepare midterm implementation plans status reports every 2.5 years, in accordance with state Redevelopment Law.	City staff works with SHRA to implement projects and programs that are included in the status reports.
13	The City shall work with the Sacramento Housing and Redevelopment Agency to review and update the Consolidated Plan every 5 years.	A status of the Consolidated Plan is provided in the annual Housing Element Annual Report. (Next scheduled for 2013.)
14	The City shall work with the Sacramento Housing and Redevelopment Agency to prepare and submit an annual report to the City Council that evaluates implementation of the Consolidated Plan.	In progress and on schedule.
15	The City shall provide ongoing training to staff and their respective commissions to implement the General Plan.	Staff continues to provide General Plan training, including outreach to other departments during the CIP/General Plan consistency review and for specific planning efforts.

IMPLEM	ENTATION AREA: LAND USE	
No.*	Implementation Measure	2011 Update
16	The City shall amend the Sacramento Code to establish additional standards, including cool roofing, green roofs, light colored pavement, and other measures, to minimize the heat island effect. Such standards shall be incorporated into the City's Green Building Program and Climate Action Plan, as appropriate.	The Phase 2 Climate Action Plan was approved by Council in February 2012. The Plan includes specific actions to encourage cool roofs, green roofs, light-colored pavement, and other measures. It is expected that these action items will be implemented during the 2nd phase of the Green Development Code Update, which will begin in 2012.
18	The City shall develop and implement an educational program to train City staff and inform the development community and other community groups about the new land use and urban form guidelines and standards and policies of the General Plan.	Outreach is provided for specific project that implement the General Plan, such as the implementation of the Northeast Line Plan, Marconi Station Technical Background Report, and the Sacramento Center for Innovation.
19	The City shall prepare and adopt Central City Urban Design Guidelines and Plan.	The Central City Urban Design Guidelines were approved by Council in May 2009. An infrastructure study was recently completed. Currently, staff are developing a scope for the Central City Urban Design Plan.
21	The City shall work with the City of West Sacramento to update and adopt the 2003 Sacramento Riverfront Master Plan.	There are no resources for this project at this time.
23	The City shall prepare and adopt guidelines for the conversion of nonresidential uses to residential uses.	Resources are not available at this time.
24	The City shall work with Sacramento State University to establish a committee that includes city staff, University staff, and community members to plan development around the Sacramento State University campus.	The Sacramento Center for Innovation Special Planning District is currently being developed. The estimated time of completion date is July 2012.
25	The City shall work cooperatively with Cal Expo to plan future development on the State Fair grounds, including consideration of the proposed development of an 18-20,000 seat indoor multi-purpose arena.	In progress. Working with Cal Expo to explore options for improvements to Cal Expo.
26	The City shall work with local hospitals to conduct a study to identify possible locations for a new hospital north of the American River.	A hospital site is tentatively sited in North Natomas as part of a future private development application.

IMPLEM	ENTATION AREA: HISTORIC AND CULTURAL	RESOURCES
No.*	Implementation Measure	2011 Update
1	The City shall report annually to the City Council on the status of the Preservation Office, Commission, and programs.	Staff is coordinating a schedule for this measure with division managers.
3	The City shall expand and update the existing context statement for Sacramento as necessary to include more recent history of the Sacramento area in order to maintain a basis for evaluating the significance of a resource.	Not complete, and not anticipated to be undertaken this or next fiscal year.
4	The City shall maintain provisions in the Sacramento Code for a preservation program consistent with the federal and state Certified Local Government requirements.	This program is maintained on an ongoing basis. Staff, program, and commission comply with CLG requirements.
5	The City shall ensure that public and private projects and activities involving historic and cultural resources are consistent with the General Plan and Preservation Ordinance and shall periodically review and update appropriate procedures, including sanctions for non- compliance.	In progress, a major part of Preservation staff's workload involves these items.
6	The City shall review the established minimum maintenance program and standards for historic properties and identify other options and programs to provide for maintenance and upkeep of historic properties and resources.	Ongoing, the Preservation Commission has an ad hoc Minimum Maintenance Committee looking at incentives and regulatory options to ensure compliance.
8	The City shall designate additional Landmarks and Historic Districts based on the findings of survey efforts.	Nine landmarks and a new historic district were listed in the Sacramento Register as part of the River District Special Planning District. Landmark and Historic District recommendations in an Oak Park survey is to be pursued in 2012.
9	The City shall conduct a study to assess the need for Historic Preservation Overlay Zones and other mechanisms to increase protections for historic resources, and review and revise, as needed, the Zoning Ordinance.	See #3 above.
10	The City shall review its Listed Structure Plan for larger commercial structures and other resources not covered in the Preservation Development Standards for Residential and Neighborhood Commercial Properties.	Completion of preservation development standards is delayed and limited to residential properties only. Commercial structure standards will be pursued dependent on availability of resources. Likely to not have funding until or after 2012.

IMPLEM	IMPLEMENTATION AREA: HISTORIC AND CULTURAL RESOURCES		
No.*	Implementation Measure	2011 Update	
11	video production. The City shall make copies (e.g., brochures and booklets) of the above information available to interested parties, as follows: * How to Nominate a Property to the Sacramento Register * City's application review process * California Historical Building Code * Loan or grant programs, if any Secretary of the Interior's Standards for the Treatment of Historic Properties, and other applicable Secretary of the Interior standards * Sacramento Register * Preservation Development Standards * Displays of historic/archaeological artifacts. * California Environmental Quality Act (CEQA) relative to historic and cultural resources * Preservation incentive programs	The Sacramento Register of Historic and Cultural Resources update for 2011 has been posted on the website. Other updates in process.	
12	The City shall develop procedures that integrate preservation (e.g., historic resource surveys) in other land use planning efforts such as Community Plans, Redevelopment Area Plans, and Specific Plans.	The Sacramento Center for Innovation Specific Plan, which includes a survey on historic resources, is in progress.	
14	The City shall amend the Sacramento Code relative to archaeological resources to require pre-construction field surveys, research and testing procedures for those areas proposed for grading, excavation or construction in high- sensitivity areas, and to require discovery procedures for archaeological resources found during grading, excavation, or construction, whether or not the project site is located in a high-sensitivity area. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible.	Staff plans to initiate, with Environmental Planning staff, an evaluation of the work that needs to be completed, pending staff and resource availability. It will possibly be completed in 2012.	

IMPLEME	RESOURCES	
No.*	Implementation Measure	2011 Update
15	The City shall amend the Sacramento Code to require discovery procedures for paleontological resources found during grading, excavation, or construction. These procedures shall include protocols and criteria for qualifications of personnel, and for survey, research, testing, training, monitoring, cessation and resumption of construction, identification, evaluation, and reporting, as well as compliance with recommendations to address any significant adverse effects where determined by the City to be feasible.	Staff plans to initiate, with Environmental Planning staff, an evaluation of the work that needs to be completed, pending staff and resource availability. It is tentative scheduled to be completed in 2012.
16	The City shall work with its partner public and private organizations to develop and implement a heritage tourism plan through its Preserve America Community designation.	The 2010 Grant Application was not approved. Staff will regroup and consider options for pursuing grant in 2012.

No. *	Implementation Measure	2011 Update
1	The City shall develop an aggressive marketing campaign that promotes the city's assets and strengths to prospective businesses and employees looking to move to the region.	The Economic Development Department continues to develop target marketing materials to promote the City's opportunities for business relocation and growth. As new strategies and goals are developed, the City will create materials and collateral to strengthen and achieve those objectives.
2	The City shall review and update the Economic Development Strategy every 5 years.	The Economic Development Department has embarked on an update to the 2007 approved Strategy. The Center for Economic and Strategic Research (CSER) was retained to conduct data mining and analysis that illustrates the change in the economic climate and examines Sacramento's strengths and weaknesses by industry sector and clusters. Ar updated 2012 Economic Development Strategy is expected to be completed by April 2012.
3	The City shall submit an annual report to the City Council that evaluates implementation of the Economic Development Strategy.	An annual report for the 2011 calendar year will be initiated.
4	The City shall work with government, businesses, and higher education industries to establish targeted marketing programs (e.g., "Campus Sacramento Initiative") to assimilate current students and new college graduates into the city's and region's workforce.	The City continues to support the quarterly LEED Convergence events and, in partnership with other Regional Partners, supported LEED's GIS career education fair in the Fall 2011 at Ca Expo. The purpose of the fair was to educate high school students about careers and post-secondary training, provide students with a better understanding of the necessary skills, training requirements, and educational pathways for their field of interest, and prepar- students to make an informed decision about their future.
5	The City shall survey existing businesses and targeted growth industries to identify workforce skill needs and use this information to recruit technical institutions with specialized training programs that focus on these needs.	In an effort to revitalize manufacturing in the region, Economic Development was a co- partner in organizing a business summit in November 2011. More than 165 attended this event representing various industry sectors, including manufacturing, education, workforce development and the service industries. A survey is anticipated to go out by February 2012, seeking additional information on workforce needs.

IMPLEM	ENTATION AREA: ECONOMIC DEVELOPMENT	
No. *	Implementation Measure	2011 Update
7	In conjunction with the preparation of opportunity area urban form concepts, the City shall develop specific economic development strategies for targeted opportunity areas.	As part of the department's marketing effort and attraction efforts, informational fact sheets highlighting key opportunity areas throughout the city have been made and distributed.
9	The City shall work with SACTO and other local economic development organizations to develop an "economic intelligence" database of market and industry knowledge about companies the City desires to recruit and locate within the city limits and the region.	The City continues to work with all its appropriate economic development partners to establish this "economic intelligence" database. In addition, SACTO, the Metro Chamber and Valley Vision have launch an initiative to develop a Regional Economic Development Strategy, known as The Next Economy. The City is participating in this process as a partner and stakeholder.
12	The City shall develop a "business leads action process" (i.e., materials and processes that respond to business leads) that assures quick and complete responsiveness to business opportunities.	The Economic Development Department has developed materials and processes for the action process. Additionally, staff has individual geographical and industry-specific knowledge to complete the process.
13	The City shall conduct customer service rating surveys to elicit feedback from businesses in the city on city services and adjust its customer service policies and procedures to provide the best possible service.	Within calendar year 2011, Economic Development implemented five business walks, reaching out to nearly 800 businesses. 2011 walks included Stockton Boulevard (southern portion), Florin Road, North Natomas, and Franklin Boulevard (southern portion).

No. *	Implementation Measure	2011 Update	
2	The City shall update its Traffic Impact Analysis guidelines to reflect the Level of Service (LOS) policies standards in the General Plan.	Staff is working on the updated the guidelines for staff evaluation.	
3	The City shall prepare and adopt a methodology to measure neighborhood level of service.	This remains a priority but limited staff resources have postponed the implementation of this measure indefinitely.	
6	The City shall expand the city's existing wayfinding programs to other areas of the city and improve wayfinding signage	Given the City's limited resources and multiple priorities, this project has been deferred to a later date. Economic Development will work with Department of Transportation on a timeline for delivery.	
9	The City shall conduct a study to identify major barriers to connectivity and appropriate means and locations for overcoming those barriers, including potential river crossings.	This remains a priority but limited staff resources have postponed the implementation of this measure indefinitely.	
10	The City shall develop and adopt multi-modal circulation plans for all light rail and bus transfer station areas within the city.	65th Street and Swanston Station have been completed. The remaining potential transit village area within the City is the Marconi Station Area. For that, a technical background report was initiated in 2011.	
11	The City shall update and enhance its Transportation System Management (TSM) program consistent with the policies of the General Plan.	Staff has secured a TDM Tier II grant from SACOG to perform this work beginning in FY 2011/12	
12	The City shall conduct a study to identify economic incentives for private transportation partners seeking to enhance mobility in the Central City, centers, corridors, employment centers, and other high-intensity districts in the city.	Staff will identify incentives on an ongoing basis rather than perform one overarching and costly study	
13	The City shall conduct a study to identify appropriate routes and roadway markings/signage for Neighborhood Electric Vehicles (NEVs) within the Central City and between urban centers and corridors.	This remains a priority but limited staff resources have postponed the implementation of this measure indefinitely.	
15	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Pedestrian Master Plan.	The implementation program of the Pedestriar Master Plan is incorporated in the Transportation Programming Guide (TPG) through the TPG's pedestrian program section The Plan is also implemented through the review and conditioning of project entitlement	

IMPLEM	ENTATION AREA: MOBILITY		
No.*	Implementation Measure	2011 Update	
16	The City shall work with walking advocates, such as WalkSacramento, to develop a comprehensive educational and promotional package for pedestrians.	The Department of Transportation's Alternate Mode Coordinator will work with Traffic Engineering to develop educational and promotional benefits of walking akin to the Captain Jerry Program.	
17	The City shall submit periodic reports to the City Council that summarizes traffic collision data at the top collision locations for automobiles, bicycles, and pedestrians, and recommend countermeasures where needed.	Collision data is consistently being updated and kept current. It informs the Transportation Programming Guide and Capital Improvement Projects (CIP) which are approved at Council.	
18	The City shall review and update its Bikeway Master Plan every 3 years.	Minor amendments were made in 2011. A comprehensive update is expected to be completed by the end of 2012.	
19	The City shall submit a bi-annual report to the City Council that evaluates implementation of the Bikeway Master Plan.	The implementation program of the Bicycle Master Plan is incorporated in the Transportation Programming Guide (TPG) through the TPG's bicycle program section. The Plan is also implemented through the review and conditioning of project entitlements.	
20	The City shall conduct a study to identify gaps in transit service provided within the city and strategies to fill them.	Staff will bring forward the Sacramento Streetcar Planning Study for approval in February of 2012. Staff is working with SACOG on the Downtown Sacramento Transit Circulation and Facilities Plan to identify physical and programmatic changes that can be made to the existing transit system in order to move transit more efficiently	
24	City shall conduct a study of the existing street network to identify streets that can be more complete based upon adopted design standards and the policies in the General Plan.	in FY2012 to evaluate the performance of all	
25	The City shall continue its efforts to manage neighborhood traffic by incorporating traffic control measures in new residential neighborhoods and through the Neighborhood Traffic Management Program (NTMP) in existing residential neighborhoods.	The Department of Transportation is working on the last scheduled Neighborhood Traffic Management Program.	
27	The City shall develop and adopt an ordinance for bicycle support facilities (e.g., bicycle racks, personal lockers, showers, and other bicycle support facilities).	The Community Development Department is currently revisiting the City Parking Ordinance including requirements for bicycle support facilities. This ordinance will be updated by Fal 2012.	

IMPLEME	ENTATION AREA: MOBILITY	
No. *	Implementation Measure	2011 Update
28	The City shall conduct a study of current parking requirements in the Central City and urban centers (i.e., Urban Center Low and Urban Center High) to evaluate options for dedicated parking spaces for car-sharing and incentives (e.g., receive credit for meeting the "parking minimum" zoning requirements).	The Zoning Code Parking Update will consist of an analysis of the current parking requirements to determine their accuracy, as well as the impacts to both neighborhoods and economic development. The result of this analysis is revised regulations that help encourage sustainable urban infill development.The update is scheduled to be completed in 2012.
31	The City shall review and update its Helicopter Ordinance as needed to provide for business and emergency needs.	Heliports (Helistops) have been addressed in Chapters 12, 15, and 17 of the zoning code.
32	The City shall prepare and adopt a citywide transportation development impact fee program to support the development of all travel modes needed for new development.	Due to the current economic climate, the Nexus study is postponed indefinitely.

IMPLEM	ENTATION AREA: UTILITIES	
No.*	Implementation Measure	2011 Update
1	The City shall prepare and adopt level of service (LOS) standards for each city-provided utility (i.e., water, wastewater, stormwater drainage, and solid waste).	Due to budgetary pressures and uncertainty, progress on the adoption of the level of service has been interrupted. Expected completion date - November 2014.
2	The City shall develop an asset management program for the maintenance of infrastructure facilities.	Development of the asset management program is in progress. Expected completion date - September 2012.
4	The City shall update existing and develop new fee programs to ensure adequate funding is available to provide infrastructure improvements for new development.	A Draft Report was submitted on March 10, 2011. The Department of Utilities is ready for Public Outreach.
5	The City shall prepare and adopt standards for the development of joint use facilities (e.g., schools/parks/drainage detention).	In 2010, an agreement between the Department of Utilities and the Department of Park and Recreation was incorporated in to the Park's Department's Design and Procedures Manual (Appendix to Chapter 11) and a link has been placed on the Department of Utilities Intranet website.
6	The City shall review and update its Water Distribution System Master Plan every 5 years.	The 2010 Water Master Plan will be completed by Spring of 2012. The completion date has been extended due to the extensive outreach and large stakeholders group involved in developing the plan.
7	The City shall review and update its Urban Water Management Plan every 5 years.	The 2010 Urban Water Management Plan is complete. The plan went before City Council on October 18, 2011 for Public Hearing and was approved by the Department of Water Resources on December 16, 2011.
8	The City shall continue to produce and distribute an annual Operational Statistics Report which includes sections on water distribution, wastewater collection, storm drainage collection, and solid waste collection.	The Department of Utilities will continue to prepare and distribute Annual Operational Statistics Reports.
10	The City shall continue to produce and distribute an annual Water Quality Consumer Confidence Report to verify that water quality standards are being met.	The DOU will continue to produce and distribute the report annually.

	ENTATION AREA: UTILITIES	
No. *	Implementation Measure	2011 Update
11	In coordination with the Regional Water Authority (RWA), the City shall develop and implement a voluntary landscaping water efficiency certification training program for irrigation designers, installers, and property managers.	In coordination with the Regional Water Authority (RWA), the City supports a regional voluntary River Friendly landscaping training program for landscape professionals. River- Friendly Landscaping is an approach to landscaping that works with nature to reduce waste, prevent pollution and support the integrity of the Sacramento River watershed.
12	The City shall update its Emergency Operations Center procedures to include procedures for providing potable water supplies during emergencies.	This is an on-going effort. Both the departmen of Utilities and the Office of Emergency Services have standared procedures to addres this issue. These procedures are incorporated into the Emergency Operating Plan.
13	As part of the Urban Water Management Plan update in 2010, required by the Urban Water Management Planning Act, the City shall update the response plan that outlines an approach on how to assist citizens in reducing water use during periods of water shortages and emergencies.	The City's approved 2010 Urban Water Management Plan Section 5.2 "Water Shortage Contingency Planning" specifically addresses actions and methods to reduce water use during periods of water shortages and emergencies.
17	The City shall prepare and adopt design standards that reduce infiltration into new city- maintained sewer pipes.	Task completed. Our current construction standards include connections that are substantially water tight, thus greatly reducing the inflow of extraneous groundwater infiltration.
18	The City shall review and update its Stormwater Drainage Master Planning Program every 5 years.	The Department of Utilities last updated the program in 2007. The next update will be in 2012.
19	The City shall prepare and adopt an ordinance to require recycling and reuse of construction wastes, including recycling materials generated by the demolition and remodeling of buildings.	Solid Waste completed updating the Construction and Demolition (C&D) ordinance, making it compliant with CALGreen, the new standards from the California Building Standards Commission (CBSC). The following types of construction projects are now covered 1.) All new construction; 2.) all projects with a job value of \$250,000 or more; and 3.) all demolition projects (both interior and down-to the-ground). 50% of waste from these project must be diverted, and not sent to landfills.

MPLEM	ENTATION AREA: UTILITIES	
No. *	Implementation Measure	2011 Update
20	The City shall review and update its Solid Waste Master Plan every 5 years.	The Solid Waste Master Plan projected the infrastructure needs for Solid Waste to 2040. The latest draft was completed in 2007. No feasible transfer site for yard waste was found on the north side of the city.
21	The City shall prepare a plan to achieve energy efficiency targets.	The Climate Action Plan includes measures and specific implementing actions to achieve energy efficiency targets for both new construction and retrofits in existing buildings. The Climate Action Plan was adopted on February 14, 2012.
22	The City shall work with neighborhood associations, local electric and gas utilities, and other interested groups to develop programs to encourage conservation and increase energy efficiency (e.g., the SMUD / Sierra Curtis Neighborhood Association's "Curtis Park Energy Stars" program, etc.).	The City worked with SMUD in 2011 to support the implementation of a number of energy efficiency incentive programs, including the Neighborhood Performance Program, Home Performance Program, and Small Business Energy Efficiency Pilot Program. The Climate Action Plan, adopted on Feburary 14, 2012 identified a number of specific actions that the City will take in partnership with community organizations to encourage energy efficiency and overall reductions in household-level carbon footprint.
24	The City shall conduct a study to explore the economic feasibility of using methane to generate electricity.	Study was completed in 2011, and concluded that there is not enough methane to make such a project feasible.
26	The City shall prepare, adopt, and implement energy efficiency and water conservation standards for residential rental properties.	CalGreen, the statewide green building code, became effective on January 1, 2011. CalGreen specifically requires 20% water efficiency compared to the prior plumbing code. For energy efficiency, the City Council directed to staff to defer adoption of higher Tier 1 standards for energy, water and waste efficiency until 2014. Staff is continuing to work with the Rental Housing Association and others on creating voluntary programs to encourage and incentivize greening of existing rental properties.

IMPLEMENTATION AREA: UTILITIES		
No. *	Implementation Measure	2011 Update
27	The City shall develop a public information program to promote sustainable development and resource conservation such as responsible purchasing and recycling.	TBD
28	The City shall annually review and modify building codes and development standards to facilitate the inclusion of evolving state-of-the- art telecommunication technologies and facilities.	Staff continutes to ensure that the City's Building Code is consistent with state law and participates in all triennial code cycles to keep current with California Building Code.

No. *	Implementation Measure	2011 Update
2	The City shall review Chapter 15.132 Building Permits for Dwelling Units in Impacted School Areas of the Sacramento City Code to determine if changes are required.	All development projects are routed to school districts early in the development application process. This provides the districts an opportunity to assess potential impacts on the district.
3	The City shall review and update its Parks and Recreation Master Plan every 5 years to coincide with updates of the General Plan.	A technical update of the Parks and Recreation Master Plan 2005-2010 was adopted on April 21, 2009. A complete update of the Master Plan was originally scheduled to begin in 2010 but was postponed until 2014 to coincide with the City's General Plan update. It will be started in 2013.
5	The City shall establish standards for cultural heritage gardens and teen centers in the Parks and Recreation Master Plan.	Standards for cultural heritage gardens and teen centers will be established in conjunction with the Master Plan Update, scheduled for 2014.
6	The City shall study and incorporate into the city's Quimby Ordinance mechanisms to provide flexibility in meeting parkland requirements.	As part of a Park Development Impact Fee Nexus Study, prepared in early 2011, the City reviewed various options to improve flexibility in meeting parkland requirements, such as: a credit system for nontraditional park amenities re-evaluating park standards and costs for new Central City development, allowing flexibility to meet community park demand, and simplifyin the land value methodology so it can be updated on a regular basis. Some of these suggestions will be incorporated into Quimby Ordinance modifications that are currently underway.
7	The City shall review and amend, as needed, the city's Quimby Ordinance and Park Development Impact Fee Ordinances to ensure that fee schedules keep pace with actual costs to acquire and develop parks/open space citywide.	The Park Development Impact Fee automatically adjusts annually to keep pace with actual construction costs. In conjunction with a Park Development Impact Fee Nexus Study prepared in early 2011, a review of the City's Quimby Ordinance was conducted relative to how land value is determined (average land value v. appraisal method). Modifications to the Quimby Ordinance are currently underway.

IMPLEM	MPLEMENTATION AREA: EDUCATION, RECREATION, AND CULTURE		
No. *	Implementation Measure	2011 Update	
8	The City shall complete a study to identify potential new funding mechanisms to supplement existing ones for (1) acquisition and development of regional parks, parkways, recreation trails, and open space; (2) provision of equal Service Levels to underserved areas; (3) 100% ongoing maintenance; (4) recreation and community facilities; and (5) capital infrastructure repair/replacement.	<ul> <li>(1) The current slow economy has hindered any efforts to propose any new fees to cover regional facilities; (2) equal service levels to underserved areas continues to be a priority project for the department; (3) larger subdivisions are now required to fully fund park maintenance for parks within the development;</li> <li>(4) City staff is partnering with community organizations to keep community and neighborhood centers open to the public; and</li> <li>(5) capital projects are focused on park safety and sustainability improvements to lessen ongoing maintenance costs.</li> </ul>	
9	The City shall work with the Sacramento Library Authority to review and update the Library Master Plan every 5 years.	TBD	
10	The City shall work with the Sacramento Library Authority to prepare an annual report on the Library Master Plan.	TBD	
12	The City shall conduct a study to identify alternative locations for the Sacramento Zoo to facilitate its expansion.	After vetting a feasibility analysis of relocating the zoo to Sutter's Landing Park, the zoo's board of directors decided to refocus future plans on maintaining and enhancing the current site.	
13	The City shall review and update its Historic Cemetery Master Plan every 5 years.	Adopted by Council in 2009. The review and update will take place in five years.	

No. *	Implementation Measure	2011 Update
1	The City shall review and update its Police Master Plan every 5 years.	The Master Plan has been deferred indefinitely pending current and future financial decisions.
2	The City shall submit an annual report to the City Council that evaluates implementation of its Police Master Plan.	The Chief will present a final document to the City Council at a future date.
4	The City shall develop and implement a public education program regarding crime prevention measures and support community programs, activities, and strategies aimed at preventing crime including youth gangs.	The Sacramento Police Department and the Sacramento Police Activities League continue to host a six-week summer Fitness Boot Camp. The Sacramento Police Activities League is a community-based program providing healthy activities for kids, building self-esteem and promoting teamwork with police officers. The Department, working with Community-Based Organizations, continues to engage known gang members in an attempt to encourage their rejection of the gang lifestyle.
5	The City shall review and update its Fire Department Master Plan every 5 years.	The Fire Department is in the process of pursuing Acceditation. This process includes developing a strategic plan, risk assessment, standards of cover, and self-assessment. Target completion is 2012.
6	The City shall submit an annual report to the City Council that evaluates implementation of its Fire Department Master Plan.	An annual report will be submitted once Accreditation has been achieved and priorities established through the Accreditation process.
8	The City shall adopt official fire service level standards to provide adequate fire protection and emergency medical services.	As part of the Fire Department's Acceditation process, a risk assessment and standards of cover analysis is in progress which will help determine adequate fire protection and emergency medical service level standards. Target completion is 2012.
9	The City shall review the call volumes of fire companies annually to evaluate the need for additional response units.	As part of the Fire Department's Acceditation process, a risk assessment and standards of cover analysis is in progress which will review company call volumes and need for additional resources. Target completion is 2012.

MPLEM			
No.*	Implementation Measure	2011 Update	
10	The City shall identify and designate transportation corridors for preemptive traffic signals.	Traffic Engineering staff continues to enhance the operation of the existing circulation system including the installation of preemptive traffic signals as warranted.	
11	The City shall prepare and adopt a fire protection development impact fee program to support the fire protection services needed for new development.	Resources are unavailable at this time. This measure has been deferred indefinately.	
12	The City shall develop and implement a community program for educating city residents in fire prevention and emergency preparedness.	The funding to support the Fire Department's community program to educate the public was eliminated during the FY 2009/10 budget process. The Department continues to work with other departments and agencies to provide education on emergency preparedness and to seek alternative approaches to providing public education in fire prevention.	
14	The City shall develop and maintain a list of older buildings that may be considered fire hazards, and which were constructed prior to requirements for fire-resistant construction materials, internal sprinklers, and other fire safety systems.	This implementation measures will be revisited during the 2014 General Plan Update to clarify the task and expected outcomes.	
16	The City shall maintain and update a list of hazardous sites, buildings, and uses in the city.	The County has the authority and provides updates quarterly of the hazardous sites and materials. The uses are being maintained by the Fire Prevention Division	
17	The City shall review and update its Multi Hazard Emergency Plan (Emergency Operations Plan) every 5 years.	The last plan was adopted in 2006. An update has been deferred due to budget constraints. Grant funding is being persued for this effort.	
18	The City shall conduct annual emergency response training for city staff.	This is an ongoing, active program.	
19	The City shall develop and implement a program for training city residents in emergency response and disaster preparedness.	This is an ongoing effort. It includes conducting communty training, attending events, and distributing information packets.	
20	The City shall work with Sacramento County to develop and maintain a database of health and human service facilities within the city and Sacramento County.	Staff uses data tracked by the Community Services Planning Council	
21	The City shall review and update its Code Enforcement Master Plan every 5 years.	Due to limited resources, this item has been deferred indefinitely.	

IMPLEM	MPLEMENTATION AREA: PUBLIC HEALTH AND SAFETY		
No.*	Implementation Measure	2011 Update	
22	The City shall submit an annual report to the City Council that evaluates implementation of its Code Enforcement Master Plan.	Due to limited resources, this item has been deferred indefinitely.	
23	The City shall adopt code enforcement service level standards to provide adequate code compliance services to city residents.	Due to limited resources, this item has been deferred indefinitely.	
24	The City shall work with stakeholders and property owners to develop programs to identify focus areas throughout the city that need a comprehensive approach to code compliance.	Due to limited resources, this item has been deferred indefinitely.	
25	The City shall develop and periodically update a comprehensive survey of older buildings and places of public assembly within the city, and recommend realistic measures to rehabilitate or remove those structures determined to be structurally unsafe.	deferred indefinitely.	
26	The City shall work with stakeholders and property owners to develop and adopt a Proactive Code Enforcement ordinance that requires systematic inspection of all residential rental properties in the city.	Completed	

IMPLEM	PLEMENTATION AREA: ENVIRONMENTAL RESOURCES		
No. *	Implementation Measure	2011 Update	
2	The City shall review and amend, as necessary, the subdivision, grading, and other ordinances of the Sacramento City Code to ensure that biological resources are protected consistent with General Plan policies	Revisions to development regulations will be made as part of the Green Development Code Update project in 2012-2015.	
5	The City shall work with the Sacramento Tree Foundation to prepare and continually update an inventory of trees within the city.	Each tree that is pruned by City staff is inspected and the attributes of the tree are updated in the database if needed. In addition, one staff member is assigned to general data collection by Planning Area in order to keep the inventory current and useful.	
6	The City shall prepare and adopt an ordinance to require tree replacements or suitable mitigation for loss of heritage trees.	Staff is currently working on two code sections that require updating as incremental steps towards a tree ordinance revision and update. An RFP will be released in mid-spring to engage a consultant for the project and to guide the process.	
7	The City shall amend the Parks and Recreation Master Plan to promote community gardens in both new growth and infill development areas.	The Technical Update of the Parks and Recreation Master Plan 2005-2010 included new policies and guidelines to encourage community gardens. The City added four new community gardens this year (at Valley Hi Park, Bill Bean Jr. Park, Martin Luther King, Jr. Community Garden and Camellia Park) and now operates twelve community gardens.	
8	The City shall establish land use restrictions such as agricultural conservation easements to protect the land for agricultural use in perpetuity.	The city does not have any viable agricultural land within its limits. However, the city recently passed ordinances that allows community gardens on vacant lots.	
9	The City shall establish a plan and process to improve monitoring and enforcement of all CEQA mitigation measures, including air quality measures.	Completed in 2010	

IMPLEM	ENTATION AREA: ENVIRONMENTAL RESOUR	CES
No.*	Implementation Measure	2011 Update
10	The City shall establish a process to require the completion of an Air Quality Management Plan for proposed development projects that would result in substantial air quality impacts exceeding the Sacramento Metropolitan Air Quality Management District, ROG, and Nitrous Oxide operational threshold. The Plan shall outline how a project will incorporate design or operational features that reduce emissions by 15 percent from the level that would be produced by an unmitigated project.	Completed in 2010
11	The City shall work with the Sacramento County, SACOG, Sacramento Metropolitan Air Quality Management District, and the California Air Resources Board to develop and annually update the city's Greenhouse Gas Emissions Inventory.	In 2009, the City, in coordination with the County of Sacramento and other incorporated jurisdictions in Sacramento County, completed a comprehensive 2005 baseline inventory for each jurisdiction's internal and communitywide greenhouse gas emissions. Additionally, the City continues to monitor and inventory its own greenhouse gas emissions for internal operations and has registered & certified them with the CA Climate Action registry through the year 2010. A comprehensive update to the communitywide inventory will be completed as part of the next 5 year update to the 2030 General Plan, which is expected to commence in late 2012 or early 2013.

IMPLEM	MPLEMENTATION AREA: ENVIRONMENTAL RESOURCES		
No. *	Implementation Measure	2011 Update	
12	The City shall develop and adopt a Climate Action Plan that: monitors climate change impacts; outlines a strategy for reducing greenhouse gas emissions and adapting to climate change; and describes how to improve air quality. The climate action plan will include the following: • A clear timeline for completion (2009–2011) • An inventory of emissions • Reduction targets consistent with the requirements set forth in AB 32 and with the direction set forth in the City's Sustainability Master Plan • Specific reduction strategies that will help to achieve reduction targets • Monitoring and reporting requirements to ensure that reduction targets are updated over time • Adaptive management strategies that respond to the changing environment associated with climate change		
	The City shall work with the Sacramento Metropolitan Air Quality Management District (SMAQMD), the California Air Resources Board (CARB), and other appropriate agencies to ensure that the City's Climate Action Plan is regionally consistent and to pursue state funding to implement the plan. The Climate Action Plan, once adopted, shall be incorporated in the General Plan.	The Phase 2 Climate Action Plan was substantially completed at the close of 2011 and is scheduled for hearing and adoption by City Council in late January 2012. Staff worked with SMAQMD and other appropriate agencies in developing the Plan. Staff is also seeking state funding through the CA Strategic Growth Council's Sustainable Communities Planning grant program to implement a number of the Climate Action Plan action items as part of the Green Development Code Update program.	
13	The City shall submit an annual report to the City Council on implementation of the Climate Action Plan. The report shall be made available to the public and responsible city officials.	The Climate Action Plan was recently adopted by Council. Annual Reporting on the implementation of the Plan will begin in 2013.	
14	The City shall continue to enforce its existing ordinance that limits idling of diesel vehicles used in construction projects.	Staff meets with the Sacramento Metropolitan Air Quality District on a quarterly and as- needed basis to discuss current projects, including mitigation requirements.	

IMPLEM	IMPLEMENTATION AREA: ENVIRONMENTAL RESOURCES		
No. *	Implementation Measure	2011 Update	
15	The City shall develop a public information program to encourage employees to use alternative modes of transportation (e.g., public transit, carpool, walking, biking) to get to work.	City staff partipates in the Tranportation Management Association (TMA), and encourages employees, through the citynet's announcements, to take part in the TMA's Commuter Club and use alternate modes of transportation.	
16	The City shall develop a plan that identifies scenic resources and views to be protected, and establish standards for development location and design to protect these resources.	Design guidelines for the River District Special Planning District (adopted in 2011) and the Central Core Urban Design Guidelines include viewshed protection components along rivers.	
18	The City shall develop and adopt an ordinance to require light for development to be directed downward to minimize spill-over onto adjacent properties and reduce vertical glare.	This measure was included in the zoning bundle that was approved by Council on October 12, 2010.	

IMPLEM	ENTATION AREA: ENVIRONMENTAL CONSTR	AINTS
No. *	Implementation Measure	2011 Update
1	The City shall review and update its seismic and geologic safety standards when there are updates to the Uniform Building Code and California Building Code to ensure consistency with these codes and best management practices.	Staff continues to ensure that the city's building code is consistent with state law and participates in all triennual code cycle to keep current with California Bulding Code.
2	The City shall conduct a study to identify and prepare a database of all existing city-owned critical facilities (e.g. police stations and fire stations) that do not meet current building code standards and are within areas susceptible to seismic or geologic hazards. The City shall indentify a strategy to upgrade, retrofit, and/or relocate those city facilities.	TBD
4	The City shall update the General Plan for consistency with AB 162 (chaptered December 2007) (Government Code 65302) related to flooding.	AB 162 will be incorporated in the update of the General Plan which will commence in 2012 and completed in 2014.
7	The City shall annually review and update, as necessary, the local Comprehensive Flood Management Plan.	The Comprehensive Flood Management Plan (CFMP) will be updated in 2012. Once the CFMP has been approved, staff will provide annual reviews.
8	The City shall update the Comprehensive Flood Management Plan to include current evacuation plans for a Folsom, Nimbus, or Oroville dam failure.	The Comprehensive Flood Management Plan (CFMP) will be updated in 2012. Once the CFMP has been approved, staff will provide annual reviews.



# General Plan Five-Year Update PROPOSED SCOPE OF WORK

## City Staff Work

- Policy Edits
  - Incorporate minor policy changes to reflect corrections and modifications identified during the first three years of implementation.
- Incorporation of adopted policies
  - Incorporate previously adopted General Plan policy amendments into the larger document.
- Incorporate map change
  - Update maps and graphics to reflect changes to date.
- Outreach
  - Conduct community outreach to area leadership and interested parties.
- Staff reports and presentations
  - Prepare and provide staff reports and presentations to decision makers.

#### **Consultant Work**

- Housing Element
  - Provide guidance regarding streamlining of document to meet minimum state requirements.
- General Plan Policy
  - Provide guidance regarding minimum state compliance and general construction of the document.
  - Provide guidance regarding alignment of SACOG Metropolitan
     Transportation Plan data/General Plan data and input into Master EIR.
  - Refresh Technical Background Report (TBR) to reflect changes in demographic data.
- Master EIR
  - Update existing Master EIR for another five-year term
  - o Identify thresholds of significance
  - Update greenhouse gas inventory
- Traffic Study
  - Refresh existing traffic study for another five-year term
  - Synchronize General Plan policies and thresholds of significance
- Identification of level-of-service impact mitigation measures
  - o Identify supplemental mitigation measures/policies.
- Document formatting/editing
  - Incorporate new policies and amend maps, resulting in a comprehensive reformatting of General Plan document.



### **RESOLUTION NO.**

Adopted by the Sacramento City Council

#### INITIATING THE UPDATE OF THE HOUSING ELEMENT AND THE GENERAL PLAN FIVE-YEAR UPDATE

### BACKGROUND

- A. The 2030 General Plan was adopted on March 3, 2009. The Plan's implementation program includes a measure to update the General Plan at least once every five years.
- B. The Housing Element Update is required to be adopted by City Council by October of 2013.
- C. The Metropolitan Transportation Plan (MTP) now falls on four-year cycles and is required by law to be synchronized with the timing of housing element approvals.
- D. The 2030 General Plan Update will include an update to the Master Environmental Impact Report, which will reduce the cost and time of the environmental review for subsequent private and public projects.

# BASED ON THE FACTS SET FORTH IN THE BACKGROUND, THE CITY COUNCIL RESOLVES AS FOLLOWS:

Section 1. The City Council directs staff to begin the update of the Housing Element and the five-year update of the 2030 General Plan.